# ONONDAGA COUNTY NEW YORK



# 2018 ADOPTED BUDGET

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#### ONONDAGA COUNTY LEGISLATURE

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# Overview

Section 1

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#### Introduction

#### **About This Document**

This document presents Onondaga County's 2018 Annual Budget. Hereinafter the terms tentative budget and executive budget are used interchangeably. The 2018 Budget is one of a series of documents produced by Onondaga County to help administrators, elected officials, and interested others understand the issues facing the County and the steps being taken to address them.

Simply stated, a budget is the plan that a government will use to reach its goals. In order to be most effective, four important components must be included in a budget document.

- 1. Policy Orientation The budget defines the executive direction and general goals for the community. Any significant policy changes should be explained.
- 2. Financial Planning The budget explains where funding comes from and how the money will be used. The budget also contains information about how much debt the government owes, and for what it borrows.
- 3. Operational Focus -The budget provides direction for managers to develop priorities and plans through goals and objectives. It also helps to establish performance expectations.
- 4. Effective Communications Budgets are one of the most important ways that governmental priorities and activities are communicated to the public.

The format of this document is designed to be easily read and understood. Generally, the presentation of the information is straightforward and self-evident. Where it is not, explanatory notes are provided.

This budget is divided into seven sections, which are separated by divider pages. The divider pages are accompanied by a listing of the section contents, which facilitates finding the desired information.

#### **Budget Document Format**

The first numbered section is an *overview* of the budgeting process. It contains explanations of how the budget is developed, how it is monitored and how it can be changed. In addition, it includes "Onondaga County at a Glance," which contains a thumbnail sketch of Onondaga County, and the County's table of organization.

The second section is a *fiscal summary*. It contains information on the County's financial condition, and includes summaries of appropriations, revenues, and staffing levels.

The third, fourth, and fifth sections contain detailed line item budgets for County departments engaged in administration and financial services, human services, and physical services, respectively. A budget is presented for each organizational unit for which "budget control" is exercised. Budget control essentially forms the boundaries between County departments, divisions and agencies.

A brief profile, which includes the organization's mission, vision, goals, and accomplishments, is presented with an organization chart, the organization's line item budget, and roster of budgeted positions. Program Narratives have also been incorporated into this main document, which contain descriptions of the varied functional programs provided by Onondaga County government. Grant projects managed by the organization are also presented.

The sixth section contains information about the County's *debt service and capital planning*, including debt schedules and summaries of the debt and capital processes. *Appendices*, the last section, includes a glossary of budget terms, the County's expense code classifications, salary plans for the County workforce, the County's investment policy and the Explanation of Tax Rates and Equalization Report.

#### The Budget Documents

Following is a description of the series of documents that are related to the budgeting process.

This document series includes:

Annual Budget. The Annual Budget is an operating budget that lists revenues and appropriations for Onondaga County government. Article VI of the County's Administrative Code, Section 6.03b and 6.04 requires the document. Note: When submitted for consideration to the County Legislature, it is published as the "Executive" Budget. When approved by the Legislature it is published as the "Annual" Budget.

Capital Improvement Plan. This six-year document contains descriptions of proposed capital improvements and the associated project costs. It also contains useful information about the capital planning process. It is required by Article VI of the County's Administrative Code, Section 6.02. Note: When submitted for consideration to the County Legislature, it is published as the "Executive" Capital Improvement Plan. When approved by the Legislature it is published as the "Capital Improvement Plan."

Onondaga Community College (OCC) Annual Budget. The OCC budget lists revenues and appropriations associated with the College. It also describes proposed capital improvements. The document is required by Article XXIV of the County's Administrative Code. Note: When submitted for consideration to the County Legislature, it is published as the "Tentative Annual" Community College Budget. When approved by the Legislature it is published as the "Annual" Community College Budget.

#### Access to the Budget Document Series

All documents in this series are available for public reference at the Onondaga County Public Library in the Galleries. The Operating Budget document is also available on the County's website, www.ongov.net. If traveling downtown is not convenient, a librarian at any Syracuse Branch Library, Independent Member Library or North Country System Library can acquire the documents through inter-library loan.

Copies are distributed to Syracuse area colleges and universities for research purposes. The public is usually allowed to use campus libraries, but special rules may apply.

#### **Special Requests**

Special requests for additional copies of published budget documents *must* be made in writing and submitted to:

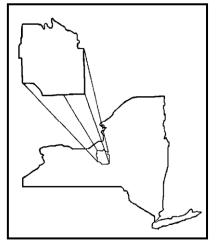
Division of Management and Budget John H. Mulroy Civic Center 14<sup>th</sup> Floor 421 Montgomery Street Syracuse, NY 13202-2989

Special requests for information beyond what is published in the budget documents *must* be made in writing and submitted to:

FREEDOM OF INFORMATION OFFICER Executive Department John H. Mulroy Civic Center 14<sup>th</sup> Floor 421 Montgomery Street Syracuse, NY 13202-2989

### Onondaga County at a Glance

#### Geographic Size



Onondaga County is located in the center of New York State. It has a land area of 778 square miles, and is approximately 35 miles in length and 30 miles in width (U.S. Census Bureau, 2010). The County has an extensive transportation system in place. It is served by several major airlines through the Syracuse Regional Airport Authority's Hancock International Airport, as well as the major railroad facilities of Conrail and Amtrak. Onondaga County is at the juncture of the New York State Thruway (Interstate 90) running east and west, and Interstate 81 running north and south. Interstate 690 forms the eastwest axis through the County to which Interstate 481 links the City of Fulton and the surrounding towns. Onondaga County is serviced by over 2,600 miles of highways, roads and streets as well as the New York State Barge Canal System. The Canal System, in connection with the Hudson River, allows for water transportation from New

York City to Buffalo and Lake Erie as well as to Oswego and Lake Ontario. Thus, Onondaga County has been appropriately referred to as the "Crossroads of New York State."

#### Government

Onondaga County is governed under home rule, which provides for the separation of the legislative and executive functions. This charter was approved by voter referendum in 1961. The County Executive, elected to a four-year term, is the chief executive officer of the County. The County Legislature, composed of 17 members (effective January 1, 2012) elected to a two-year term is the County's governing body. Other elected positions are District Attorney, Sheriff, County Comptroller, and County Clerk.

#### Land Use

The land use pattern that has existed for several decades has led to expansion in the suburban towns and a mixed pattern of stability, decline, and redevelopment in the City of Syracuse. The northern towns of Onondaga County have undergone the most significant development in past years, the eastern and western towns less, and the southern towns have remained relatively stable.

#### **Population**

According to the U.S. Census Bureau annual July population estimates survey, Onondaga County's population rose nearly 2% in 2010 since the 2000 Census (see table below).

| Year        | Population | Occupied Housing Units |
|-------------|------------|------------------------|
| 1980        | 463,920    | 165,677                |
| 1990 Census | 468,973    | 177,898                |
| 2000 Census | 458,336    | 181,153                |
| 2010 Census | 467.026    | 187.686                |

Source: U.S. Census Bureau, American FactFinder

#### Housing

The housing sector in Onondaga County, shown by the breakdown below, includes the number of existing homes sold, the average median selling price of homes, and the percent change over the prior year. The June YTD data represents all sales and prices between January and June of that year and the associated percent change over the same time period of the prior year. The average median selling price is the price point in the middle of all prices of homes, meaning that there is the same number of prices above and below the median price.

| Year          | Existing Homes Sold | Percent<br>Change | Average Median Price | Percent<br>Change |
|---------------|---------------------|-------------------|----------------------|-------------------|
| 2006          | 4,748               | (8.1%)            | \$125,190            | 3.7%              |
| 2007          | 4,654               | (2.0%)            | \$130,016            | 3.9%              |
| 2008          | 4,056               | (12.8%)           | \$128,668            | (1.0%)            |
| 2009          | 3,795               | (6.4%)            | \$127,661            | (0.8%)            |
| 2010          | 3,434               | (9.5%)            | \$134,558            | 5.4%              |
| 2011          | 3,276               | (4.6%)            | \$130,517            | (3.0%)            |
| 2012          | 3,711               | 13.3%             | \$129,852            | (0.5%)            |
| 2013          | 4,005               | 7.9%              | \$133,356            | 2.7%              |
| 2014          | 4,047               | 1.0%              | \$134,244            | 0.7%              |
| 2015          | 4,202               | 3.8%              | \$136,508            | 1.7%              |
| 2016          | 4,629               | 10.2%             | \$147,364            | 8.0%              |
| June 2016 YTD | 1,986               | 17.4%             | \$131,178            | (1.3%)            |
| June 2017 YTD | 2,098               | 5.6%              | \$159,527            | 21.6%             |

Source: Greater Syracuse Association of Realtors

#### **Economic Assets**

Some of Onondaga County's best economic assets are its diverse industrial composition, competitive wage structure, reasonable cost of living, and its productive, highly educated work force. While the nation experiences more volatile economic swings, the County's economy is safeguarded from these potentially adverse fluctuations by its economic diversity, thus making our economy relatively more stable year over year.

Syracuse and Onondaga County offer both existing and new businesses the advantage of a central location in a market of 136 million people within 750 miles, excellent transportation access to major US and Canadian urban centers, and freedom from long or difficult commuting patterns. For employees in the County and the surrounding area, Onondaga County is the regional center for retail, medical and educational facilities. It offers housing opportunities at very competitive prices, excellent educational facilities and a wide range of cultural and educational opportunities.

#### **Higher Education**

The Central New York region houses the third largest concentration of colleges and universities in the nation. Syracuse University, LeMoyne College, Onondaga Community College, SUNY Environmental

Sciences and Forestry, SUNY Upstate Medical University, and the Syracuse regional center of SUNY Empire State College are all located within Onondaga County.

#### Employment in Onondaga County

The table below lists the major employers in CenterState CEO's 12 county regions (which include Onondaga County). The diversity of the County's workforce is reflected in the size and scope of the major employers.

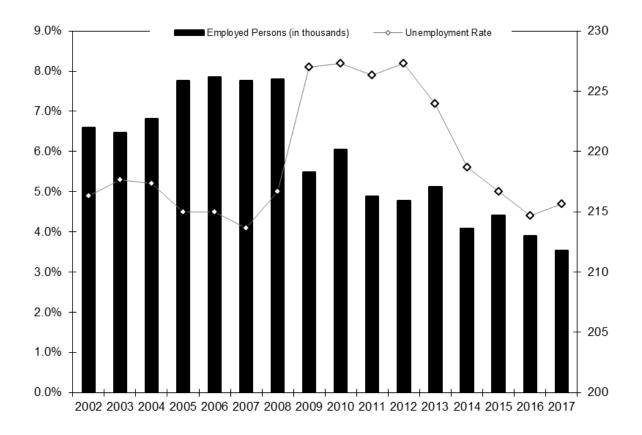
#### Major Employers in Central New York

| Rank | Name   | Number of Employees |
|------|--|---------------------|
| 1    | Upstate Medical University                   | 9,330               |
| 2    | Cornell University                           | 8,975               |
| 3    | St. Joseph's Hospital Health Center          | 4,678               |
| 4    | Oneida Indian Nation Enterprise              | 4,500               |
| 5    | Syracuse University                          | 4,407               |
| 6    | Lockheed Martin Missions Systems & Training  | 4,200               |
| 7    | Mohawk Valley Health Systems                 | 4,029               |
| 8    | Price Chopper Supermarkets                   | 4,000               |
| 9    | Walmart                                      | 4,000               |
| 10   | Crouse Hospital                              | 2,700               |
| 11   | Loretto                                      | 2,300               |
| 12   | National Grid                                | 2,200               |
| 13   | Tops Friendly Markets                        | 2,023               |
| 14   | Resource Center for Independent Living       | 1,935               |
| 15   | Time Warner Cable                            | 1,900               |
| 16   | KPH Healthcare Services, Inc. (Kinney Drugs) | 1,795               |
| 17   | Lowe's Companies, Inc                        | 1,726               |
| 18   | BNY Mellon                                   | 1,700               |
| 19   | The Raymond Corporation                      | 1,670               |
| 20   | Samaritan Medical Center                     | 1,605               |

Source: CenterState Corporation for Economic Opportunity, 2015

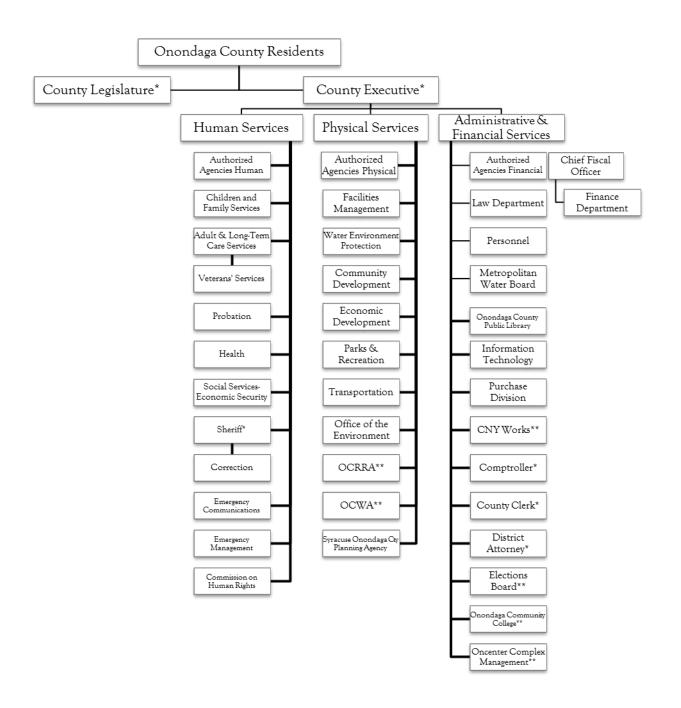
The following graph depicts the labor force statistics in Onondaga County including the unemployment rate and employed persons for the month of June between 2002 and 2017. These statistics represent Onondaga County residents only.

Labor Force Statistics Onondaga County June, 2002 – 2017



Source: New York State Department of Labor

## Onondaga County Table of Organization



\*Elected Official \*\*County Liaison

# Operating Budget Calendar

|           | County final man having Language 1   |
|-----------|--|
| January   | <ul> <li>County fiscal year begins January 1</li> <li>Tax bills are sent to taxpayers</li> </ul>   |
| Juriani   | DMB develops ensuing year budget forecast  |
| February  | DMB reviews impact of Governor's proposed State Budget   |
| March     | <ul> <li>DMB assembles ensuing year budget manual and instructions</li> <li>State budget impact report sent to State Legislators</li> </ul>  |
| April     | <ul> <li>OCC submits ensuing year budget request</li> <li>County Executive and DMB review OCC budget request and prepare recommendations</li> </ul>  |
| May       | <ul> <li>Ensuing year budget manual and instructions are sent to departments</li> <li>County Legislature reviews OCC ensuing year budget request</li> </ul>  |
| June      | <ul> <li>Departments submit operating draft budgets to DMB</li> <li>Legislature adopts OCC budget</li> <li>County Executive and DMB review department draft budgets</li> </ul>   |
| July      | <ul> <li>County Executive and DMB review department draft budgets and prepare<br/>recommendations</li> </ul>   |
| August    | <ul> <li>County Executive and DMB review department draft budgets and prepare<br/>recommendations</li> </ul>   |
| September | <ul> <li>County Executive submits executive operating budget, including City Abstract, to the Legislature by September 15</li> <li>Legislature reviews executive operating budget between September 15 and 30</li> </ul>   |
| October   | <ul> <li>Publish a notice of public hearing by deadline of October 1</li> <li>Public hearing held between October 1 and 10</li> <li>Legislature to adopt operating budget by October 15</li> <li>County Executive to veto any increase by October 20</li> <li>Legislature to consider County Executive's veto by October 25</li> </ul> |
| November  | <ul> <li>Operating budget is required to be adopted by the Legislature by the first Monday in November</li> <li>Determination of final equalized tax rates</li> </ul>  |
| December  | <ul> <li>Legislature adopts property tax rates</li> <li>Legislature adopts sewer district tax rates</li> </ul>   |
| Ongoing   | <ul> <li>Budget analysts meet with departments throughout the year to assist them in<br/>managing their operating budgets within the resources adopted</li> </ul>  |

### **Budget Administration**

#### Approach to Budgeting

Preparation of an annual budget serves many purposes. The budget is the County's formal statement to the public of how it expects to convert its short and long range plans into services and programs. It provides detailed cost information regarding those services and programs, and outlines the sources of revenue required to support them.

The procedures governing the preparation, submission and adoption of Onondaga County's annual budget are stipulated in Article VI of the County Administrative Code.

#### Basis of Budgeting

The Onondaga County budget is prepared in accordance with Generally Accepted Accounting Principles except for encumbrances, which are considered expenditures in the period the commitment is made.

The County budgetary and accounting systems are organized and operated on a "fund" basis, which is the basic fiscal and accounting entity in governmental accounting. The operations of each fund are separately budgeted. All governmental funds are accounted for using the modified accrual basis of accounting. Under this basis of accounting, revenues are recognized when measurable and available to pay current liabilities. Expenditures are recognized when the related fund liability is incurred, except for principal and interest on long-term debt, which are recorded as expenditures when paid.

Onondaga County budgets on a line item basis. The line item budget separately lists all expenditure and revenue categories for each department, along with the dollar amounts budgeted for each specified category. County departments prepare budget requests taking into consideration program requirements, mandates, infrastructure maintenance needs, and other elements critical to County operations.

#### **Budget Preparation Calendar**

The budgeting process begins in the spring of each year with the development and distribution of instructions for personnel changes followed by forms and instructions to develop departmental draft operating budgets. Departments and Authorized Agencies are required to submit their draft budgets for review and analysis to the Division of Management and Budget (DMB) for initial review. Together, the County Executive, DMB, and departments prepare an Executive Budget for submission to the County Legislature. The Executive Budget must be submitted to the County Legislature no later than September 15th.

#### Legislative Review

The Legislature is required to advertise and hold at least one public hearing on the tentative budget prior to legislative approval. At this hearing, any person may be heard in favor of, or against, the County budget. The budget must be adopted by the County Legislature no later than October 15th. If the Legislature adopts the budget with no additions or increases, no further action is required on the part of the County Executive. If the budget, as passed, contains any additions or increase, the change must be submitted to the County Executive for her consideration. The County Executive has until October 20th to approve or disapprove each of the Legislative increases. The Legislature in turn has until October 25th to override a

County Executive veto with a two-thirds majority vote. If the County Legislature fails to adopt the budget by October 15th, they can only make reductions to the County Executive's tentative budget and must approve the budget containing these reductions by the first Monday in November. If a budget has not been adopted on or before the first Monday of November, then the budget as submitted by the County Executive becomes the adopted budget for the ensuing year. The Onondaga County Legislature formally adopts the County's budget by resolution.

#### **Budget Transfers**

Modifications may be made to the adopted operating budget, which involve the transfer of unencumbered appropriations between classifications of expenditures within or among administrative units. A department must submit a "Transfer Request Form" to the Division of Management and Budget, where it is reviewed before being forwarded to the County Executive for approval.

The County Executive has the authority to approve transfers into an account on a yearly cumulative basis up to \$7,500. For transfers of \$1,500 to \$7,500, executive notice to the County Legislature is required. Any transfer more than \$7,500 on a yearly cumulative basis must be approved by the Legislature. The Comptroller's Office receives a copy of the approved transfer request so that the moneys can be transferred to the appropriate accounts. No transfer can be made from appropriations for debt service, and no appropriation may be reduced below any amount required by law to be appropriated.

The County Executive may at any time transfer part or all of any unencumbered appropriation balance between classifications of expenditures within the same administrative unit, or from one county administrative unit to another, provided the transfer is necessary to provide for the payment of a salary increment as a result of any negotiated salary plan, or when it has been affected by a change in the rate or total due to a change of salary grade, a change of salary position, or a salary adjustment.

#### **Budget Amendments**

Increases or decreases to the total appropriations or revenues of an operating budget subsequent to the adopted budget require legislative action. If in any fiscal year there are surplus revenues either received from sources not originally anticipated, or from anticipated sources in excess of the budget estimates, then the County Legislature may make supplemental appropriations for the year not in excess of the additional revenues. The County Legislature may also make emergency appropriations to meet a public emergency affecting life, health, or property. If there are no available unappropriated revenues to meet such emergencies, the Legislature may authorize the issuance of obligations pursuant to local finance law.

If it appears at any time during the fiscal year that anticipated revenues might fall short of the amounts appropriated, the County Executive must report to the Legislature the estimated amount of the deficit, the remedial action taken by the County Executive, and recommendations as to further action. The County Legislature will take any action it deems necessary to prevent or minimize the deficit. It may by resolution reduce one or more appropriations; however, no appropriation for debt service may be reduced nor may any appropriation be reduced by more than the unencumbered balance, or below any amount required by law to be appropriated. The Legislature may also borrow temporarily, pursuant to local finance law, provided the amount is not greater than the estimated deficit.

#### **Budget Monitoring Process**

The Finance Department Division of Management and Budget has identified key appropriation and revenue accounts that are critical to maintaining a balanced budget. Budget monitoring activities are driven from this database of key accounts or indicators.

Budget analysts regularly meet with fiscal officers of departments to collect data on expenditures, revenues, work or caseload volume, and to discuss potential budgetary problems in upcoming months. The indicators in the database are updated monthly based on the information gathered at these meetings. The data that has been collected is used to produce a number of reports projecting short and long-term budget performance. These reports include:

#### Appropriation/Revenue Forecasts

Monthly reports on key expenditure and revenue accounts are produced. These reports are the most important component of monitoring activities. The analysts attempt to link the behavior of these key accounts to leading national, state and local economic indicators. The goal is to predict the magnitude that a change in the economy would have on Onondaga County's budget.

#### **Ensuing Year Departmental Budgets**

These forecasts are used to project incremental growth of departmental budget accounts during the budget request process. Requests for funds beyond what is projected must be fully documented and justified.

#### Special Reports

The database of the key indicators serves as an important base for many special reports on key issues facing the County.

In addition to the budget monitoring process for the operating budget, the Capital Improvement Plan (CIP) is designed to balance the need for public facilities with the fiscal capability of the County to provide for those needs.

In conjunction with Onondaga County's land use plan, called the Sustainable Development Plan, the CIP serves as a general planning guide for the planning and construction of expensive general purpose projects for public facilities and infrastructure in the County. The CIP provides careful attention to the development of reliable capital expenditure and revenue estimates and the timely scheduling of the issuance of debt.

#### Fiscal Year

The County's fiscal year is from January 1 through December 31 of the same year.

#### **Fund Structure**

#### **Fund Accounting**

The accounts of the County are organized on the basis of funds or account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures/expenses. The various funds are summarized by type in the financial statements. The County uses the following fund types and account groups:

#### General Fund

The General Fund accounts for all financial resources except those required to be accounted for in another fund. Sources of revenue include: county-wide real property tax, State and Federal aid, sales tax, user fees, and other sources.

#### Special Revenue Funds

Accounts for revenues from specific taxes or other earmarked revenue sources, which are required by law or regulation to be accounted for in special funds.

#### **Debt Service Fund**

Accounts for resources for payment of principal and interest on short and long-term debt.

#### Enterprise Fund

Accounts for operations that are financed and operated in a manner similar to private business enterprises - where the intent is that costs of providing goods or services to the general public be financed or recovered primarily through user charges. Currently, Onondaga County does not have any enterprise funds.

#### Community College Fund

Accounts for community college operations. The College accounts for state and federal grants in a separate Grants Projects fund. Primarily funded by county-wide real property tax, tuition charges, and State and Federal aid.

#### Internal Service Fund

Accounts for the financing of goods or services, on a cost reimbursement basis, provided by one department or agency to other departments or agencies within the same government or to other governments. The Insurance Fund is an internal service fund.

#### Functional Units - By Fund

Syracuse-Onondaga County Planning Agency

Overview

General and Grants Fund Special Revenue Funds Authorized Agencies Human/Physical/Financial County Road Fund Facilities Management Transportation Comptrollers Road Machinery Fund County Clerk Road Machinery Expenses County Executive Water Fund Stop DWI Metropolitan Water Board County General OnCenter Revenue Fund County Legislature OnCenter Revenue Water Environment Protection Fund Information Technology Administration of Drainage Districts District Attorney **Emergency Communication** Water Environment Protection **Emergency Management** Bear Trap-Ley Creek Drainage District Economic Development Bloody Brook Drainage District Office of Environment Meadow Brook Drainage District **Elections Board** Harbor Brook Drainage District Van Duvn Extended Care Fund Finance Health Van Duyn Extended Care Public Health Library Fund Center For Forensic Sciences Onondaga County Public Library (OCPL) Special Children Services Central Library County Attorney System Support Syracuse Branch Libraries Parks and Recreation Personnel Library Grants Fund **CNY Works OCPL Library Grants** Probation Community Development Grant Projects Fund Purchase Division Community Development Sheriff Debt Service Fund Department of Social Services Economic Security Debt Service Adult and Long-Term Care Services Community College Fund Children and Family Services Onondaga Community College

**Internal Service Fund** 

Section 1 Page 14

Insurance

#### **Accounting Principles**

Onondaga County conforms to the Uniform System of Accounts for Counties pursuant to Section 36 of New York State General Municipal Law. The Uniform System of Accounts requires that financial statements must conform to Generally Accepted Accounting Principles (GAAP).

#### **Accounting Basis**

As noted under "Basis of Budgeting", the County uses the modified accrual basis of accounting for all funds except proprietary funds, which includes enterprise and internal service funds. Revenues are recorded when they become susceptible to accrual, meaning they are both measurable and available. Revenues not considered available are recorded as deferred revenues. Expenditures are recorded when a liability is incurred if it is expected to be paid within the next 12 months, except interest on general long-term obligations which is recorded when due. Liabilities expected to be paid after 12 months are recorded in the general long-term obligations account group.

Enterprise and internal service funds use the accrual basis of accounting. Under the accrual basis, accounting transactions are recorded when the underlying economic event takes place without regard for when the cash receipt or cash disbursement takes place.

#### Account Codes

Account codes classify expenditures by category. The structure of the account codes used by Onondaga County is part of a system prescribed by the State Comptroller. The following framework is used for account codes.

641000 - Personnel Services 691200 - Employee Benefits 692000 - Equipment 693000 - Supplies and Materials 694000 - 697000 - Contractual and Other

A detailed explanation of some of the account codes for expenditures is presented in Appendix B of the Annual Budget.

#### Countywide Long Term Goals

The goals set forth and funded in this budget collectively represent the priorities of Onondaga County government. They reflect a vision of the community and a philosophy of government held by those elected to represent the citizens of Onondaga County.

These priorities emanate from a commitment to maintain an excellent quality of life in Onondaga County that is important to the lives of our citizens and the health of our economy. To that end, the County's budget allocates limited resources to achieve the following long-term goals:

- 1. Protect and improve the health and quality of life of the community; promote opportunities for all individuals to realize their full potential; accurately and efficiently administer economic support and services to county residents in a respectful manner;
- 2. Encourage a growing and diverse economy and vibrant, thriving community; create job opportunities, expand the tax base, and provide unparalleled service to existing businesses and businesses interested in relocating to Onondaga County;
- 3. Safeguard and enhance natural resources for current and future generations; develop and coordinate programs, activities, and policies to reduce the County's environmental liabilities;
- 4. Maintain and improve vital infrastructure to enable delivery of public services; provide preventive maintenance, capital project development, rehabilitation/renovation, and space management to meet present and future needs;
- 5. Ensure the safety and well-being of the community; create a safer community by helping offenders to become productive members of society; promote long-term public safety through the rehabilitation of offenders and the reduction of victimization in the community;
- 6. Enhance the quality of life through diverse recreational and educational opportunities; provide important individual, community, economic, and environmental benefits; and
- 7. Establish a culture of customer service and deliver services that are responsive to internal and external needs; provide oversight to ensure fiscal integrity and accountability.

These goals provide a framework to measure program performance and the effectiveness of services provided. We will continue to align resource allocation with these countywide priorities.

#### County Financial Policies and Planning Procedures

To achieve the County's long-term goals, it is essential to establish financial policies to support them. The County has developed the following policies:

- 1. To develop and maintain a balanced budget for each operating year through financial planning and forecasting. The County has developed procedures and methods to examine and maintain a balanced budget. The Budget Monitoring section provides greater detail.
- 2. Seek and maintain diversification of revenues.
- 3. Cash Management Policy to maximize the availability of cash:

- To meet daily spending needs (i.e., payroll, vendors, etc.)
- To earn interest revenue on the investments of the County's cash balances
- To avoid or limit the need for cash flow borrowing

#### **Investment Policy**

Pursuant to Article IV of the Onondaga County Charter, the Chief Fiscal Officer is the custodian of all County funds and is charged with the responsibility of creating and administering an investment policy that is consistent with the Investment Policies and Procedures guidelines promulgated by the Office of the State Comptroller.

Currently, the County's portfolio consists of money market deposits, certificates of deposit, and U.S. government agency bonds. See Appendix D for the complete Investment Policy.

#### Debt Issuance and Management Policy

- 1. Debt service costs paid through the General Fund will not exceed 5% of total General Fund revenue.
- 2. The County's total net direct indebtedness will not exceed \$700 per capita or 1.5% of the full valuation of taxable property in the County.
- 3. Rapid pay down of debt will continue as a goal of the County's debt management policies, with a target of 65% of outstanding principal scheduled for retirement within ten years. This goal may be modified to reflect changes in the interest rate environment, which may argue for shorter or longer retirement terms.

#### **Fund Balance Policy**

As a way of regulating and maintaining the County's reserves, the County established a general fund balance goal of 10% of net general fund revenues. Reserves beyond this 10% goal should be applied to avoid future debt or for property tax relief.

#### **Purchase Requirements**

Purchases of goods and services by Onondaga County are in accordance with New York State General Municipal Law (GML), the County Charter and Administrative Code, and specific County legislative resolutions.

Purchases of commodities, supplies, materials, and equipment of the same type by all departments that exceed \$20,000 annually require formal bidding. Smaller dollar amounts may require verbal or written quotes.

Purchases of services, labor or construction by all departments that exceed \$35,000 annually require formal bidding. Smaller dollar amounts require written quotes. Wicks Law (Section 101 of the New York State Labor Law) states that for construction projects costing more than \$500,000, separate bids are required for plumbing, heating, air conditioning, and electrical.

The acquisition of certain products and services is required by law through State-mandated services, such as furniture, through the State Corrections Department.

In addition, products and services may be acquired through leases, state contracts, piggybacking, cooperative contracts, best value, sole sources and emergency bid waivers. Professional services involving specialized skill, training and expertise, use of professional judgment or discretion, and/or a high degree of creativity are acquired through a request for proposal (RFP).

#### Capital Planning and Debt Management Strategies

- 1. Where possible, capital expenditures will be funded through pay-as-you-go programs and alternative financing mechanisms, such as state loan programs and as federal pilot projects;
- 2. Reviewing operating cost and revenue implications for all proposed capital projects as a part of the annual six-year capital improvement planning process;
- 3. Maintaining an inventory of capital assets and developing plans to reduce maintenance costs and extend the useful life of the County's infrastructure, including the development and implementation of preventive maintenance programs.

See Section 6 of this document, Debt Service and Capital Planning, for an expanded discussion as well as specific debt and capital project information.

#### The 2010 Development Guide

In 1991, the Onondaga County Legislature adopted the 2010 Development Guide to outline County policy with respect to infrastructure, land development, the environment and fiscal capacity. The Development Guide profiles Onondaga County in terms of natural resources and land use, population, and our local economy. While the Development Guide serves many purposes, clearly the most important is its role in influencing land development within Onondaga County. The 2010 Development Guide provides the planning framework within which capital-spending decisions will be made.

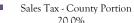
#### The Sustainable Development Plan

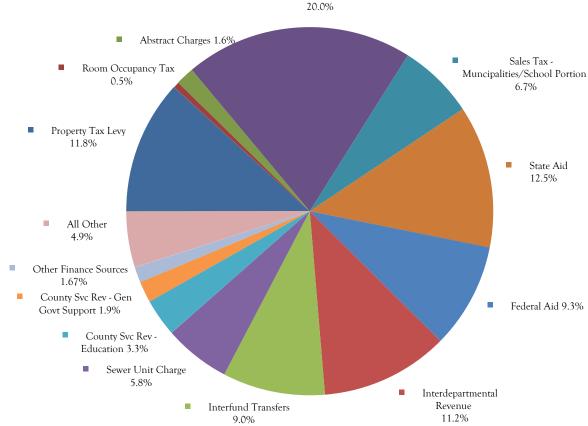
The County has completed the draft Onondaga County Sustainable Development Plan and released it to the public for review. The Sustainable Development Plan focuses on settlement patterns and urban design and aims to foster more efficient, attractive and sustainable communities by outlining a framework of policies, projects and practices consistent with the collective community vision for a sustainable Onondaga County. The Sustainable Development Plan is intended to evolve as a living plan, comprised of a website that will incorporate new ideas, opportunities, and conditions. It is anticipated that following a thorough public review process the plan will be presented to the County Legislature for adoption.

The Sustainable Development Plan has several important components, including nine Elements of Sustainable Development Reports and the Action Plan. The Action Plan provides recommended policies and strategies grouped into the following policy theme areas: Grow Smarter, Sustainability Pays, Protect the Environment, Strengthen the Center, Fix It First, Keep Rural Communities Rural, Lighten Our Footprint and Plan for People.

## Where the 2018 Dollars Come From

# Total County Revenues All Funds \$1,291,143,801

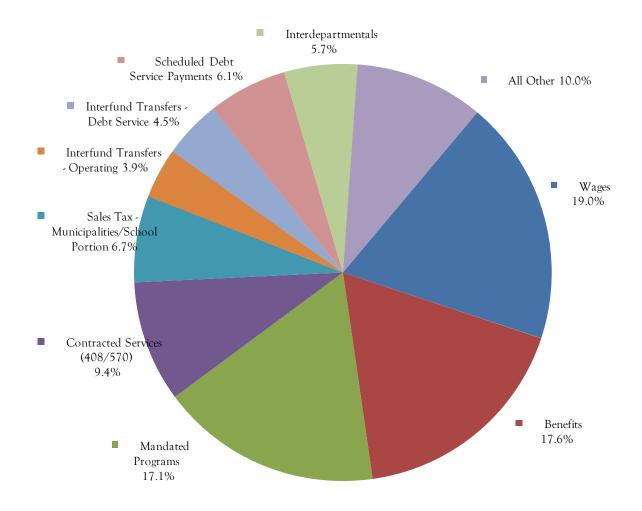




|   | 2017 Modified | 2018 Adopted |
|---|---------------|--------------|
| Property Tax Levy                         | \$150.39      | \$ 151.81    |
| Room Occupancy Tax                        | 6.68          | 6.90         |
| Abstract Charges                          | 20.11         | 20.97        |
| Sales Tax - County Portion                | 260.53        | 258.78       |
| Sales Tax - Municipalities/School Portion | 87.23         | 86.57        |
| State Aid                                 | 163.12        | 161.45       |
| Federal Aid                               | 117.87        | 119.51       |
| Interdepartmental Revenue                 | 151.16        | 145.22       |
| Interfund Transfers                       | 119.36        | 116.70       |
| Sewer Unit Charge                         | 73.82         | 75.22        |
| County Svc Rev - Education                | 42.97         | 42.71        |
| County Svc Rev - Gen Govt Support         | 22.98         | 24.01        |
| Other Finance Sources                     | 21.10         | 17.77        |
| All Other                                 | 63.97         | 63.53        |
| Total Revenue                             | \$1,301.27    | \$1,291.14   |

## Where All the 2018 Dollars Go

# Total County Expenses All Funds \$1,291,143,801



|   | 2017 Modified | 2018 Adopted |
|---|---------------|--------------|
| Wages                                     | \$240.73      | \$245.04     |
| Benefits                                  | 237.74        | 227.40       |
| Mandated Programs                         | 220.75        | 220.45       |
| Contracted Services                       | 122.11        | 121.69       |
| Sales Tax - Municipalities/School Portion | 87.23         | 86.57        |
| Interfund Transfers - Operating           | 48.88         | 50.64        |
| Interfund Transfers - Debt Service        | 55.61         | 58.44        |
| Scheduled Debt Service Payments           | 85.83         | 79.10        |
| Interdepartmentals                        | 70.63         | 73.21        |
| All Other                                 | 137.21        | 128.60       |
| Total Gross Expenses                      | \$1,306.72    | \$1,291.14   |

# Fiscal Summary

Section 2

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#### **Financial Condition**

This section serves to expand the reader's understanding of the proposed budget through presentation of financial information and analyses that are used in the decision making process. The key business policy objectives that are used throughout the year are as follows:

- Ensure short and long-term plans align day-to-day operations with goals and objectives
- Preserve and invest in our critical resources
- Provide high quality services
- Create and sustain collaborative partnerships across programs, departments, and other agencies
- Maximize the impact of financial resources
- Achieve the business policy objectives within the context of our fiscal policy objectives

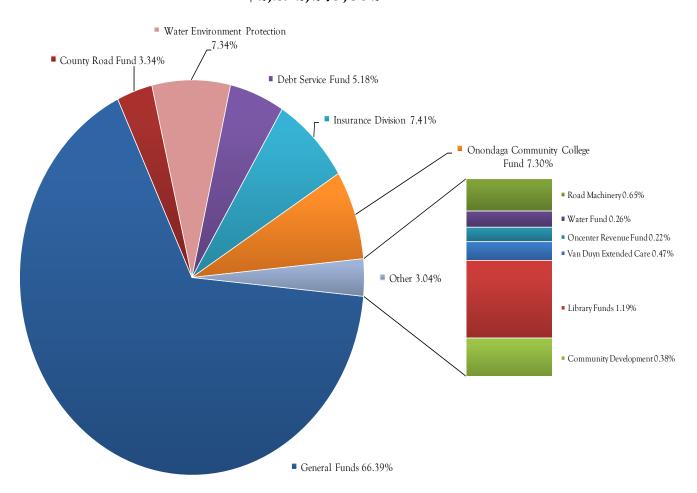
The fiscal policy objectives determined to ensure a sound financial package and a balanced budget are:

- Maintain / improve "AAA/AA+/Aa2" credit rating
- Avoid debt burden for recurring investment needs
- Optimize general fund balance protection
- Minimize discretionary type spending
- Optimize cash flow from revenue sources
- Improve productivity of county programs and employees

## Overview of All Funds

## in the 2018 Adopted

\$1,291,143,801



#### All Funds

The 2018 Adopted budget of \$1,291.14 million is 1.19% lower than the 2017 Budget as Modified.

## Consolidated Revenues and Appropriations by Category

The schedule below presents revenues and appropriations by fund types for the 2018 Adopted Budget:

|   | General<br>Funds | Special<br>Revenue<br>Funds | Debt<br>Service<br>Funds | Internal<br>Service | Component<br>Units | All Funds     |
|---|------------------|-----------------------------|--------------------------|---------------------|--------------------|---------------|
| Revenues                                  |                  |                             |                          |                     |                    |               |
| Property Tax Levy                         | 141,690,731      | 0                           | 0                        | 0                   | 0                  | 141,690,731   |
| Deferred/Uncollectible                    | (13,668,658)     | 0                           | 0                        | 0                   | 0                  | (13,668,658)  |
| Prior Year Collections                    | 13,267,381       | 0                           | 0                        | 0                   | 0                  | 13,267,381    |
| Pilots/Interest & Penalties               | 10,524,171       | 0                           | 0                        | 0                   | 0                  | 10,524,171    |
| Room Occupancy Tax                        | 4,110,508        | 2,785,580                   | 0                        | 0                   | 0                  | 6,896,088     |
| Abstract Charges                          | 13,518,854       | 7,450,875                   | 0                        | 0                   | 0                  | 20,969,729    |
| Sales Tax - County Portion                | 258,781,385      | 0                           | 0                        | 0                   | 0                  | 258,781,385   |
| Sales Tax - Municipalities/School Portion | 86,573,101       | 0                           | 0                        | 0                   | 0                  | 86,573,101    |
| State Aid                                 | 133,073,656      | 3,066,603                   | 0                        | 0                   | 25,311,629         | 161,451,888   |
| Federal Aid                               | 106,429,005      | 6,329,942                   | 0                        | 0                   | 6,750,000          | 119,508,947   |
| Interdepartmentals                        | 69,000,459       | 2,870,217                   | 0                        | 73,346,788          | 0                  | 145,217,464   |
| All Other                                 | 78,400,929       | 95,386,100                  | 66,828,049               | 19,308,294          | 62,240,805         | 322,164,177   |
| Subtotal Revenues                         | 901,701,522      | 117,889,317                 | 66,828,049               | 92,655,082          | 94,302,434         | 1,273,376,404 |
| Fund Balance                              |                  |                             |                          |                     |                    |               |
| Fund Balance                              | 5,000,000        | 9,767,397                   | 0                        | 3,000,000           | 0                  | 17,767,397    |
| Subtotal Fund Balance                     | 5,000,000        | 9,767,397                   | 0                        | 3,000,000           | 0                  | 17,767,397    |
| Total Revenues                            | 906,701,522      | 127,656,714                 | 66,828,049               | 95,655,082          | 94,302,434         | 1,291,143,801 |
| Appropriations                            |                  |                             |                          |                     |                    |               |
| Mandated Programs                         | 220,451,887      | 0                           | 0                        | 0                   | 0                  | 220,451,887   |
| Wages                                     | 171,462,846      | 28,127,732                  | 0                        | 0                   | 45,447,332         | 245,037,910   |
| Benefits                                  | 96,883,855       | 19,349,214                  | 0                        | 90,265,556          | 20,900,777         | 227,399,402   |
| Contracted Services                       | 113,009,342      | 3,375,438                   | 0                        | 2,347,592           | 2,960,197          | 121,692,569   |
| Interfund Transfers                       | 50,473,585       | 170,000                     | 0                        | 0                   | 0                  | 50,643,585    |
| Debt Service                              | 28,723,090       | 29,291,960                  | 0                        | 0                   | 0                  | 58,015,050    |
| Sales Tax - Municipalities/School Portion | 86,573,101       | 0                           | 0                        | 0                   | 0                  | 86,573,101    |
| Interdepartmentals                        | 61,626,158       | 9,898,005                   | 0                        | 1,552,412           | 130,000            | 73,206,575    |
| All Other                                 | 77,497,658       | 37,444,365                  | 66,828,049               | 1,489,522           | 24,864,128         | 208,123,722   |
| Total Expenses                            | 906,701,522      | 127,656,714                 | 66,828,049               | 95,655,082          | 94,302,434         | 1,291,143,801 |

### Credit Rating

#### Savings from Maintaining Onondaga County's Superior Credit Rating

Onondaga County is rated triple A (AAA) by Fitch Ratings, double A-plus (AA+) by Standard & Poor's, and Aa2 by Moody's Investors Service, the nation's three leading credit rating agencies. The triple A - double A-plus ratings mean that bonds sold by Onondaga County are considered very high quality or "investment grade." In order to maintain its high credit rating, the County's financial management must be outstanding. According to Moody's Investors Service, only 13% of other rated New York State (NYS) Counties have achieved Aa2 status similar to Onondaga County. Only four NYS counties have attained higher ratings (Schenectady, Tompkins, Westchester and Ontario counties) over the past two years.

The high-AA/AAA rating also means that the County can market its bonds without credit-enhancing bond insurance. This further strengthens the ability of Onondaga County to be able to sell bonds with its own strong rating. In 2017, Onondaga sold its \$21.8 million General Obligations bond issue at a true interest cost of 2.64%.

Rating agencies provide an important review of the fiscal condition of county governments nationwide. They continue to find the County's fiscal health and financial management among the best in the nation.

Moody's Investors Service Ratings of New York State Counties (Aug 2017)\*

| Rating | Number of<br>Counties | Percentage of Counties |
|--------|-----------------------|------------------------|
| Aa1    | 4                     | 13%                    |
| Aa2    | 4                     | 13%                    |
| Aa3    | 10                    | 33%                    |
| A1     | 7                     | 23%                    |
| A2     | 1                     | 3%                     |
| A3     | 1                     | 3%                     |
| Baa1   | 2                     | 7%                     |
| Baa2   | 1                     | 3%                     |

<sup>\*</sup>Note: These are Moody's most current ratings of 30 of 62 other NY counties

# Summary of Fund Balances for All Funds

## 2016 - 2018

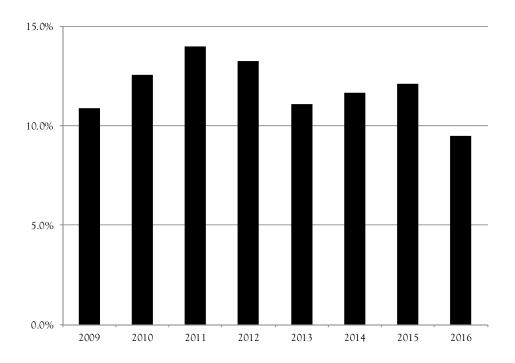
#### Fund Balance

| -                             | A didd similare |              |              |               |              |              |
|-------------------------------|-----------------|--------------|--------------|---------------|--------------|--------------|
|                               | Unreserved      | Appropriated | Available    | Additional    | Estimated    | Appropriated |
| Fund                          | 12/31/2016      | 2017 Budget  | 1/1/2017     | 9/1/2017      | 12/31/2017   | 2018 Budget  |
| General <sup>1</sup>          | 65,213,109      | 8,883,357    | 56,329,752   | (6,125,000)   | 62,454,752   | 5,000,000    |
| General Grants                | (5,928,994)     | 0            | (5,928,994)  | 0             | (5,928,994)  | 0            |
| Community Development         | (510,028)       | 0            | (510,028)    | 0             | (510,028)    | 0            |
| County Road                   | 410,639         | 0            | 410,639      | 0             | 410,639      | 0            |
| Road Machinery                | (33,414)        | 0            | (33,414)     | 0             | (33,414)     | 0            |
| OnCenter Revenue              | 1,047,931       | 0            | 1,047,931    | 0             | 1,047,931    | 0            |
| Metropolitan Water Board      | 7,327,465       | 0            | 7,327,465    | 0             | 7,327,465    | 1,200,000    |
| Water Environment Protection* | 35,916,233      | 7,641,727    | 28,274,506   | 75,000        | 28,199,506   | 8,053,383    |
| Van Duyn Hospital             | 1,623,642       | 5,169,785    | (3,546,143)  | 0             | (3,546,143)  | 0            |
| Library**                     | 968,978         | 453,378      | 515,600      | 0             | 515,600      | 514,014      |
| Debt Service <sup>2</sup>     | 23,805,168      | 15,880,180   | 7,924,988    | 0             | 7,924,988    | 8,812,997    |
| Library Grants                | (4,892,310)     | 0            | (4,892,310)  | 0             | (4,892,310)  | 0            |
| Insurance***                  | 3,476,078       | 0            | 3,476,078    | 0             | 3,476,078    | 3,000,000    |
| Total                         | \$128,424,497   | \$38,028,427 | \$90,396,070 | \$(6,050,000) | \$96,446,070 | \$26,580,394 |
| *Water Environment Protection |                 |              |              |               |              |              |
| Bear Trap-Ley Creek           | 250,253         | 77,102       | 173,151      | 0             | 173,151      | 69,011       |
| Bloody Brook                  | 184,803         | 72,109       | 112,694      | 0             | 112,694      | 45,603       |
| Consolidated                  | (582,839)       | 0            | (582,839)    | 0             | (582,839)    | 0            |
| Flood Control                 | 74,511          | 0            | 74,511       | 0             | 74,511       | 0            |
| Harbor Brook                  | 216,015         | 58,688       | 157,327      | 0             | 157,327      | 64,205       |
| Meadowbrook Creek             | 229,200         | 78,044       | 151,156      | 0             | 151,156      | 56,684       |
| Onondaga Lake                 | 35,544,290      | 7,355,784    | 28,188,506   | 75,000        | 28,113,506   | 7,817,880    |
| Total W.E.P. Fund             | 35,916,233      | 7,641,727    | 28,274,506   | 75,000        | 28,199,506   | 8,053,383    |
| **Library Fund                |                 |              |              |               |              |              |
| Branch Libraries              | 194,757         | 271,891      | (77,134)     | 0             | (77,134)     | 0            |
| System Support                | (81,037)        | 87,263       | (168,300)    | 0             | (168,300)    | 0            |
| Central Library               | 855,258         | 94,224       | 761,034      | 0             | 761,034      | 514,014      |
| Total Library Fund            | 968,978         | 453,378      | 515,600      | 0             | 515,600      | 514,014      |
| ***Insurance Fund             |                 |              |              |               |              |              |
| Workers Comp                  | 6,975,447       | 0            | 6,975,447    | 0             | 6,975,447    | 3,000,000    |
| Unemployment                  | 1,167,324       | 0            | 1,167,324    | 0             | 1,167,324    | 0            |
| Judgment & Claims             | (108,500)       | 0            | (108,500)    | 0             | (108,500)    | 0            |
| Health                        | (5,294,711)     | 0            | (5,294,711)  | 0             | (5,294,711)  | 0            |
| Dental                        | 299,281         | 0            | 299,281      | 0             | 299,281      | 0            |
| Insurance                     | 437,236         | 0            | 437,236      | 0             | 437,236      | 0_           |
| Total Insurance Fund          | 3,476,078       | 0            | 3,476,078    | 0             | 3,476,078    | 3,000,000    |

 $<sup>^1\,5</sup>M$  previously committed for debt service is now unassigned  $^2$  Debt Service Reserve for Bonded Debt is reported as Fund Balance

#### **Financial Condition**

#### General Fund Unreserved Fund Balance



|      | Gen Fund       | Unreserved                | Fund Balance          |
|------|----------------|---------------------------|-----------------------|
|      | Revenues 1     | Fund Balance <sup>2</sup> | As a % of             |
|      | (In Millions)* | (In Millions)             | <b>Total Revenues</b> |
| 2009 | \$606.1        | \$65.8                    | 10.86%                |
| 2010 | \$610.4        | \$76.7                    | 12.57%                |
| 2011 | \$649.5        | \$90.8                    | 13.98%                |
| 2012 | \$672.9        | \$89.1                    | 13.24%                |
| 2013 | \$676.8        | \$74.9                    | 11.07%                |
| 2014 | \$680.7        | \$79.4                    | 11.66%                |
| 2015 | \$680.6        | \$82.3                    | 12.09%                |
| 2016 | \$688.4        | \$65.2                    | 9.47%                 |

<sup>&</sup>lt;sup>1</sup>General Fund Revenues have been adjusted by the Sales Tax pass amount distributed to other municipalities. Beginning in 2017 as per Resolution 142-2017, General Fund Revenues are further adjusted by interdepartmental revenues.

<sup>&</sup>lt;sup>2</sup>Unreserved General Fund Revenues exclude the reserve for prepaid expenses and the reserve for encumbrances. Beginning in 2014, only the reserve for encumbrances is excluded.

#### General Fund Unreserved Fund Balance

As a way of regulating and maintaining the County's reserves, Resolution No. 270-1999 established a general fund balance goal of 10% of general fund revenues. The Resolution directed that reserves beyond this 10% goal be applied to avoid future debt or for property tax relief.

The policy recognizes that a prudent level of reserves allows the County to manage its cash flow without resorting to borrowing; to better manage its debt by timing bond issues to occur when interest rates are the lowest; and to respond to unanticipated events and circumstances.

These "rainy day" funds, accumulated during periods of economic resurgence, also enable the County to moderate the effect of sometimes volatile ebbs and flows of the economy and the fiscal challenges of New York's Counties.

In 2006, counties were directed by the NYS Comptroller to begin recording sales taxes allocated by the County to other local governments and school districts as both a revenue and expense. As a result of this artificial inflation of revenues and only for the purpose of determining compliance with the 10% fund balance goal, the County amended Resolution No. 270-1999 by Resolution No. 184-2007 to revised its calculation of general fund revenue to exclude sales tax revenue paid to other governments. In 2014, the County further amended the calculation as per Resolution No. 161-2014 to include the reserve for prepaid expenses. The result for purposes of calculating the 10% goal is as follows:

#### Year End 2016

| Total General Fund Revenue                   | \$772.0M |
|--|----------|
| Less: Sales Tax Pass through                 | \$83.6M  |
| Adjusted General Fund Revenue                | \$688.4M |
|  |          |
| Unreserved General Fund Balance <sup>3</sup> | \$65.2M  |
| As a % of Adjusted General Fund Revenue      | 9.5%     |

In 2017, as per Resolution 142-2017 the calculation of General Fund Revenue for purposes of calculating the 10% goal is amended to adjust for interdepartmental revenues where such are not revenues from external sources.

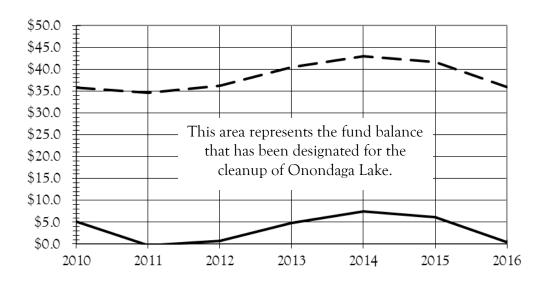
<sup>3</sup>Excludes only the reserve for encumbrances as per Resolution No. 161-2014 prior to appropriation of fund balance for ensuing budget year.

This information came from the following:

- Comprehensive Annual Financial Report (Year End)
- Income Statement/General Fund includes all revenues, or the total revenues

#### **Financial Condition**

#### Water Environment Protection Fund Balance



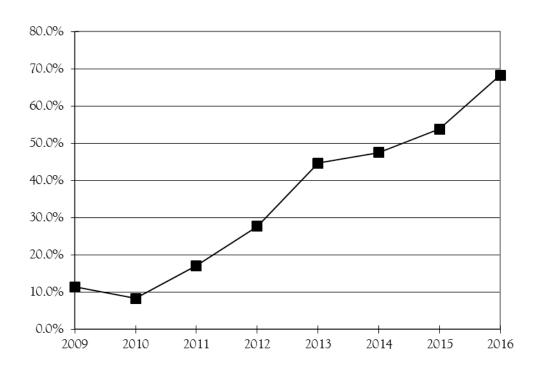
|      | Total         |               | Fund Balance   |
|------|---------------|---------------|----------------|
|      | Revenues      | Fund Balance  | As a % of      |
|      | (In Millions) | (In Millions) | Total Revenues |
| 2010 | \$66.3        | \$35.8        | 54.0%          |
| 2011 | \$69.0        | \$34.6        | 50.1%          |
| 2012 | \$73.8        | \$36.2        | 49.1%          |
| 2013 | \$76.8        | \$40.4        | 52.6%          |
| 2014 | \$81.7        | \$43.0        | 52.6%          |
| 2015 | \$83.4        | \$41.7        | 50.0%          |
| 2016 | \$82.6        | \$35.9        | 45.5%          |

A strong fund balance within the Water Environment Protection Fund is desirable not only for smooth cash flow and to handle emergency situations, but also as an offset against the cost of the Onondaga Lake clean up (Amended Consent Judgment) project. WEP's Fund Balance will be used to satisfy the requirements for local dollar matches in State and Federal aid programs, and to mitigate the sewer rate increases associated with the cleanup of Onondaga Lake.

Note: Revenue from the Water Environment Protection Fund primarily comes from a unit charge per household.

# **Financial Condition**

# Metropolitan Water Board Fund Balance



|      | Total         | Undesignated  | Fund Balance   |
|------|---------------|---------------|----------------|
|      | Revenues      | Fund Balance  | As a % of      |
|      | (In Millions) | (In Millions) | Total Revenues |
| 2009 | \$9.1         | \$1.0         | 11.42%         |
| 2010 | \$8.5         | \$0.7         | 8.24%          |
| 2011 | \$8.8         | \$1.5         | 17.05%         |
| 2012 | \$9.4         | \$2.6         | 27.66%         |
| 2013 | \$9.4         | \$4.2         | 44.68%         |
| 2014 | \$9.9         | \$4.7         | 47.47%         |
| 2015 | \$10.6        | \$5.7         | 53.77%         |
| 2016 | \$10.7        | \$7.3         | 68.22%         |

Note: \$1.2M fund balance has been applied to the 2018 budget

# Revenue Trend Analysis

# All Funds

| Revenues                                  | 2015<br>Actual | 2016<br>Actual | 2017<br>Modified | 2018<br>Executive | 2018<br>Adopted |
|---|----------------|----------------|------------------|-------------------|-----------------|
| Property Tax Levy                         | \$140,337,533  | \$139,780,005  | \$141,096,060    | \$142,196,060     | \$141,690,731   |
| Deferred/Uncollectible                    | (15,144,892)   | (16,312,540)   | (13,141,296)     | (13,668,658)      | (13,668,658)    |
| Prior Year Collections                    | 13,343,645     | 12,801,290     | 11,993,955       | 13,267,381        | 13,267,381      |
| Pilots/Interest & Penalties               | 10,093,438     | 9,674,799      | 10,436,424       | 10,524,171        | 10,524,171      |
| Room Occupancy Tax                        | 6,340,185      | 6,567,554      | 6,679,148        | 6,711,088         | 6,896,088       |
| Abstract Charges                          | 18,962,047     | 19,002,315     | 20,105,454       | 20,871,386        | 20,969,729      |
| Sales Tax - County Portion                | 250,418,408    | 249,172,808    | 260,526,511      | 258,331,385       | 258,781,385     |
| Sales Tax - Municipalities/School Portion | 86,154,183     | 83,604,986     | 87,227,127       | 86,573,101        | 86,573,101      |
| State Aid                                 | 134,089,093    | 139,358,508    | 163,116,359      | 161,571,942       | 161,451,888     |
| Federal Aid                               | 111,901,738    | 112,262,832    | 117,872,269      | 119,524,861       | 119,508,947     |
| Interdepartmentals                        | 129,093,668    | 137,084,228    | 151,159,708      | 145,352,979       | 145,217,464     |
| Available from Project Funds              | (54,762)       | 0              | (34,922)         | 0                 | 0               |
| Other Finance Sources                     | 13,050,998     | 42,035,767     | 21,098,247       | 16,254,918        | 17,767,397      |
| All Other                                 | 307,687,677    | 323,553,980    | 323,134,707      | 324,185,593       | 322,164,177     |
| Total Revenue                             | 1,206,272,960  | 1,258,586,532  | 1,301,269,751    | 1,291,696,207     | 1,291,143,801   |
| Total Net Revenues                        | 978,952,248    | 1,020,348,137  | 1,030,745,647    | 1,029,387,719     | 1,029,224,703   |

<sup>&</sup>lt;sup>1</sup> The net budget represents what Onondaga County actually receives for providing its services.

# Organization Summary by Fund

# Revenue Totals

|                                | 2014          | 2015          | 2016          | 2017          | 2018          | 2018          |
|--------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
|                                | Actual        | Actual        | Actual        | Modified      | Executive     | Adopted       |
| F10001-General Fund            | \$766,330,671 | \$766,746,138 | \$772,035,315 | \$803,381,192 | \$797,846,156 | \$797,753,040 |
| F10007-County Road Fund        | 43,073,612    | 42,631,316    | 45,493,430    | 45,334,044    | 43,259,210    | 43,130,441    |
| F10009-Road Machinery Fund     | 8,252,339     | 7,616,714     | 5,884,191     | 6,703,051     | 6,318,904     | 6,318,904     |
| F10030-General Grants Projects | 39,492,161    | 37,307,530    | 39,847,802    | 58,934,157    | 59,399,137    | 59,499,137    |
| F20011-Water Fund              | 9,923,435     | 10,663,306    | 10,801,137    | 3,019,780     | 3,311,795     | 3,311,795     |
| F20010-Oncenter Revenue Fund   | 9,440,587     | 9,999,188     | 10,634,762    | 2,789,192     | 2,785,580     | 2,785,580     |
| F20013-Water Environ Protect   | 81,726,078    | 83,421,833    | 85,300,327    | 92,517,577    | 95,161,073    | 94,772,000    |
| F20014-Van Duyn Ext Care       | 14,642,328    | -2,036        | 4,882,864     | 5,169,785     | 3,840,382     | 3,840,382     |
| F20015-Library Fund            | 14,134,679    | 13,294,457    | 13,015,785    | 13,742,704    | 14,416,220    | 14,374,772    |
| F20035-Library Grants Fund     | 402,875       | 638,669       | 816,125       | 859,624       | 962,243       | 962,243       |
| F30016-Debt Service Fund       | 77,531,087    | 62,322,311    | 94,824,514    | 71,065,662    | 66,828,049    | 66,828,049    |
| F55040-Insurance Division      | 77,663,009    | 78,378,528    | 80,033,562    | 100,575,494   | 95,655,082    | 95,655,082    |
| F65018-Onondaga Com Col        | 89,393,653    | 87,760,873    | 90,627,773    | 90,856,237    | 94,302,434    | 94,302,434    |
| F20033-Comm Develop Grant      | 5,660,352     | 5,494,132     | 4,388,945     | 6,321,252     | 7,609,942     | 7,609,942     |
| Total Budgetary Funds          | 1,237,666,866 | 1,206,272,960 | 1,258,586,532 | 1,301,269,751 | 1,291,696,207 | 1,291,143,801 |

## Fund Breakdown and Tax Levy Computation

#### 2018 Adopted Budget

The schedule below presents appropriations and revenues by fund. A fund is a self-balancing group of accounts. Revenues for most of the funds are not sufficient to cover expenses. Therefore, part of the tax levy, and sometimes appropriations of fund balance, are necessary to balance each of the funds.

| Fund                            | Appropriations | Revenues      | Appropriated<br>Fund<br>Balance | Sewer<br>Unit<br>Charges | Tax Levy    |
|---------------------------------|----------------|---------------|---------------------------------|--------------------------|-------------|
| F10001-General Fund             | 797,753,040    | 651,062,309   | 5,000,000                       | 0                        | 141,690,731 |
| F10007-County Road Fund         | 43,130,441     | 43,130,441    | 0                               | 0                        | 0           |
| F10009-Road Machinery Fund      | 6,318,904      | 6,318,904     | 0                               | 0                        | 0           |
| F10030-General Grants Proj Fund | 59,499,137     | 59,499,137    | 0                               | 0                        | 0           |
| F20011-Water Fund               | 3,311,795      | 415,590       | 1,200,000                       | 0                        | 1,696,205   |
| F20010-Oncenter Revenue Fund    | 2,785,580      | 2,785,580     | 0                               | 0                        | 0           |
| F20013-Water Environ Protection | 94,772,000     | 8,315,802     | 8,053,383                       | 76,677,383               | 1,725,432   |
| F20014-Van Duyn Extended Care   | 3,840,382      | 3,840,382     | 0                               | 0                        | 0           |
| F20015-Library Fund             | 14,374,772     | 13,860,758    | 514,014                         | 0                        | 0           |
| F20033-Community Devel Grant    | 7,609,942      | 7,609,942     | 0                               | 0                        | 0           |
| F20035-Library Grants Fund      | 962,243        | 962,243       | 0                               | 0                        | 0           |
| F30016-Debt Service Fund        | 66,828,049     | 58,015,052    | 8,812,997                       | 0                        | 0           |
| F55040-Insurance Division       | 95,655,082     | 92,655,082    | 3,000,000                       | 0                        | 0           |
| F65018-Onondaga Com Col Fund    | 94,302,434     | 94,302,434    | 0                               | 0                        | 0           |
| Total Budgetary Funds           | 1,291,143,801  | 1,042,773,656 | 26,580,394                      | 76,677,383               | 145,112,368 |

<sup>&</sup>lt;sup>1</sup> Countywide Tax Levy:

| Tax Levy                             | \$141.7 M |
|--------------------------------------|-----------|
| ÷ Assessed Full Valuation (per 1000) | \$ 28.0 M |
| = Property Tax Rate (per 1000)       | \$ 5.05   |

NOTE: Property Tax Rate remained flat at \$5.05 per thousand over the prior year.

<sup>&</sup>lt;sup>2</sup> Consolidated District Sewer Unit Charges:

| Sewer Charge                      | \$76.7M        |
|-----------------------------------|----------------|
| ÷ Number of Sewer Units           | <u>186,511</u> |
| = Sewer Unit Charge per Household | \$411.11       |

NOTE: Sewer Unit charges did not change over the prior year.

#### Onondaga County Property Tax Levy

When the operating budget is presented to the Legislature, the tax rate is expressed in terms of a rate per thousand dollars of full value (full value tax rate). This rate is typically compared to the prior year's full value tax rate. The change is given as a percentage increase or decrease. However, the degree of change in the County tax bill for a homeowner may differ from the change in the full value tax rate. There are several factors that influence the amount of County property taxes that a property owner in Onondaga County will pay:

Assessed Value is the value placed on the property by city or town assessors. As a result of different assessing practices in each jurisdiction, there is a different relationship of assessed value to full value. In order to apportion the County tax levy across jurisdictions, the different assessed values are "equalized" to full value.

**Full Value** represents the true value of a property at some prior point in time. Full value is based on surveys conducted by the State Board of Real Property Services. From these surveys, equalization rates are established to convert assessed value to full value.

**Market Value** It should be noted that a change in full value does not mean that individual properties have gained (or lost) real market value. Full value is a measurement tool used to compare properties from one jurisdiction to another. The importance of full value is its use in equitably apportioning the County tax levy.

County Tax Levy is the total amount of money to be raised by the general property tax. The share of the tax levy for each jurisdiction is based on its percent of the County's total full value. For example, if 1.2% of the County's full value were located in Spafford, then Spafford would be responsible for 1.2% of the County tax levy.

Once the County tax levy is determined, the full value tax rate is calculated by dividing the tax levy by the total full value expressed in thousands of dollars.

#### Onondaga County Gross Property Tax Levy

| Year of<br>Assessment | County Gross<br>Tax Levy | % Change<br>Tax Levy | Total Full Value | % Change<br>Full Value | Full Value<br>Tax Rate | % Tax Rate<br>Change |
|-----------------------|--------------------------|----------------------|------------------|------------------------|------------------------|----------------------|
| $2018^{1}$            | \$141,690,731            | 0.4%                 | \$28,030,118,432 | 0.9%                   | 5.05                   | (0.3%)               |
| 2017                  | \$141,096,060            | 1.0%                 | \$27,788,399,337 | 1.5%                   | 5.07                   | (0.7%)               |
| 2016                  | \$139,691,159            | (0.1%)               | \$27,365,729,891 | 0.4%                   | 5.10                   | 0.6%                 |
| 2015                  | \$139,891,159            | (0.7%)               | \$27,244,303,609 | 1.2%                   | 5.13                   | (1.9%)               |
| 2014                  | \$140,891,159            | (0.1%)               | \$26,918,210,215 | 0.8%                   | 5.23                   | (0.9%)               |
| 2013                  | \$140,998,859            | (8.3%)               | \$26,704,901,404 | 0.1%                   | 5.28                   | (5.0%)               |
| 2012                  | \$148,216,571            | (3.6%)               | \$26,666,826,135 | 0.9%                   | 5.56                   | (4.5%)               |
| 2011                  | \$153,821,817            | (16.4%)              | \$26,420,301,254 | 1.0%                   | 5.82                   | (17.3%)              |
| 2010                  | \$183,997,042            | 2.3%                 | \$26,148,206,733 | 2.1%                   | 7.04                   | 0.2%                 |
| 2009                  | \$179,821,396            | 0.1%                 | \$25,599,869,832 | 3.7%                   | 7.02                   | (3.5%)               |
| 2008                  | \$179,707,960            | (2.3%)               | \$24,690,825,684 | 6.2%                   | 7.28                   | (8.0%)               |

<sup>&</sup>lt;sup>1</sup> Total Full Value as of August

### Onondaga County Property Tax Cap Calculation

#### Tax Levy Limit for Current Year Budget

The Tax Levy Limit Formula can be broken down as follows. The formula is followed by the calculation deriving the Tax Levy Limit (Adjusted for Transfers, plus Exclusions) for 2018.

#### Property Tax Cap Formula for Current Year Budget

Prior Year Adopted Tax Levy

Less Reserve amount including interest earned

Multiplied by Tax Base Growth Factor (1.0072 provided by OSC)

Plus <u>PILOTS Receivable Prior Year</u>
Less Tort exclusion amount prior year

Subtotal

Multiply Allowable Levy Growth Factor (1.0184 provided by OSC)

Less PILOTS Receivable Current Year

Tax Levy Limit Before Adjustment/Exclusions

Less Costs Incurred from Transfer of Local Government Functions
Plus Savings Realized from Transfer of Local Government Functions

Tax Levy Limit (Adjusted for Transfer of Local Government Functions)

Plus Tax Levy necessary for Expenditures Resulting from Tort Orders/Judgments over 5% of

Prior Year Adopted Levy

Plus Tax Levy Necessary for Pension Contribution Expenditures Caused by Growth in the

System Average Actuarial Contribution Rate in Excess of 2 Percentage Points

Plus Available Carryover (if any at 0.0150)

Tax Levy Limit (Adjusted for Transfers, plus Exclusions)

#### **Definitions:**

**Tax Base Growth Factor** (provided by OSC) – Factor calculated by The Office of Real Property Taxation designed to capture physical changes and additions to the quantity of properties subject to real property tax and provide a commensurate increase in the levy not subject to the cap. The factor does not capture changes in valuation related to market conditions.

Allowable Levy Growth Factor (provided by OSC) - The lesser of 2% or the Consumer Price Index (CPI-U)as calculated by the Bureau of Labor Statistics.

PILOTS Receivable - PILOTS anticipated to be collected, not PILOTS actually collected. No adjustments are permitted.

**Transfer of Local Government Function Adjustment** (provided by OSC) – Adjustment to the tax levy limit calculation determined by OSC for consolidation, transfer of functions and dissolutions within and between taxing jurisdictions.

Pension Exclusion (factor provided by OSC) - Estimated salary base (provided by OSC) multiplied by the exclusion factor (provided by OSC).

Carryover - The difference between the Tax Levy Limit (adjusted for Transfers and Exclusions) and the proposed levy not to exceed 1.5% of the Tax Levy Limit.

# Onondaga County Property Tax Cap Calculation

# Property Tax Cap Calculation for Current Year Budget

|                                 | General Fund | Water     | Bear Trap | <u>Bloody</u><br>Brook | <u>Meadow</u><br>Brook | <u>Harbor</u><br><u>Brook</u> | <u>Total</u> |
|---------------------------------|--------------|-----------|-----------|------------------------|------------------------|-------------------------------|--------------|
| 2017 Adopted Levy               | 141,096,060  | 1,696,205 | 476,847   | 203,564                | 659,159                | 385,862                       | 144,517,697  |
| 2017 Adopted Abstract           | 20,949,210   | 2,965     | 8,175     | 0                      | 0                      | 0                             | 20,960,350   |
| 2017 Total Levy / Abstract      | 162,045,270  | 1,699,170 | 485,022   | 203,564                | 659,159                | 385,862                       | 165,478,047  |
| Tax Base Growth Factor (1.0072) | 163,211,996  | 1,711,404 | 488,514   | 205,030                | 663,905                | 388,640                       | 166,669,489  |
| Pilots Rec 2017                 | 2,829,806    | 0         | 0         | 0                      | 0                      | 0                             | 2,829,806    |
| Sub Total                       | 166,041,802  | 1,711,404 | 488,514   | 205,030                | 663,905                | 388,640                       | 169,499,295  |
|                                 |              |           |           |                        |                        |                               |              |
| Levy Growth factor (1.0184)     | 169,096,971  | 1,742,894 | 497,503   | 208,802                | 676,121                | 395,791                       | 172,618,082  |
| Pilots Rec 2018                 | 2,829,806    | 0         | 0         | 0                      | 0                      | 0                             | 2,829,806    |
| Levy Limit b/f Adj/Exclusions   | 166,267,165  | 1,742,894 | 497,503   | 208,802                | 676,121                | 395,791                       | 169,788,276  |
|                                 |              |           |           |                        |                        |                               |              |
| <u>Adjustments</u>              |              |           |           |                        |                        |                               |              |
| Costs Trans of Function         | 0            | 0         | 0         | 0                      | 0                      | 0                             | 0            |
| Savings Trans of Function       | 0            | 0         | 0         | 0                      | 0                      | 0                             | 0            |
| Total Adjustments               | 0            | 0         | 0         | 0                      | 0                      | 0                             | 0            |
| Levy Limit b/f Exclusions       | 166,267,165  | 1,742,894 | 497,503   | 208,802                | 676,121                | 395,791                       | 169,788,276  |
|                                 |              |           |           |                        |                        |                               |              |
| Exclusions  Exclusions          | •            |           |           |                        | •                      |                               |              |
| Torts/Judgements >5% 2017 Levy  | 0            | 0         | 0         | 0                      | 0                      | 0                             | 0            |
| Pension Exclusion               | 0            | 0         | 0         | 0                      | 0                      | 0                             | 0            |
| Total Exclusions                | 0            | 0         | 0         | 0                      | 0                      | 0                             | 0            |
| 2017 Carryover                  | 1,849,145    | 44,555    | 12,573    | 5,307                  | 17,184                 | 10,059                        | 1,938,823    |
| 2018 Levy Limit                 | 168,116,310  | 1,787,449 | 510,076   | 214,109                | 693,305                | 405,850                       | 171,727,099  |
|                                 |              |           |           |                        |                        |                               |              |
| 2018 Adopted Levy               | 141,690,731  | 1,696,205 | 476,847   | 203,564                | 659,159                | 385,862                       | 145,112,368  |
| 2018 Adopted Abstract           | 21,846,613   | 0         | 0         | 0                      | 0                      | 0                             | 21,846,613   |
| 2018 Adopted Levy / Abstract    | 163,537,344  | 1,696,205 | 476,847   | 203,564                | 659,159                | 385,862                       | 166,958,981  |
|                                 |              |           |           |                        |                        |                               |              |
| Under / (Over) Levy Limit       |              |           |           |                        |                        |                               |              |
|                                 |              |           |           |                        |                        |                               | 4,768,118    |
|                                 |              |           |           |                        |                        |                               | 4,768,118    |

# Summary of Property Tax Rates by Municipality

|  | 2017 Adopted | 2018 Adopted | % Change |
|--|--------------|--------------|----------|
| County Property Tax Levy (In Millions) | \$141.1      | \$141.7      | 0.4%     |
| County Full Value Tax Rate             | \$5.07       | \$5.05       | (0.3%)   |

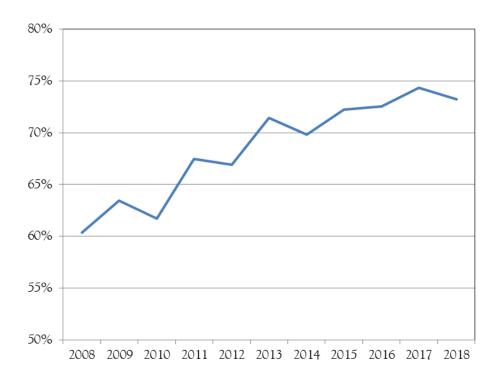
## Property Tax Rates by Municipality

|              | Tax Levy      | Assessed Value |        |                      |         |              |       |
|--------------|---------------|----------------|--------|----------------------|---------|--------------|-------|
|              | Apportionment | Tax Rate       |        | Equalization<br>Rate |         | Tax 1 \$100, | -     |
| Municipality | 2018          | 2017           | 2018   | 2017                 | 2018    | 2017         | 2018  |
| Camillus     | 8,373,287     | \$5.31         | \$5.27 | 100.00%              | 100.00% | \$531        | \$527 |
| Cicero       | 11,348,123    | 5.28           | 5.24   | 100.00%              | 100.00% | 528          | 524   |
| Clay         | 18,145,218    | 123.77         | 122.21 | 4.27%                | 4.29%   | 529          | 524   |
| Dewitt       | 13,452,788    | 5.28           | 5.24   | 100.00%              | 100.00% | 528          | 524   |
| Elbridge     | 1,632,093     | 5.27           | 5.22   | 100.00%              | 100.00% | 527          | 522   |
| Fabius       | 636,180       | 5.26           | 5.28   | 100.00%              | 99.00%  | 526          | 522   |
| Geddes       | 4,772,185     | 5.83           | 5.87   | 91.50%               | 90.00%  | 533          | 528   |
| LaFayette    | 1,771,191     | 5.71           | 5.66   | 93.00%               | 93.00%  | 531          | 526   |
| Lysander     | 8,303,811     | 5.26           | 5.22   | 100.00%              | 100.00% | 526          | 522   |
| Manlius      | 13,089,362    | 5.24           | 5.20   | 100.00%              | 100.00% | 524          | 520   |
| Marcellus    | 2,121,698     | 5.30           | 5.23   | 99.50%               | 100.00% | 527          | 523   |
| Onondaga     | 7,233,702     | 5.38           | 5.26   | 98.50%               | 100.00% | 530          | 526   |
| Otisco       | 1,071,807     | 246.00         | 260.79 | 2.16%                | 2.02%   | 531          | 527   |
| Pompey       | 3,304,936     | 5.27           | 5.28   | 100.00%              | 99.00%  | 527          | 523   |
| Salina       | 8,632,722     | 5.31           | 5.26   | 100.00%              | 100.00% | 531          | 526   |
| Skaneateles  | 6,892,042     | 5.26           | 5.22   | 100.00%              | 100.00% | 526          | 522   |
| Spafford     | 1,879,847     | 5.27           | 5.23   | 100.00%              | 100.00% | 527          | 523   |
| Syracuse     | 24,355,570    | 6.53           | 6.52   | 80.50%               | 80.00%  | 526          | 522   |
| Tully        | 1,235,510     | 5.33           | 5.29   | 100.00%              | 100.00% | 533          | 529   |
| Van Buren    | 3,438,659     | 5.28           | 5.24   | 100.00%              | 100.00% | 528          | 524   |

Total Property Tax Levy \$ 141,690,731

## Constitutional Tax Margin

#### Taxing Capacity Available



The constitutional tax margin of the County is determined in accordance with Section 10 of Article VII of the New York State Constitution. This limits the amount counties may raise in property taxes in any fiscal year, exclusive of debt service, to 1.5% of the 5 year average full value of taxable real estate of the County.

| Total Taxing Power        | \$405,974,118 |
|---------------------------|---------------|
| Net Prop Tax Levy         | \$107,711,006 |
| Tax Margin Available      | \$298,263,112 |
| Taxing Capacity Available | 73.47%        |

The constitutional tax margin available for 2018 is estimated at \$298.3 million. A margin of this size indicates that Onondaga County is taxing slightly over one quarter of its constitutional authority.

#### Property Tax Assessment and Collection

Real property is assessed for taxation by local assessors in each town within the County and in the City of Syracuse and is placed on the respective tax rolls. There is no County Board of Assessors.

Real property taxes levied for County purposes are collected and enforced in accordance with Onondaga County Special Tax Act; State, County, Town, special district and re-levied unpaid school district taxes are levied on or about December 16, and are due January 1. All towns within the County, and the City of Syracuse, are responsible for collecting County real property taxes.

Each town tax receiver is required to pay to the town the full amount levied for town and town special district purposes. The balance of collected taxes is remitted to the County Chief Fiscal Officer. The City of Syracuse retains responsibility for collecting County delinquent taxes on property within the City.

After the return of the tax rolls to the County Chief Fiscal Officer on April 1, the following penalties accrue with respect to delinquent taxes: 6% for April; 6.5% for May; 7% for June; 7.5% for July, and 8% for August. A \$5.00 filing fee is collected on each current year delinquent parcel paid in July, August or September. Parcels, which go to tax sale on October 1, are charged \$0.25 fee to discharge the lien. Delinquent taxes for the current year are advertised once each week for two weeks on or about September 15. On or about October 1, the County Chief Fiscal Officer conducts a tax sale with a tax sale certificate being issued covering the amount of tax due, plus penalties. A fee of \$70.00 is added to cover advertising expenses.

The percentage of property taxes that are eventually deemed uncollectible are: Towns-0.2%; City-2.00% and are based on prior tax collection trends. The prior year collections in depend on the amount of deferred and uncollected revenues from the previous years and actual year. These unpaid taxes, which are otherwise called delinquent taxes, make up our prior year receivables. Normally we would assume that the prior year collections would fluctuate by the same percentage that the amount of prior year receivables fluctuates.

After a careful analysis of historical trends and the effect of securitization of past tax liens, we project prior year collection revenues for the General Fund of \$13,267,381 in 2018.

Note: Required Statement (Ref. Sec. 6.04 (b)(3) Administrative Code)

#### Water Environment Protection Special District Sewer Unit Charge

In 1978, the Onondaga County Legislature consolidated all the various sanitary districts within Onondaga County and established the Onondaga County Consolidated Sanitary District. It also established a sewer rent schedule to defray all costs of operation, maintenance, indebtedness, and all other obligations of the Water Environment Protection operations. Per Resolution No. 46-01 dated April 4, 2017, the Onondaga County Legislature modified the sewer rents for the Onondaga County Sanitary District, to be allocated on the basis of "units" as defined in the following schedule:

- 1. Single family structure, mobile home, townhouse, and condominium one unit each.
- 2. All other multi-family residential structures three-fourths unit per family.
- 3. Mixed use properties having both residential and commercial use three-fourths unit per family plus 1 unit assigned for the total commercial space, or alternative, in the event that the actual water usage exceeds the calculation of gallons per unit with the subsection (c) for the residential and commercial portions of the property, the number of units to be assigned to such a property shall be based on water bills, as follows:
  - Up to 137,000 gallons per year one unit.
  - One unit and fraction thereof for each 137,000 gallons per year.
- 4. Commercial, industrial and institutional properties units to be assigned based on water bills, or, where properly metered or other sufficient verification exists, on wastewater discharged, as follows:
  - Up to 137,000 gallons per year one unit.
  - One unit and fraction thereof for each 137,000 gallons per year.

These amendments to the schedule of sewer rents in the Onondaga County Sanitary District will become effective on January 1, 2018.

The Department of Water Environment Protection operates and maintains flood control facilities within four special drainage districts: Bear Trap - Ley Creek; Bloody Brook; Harbor Brook and Meadowbrook. The special districts were created in order to address flooding problems, which crossed multi-municipal boundaries. Taxable properties within each of the districts are assessed as a drainage district tax for operations and maintenance, plus debt service.

#### **Drainage Districts Tax Levy**

| Drainage District     | 2017<br>Adopted | 2018<br>Adopted |
|-----------------------|-----------------|-----------------|
| Bear Trap - Ley Creek | \$476,847       | \$476,847       |
| Bloody Brook          | \$203,564       | \$203,564       |
| Meadowbrook           | \$659,159       | \$659,159       |
| Harbor Brook          | \$385,862       | \$385,862       |

# Consolidated Districts Sewer Unit Charge

| Year  | Total Sewer<br>Charge | % Total<br>Sewer Unit<br>Change | Number<br>of Units | % Number of Units Change | Unit Charge | Dollar Unit<br>Charge<br>Change | % Unit<br>Charge<br>Change |
|-------|-----------------------|---------------------------------|--------------------|--------------------------|-------------|---------------------------------|----------------------------|
| 2018  | \$76,677,383          | 1.64 %                          | 186,511            | 1.64%                    | \$411.11    | \$0.00                          | 0.00%                      |
| 2017* | \$75,443,867          | 0.00%                           | 183,511            | 1.51%                    | \$411.11    | \$0.00                          | 0.00%                      |
| 2016  | \$74,319,488          | 0.00%                           | 180,777            | 0.02%                    | \$411.11    | \$-0.08                         | (0.02%)                    |
| 2015  | \$74,318,921          | 5.74%                           | 180,741            | (0.01%)                  | \$411.19    | \$22.39                         | 5.76%                      |
| 2014  | \$70,281,472          | 7.50%                           | 180,765            | 0.24%                    | \$388.80    | \$26.25                         | 7.24%                      |
| 2013  | \$65,376,983          | 0.72%                           | 180,326            | (0.35%)                  | \$362.55    | \$3.87                          | 1.08%                      |

<sup>\*2017</sup> represents the budget as modified per Resolution #189 from December 6, 2017

### Onondaga County Water District Special District Tax Levy

The purpose of the special ad valorem levy assessed to real property within the Onondaga County Water District (OCWD) is to fund the capital costs associated with the construction and improvement of the County water system. The levy can also be used to support OCWD operating expenses.

The Water District Tax Levy has remained unchanged in 2018.

| Water District Tax Levy |             |          |  |  |  |  |  |  |
|-------------------------|-------------|----------|--|--|--|--|--|--|
| Year                    | Total Levy  | % Change |  |  |  |  |  |  |
| 2018                    | \$1,696,205 | 0%       |  |  |  |  |  |  |
| 2017                    | \$1,696,205 | 0%       |  |  |  |  |  |  |
| 2016                    | \$1,696,205 | 0%       |  |  |  |  |  |  |
| 2015                    | \$1,696,205 | 0%       |  |  |  |  |  |  |
| 2014                    | \$1,696,205 | 0%       |  |  |  |  |  |  |
| 2013                    | \$1,696,205 | 30.16%   |  |  |  |  |  |  |

The Onondaga County Water District comprises all real property within the County of Onondaga except for the Towns of Spafford and Skaneateles. Also excluded are the Warners and Southwood-Jamesville County Water Districts, which preceded the formation of this district.

The method of apportioning the district levy is based on the benefit received from system improvements and is accomplished through Zones of Assessment established by the Onondaga County Board of Supervisors in 1962. Currently there are three assessment zones. The 2018 budget contains no Zone 2 assessments.

Charges for water and water service are made on a dual basis: a commodity charge based on actual consumption as outlined below, plus a capacity charge of \$3.85/thousand gallons based on peak demand imposed by the customer on the District System. Meters are read and consumption billed monthly.

| Commodity Charge Rates<br>Water Rate Per Thousand Gallons Per | 2017 Adopted | 2018 Adopted |        |  |
|---|--------------|--------------|--------|--|
| First   | 30,000,000   | \$0.00       | \$0.00 |  |
| Next  | 80,000,000   | \$0.00       | \$0.00 |  |
| Next  | 180,000,000  | \$0.00       | \$0.00 |  |
| Over  | 290,000,000  | \$0.00       | \$0.00 |  |

#### Onondaga County Sales Tax

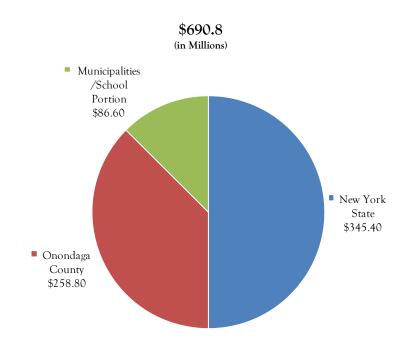
#### New York State Sales Tax

New York State currently levies a 4.00% sales tax. Counties and cities may impose a sales tax up to a combined maximum of 3%, within their respective jurisdictional limits. With special state legislative approval, jurisdictions can exceed the 3% maximum limit.

Towns, villages and school districts may not impose a sales tax, although they may share the distributions as per specific sharing agreements.

#### Specific Sharing Agreements

Counties may keep all the proceeds from a sales tax or distribute a share to the various municipalities and school districts.



Estimated 2018 Distribution of 8.00% Sales Tax

County share in the graph is based on the 2018 budget year.

#### Onondaga County Sales Tax Agreement January 1, 2011 - December 31, 2020

On May 4, 2010, the Onondaga County Legislature unanimously approved a sales tax sharing agreement for the years 2011-2020. This agreement covers the entire 4% local share and acknowledges the "additional" 1% rate must be reauthorized by the New York State Legislature every two years. The agreement essentially gives the City 24.3% of the total, while the County retains 73.6%. The Towns' share is 8.5% in 2011, 2.6% in 2012, and then they are excluded from any future sharing through 2020. The Schools' share is 2.9% in 2011, 1.4% in 2012 through 2015, and 0.7% in 2016 through 2020.

The City, towns and villages may elect, by local law, ordinance or resolution to receive their allocated share of sales tax in cash rather than as a credit against the County property tax levy, while school districts are required to receive their allocated share in cash.

#### Sales Tax Revenues

The amount of sales tax revenue the County receives generally depends on the level of consumer spending within Onondaga County for goods and services. For developing the 2018 budget, an overall growth estimate of 1.6% was used for 2017 over 2016 actual and 2.0% for 2018 over 2017 estimated.

#### County Share of Gross Sales Tax Collections

| Amount        | % Change  |
|---------------|---|
| \$258,781,385 | 2.2%  |
| \$253,233,007 | 1.6%  |
| \$260,526,511 | 4.6%  |
| \$249,170,854 | -0.5%   |
| \$250,418,408 | -0.5%   |
| \$251,790,241 | 2.6%  |
| \$245,304,224 | 4.8%  |
| \$233,969,037 | 14.8%   |
|               | \$258,781,385<br>\$253,233,007<br>\$260,526,511<br>\$249,170,854<br>\$250,418,408<br>\$251,790,241<br>\$245,304,224 |

<sup>&</sup>lt;sup>1</sup>% Change over 2016 Actual

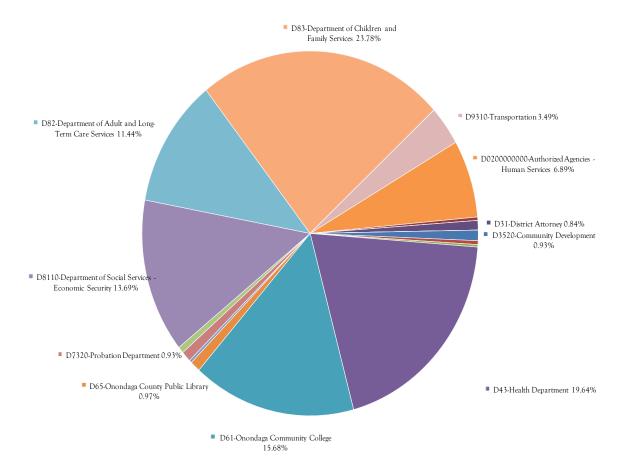
#### Sales Tax Exemption on Motor Fuel

Effective June 1, 2006, New York State changed their 4% share of sales tax on motor fuel and diesel motor fuel to the .08 cents per gallon method, which effectively capped sales taxes on gasoline at the price of \$2 a gallon times .04 percent. Localities were given the option of changing the methodology on how sales taxes were levied on gasoline of a .08-cent cap or a .16-cent cap per gallon. Onondaga County enacted a cap on gasoline effective July 1, 2006 and eliminated that cap effective June 1, 2008.

#### Sales Taxes on Residential Energy Sources and Services

Residential Energy Sources and services are not subject to the 4% NYS sales and use tax. Residential Energy Sources are: natural gas, electricity, steam, coal, fuel oil, wood and propane. On November 29, 1979, (Resolution No. 582) the County Legislature approved a two-year phased plan to eliminate the local sales tax on residential energy sources and related services. As of September 1, 2012, the following counties do **NOT exempt** Residential Energy Sources from their local sales tax: Allegany, Cattaraugus, Cayuga, Chemung, Cortland, Erie, Franklin, Oneida (City), Niagara, Orleans, City of Oswego, Rockland, Schenectady, St. Lawrence, Suffolk, Tioga, Tompkins, Westchester and NYC.

State Aid
Distribution of State Aid
\$161,451,888



#### Department of Social Services - Economic Security

The Department receives state aid on net reimbursable expenditures for the Safety Net Program and for the Emergency Assistance to Adults Program. State Aid is also provided to supplement the Federal programs.

#### Department of Adult and Long-Term Care Services

State Aid supports programs in the area of mental health for adults, aging services, and to supplement federal programs. Programs address activities aimed at treatment, prevention and early detection of mental illness, service provision to those in the population who are developmentally disabled, and the provision of services and rehabilitative efforts in the areas of substance abuse. Revenues received from the State are also for grant programs such as Community Services for the Elderly (CSE) and the Expanded In-Home Services for the Elderly Program (EISEP), which provide services to help elderly people remain in their homes and avoid institutionalization. The State provides 100% funding for the Supplemental Nutrition Assistance Program (SNAP), Transportation and the Caregivers Resource Center.

#### Department of Children and Family Services

State Aid received by the Department of Children and Family Services is used to support mental health and child welfare services for children and families, foster care services, Youth Bureau programs, secure residential and non-secure programs for detained youth, and to supplement federal programs. Aid to the Youth Bureau from the New York State Office of Children and Family Services is allocated for programs aimed at Youth Development and Delinquency Prevention (YDDP), Runaway and Homeless Youth (RHY), and Special Delinquency Prevention (SDPP) services. These programs all aim at creating a healthy community environment for positive youth development as well as establishing recreational facilities and service initiative programs in an effort to deter delinquent behavior.

#### Health Department

The Health Department receives reimbursement from New York State for its core services, which include: Division of Maternal and Child Health, Disease Control, Surveillance and Statistics, and most of Administration and Environmental Health. The Women, Infants, and Children (WIC) program and the Lead program are funded by State Aid.

#### Special Children Services

State Aid is received for the support of the Early Intervention and Pre-School Handicapped programs, which provide services to children through four years of age with educationally handicapping conditions. State Aid reimbursement for the Early Intervention Program, serving children aged 0-2, is 49%, while reimbursement is 59.5% for the Preschool Handicapped Program, serving children aged 3-5.

#### Onondaga Community College

State Aid is used to fund operational expenses of the Community College and is based on the number of full time equivalent students (FTE).

#### Transportation-County Road Fund

Funding for road maintenance is received through New York State's Consolidated Local Street and Highway Improvement Program (CHIPS). The amount of aid received is formula driven, based on center line and lane miles of locally maintained highways, vehicle registrations and vehicle miles of travel.

#### Sheriff

The Sheriff's Office is reimbursed by the New York State UCS for costs associated with providing Court House security. State grant funding provides some of the cost of navigation enforcement on the waterways.

#### Probation

The regular Probation State Aid reimbursement rate has been steadily reduced from 46.5% in 1990. Total revenue received, including regular Probation aid, is reimbursement for regular probation services, including supervision and pretrial release, and alternatives to incarceration programs, which include Intensive Supervision and Day Reporting programs.

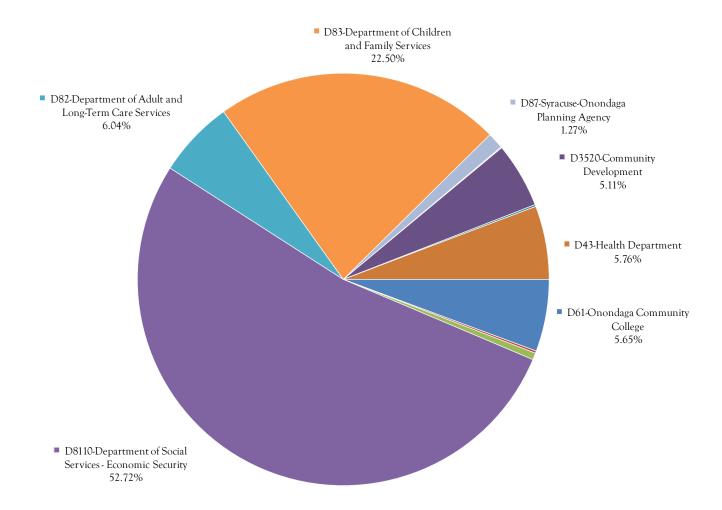
#### Onondaga County Public Library

State Aid received is utilized for the operation of the Central Library and to provide assistance to the eighteen suburban libraries in Onondaga County. All revenues are granted under the New York State Education Law.

#### All Other Departments

The balance of State Aid received is support for: mass transportation operating expenses; the District Attorney's prosecution of career criminals; a portion of the District Attorney's salary; motor vehicle insurance fraud investigation/prosecution; Victims Assistance Program; GIVE (Gun Involved Violence Elimination) – a program that coordinates investigations for the prosecution of narcotics and gang-related crimes; indigent defense representation; a portion of interest costs for State Court facilities capital projects; homeland security funds for emergency management and communications; burial of indigent veterans; partial funding for programs at the Rosamond Gifford Zoo through the National Heritage Trust; youth programming at various parks; and various grant funding throughout the County, some of which is competitive (applied for and potentially awarded), and miscellaneous other funding received by County departments.

# Federal Aid Distribution of Federal Aid \$119,508,947



#### Department of Social Services - Economic Security

The Department of Social Services – Economic Security receives Federal Aid to support the major program areas of Family Assistance, Home Energy Assistance (HEAP), Medical Assistance, and Title XX Services. Federal Aid is also received for the administrative costs associated with these programs as well as Food Stamps and Title IV-D Child Support.

#### Onondaga Community College (OCC)

OCC receives Work Study Federal Aid. These funds are used to pay students who work part-time on campus and who qualify for the program. The main recipient of Federal funding is the JOBSplus! Program. Federal revenues also support apprenticeship and vocational training, school-to-work initiatives, and national and community service programs.

#### Health Department

Federal Aid supports the Health Department's administrative costs for the Women, Infants, and Children program (WIC) and the Lead Poison Control program. Health also receives millions of dollars in competitive federal grants.

#### Community Development

Community Development's principal source of funding is from the U.S. Department of Housing and Urban Development (HUD), through the Community Development Block Grant (CDBG), the Home Grant and the Emergency Shelter Grant. Other Federal grants, through HUD and USDA-Rural Development (and State grants, through the NYS Division of Housing and Community Renewal, the Housing Development Fund, and the Housing Trust Fund), are competitive; they may be awarded one year and not the next.

#### Department of Adult and Long-Term Care Services

Revenue received will fund programs and services that will assist adult citizens who reside in Onondaga County and remain living independently in the community. These Federal programs consist of programs for substance abuse, community services, congregate meals, home delivered meals, health promotion, caregivers, energy assistance, senior employment, and health insurance counseling.

#### Department of Children and Family Services

Federal Aid supports major programs and services for children and families residing in Onondaga County. These programs include Foster Care, JD/PINS, and Title XX Services. Federal revenue received is also targeted for the OnCare JJ Grant.

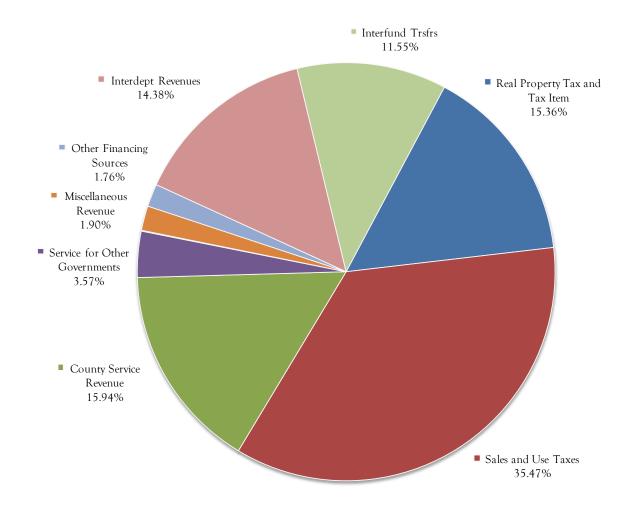
#### All Other Departments

Federal Aid also supports: Mass Transportation Operating Assistance; interest costs for the construction of the Community College; Planning Agency activities to support County transportation projects through the Syracuse Metropolitan Transportation Council (SMTC); Emergency Services activities; and miscellaneous other funding received by County departments.

## All Other Revenues

## Distribution of All Other Revenues

\$1,010,182,966



#### Real Property and Property Tax Items

Real Property and Property Tax Items include the countywide tax levy, deferred and uncollectible taxes, and prior year collections revenue.

#### Sales and Use Taxes

Sales and Use Taxes include gross sales tax collections, room occupancy tax collections, automobile use tax collections and emergency communications surcharge revenue.

#### County Service Revenue

This revenue account includes those revenues associated with County departmental income. Included in this category are: student tuition, County Clerk fees, user fees, specific departmental fees, industrial waste surcharges, parks and recreation fees, State and local authorized fees, patient charges, charges to employees and retirees for health and dental costs, repayments of public assistance, water sales, etc. This category also includes the WEP sewer unit charge.

#### Interdepartmental Revenue

This account includes County departmental charges for services to other County Departments. Also included in this category are chargebacks for Employee Benefits, Information Technology, Facilities Management, Law Department, Insurance Division, Division of Purchase, and Indirect Cost.

#### **Interfund Transfers**

This account includes transfers necessary to balance operations in each fund between funds. The major revenue sources are the General Fund transfers to support operations to other funds and the allocation of debt costs to other funds.

#### Services for Other Governments

This account includes revenues from other governmental jurisdictions that reimburse the County for specific services. Included in this category are: various charges to the City of Syracuse for operation of the City jail lockup; operation of the branch libraries and operation of the Public Safety Building; charges to New York State for patient care; charges to New York State for snow removal on State highways; charges to several neighboring counties for the provision of emergency communications services; and contributions by Oswego County for emergency management services.

#### Miscellaneous Revenues

This account includes miscellaneous County departmental revenues including: rental income, commissions, licenses, permits, fines and forfeitures, and other miscellaneous revenues.

#### Interest and Earnings

This account includes interest and earnings on deposits and investments for the County's operating budget cash balances. The various trust and agency accounts must, by law, be allocated to the funding source. It also includes interest earnings the State of New York accrues on County sales tax proceeds while waiting to distribute the funds electronically to the County.

#### Other Financing Sources

This account includes prior year appropriated surplus in the General, Water, Water Environment Protection, Van Duyn and Library Funds.

# Expense Trend Analysis

# All Funds

|                                 | 2015<br>Actual | 2016<br>Actual | 2017<br>Modified | 2018<br>Executive | 2018<br>Adopted |
|---------------------------------|----------------|----------------|------------------|-------------------|-----------------|
| Wages                           | \$234,534,265  | \$245,372,573  | \$240,727,874    | \$245,307,147     | \$245,037,910   |
| Benefits                        | 206,783,092    | 218,589,891    | 237,739,749      | 227,559,729       | 227,399,402     |
| Subtotal Personnel Expenses     | 441,317,357    | 463,962,465    | 478,467,623      | 472,866,876       | 472,437,312     |
| Mandated Programs               | 209,563,971    | 215,715,153    | 220,745,196      | 221,185,492       | 220,451,887     |
| Contracted Services             | 97,427,903     | 101,425,112    | 122,113,612      | 121,438,619       | 121,692,569     |
| Sales Tax - City/School Portion | 86,154,183     | 83,604,986     | 87,227,127       | 86,573,101        | 86,573,101      |
| Interfund Transfers - Operating | 48,963,937     | 48,365,419     | 48,883,656       | 50,297,460        | 50,643,585      |
| Debt Service                    | 49,047,868     | 52,518,748     | 55,185,482       | 58,015,050        | 58,015,050      |
| Interdepartmentals              | 67,722,190     | 73,953,973     | 70,629,475       | 73,306,575        | 73,206,575      |
| All Other                       | 222,006,396    | 272,768,292    | 223,467,130      | 208,013,034       | 208,123,722     |
|                                 |                |                |                  |                   |                 |
| Total Gross Expenses            | 1,222,203,806  | 1,312,314,147  | 1,306,719,301    | 1,291,696,207     | 1,291,143,801   |
| Total Net Expenses <sup>1</sup> | 993,349,952    | 1,074,266,626  | 1,057,427,269    | 1,043,676,446     | 1,043,384,367   |

<sup>&</sup>lt;sup>1</sup> The net budget represents what Onondaga County actually spends to provide its services.

# Organization Summary by Fund

# **Expense Totals**

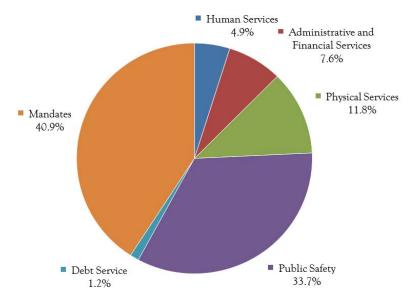
|                                | 2014          | 2015          | 2016          | 2017          | 2018          | 2018          |
|--------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
|                                | Actual        | Actual        | Actual        | Modified      | Executive     | Adopted       |
| F10001-General Fund            | \$775,576,484 | \$764,043,729 | \$787,881,179 | \$807,832,935 | \$797,846,156 | \$797,753,040 |
| F10007-County Road Fund        | 43,566,437    | 42,174,090    | 45,611,625    | 45,362,517    | 43,259,210    | 43,130,441    |
| F10009-Road Machinery Fund     | 8,305,685     | 7,597,719     | 7,096,447     | 6,732,475     | 6,318,904     | 6,318,904     |
| F10030-General Grants Projects | 38,212,130    | 37,771,271    | 44,836,880    | 58,986,123    | 59,399,137    | 59,499,137    |
| F20011-Water Fund              | 9,076,170     | 10,187,505    | 9,413,271     | 3,064,967     | 3,311,795     | 3,311,795     |
| F20010-Oncenter Revenue        | 9,018,670     | 9,774,828     | 10,217,698    | 2,964,294     | 2,785,580     | 2,785,580     |
| F20013-Water Environ Protect   | 79,545,701    | 84,341,049    | 91,785,258    | 93,012,440    | 95,161,073    | 94,772,000    |
| F20014-Van Duyn Ext Care       | 8,147,731     | 4,846,898     | 4,536,347     | 5,169,785     | 3,840,382     | 3,840,382     |
| F20015-Library Fund            | 14,172,667    | 13,282,631    | 13,262,324    | 13,816,774    | 14,416,220    | 14,374,772    |
| F20035-Library Grants Fund     | 439,745       | 732,877       | 5,343,881     | 859,624       | 962,243       | 962,243       |
| F30016-Debt Service Fund       | 87,822,498    | 75,124,094    | 106,725,878   | 71,065,662    | 66,828,049    | 66,828,049    |
| F55040-Insurance Division      | 78,304,211    | 79,586,960    | 90,150,751    | 100,674,215   | 95,655,082    | 95,655,082    |
| F65018-Onondaga Comm Col       | 89,322,356    | 87,668,289    | 90,627,773    | 90,856,237    | 94,302,434    | 94,302,434    |
| F20033-Community Develop       | 5,956,943     | 5,071,866     | 4,824,835     | 6,321,252     | 7,609,942     | 7,609,942     |
| Total Budgetary Funds          | 1,247,467,429 | 1,222,203,806 | 1,312,314,147 | 1,306,719,301 | 1,291,696,207 | 1,291,143,801 |

# Summary of Local Dollar Costs

# 2018 Adopted

| Program Area                          | Local Dollar Costs |             |  |  |
|---------------------------------------|--------------------|-------------|--|--|
| Human Services                        | \$                 | 20,089,693  |  |  |
| Administrative and Financial Services | \$                 | 31,210,133  |  |  |
| Physical Services                     | \$                 | 48,908,540  |  |  |
| Public Safety                         | \$                 | 139,053,808 |  |  |
| Debt Service                          | \$                 | 5,047,820   |  |  |
| Mandates                              |                    |             |  |  |
| Administration                        | \$                 | 21,319,998  |  |  |
| Medicaid                              | \$                 | 99,233,316  |  |  |
| Temporary Assistance                  | \$                 | 16,896,566  |  |  |
| Child Welfare Programs                | \$                 | 8,894,192   |  |  |
| Legal Aid                             | \$                 | 6,501,540   |  |  |
| Special Children Services             | \$                 | 17,269,423  |  |  |
| Other                                 | \$                 | (1,195,230) |  |  |
| Mandates Subtotal                     | \$                 | 168,919,805 |  |  |
| Total Local Support                   | \$                 | 413,229,799 |  |  |

Local dollars are revenues generated through property tax and sales and use tax revenues. In 2018, Mandated Program costs will be approximately 41.0% of the total local support for all county wide program costs.



Note: Mandates are any legal, regulatory, or judicial requirements imposed on a local government.

# Status of Countywide Filled Positions

## January, 2008 - 2017

|                            | 2008  | 2009  | 2010  | 2011  | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2017<br>vs 2008 |
|----------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-----------------|
| Department                 |       |       |       |       |       |       |       |       |       |       |                 |
| Facilities Management      | 107   | 103   | 92    | 102   | 103   | 107   | 110   | 117   | 117   | 113   | 6               |
| Comptroller                | 36    | 37    | 33    | 30    | 31    | 31    | 31    | 28    | 30    | 29    | (7)             |
| Correction                 | 189   | 192   | 192   | 176   | 180   | 180   | 172   | 180   | 189   | 175   | (14)            |
| County Clerk               | 39    | 38    | 37    | 35    | 35    | 34    | 34    | 35    | 36    | 31    | (8)             |
| County Executive           | 9     | 13    | 10    | 12    | 11    | 12    | 12    | 13    | 13    | 10    | 1               |
| Stop DWI                   | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0               |
| Legislature                | 27    | 26    | 27    | 24    | 24    | 23    | 25    | 25    | 25    | 24    | (3)             |
| Information Technology     | 76    | 75    | 74    | 68    | 74    | 73    | 70    | 72    | 69    | 58    | (18)            |
| District Attorney          | 100   | 97    | 94    | 89    | 93    | 93    | 93    | 93    | 93    | 91    | (9)             |
| Emergency Communication    | 145   | 149   | 148   | 145   | 137   | 141   | 143   | 140   | 143   | 135   | (10)            |
| Economic Development       | 7     | 7     | 5     | 6     | 6     | 7     | 7     | 6     | 6     | 8     | 1               |
| Office Of Environment      | 1     | 1     | 1     | 1     | 1     | 1     | 1     | 1     | 2     | 2     | 1               |
| Election Board             | 17    | 20    | 15    | 16    | 16    | 16    | 16    | 16    | 16    | 13    | (4)             |
| Emergency Management       | 7     | 7     | 5     | 6     | 6     | 7     | 7     | 6     | 6     | 7     | 0               |
| Finance Department         | 31    | 29    | 28    | 26    | 27    | 27    | 56    | 76    | 81    | 78    | 47              |
| Health Department          | 327   | 330   | 320   | 294   | 297   | 280   | 280   | 253   | 251   | 239   | (88)            |
| Correctional Health        | 37    | 41    | 39    | 0     | 0     | 0     | 0     | 0     | 0     | 0     | (37)            |
| Human Rights               | 4     | 4     | 0     | 0     | 0     | 0     | 0     | 2     | 2     | 2     | (2)             |
| County Attorney            | 38    | 40    | 40    | 38    | 38    | 36    | 44    | 42    | 40    | 35    | (3)             |
| LTC- Community Svcs        | 14    | 16    | 15    | 0     | 0     | 0     | 0     | 0     | 0     | 0     | (14)            |
| Mental Health              | 80    | 80    | 80    | 51    | 53    | 51    | 0     | 0     | 0     | 0     | (80)            |
| Youth Bureau               | 6     | 7     | 5     | 5     | 6     | 6     | 0     | 0     | 0     | 0     | (6)             |
| Parks & Recreation         | 119   | 117   | 103   | 92    | 86    | 92    | 96    | 98    | 93    | 81    | (38)            |
| Personnel                  | 25    | 26    | 21    | 25    | 27    | 24    | 35    | 35    | 38    | 36    | 11              |
| CNY Works                  | 6     | 6     | 4     | 2     | 2     | 2     | 2     | 2     | 2     | 2     | (4)             |
| Probation                  | 106   | 106   | 93    | 91    | 87    | 87    | 83    | 80    | 80    | 77    | (29)            |
| Hillbrook                  | 34    | 39    | 26    | 20    | 20    | 21    | 0     | 0     | 0     | 0     | (34)            |
| Purchasing                 | 12    | 15    | 13    | 13    | 16    | 17    | 16    | 20    | 21    | 22    | 10              |
| Sheriff                    | 561   | 578   | 578   | 552   | 540   | 536   | 533   | 517   | 527   | 529   | (32)            |
| Social Services - Econ Sec | 733   | 727   | 683   | 674   | 690   | 691   | 414   | 403   | 399   | 369   | (364)           |
| Adult & Long Term Care     | 0     | 0     | 0     | 0     | 0     | 0     | 55    | 53    | 54    | 50    | 50              |
| Children & Family Svcs     | 0     | 0     | 0     | 0     | 0     | 0     | 273   | 268   | 266   | 252   | 252             |
| Planning -SOCPA            | 16    | 17    | 16    | 15    | 14    | 14    | 15    | 16    | 15    | 13    | (3)             |
| Veterans                   | 2     | 3     | 3     | 3     | 3     | 2     | 0     | 0     | 0     | 0     | (2)             |
| TOTAL General Fund         | 2,911 | 2,946 | 2,800 | 2,611 | 2,623 | 2,611 | 2,623 | 2,597 | 2,614 | 2,481 | (430)           |

# Status of Countywide Filled Positions

January, 2008 - 2017

| Department               | 2008  | 2009  | 2010  | 2011  | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2017<br>vs 2008 |
|--------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-----------------|
| LTC - Van Duyn           | 559   | 525   | 525   | 489   | 504   | 496   | 0     | o     | 0     | o     | (559)           |
| Highway                  | 197   | 195   | 177   | 159   | 163   | 168   | 170   | 167   | 164   | 157   | (40)            |
| Total Highway            | 197   | 195   | 177   | 159   | 163   | 168   | 170   | 167   | 164   | 157   | (40)            |
| Metropolitan Water Board | 35    | 36    | 37    | 31    | 25    | 23    | 26    | 27    | 29    | 0     | (35)            |
| Flood Control            | 12    | 12    | 11    | 9     | 11    | 11    | 12    | 11    | 12    | 11    | (1)             |
| Water Environ Protection | 375   | 375   | 366   | 339   | 359   | 357   | 356   | 362   | 361   | 325   | (50)            |
| Total WEP Fund           | 387   | 387   | 377   | 348   | 370   | 368   | 368   | 373   | 373   | 336   | (51)            |
| OCPL                     | 110   | 117   | 116   | 108   | 108   | 106   | 104   | 89    | 84    | 74    | (36)            |
| Aging and Youth Aging    | 12    | 12    | 12    | 12    | 12    | 11    | 0     | 0     | 0     | 0     | (12)            |
| Community Development    | 13    | 13    | 16    | 15    | 17    | 17    | 15    | 15    | 14    | 13    | 0               |
| Total All Funds          | 4,224 | 4,231 | 4,060 | 3,773 | 3,822 | 3,800 | 3,306 | 3,268 | 3,278 | 3,061 | (1,163)         |

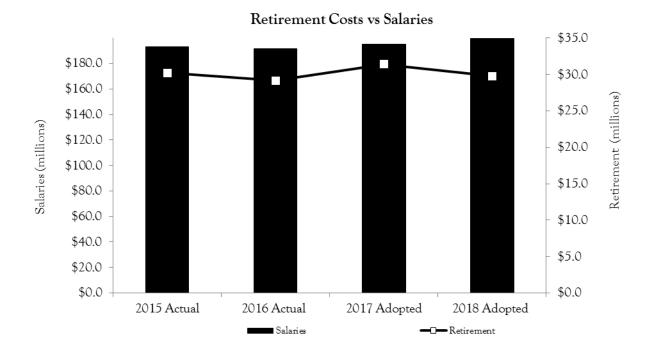
The County has reduced the number of filled positions by 1,163 since 2008.

# **Employee Benefits**

|                 | 2015        | 2016        | 2017        | 2018        |  |
|-----------------|-------------|-------------|-------------|-------------|--|
|                 | Actual      | Actual      | Modified    | Adopted     |  |
| Health          | 71,337,086  | 79,131,608  | 82,974,961  | 79,098,047  |  |
| Dental          | 2,802,913   | 2,587,417   | 2,773,800   | 2,801,538   |  |
| Retirement      | 30,219,452  | 29,157,229  | 31,385,783  | 29,785,699  |  |
| Workers Comp.   | 1,005,981   | 4,356,062   | 7,435,242   | 7,125,777   |  |
| Unemployment    | 178,792     | 201,443     | 697,451     | 302,235     |  |
| FICA            | 14,763,432  | 14,643,226  | 14,928,736  | 15,292,658  |  |
| Disability      | 1,168,132   | 969,986     | 1,193,468   | 937,959     |  |
| OCC Benefits(1) | 13,498,778  | 12,157,746  | 12,685,864  | 14,295,874  |  |
| Total           | 134,974,566 | 143,204,717 | 154,075,305 | 149,639,787 |  |

 $<sup>^{(1)}</sup>$ This figure represents the net OCC benefit costs given a portion of OCC benefits are included in the County's Health and Dental lines.

The County maintains a comprehensive benefits plan for its employees and retirees. The health/prescription drug, dental, unemployment, and workers' compensation programs are self-insured.



# Administration and Financial Services

Section 3

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# D01 - Financial Services - Authorized Agencies

#### Department Mission

The Financial Services Authorized Agencies provide planning and services to meet the present and future needs of the residents of Onondaga County. This is accomplished through fostering an appreciation for the arts and preserving the historical heritage of Onondaga County in ways that stimulate economic and community engagement

In 2012 the County began contracting with CNY Arts, to re-grant the County's portion of funding to the local Arts and Culture Agencies with the intention of utilizing their local knowledge and expertise. Beginning in 2013, the County created the Economic Development Arts Fund, re-granted through CNY Arts, to boost economic activity in Onondaga County through the arts

CNY Arts provides services to individuals, organizations and the general public that ensure the vitality and diversity of culture in Central New York. The primary long-term goal of the agency is to enhance the level, profile and quality of arts and cultural activities throughout Onondaga County

In 2017, CNY Arts approved re-grants of County funds to the following agencies in the amounts shown:

| <u>Agency</u>                   | Agency Re-grants | Economic Development Arts Fund |
|---------------------------------|------------------|--------------------------------|
| CNY Jazz Arts Foundation        | \$9,425          | \$0                            |
| Everson Museum of Art           | \$126,378        | \$30,000                       |
| Landmark Theatre                | \$27,117         | \$0                            |
| Museum of Science & Technology  | \$163,009        | \$0                            |
| Onondaga Historical Association | <b>\$</b> O      | \$25,000                       |
| Redhouse Arts Center            | \$17,672         | \$20,000                       |
| Skaneateles Festival            | \$6,645          | \$0                            |
| Symphoria                       | \$301,794        | \$25,000*                      |
| Syr Int Film & Video Festival   | \$29,807         | \$0                            |
| Syracuse City Ballet            | \$11,781         | \$0                            |
| Syracuse Opera Company          | \$80,213         | \$0                            |
| Syracuse Stage                  | \$37,671         | \$25,000                       |
| Project Support Grants**        | \$99,154         | \$0                            |
| YMCA of Greater Syracuse        | \$23,921         | \$0                            |
| Total:                          | \$934,587        | \$125,000                      |

<sup>\*</sup>Key partners/beneficiaries included SMG and the Landmark Theater

<sup>\*\*</sup>Includes 27 grants of \$5,500 or less

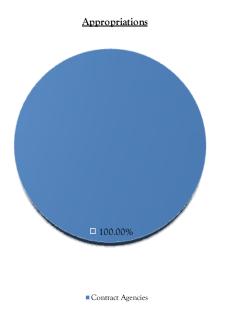
# Financial Services - Authorized Agencies Budget

Page:D010000000-Authorized Agencies - Financial, F10001-General Fund

|  | 2016      | 2017      | 2017      | 2018      | 2018      |
|--|-----------|-----------|-----------|-----------|-----------|
|  | Actual    | Adopted   | Modified  | Executive | Adopted   |
| Account Code - Description             |           |           |           |           |           |
| A659410-CNY Arts (formerly CRC)        | 1,196,932 | 1,005,381 | 1,130,381 | 1,216,812 | 1,091,812 |
| A659450-Syracuse Area Landmark Theatre | 50,000    | 50,000    | 50,000    | 50,000    | 50,000    |
| A659850-NYS Rhythm & Blues Festival    | 0         | 20,000    | 20,000    | 0         | 25,000    |
| A659980-Syracuse Jazz Fest Productions | 75,000    | 150,000   | 150,000   | 150,000   | 0         |
| A666500-Contingent Account             | 0         | 125,000   | 0         | 0         | 275,000   |
| Subtotal Direct Appropriations         | 1,321,932 | 1,350,381 | 1,350,381 | 1,416,812 | 1,441,812 |
|  |           |           |           |           |           |
| Total Appropriations                   | 1,321,932 | 1,350,381 | 1,350,381 | 1,416,812 | 1,441,812 |
| A590005-Non Real Prop Tax Items        | 1,296,932 | 1,350,381 | 1,350,381 | 1,416,812 | 1,441,812 |
| Subtotal Direct Revenues               | 1,296,932 | 1,350,381 | 1,350,381 | 1,416,812 | 1,441,812 |
|  |           |           |           |           |           |
| Total Revenues                         | 1,296,932 | 1,350,381 | 1,350,381 | 1,416,812 | 1,441,812 |
| Local (Appropriations - Revenues)      | 25,000    | 0         | 0         | 0         | 0         |

# Financial Services - Authorized Agencies Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:



## Appropriation Adjustments

#### CNY Arts

Decrease of \$38,569 due to room occupancy tax revenue projections and \$125,000 placed into contingent account

Syracuse Jazz Fest Productions

Decrease of \$150,000 due to funds placed into contingent account



## Revenue Adjustments

Room Occupancy Tax

Increase of \$91,431 based on allocation of room occupancy tax revenue projections

Accounting Division
Administration

Payroll Preaudit & Claims Preaudit & Accounts Payable

Claims Preaudit & General Accounting

Departmental Fiscal Officers

D13 - County Comptroller

# Department Mission

Under the leadership of the County Comptroller, an independently elected official, the Department serves in an oversight capacity to ensure fiscal integrity and accountability

The Department is committed to the overall mission of County government and assists in this capacity by monitoring financial transactions, timely reporting the results of operations in accordance with generally accepted accounting principles, and advising County departments and agencies on discharging their responsibilities in a manner deserving of the public trust

The County Comptroller Office is committed to fiscal responsibility and works closely with County administration to achieve structural budgetary balance and develops appropriate internal controls to protect the County's assets

# 2017 Accomplishments

## **Accounting Division**

- Issued the County's 2016 Comprehensive Annual Financial Report (CAFR).
- Issued the Annual Update Document to New York State on May 1st.
- Received an unqualified "clean" opinion on the County's financial statements by an external auditing firm for the 21st consecutive year.
- Continued work on the implementation of other PeopleSoft modules including payroll, asset management and supplier contract management.
- Work with IT and DMB to institute a paperless process for straight claim (CL) payments.
- Working with Finance to institute ACH payments for select County vendors.
- Implemented pay raises and processed retro payments for CSEA, MC, BTC.
- Implemented W-2 wage reporting for election poll workers.

## **Audit Division**

- Completed Single Audit test work for major federal programs.
- Completed the County's Schedule of Expenditures of Federal Awards.
- Completed -.Departmental Adoption Assistance Program Audit.
- Completed -.Review of Cicero Tax Receiver's Office.
- Completed -. Veterans Trust Cemetery Audit
- Continued "Room Occupancy Tax Audit Program".
- Completed various year-end testing such as RF2 & RF2A testing, & Analytics, etc.
- Completed claims to DASNY for reimbursement of OCC projects.
- Completed Review of Purchase Card transactions (internal use).
- Completed –Review of Financial Operations Interdepartmental Billing procedures.
- Completed Review of Onondaga County DOT Vehicle Maintenance controls.
- Assisted the Accounting Division in completing the annual CAFR.
- Work with New York State Comptroller's Office on the review of conditions in Homeless Shelters.

- Reviewed and verified the bi-monthly billings done for the County Assigned Council program while also tracking the accuracy of the year-end accrual related to this program.
- Monitoring Green Infrastructure Fund (GIF).
- In Progress Air One Revenue Controls.
- In Progress Sheriff's Inventory Controls
- In Progress Various Trust & Agency Accounts
- In Progress -. Audit of the Onondaga County Soil & Water District for 2016.
- In Progress Review of Master Service Agreement Procedures.
- In Progress Review of Bond Performance Procedures
- In Progress Review of E-911 overtime.
- In Progress Review of Hillbrook expenditures.

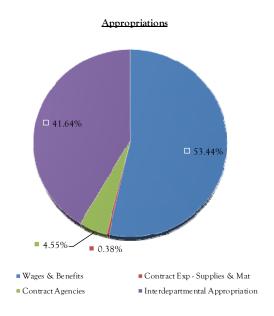
# County Comptroller Budget

Page:D13-County Comptroller, F10001-General Fund

|   | 2016      | 2017      | 2017      | 2018      | 2018      |
|---|-----------|-----------|-----------|-----------|-----------|
|   | Actual    | Adopted   | Modified  | Executive | Adopted   |
| Account Code - Description                |           |           |           |           |           |
| A641010 Total-Total Salaries              | 1,735,741 | 1,472,762 | 1,472,762 | 1,582,851 | 1,582,851 |
| A641030-Other Employee Wages              | 4,803     | 2,500     | 2,500     | 4,500     | 4,500     |
| A693000-Supplies & Materials              | 12,167    | 10,400    | 10,400    | 11,200    | 11,200    |
| A694130-Maint, Utilities, Rents           | 2,239     | 2,700     | 2,814     | 2,700     | 2,700     |
| A694080-Professional Services             | 2,000     | 25,900    | 25,900    | 16,500    | 16,500    |
| A694100-All Other Expenses                | 113,683   | 112,015   | 183,890   | 114,908   | 114,908   |
| A694010-Travel & Training                 | 839       | 1,100     | 1,100     | 1,100     | 1,100     |
| Subtotal Direct Appropriations            | 1,871,472 | 1,627,377 | 1,699,366 | 1,733,759 | 1,733,759 |
| A/01200 F 1 D C. I . 1                    | 0(5.701   | 1 10/ 252 | 1 107 252 | 021 000   | 021 000   |
| A691200-Employee Benefits-Interdepart     | 965,701   | 1,106,353 | 1,106,353 | 921,989   | 921,989   |
| A694950-Interdepart Charges               | 278,356   | 316,901   | 316,901   | 315,753   | 314,799   |
| Subtotal Interdepartmental Appropriations | 1,244,057 | 1,423,254 | 1,423,254 | 1,237,742 | 1,236,788 |
| Total Appropriations                      | 3,115,528 | 3,050,631 | 3,122,620 | 2,971,501 | 2,970,547 |
| A590005-Non Real Prop Tax Items           | 49,433    | 49,433    | 49,433    | 49,433    | 49,433    |
| A590030-County Svc Rev - Gen Govt Support | 20        | 250       | 250       | 250       | 250       |
| A590057-Other Misc Revenues               | 11,185    | 6,160     | 6,160     | 84,280    | 84,280    |
| Subtotal Direct Revenues                  | 60,638    | 55,843    | 55,843    | 133,963   | 133,963   |
| A590060-Interdepart Revenue               | 14,947    | 11,785    | 11,785    | 16,890    | 16,890    |
| Subtotal Interdepartmental Revenues       | 14,947    | 11,785    | 11,785    | 16,890    | 16,890    |
| Total Revenues                            | 75,585    | 67,628    | 67,628    | 150,853   | 150,853   |
| Local (Appropriations - Revenues)         | 3,039,943 | 2,983,003 | 3,054,992 | 2,820,648 | 2,819,694 |

# County Comptroller Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:



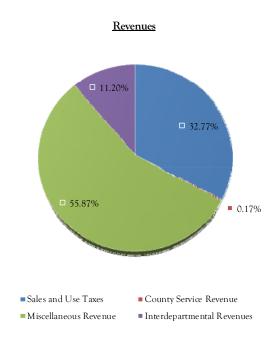
## Appropriation Adjustments

#### Personnel

The modified budget does not include the provision for salary and wage impact as per the contract settlements, consequently, net personnel funding increased by \$112,089

## All Other Expenses

Net decrease of \$68,982 due to decreases in Independent Audit Expense, and Federal Programs Single Audit Expense



# County Comptroller Budgeted Positions

| Title                                    | Grade | Pay Range         | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|--|-------|-------------------|-------------|-------------|-------------|--------------|----------------|
| County Comptroller                       |       |                   |             |             |             |              |                |
| Comptroller                              | FL    | 102,411 - 102,411 | 1           | 1           | 1           | 1            | 0              |
| Exec Secretary                           | 26    | 40,739 - 54,006   | 1           | 1           | 1           | 1            | 0              |
| County Comptroller Total                 |       |                   | 2           | 2           | 2           | 2            | 0              |
| Accounting Division Administration       |       |                   |             |             |             |              |                |
| Admin Assistant                          | 9     | 49,276 - 54,505   | 1           | 1           | 1           | 1            | 0              |
| Dep Comptroller                          | 37    | 92,895 - 123,148  | 1           | 1           | 1           | 1            | 0              |
| Information Aide                         | 2     | 30,426 - 33,561   | 1           | 1           | 1           | 1            | 0              |
| Accounting Division Administration Total |       |                   | 3           | 3           | 3           | 3            | 0              |
| Payroll Preaudit & Reporting             |       |                   |             |             |             |              |                |
| Account Clerk 2                          | 7     | 41,709 - 46,097   | 5           | 5           | 5           | 5            | 0              |
| Account Clerk 3                          | 8     | 45,361 - 50,156   | 1           | 1           | 1           | 1            | 0              |
| Auditor (Payroll)                        | 13    | 66,768 - 73,941   | 1           | 1           | 1           | 1            | 0              |
| Payroll Preaudit & Reporting Total       |       |                   | 7           | 7           | 7           | 7            | 0              |
| Claim Preaudit & Accounts Payable        |       |                   |             |             |             |              |                |
| Account Clerk 1                          | 4     | 33,324 - 36,781   | 1           | 1           | 1           | 1            | 0              |
| Account Clerk 2                          | 7     | 41,709 - 46,097   | 2           | 1           | 1           | 1            | 0              |
| Account Clerk 3                          | 8     | 45,361 - 50,156   | 1           | 1           | 1           | 1            | 0              |
| Claim Preaudit & Accounts Payable Total  |       |                   | 4           | 3           | 3           | 3            | 0              |
| General Accounting                       |       |                   |             |             |             |              |                |
| Accountant 1                             | 9     | 49,276 - 54,505   | 1           | 1           | 1           | 1            | 0              |
| Accountant 2                             | 11    | 56,606 - 62,649   | 1           | 0           | 0           | 0            | 0              |
| Chief Government Act                     | 36    | 84,730 - 112,323  | 1           | 1           | 1           | 1            | 0              |
| Data Equip Oper                          | 4     | 33,324 - 36,781   | 1           | 1           | 1           | 1            | 0              |
| Sys Accountant                           | 9     | 49,276 - 54,505   | 1           | 1           | 1           | 1            | 0              |
| Sys Accounting Mgr                       | 13    | 66,768 - 73,941   | 2           | 2           | 2           | 2            | 0              |
| General Accounting Total                 |       |                   | 7           | 6           | 6           | 6            | 0              |
| Internal Audit                           |       |                   |             |             |             |              |                |
| Auditor 1                                | 9     | 49,276 - 54,505   | 4           | 4           | 4           | 4            | 0              |
| Auditor 2                                | 11    | 56,606 - 62,649   | 3           | 3           | 3           | 3            | 0              |
| Auditor 3                                | 13    | 66,768 - 73,941   | 1           | 1           | 1           | 1            | 0              |
| Dep Compt/Auditor                        | 36    | 84,730 - 112,323  | 1           | 1           | 1           | 1            | 0              |
| Internal Audit Total                     |       |                   | 9           | 9           | 9           | 9            | 0              |

# County Comptroller Budgeted Positions

| Title                | Grade | Pay Range | 2016<br>Act |    |    | 2018<br>Adpt | Adpt<br>vs Mod |
|----------------------|-------|-----------|-------------|----|----|--------------|----------------|
| Authorized Positions |       |           | 32          | 30 | 30 | 30           | 0              |

## County Comptroller

## Program Narrative

2018 Adopted

|  | F                 |                  |                    |  |
|--|-------------------|------------------|--------------------|--|
|  | Expenses<br>Total | Local<br>Dollars | Funded<br>Staffing |  |
| D13-County Comptroller                     | 2,970,547         | 2,819,694        | 30                 |  |
| D1320050000-County Comptroller             | 284,906           | 284,906          | 2                  |  |
| D1320060000-Accounting Division Administra | 329,536           | 327,536          | 3                  |  |
| D1320100000-Payroll Pre-Audit              | 514,045           | 435,675          | 7                  |  |
| D1320200000-Claims Pre-Audit               | 271,315           | 271,315          | 3                  |  |
| D1320300000-General Accounting             | 693,868           | 693,868          | 6                  |  |
| D1330000000-Comptrollers Auditing Div      | 876,876           | 806,393          | 9                  |  |

County Comptroller: This program is comprised of administrative activities performed by the elected County Comptroller. The Onondaga County Charter delegates the County Comptroller with Chief Accounting and Auditing responsibilities for Onondaga County. As an independent elected official, the County Comptroller is directly responsible to the taxpayers for the fiscal integrity of Onondaga County. The Comptroller has the overall responsibility for accounting as well as auditing.

Accounting Division Administration: This program is comprised of activities of the Deputy Comptroller, responsible for overseeing the other Division programs including Payroll Pre-audit and Reporting, Claims Pre-audit and Accounts Payable, and General Accounting. This program monitors changes to governmental accounting pronouncements for implementation to the County's accounting practices to insure compliance in financial reporting. This program also develops accounting procedures for all County Departments to insure the fiscal integrity of the accounting records. This includes security control over valuable assets and computer system access.

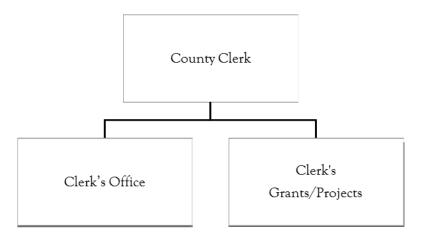
Payroll Pre-Audit and Reporting: This program is comprised of activities which operate the payment functions of the central payroll/personnel system. Activities include: auditing payroll transactions, processing withholding transactions, and preparing the payroll system's output, including checks, records of earned wages, taxes withheld, retirement benefit contributions and other wages withholding. This program also has significant responsibility in formulating changes and enhancements to the central payroll system.

Claims Pre-Audit and Accounts Payable: This program is comprised of activities that ensure proper internal financial controls over all the County's expenditures (except for employee wages and certain types of welfare expenditures). This program includes the pre-audit function of inspecting and approving or denying proposed and invoiced expenses. The program objective is to ensure legal and accurate payment of the County's expenses. Also included in this program is the retention of all records giving rise to an expense payment as indicated above.

**General Accounting:** This program is comprised of activities that provide Countywide central accounting services, operation of the central accounting system, preparation of the County's annual external financial reports, decisions on the proper accounting treatment of the County's financial transactions, and specialized accounting and financial information projects.

Internal Audit Division: This program is comprised of activities of the Deputy Comptroller/Auditor, responsible for overseeing the Audit Division programs including Departmental Audits, Annual Financial Statement Preparation, Federal Single Audit Program, Room Occupancy Tax Audits and Cost Reporting. This program also oversees the CPA Certification Program for the Internal Audit staff. Staff members who are seeking certification as a licensed public accountant are able to use time spent working for Onondaga County to satisfy the State licensing requirements. This includes direct supervision of the Internal Audit staff in the performance of audits, training of the Internal Audit staff and continuing education in the areas of accounting and auditing.

# D19 - County Clerk



# Department Mission

To secure, preserve and generate public and vital records, upholding the highest standards of integrity as public servants, maximizing the use of technology and e-government services, while providing the utmost accurate, professional and efficient service to our community

## Department Vision

To be a leader in customer service, providing immediate, accurate service and easily accessible public records

## Department Goals

- Provide prompt, caring, personalized and courteous service to all customers
- Leverage technology and best practices to maximize efficiency

## 2017 Accomplishments

- County Clerk's office is focusing on the new outside vendor Clerk software program, Cott Systems,
   Inc. This program will reduce operating costs with County IT and generate revenue from the e-commerce feature in the software. Tentative go live is at the end of July, 2017.
- With the benefit of having the new Clerk software program, we will continue to look at the future potential cost savings by back scanning (imaging and microfilming) old records. The more records available for e-commerce from back scanning projects, the more e-commerce revenue to be obtained. This will in turn reduce the cost of the storage of our records at outside venues. Additionally, this will reduce the number of Leiktrievers and yearly maintenance costs of this equipment.
- Our office continues to cross train employees to effectively provide services to the public with fewer staff.
- We are continually updating the County Clerk's website to make it more user-friendly with on-line forms, links, help information and adding additional frequently asked questions.
- The County Clerk continues to sit on a committee to study a pilot program for Criminal E-Filing. The County Clerk has expressed great interest to NYS to participate in this program. The tentative time period for the pilot program to begin is at the end of 2018. In addition to the success of Civil e-filing in our office, this new program will significantly reduce the storage and cost of paper documents in the County Clerk's office.

# County Clerk Budget

# Page:D19-County Clerk, F10001-General Fund

|  | 2016        | 2017      | 2017      | 2018        | 2018        |
|--|-------------|-----------|-----------|-------------|-------------|
|  | Actual      | Adopted   | Modified  | Executive   | Adopted     |
| Account Code - Description               |             |           |           |             |             |
| A641010 Total-Total Salaries             | 1,500,264   | 1,320,220 | 1,335,327 | 1,418,329   | 1,418,329   |
| A641020-Overtime Wages                   | 1,021       | 2,000     | 2,000     | 0           | 0           |
| A641030-Other Employee Wages             | 25,719      | 32,833    | 36,433    | 33,162      | 33,162      |
| A693000-Supplies & Materials             | 36,209      | 40,750    | 40,750    | 30,750      | 30,750      |
| A694130-Maint, Utilities, Rents          | 35,884      | 43,024    | 43,024    | 37,171      | 37,171      |
| A694080-Professional Services            | 0           | 81,300    | 81,300    | 81,300      | 81,300      |
| A694100-All Other Expenses               | 508         | 527       | 527       | 529         | 529         |
| A694010-Travel & Training                | 2,400       | 3,470     | 3,470     | 3,453       | 3,453       |
| Subtotal Direct Appropriations           | 1,602,006   | 1,524,124 | 1,542,831 | 1,604,694   | 1,604,694   |
|  |             |           |           |             |             |
| A691200-Employee Benefits-Interdepart    | 905,122     | 972,037   | 972,037   | 916,903     | 916,903     |
| A694950-Interdepart Charges              | 1,029,367   | 1,335,439 | 1,335,439 | 1,234,823   | 1,229,317   |
| Subtotal Interdepart Appropriations      | 1,934,489   | 2,307,476 | 2,307,476 | 2,151,726   | 2,146,220   |
| Total Appropriations                     | 3,536,495   | 3,831,600 | 3,850,307 | 3,756,420   | 3,750,914   |
| A590030-County Svc Rev - Gen Govt Supp   | 3,693,028   | 3,700,000 | 3,700,000 | 4,147,771   | 4,147,771   |
| A590040-Svcs Other Govts - Gen Govt Supp | 764,102     | 764,102   | 764,102   | 579,546     | 579,546     |
| A590050-Interest and Earnings on Invest  | 108         | 60        | 60        | 60          | 60          |
| A590051-Rental Income                    | 56,568      | 59,895    | 59,895    | 59,895      | 59,895      |
| Subtotal Direct Revenues                 | 4,513,806   | 4,524,057 | 4,524,057 | 4,787,272   | 4,787,272   |
| A590060-Interdepart Revenue              | 152,224     | 124,155   | 124,155   | 156,195     | 156,195     |
| Subtotal Interdepartmental Revenues      | 152,224     | 124,155   | 124,155   | 156,195     | 156,195     |
| Total Revenues                           | 4,666,031   | 4,648,212 | 4,648,212 | 4,943,467   | 4,943,467   |
| Local (Appropriations - Revenues)        | (1,129,535) | (816,612) | (797,905) | (1,187,047) | (1,192,553) |

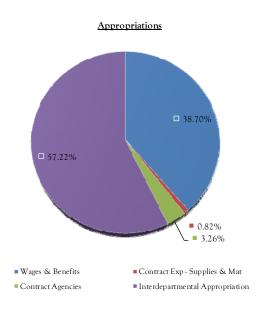
# County Clerk Grants Budget

Page:D19-County Clerk, F10030-General Grants Projects Fund

|   | 2016<br>Actual | 2017<br>Adopted | 2017<br>Modified | 2018<br>Executive | 2018<br>Adopted |
|---|----------------|-----------------|------------------|-------------------|-----------------|
| Account Code - Description                |                |                 |                  |                   |                 |
| A694950-Interdepart Charges               | 80,955         | 50,000          | 50,000           | 50,000            | 50,000          |
| Subtotal Interdepartmental Appropriations | 80,955         | 50,000          | 50,000           | 50,000            | 50,000          |
| Total Appropriations                      | 80,955         | 50,000          | 50,000           | 50,000            | 50,000          |
| A590030-County Svc Rev - Gen Govt Support | 56,235         | 50,000          | 50,000           | 50,000            | 50,000          |
| Subtotal Direct Revenues                  | 56,235         | 50,000          | 50,000           | 50,000            | 50,000          |
| Total Revenues                            | 56,235         | 50,000          | 50,000           | 50,000            | 50,000          |
| Local (Appropriations - Revenues)         | 24,720         | 0               | 0                | 0                 | 0               |

## County Clerk Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:



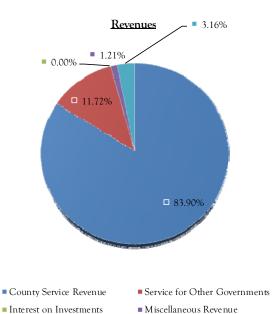
## Appropriation Adjustments

## Personnel

The modified budget does not include the provision for salary and wage impact as per the contract settlements, consequently, net personnel funding increased by \$77,731

## Supplies & Materials

Decrease of \$10,000 due to reduction in film and scanner supply expenses



#### Revenue Adjustments

- County Svc Rev Gen Govt Support Increase of \$447,771 due to new COTT Records Management System generating new revenue
- Svcs Other Govts General Govt Support

Decrease of \$184,556 related to reduction in IT interdepartmental billing

■ Interdepartmental Revenues

# County Clerk Budgeted Positions

| Title                       | Grade | Pay Range       | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|-----------------------------|-------|-----------------|-------------|-------------|-------------|--------------|----------------|
| County Clerk's Office       |       |                 |             |             |             |              |                |
| Account Clerk 3             | 8     | 45,361 - 50,156 | 1           | 1           | 1           | 1            | 0              |
| Accountant 1                | 9     | 49,276 - 54,505 | 1           | 1           | 1           | 1            | 0              |
| Bookbinder                  | 7     | 41,709 - 46,097 | 1           | 1           | 1           | 1            | 0              |
| Clerk 1                     | 2     | 30,426 - 33,561 | 1           | 1           | 1           | 1            | 0              |
| Clerk 2                     | 5     | 35,764 - 39,491 | 4           | 4           | 4           | 4            | 0              |
| Clerk 3                     | 7     | 41,709 - 46,097 | 4           | 2           | 2           | 2            | 0              |
| County Clerk                | FL    | 80,712 - 80,712 | 1           | 1           | 1           | 1            | 0              |
| Dep County Clerk            | 26    | 40,739 - 54,006 | 6           | 6           | 6           | 6            | 0              |
| Information Aide            | 2     | 30,426 - 33,561 | 2           | 2           | 2           | 2            | 0              |
| Messenger                   | 1     | 29,197 - 32,196 | 1           | 1           | 1           | 1            | 0              |
| Photocopy Mach Oper         | 4     | 33,324 - 36,781 | 2           | 2           | 2           | 2            | 0              |
| Prin Deputy Co Clerk        | 29    | 46,699 - 61,907 | 2           | 2           | 2           | 2            | 0              |
| Recording Clerk             | 5     | 35,764 - 39,491 | 9           | 9           | 9           | 9            | 0              |
| Recording Supv              | 9     | 49,276 - 54,505 | 1           | 0           | 0           | 0            | 0              |
| Records Presv Ast           | 7     | 41,709 - 46,097 | 1           | 1           | 1           | 1            | 0              |
| Secretary                   | 24    | 37,200 - 49,314 | 1           | 1           | 1           | 1            | 0              |
| Vault Attendant             | 3     | 31,677 - 34,951 | 1           | 1           | 1           | 1            | 0              |
| County Clerk's Office Total |       |                 | 39          | 36          | 36          | 36           | 0              |
| Authorized Positions        |       |                 | 39          | 36          | 36          | 36           | 0              |

#### County Clerk

## **Program Narrative**

|  | Adopted           |                  |                    |  |
|--|-------------------|------------------|--------------------|--|
|  | Expenses<br>Total | Local<br>Dollars | Funded<br>Staffing |  |
| D19-County Clerk                         | 3,800,914         | -1,192,553       | 33                 |  |
| D1910000000-County Clerk's Office        | 3,750,914         | -1,192,553       | 33                 |  |
| D1950000000-County Clerk Grants/Projects | 50,000            | 0                | 0                  |  |

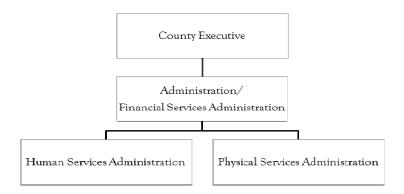
County Clerk's Office: The Office of the County Clerk has the overall responsibility of processing and maintaining budget accounts, requisitions, claims, contracts, inventory, PS, payroll processing, policy and procedures, training and manuals, clerical duties, and personnel records; maintains professional relations with Federal, State, County and Local authorities and departments; prepares reports adhering to deadlines set by the County Comptroller, Personnel and Benefits Management, Management & Budget, and other County, State and Federal Departments. Interaction with the public is constant.

This department files, records and processes over 240,000 items from the public and various Federal, State and local agencies. Items include passports, assumed names, certificates, corporations and DEC conservation, certificate of dissolutions, satellite program, mortgages, deeds, criminal, civil, matrimonial, judgments, liens, State and Federal tax liens, uniform commercial codes, title affidavits, power of attorney, release of estate tax, and miscellaneous records.

Reimbursement is received from NYS for all necessary expenses related to overseeing and administering the collection of mortgage tax for the State of New York, including expenses for recording officers and filing.

**County Clerk Grants/Project:** Grants cover reimbursement of funds from NYS fees collected and allocated for the purpose of County Clerk records management for archival records. Projects cover any CIP that is awarded to this office.

# D21 - County Executive



#### **Department Mission**

The Office of the County Executive directs the executive branch of Onondaga County Government. The County Executive serves as the Chief Executive Officer and the Chief Budget Officer of Onondaga County Government. The Office provides internal support to the County's departments and organizations, and external support to the residents, communities and businesses of Onondaga County. As such, it ensures the implementation of legislative mandates and County policies. It provides analytical support, strategic planning, policy analysis, and budgetary oversight for the County organization. It seeks to safeguard civil rights and to educate, inform and advise those who administer and those who receive County services

#### Guiding Principles for Strategic Areas

Health & Human Services – Protect and improve the health and quality of life of the community; promote opportunities for all individuals to realize their full potential; accurately and efficiently administer economic support and services to county residents in a respectful manner

**Economic Development** – Encourage a growing and diverse economy and vibrant, thriving community; create job opportunities, expand the tax base, and provide unparalleled service to existing businesses and businesses interested in relocating to Onondaga County

**Natural Resources** – Safeguard and enhance natural resources for current and future generations; develop and coordinate programs, activities, and policies to reduce the County's environmental liabilities

**Infrastructure** – Maintain and improve vital infrastructure to enable delivery of public services; provide preventive maintenance, capital project development, rehabilitation/renovation, and space management to meet present and future needs

**Public Safety** – Ensure the safety and well-being of the community; create a safer community by helping offenders to become productive members of society; promote long-term public safety through the rehabilitation of offenders and the reduction of victimization in the community

**Recreation & Culture** – Enhance the quality of life through diverse recreational and educational opportunities; provide important individual, community, economic, and environmental benefits

General Government Services - Establish a culture of customer service and deliver services that are responsive to internal and external needs; provide oversight to ensure fiscal integrity and accountability

# 2017 Accomplishments

|   | 2011 recompliantents  |                          |
|---|---|--------------------------|
| • | The County Executive provides policy direction to all County departments. are documented in each of the operating departments' budgets. | Detailed accomplishments |
|   |   |                          |
|   |   |                          |
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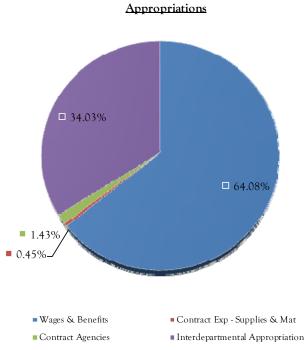
# County Executive Budget

Page:D210000000County Executive, F10001-General Fund

|   | 2016      | 2017      | 2017      | 2018      | 2018      |
|---|-----------|-----------|-----------|-----------|-----------|
|   | Actual    | Adopted   | Modified  | Executive | Adopted   |
| Account Code - Description                |           |           |           |           |           |
| A641010 Total-Total Salaries              | 1,070,277 | 1,034,046 | 1,004,455 | 1,031,240 | 1,031,240 |
| A641030-Other Employee Wages              | 167       | 5,933     | 17,814    | 33,570    | 33,570    |
| A693000-Supplies & Materials              | 5,312     | 7,500     | 10,875    | 7,500     | 7,500     |
| A694130-Maint, Utilities, Rents           | 6,661     | 12,118    | 12,118    | 12,118    | 12,118    |
| A694080-Professional Services             | 0         | 100       | 100       | 100       | 100       |
| A694100-All Other Expenses                | 315       | 2,601     | 2,601     | 2,601     | 2,601     |
| A694010-Travel & Training                 | 6,228     | 9,000     | 9,000     | 9,000     | 9,000     |
| Subtotal Direct Appropriations            | 1,088,960 | 1,071,298 | 1,056,963 | 1,096,129 | 1,096,129 |
|   |           |           |           |           |           |
| A691200-Employee Benefits-Interdepart     | 467,714   | 485,171   | 485,171   | 474,007   | 474,007   |
| A694950-Interdepart Charges               | 127,130   | 93,664    | 93,664    | 91,913    | 91,525    |
| Subtotal Interdepartmental Appropriations | 594,844   | 578,835   | 578,835   | 565,920   | 565,532   |
| Total Appropriations                      | 1,683,805 | 1,650,133 | 1,635,798 | 1,662,049 | 1,661,661 |
| Local (Appropriations - Revenues)         | 1,683,805 | 1,650,133 | 1,635,798 | 1,662,049 | 1,661,661 |

# County Executive Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:



## Appropriation Adjustments

#### Personnel

The modified budget does not include the provision for salary and wage impact as per the contract settlements, consequently, net personnel funding increased by \$42,541

# County Executive Budgeted Positions

| Title                  | Grade | Pay Range         | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|------------------------|-------|-------------------|-------------|-------------|-------------|--------------|----------------|
| County Executive       |       |                   |             |             |             |              |                |
| Conf Info Aide Co Ex   | 22    | 33,973 - 45,037   | 1           | 1           | 1           | 1            | 0              |
| County Executive       | FL    | 159,949 - 159,949 | 1           | 1           | 1           | 1            | 0              |
| Dep Co Exec Human Sv   | 39    | 116,722 - 154,735 | 1           | 1           | 1           | 1            | 0              |
| Dep Co Exec Phys Svc   | 39    | 116,722 - 154,735 | 1           | 1           | 1           | 1            | 0              |
| Dep County Executive   | 40    | 133,779 - 177,347 | 1           | 1           | 1           | 1            | 0              |
| Dir Inter-Gov Rel      | 35    | 77,287 - 102,457  | 1           | 1           | 1           | 1            | 0              |
| Exec Commun Direct     | 37    | 92,895 - 123,148  | 1           | 1           | 1           | 1            | 0              |
| Exec Secretary         | 26    | 40,739 - 54,006   | 4           | 3           | 3           | 3            | 0              |
| Research & Comm Ofcr   | 32    | 58,691 - 77,804   | 1           | 1           | 1           | 1            | 0              |
| Sr Exec Asst           | 32    | 58,691 - 77,804   | 1           | 1           | 1           | 1            | 0              |
| County Executive Total |       |                   | 13          | 12          | 12          | 12           | 0              |
| Authorized Positions   |       |                   | 13          | 12          | 12          | 12           | 0              |

# **County Executive**

## Program Narrative

|                             | 2                 | 018              |                    |  |  |
|-----------------------------|-------------------|------------------|--------------------|--|--|
|                             | Adopted           |                  |                    |  |  |
|                             | Expenses<br>Total | Local<br>Dollars | Funded<br>Staffing |  |  |
| D210000000-County Executive | 1,661,661         | 1,661,661        | 11                 |  |  |

Office of the County Executive: The executive branch of County government is administered by the County Executive. The County Executive is the Chief Executive Officer, as well as the Chief Budget Officer of Onondaga County Government.

| D2130 | -ST | OP '        | DWI                        |
|-------|-----|-------------|----------------------------|
|       |     | <b>U</b> I. | $\boldsymbol{\mathcal{L}}$ |

STOP DWI

# Department Mission

The mission of STOP DWI is to reduce alcohol-related motor vehicle crashes and resulting deaths and injuries and to promote awareness of the consequences of drinking and driving

## 2017 Accomplishments

- Continued to be the Onondaga County monitoring agency for Ignition Interlock with a conditional discharge. Over the past year over 300 orders were received.
- Partnered with the Syracuse Crunch for the fifth season a "Designated Driver" Program during Friday night hockey games throughout the season for alcohol awareness. This program has been adopted and replicated around New York State by other STOP DWI Programs.
- Co-chairing with the Onondaga County Commissioner of Health on the County's Drug Task Force
  Partnered on implementing new approaches to dealing with prescription and alcohol usage in
  Onondaga County and in Central New York.

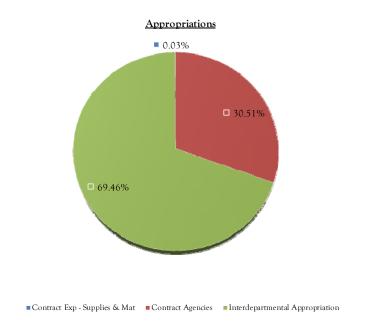
Stop DWI Budget

# Page:D2130000000-STOP DWI, F10001-General Fund

|   | 2016    | 2017    | 2017     | 2018      | 2018    |
|---|---------|---------|----------|-----------|---------|
|   | Actual  | Adopted | Modified | Executive | Adopted |
| Account Code - Description                |         |         |          |           |         |
| A693000-Supplies & Materials              | 0       | 375     | 375      | 200       | 200     |
| A695700-Contractual Expenses Non-Govt     | 155,429 | 191,500 | 191,500  | 159,200   | 169,200 |
| A694130-Maint, Utilities, Rents           | 3,561   | 4,000   | 4,000    | 4,400     | 4,400   |
| A694080-Professional Services             | 23,200  | 27,600  | 27,600   | 27,600    | 27,600  |
| A694100-All Other Expenses                | 3,800   | 7,800   | 7,800    | 7,300     | 7,300   |
| A694010-Travel & Training                 | 0       | 2,800   | 2,800    | 3,000     | 3,000   |
| Subtotal Direct Appropriations            | 185,990 | 234,075 | 234,075  | 201,700   | 211,700 |
|   |         |         |          |           |         |
| A691200-Employee Benefits-Interdepart     | 4,768   | 0       | 0        | 6,000     | 6,000   |
| A694950-Interdepart Charges               | 438,175 | 489,387 | 489,387  | 475,494   | 475,494 |
| Subtotal Interdepartmental Appropriations | 442,943 | 489,387 | 489,387  | 481,494   | 481,494 |
| Total Appropriations                      | 628,933 | 723,462 | 723,462  | 683,194   | 693,194 |
| A590032-County Svc Rev - Public Safety    | 27,025  | 20,000  | 20,000   | 29,000    | 29,000  |
| A590055-Fines & Forfeitures               | 586,008 | 675,962 | 675,962  | 642,194   | 642,194 |
| A590057-Other Misc Revenues               | 5,900   | 17,500  | 17,500   | 12,000    | 12,000  |
| Subtotal Direct Revenues                  | 618,933 | 713,462 | 713,462  | 683,194   | 683,194 |
|   |         |         |          |           |         |
| Total Revenues                            | 618,933 | 713,462 | 713,462  | 683,194   | 683,194 |
| Local (Appropriations - Revenues)         | 10,000  | 10,000  | 10,000   | o         | 10,000  |

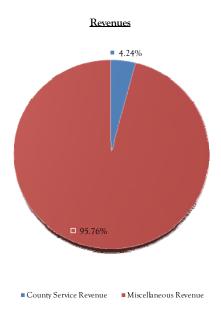
# Stop DWI Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:



## Appropriation Adjustments

 Stop DWI Program is revenue driven. Revenues are estimated to be lower than 2017, therefore corresponding adjustments must be made to appropriations.



# Stop DWI Budgeted Positions

| Title                | Grade | Pay Range       | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|----------------------|-------|-----------------|-------------|-------------|-------------|--------------|----------------|
| Stop-DWI             |       |                 |             |             |             |              |                |
| Prog Coord Stop-DWI  | 29    | 46,699 - 61,907 | 1           | 1           | 1           | 1            | 0              |
| Stop-DWI Total       |       |                 | 1           | 1           | 1           | 1            | 0              |
| Authorized Positions |       |                 | 1           | 1           | 1           | 1            | 0              |

#### Stop DWI

#### Program Narrative

2018 Adopted

Expenses Local Total Dollars 693,194 10,000

D2130000000-STOP DWI

**Enforcement:** Provides for enforcement of DWI laws through the use of dedicated overtime patrols. All town and village police agencies receive funding based on arrests, as does the Onondaga County Sheriff's Department and the Syracuse Police Department.

Court-Related: Includes prosecution of all alcohol-related offenses, including Driving While Intoxicated (DWI), Driving While Ability Impaired (DWAI), Aggravated Unlicensed Operator (AUO), Vehicular Assault, and Vehicular Homicide/Manslaughter, and all other related prosecutory duties. Courts receive and process all DWI arrests. The Courts are responsible for arraignments, hearings, trials, mandatory State reporting, and disposition/closing reports.

**Probation:** Provides probation services for all individuals on probation for alcohol-related offenses. This may include weekly supervision, intensive supervision, and random home visits for alco-sensor/urine tests.

**Rehabilitation/Treatment:** Provides funding for a contract with Syracuse Behavioral Health, which is administered by the Onondaga County Department of Mental Health. This contract provides assessment, referral, and treatment to DWI offenders. Funding is also provided to the Jamesville Correctional Facility to provide evaluation, education, treatment and follow-up for individuals incarcerated for DWI-related offenses.

Administration/Evaluation: The Administrative function monitors programs on a daily basis by reviewing all components, evaluating program areas, publishing data regarding performance, making decisions regarding funding and services, monitoring all contracts, collecting fiscal data, and reviewing financial records of all funded program components.

# D23 - County General

County General Accounts are repositories for expenses and revenues not attributable to an operating department. They are administered by the Finance Department

## **County General Items**

This unit contains accounts for general county expenses such as contingent funds and countywide membership and association costs. The following agencies are also included:

The Onondaga Historical Association (OHA) was established to collect and preserve historical materials relating to the history of Onondaga County. The OHA operates in 4 major areas: research services, museum exhibits, educational programming, and collections

The Erie Canal Museum is dedicated to preserving information from the Erie Canal era. Throughout the year, the museum offers workshops, lectures and tours. This museum has received national accreditation from the American Association of Museums

Contracted Services in County General include the following:

**Village Infrastructure Fund** supports needed public improvements to the surrounding villages. The County will appropriate \$4.5M to the villages in 2018

Visit Syracuse Inc. is funded by Room Occupancy Taxes. The "Contracted Services" budget represents the contract with the CVB to assist in the promotion of the County. The CVB is housed within the Centerstate Corporation for Economic Opportunity (CEO) and enjoys administrative support from Centerstate as well as a 2,500+ membership organization of the community's professional leadership, generating initiatives to create an economic climate that enhances growth, prosperity and quality of life for all who live or work in Greater Syracuse. The Convention and Visitors Bureau endeavors through a variety of initiatives and services to effectively promote Syracuse and Onondaga County as a destination for meetings, conventions and trade shows, athletic events, group tours, and consumer tourists. The CVB is Onondaga County's officially designated Tourist Promotion Agency (TPA) and serves as a liaison for the community with the "I Love New York" program and other state and national organizations

## County General Undistributed Personnel Expense

This account represents the Provision for Salary and Wages. This unit contains the local dollar portion of anticipated salary and wage agreements for general fund supported departments (i.e., general fund departments, Transportation and Library Administration). Those departments that have alternative funding streams other than the countywide property tax levy contain their own specific account

#### **County Promotion**

Onondaga County's Room Occupancy Tax (ROT) proceeds are derived from 5% of hotel/motel room rental revenues. The intended use of ROT proceeds is to promote Onondaga County, its city, towns and villages in order to increase convention, trade show and tourist business in the County

#### Countywide Taxes

The purpose of this area is to account for the County share of sales tax, the countywide tax levy, revenues from prior years' uncollected taxes received in the current year and a deferred and uncollected estimate for the current portion of the countywide property tax levy that is not collectible in the current year.

## Interfund Transfers/Contributions

The purpose of this account is to provide an accounting mechanism to allocate general fund local dollars to other funds, including: County Road, Road Machinery, Library, Debt Service, Department of Adult and Long Term Care, Capital Projects, Grant Projects, Van Duyn, and the Community College. This unit also accounts for the County's Indirect Cost chargebacks to all departments, which maximizes outside funding sources and reduces the countywide tax levy.

#### **Debt Service Fund**

The purpose of this account is to provide the County's appropriation for the payment of principal and interest on Serial Bonds and Bond Anticipation Notes. Also included is an offset to the cost of debt, Reserve for Bonded Debt. The net cost is transferred to each department as an interdepartmental charge.

## Countywide Allocations

Countywide Allocations includes the following revenues: payments in lieu of taxes (PILOTs), interest and penalties on real property taxes, interest and penalties on room occupancy taxes, interest income, and New York State interest income. The expenses from this area include college chargebacks and certiorari expenses.

#### The OnCenter Revenue Fund

The OnCenter Revenue Fund was established after the County entered into a management agreement effective July 1, 2012 - with SMG for the OnCenter facilities and County-sponsored events at NBT Stadium. The OnCenter facilities include the Nicholas J. Pirro Convention Center, which opened in October 1992 and is composed of a 207,000 square foot convention center, and includes a 65,000 square foot exhibit hall, meeting rooms, and banquet facilities. A 1,000-car garage is connected to the Convention Center by an enclosed walkway. A full service kitchen is on site for all banquets, special events and food service stations. A 5-dock loading bay and 2 separate drive-on locations serve the exhibit hall. The OnCenter facilities also include the Onondaga County War Memorial Arena, and Civic Center Theaters.

# County General Other Items Budget

Page:D2365150000-County General Other Items, F10001-General Fund

|   | 2016      | 2017      | 2017      | 2018      | 2018      |
|---|-----------|-----------|-----------|-----------|-----------|
|   | Actual    | Adopted   | Modified  | Executive | Adopted   |
| Account Code - Description                |           |           |           |           |           |
| A695700-Contractual Expenses Non-Govt     | 6,560,000 | 6,435,000 | 6,435,000 | 6,485,000 | 6,535,000 |
| A659560-Onondaga Historical Association   | 165,452   | 173,325   | 173,325   | 186,578   | 186,578   |
| A659570-Erie Canal Museum                 | 62,616    | 65,595    | 65,595    | 70,611    | 70,611    |
| A694130-Maint, Utilities, Rents           | 31,001    | 0         | 8,999     | 0         | 0         |
| A694100-All Other Expenses                | 63,113    | 82,016    | 102,016   | 93,633    | 93,633    |
| A666500-Contingent Account                | 0         | 150,000   | 150,000   | 0         | 50,000    |
| A668720-Transfer to Grant Expend          | 525,000   | 150,000   | 150,000   | 0         | 0         |
| Subtotal Direct Appropriations            | 7,407,182 | 7,055,936 | 7,084,935 | 6,835,822 | 6,935,822 |
|   |           |           |           |           |           |
| Total Appropriations                      | 7,407,182 | 7,055,936 | 7,084,935 | 6,835,822 | 6,935,822 |
| A590005-Non Real Prop Tax Items           | 2,163,068 | 2,163,068 | 2,163,068 | 2,192,189 | 2,292,189 |
| A590030-County Svc Rev - Gen Govt Support | 0         | 8,500     | 8,500     | 8,500     | 8,500     |
| A590057-Other Misc Revenues               | 17,375    | 5,000     | 5,000     | 55,000    | 55,000    |
| Subtotal Direct Revenues                  | 2,180,443 | 2,176,568 | 2,176,568 | 2,255,689 | 2,355,689 |
|   |           |           |           |           |           |
| Total Revenues                            | 2,180,443 | 2,176,568 | 2,176,568 | 2,255,689 | 2,355,689 |
| Local (Appropriations - Revenues)         | 5,226,739 | 4,879,368 | 4,908,367 | 4,580,133 | 4,580,133 |

# **County General Funding Adjustments**

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:



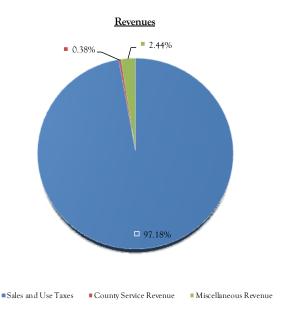
## Appropriation Adjustments

# Contractual Expenses Non-Government Increase of \$100,000 to support Visit Syracuse Inc. The total 2018 budget includes funding for the following:

- Village Infrastructure Fund \$4,500,000
- Visit Syracuse Inc. \$2,010,000
- Syracuse Nationals \$25,000

## Contingent Account

Includes \$50,000 funding for the provision of administration support to the Shared Services Council



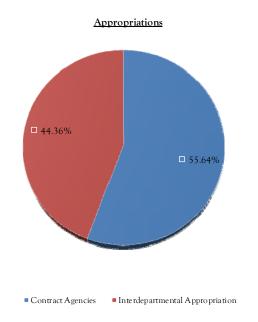
# OnCenter Revenue Fund Budget

Page:D236518-OnCenter Revenue Fund, F20010-Oncenter Revenue Fund

|   | 2016       | 2017      | 2017      | 2018      | 2018      |
|---|------------|-----------|-----------|-----------|-----------|
|   | Actual     | Adopted   | Modified  | Executive | Adopted   |
| Account Code - Description                |            |           |           |           |           |
| A659250-War Memorial/OnCenter             | 0          | 1,550,000 | 1,550,000 | 1,550,000 | 1,550,000 |
| A694080-Professional Services             | 3,311,816  | 0         | 0         | 0         | 0         |
| A694100-All Other Expenses                | 5,881,715  | 0         | 0         | 0         | 0         |
| A692150-Furn, Furnishings & Equip         | 0          | 0         | 175,102   | 0         | 0         |
| Subtotal Direct Appropriations            | 9,193,531  | 1,550,000 | 1,725,102 | 1,550,000 | 1,550,000 |
| A694950-Interdepart Charges               | 1,024,167  | 1,239,192 | 1,239,192 | 1,235,580 | 1,235,580 |
| Subtotal Interdepartmental Appropriations | 1,024,167  | 1,239,192 | 1,239,192 | 1,235,580 | 1,235,580 |
| Total Appropriations                      | 10,217,698 | 2,789,192 | 2,964,294 | 2,785,580 | 2,785,580 |
| A590005-Non Real Prop Tax Items           | 2,603,493  | 2,789,192 | 2,789,192 | 2,785,580 | 2,785,580 |
| A590030-County Svc Rev - Gen Govt Support | 241,438    | 0         | 0         | 0         | 0         |
| A590034-County Svc Rev - Transportation   | 1,433,677  | 0         | 0         | 0         | 0         |
| A590050-Interest and Earnings on Invest   | 4,459      | 0         | 0         | 0         | 0         |
| A590051-Rental Income                     | 1,611,185  | 0         | 0         | 0         | 0         |
| A590052-Commissions                       | 805,685    | 0         | 0         | 0         | 0         |
| A590056-Sales of Prop and Comp for Loss   | 3,406,331  | 0         | 0         | 0         | 0         |
| A590057-Other Misc Revenues               | 528,494    | 0         | 0         | 0         | 0         |
| Subtotal Direct Revenues                  | 10,634,762 | 2,789,192 | 2,789,192 | 2,785,580 | 2,785,580 |
| Total Revenues                            | 10,634,762 | 2,789,192 | 2,789,192 | 2,785,580 | 2,785,580 |
| Local (Appropriations - Revenues)         | (417,065)  | 0         | 175,102   | 0         | 0         |

# OnCenter Revenue Fund Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:



## Appropriation Adjustments

War Memorial/OnCenter Complex
 The subsidy to SMG to manage the OnCenter Complex remains flat



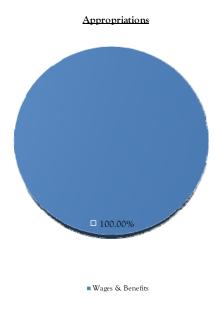
# County General Undistributed Personnel Expense Budget

Page:D236520-County General Undistributed Personnel Expenses, F10001-General Fund

|                                     | 2016<br>Actual | 2017<br>Adopted | 2017<br>Modified | 2018<br>Executive | 2018<br>Adopted |
|-------------------------------------|----------------|-----------------|------------------|-------------------|-----------------|
| Account Code - Description          |                |                 |                  |                   |                 |
| A644180-Prov for Sal & Wage/Ben Adj | 0              | 5,603,522       | 5,603,522        | 186,050           | 186,050         |
| Subtotal Direct Appropriations      | 0              | 5,603,522       | 5,603,522        | 186,050           | 186,050         |
| Total Appropriations                | 0              | 5,603,522       | 5,603,522        | 186,050           | 186,050         |
| Local (Appropriations - Revenues)   | 0              | 5,603,522       | 5,603,522        | 186,050           | 186,050         |

# County General Undistributed Personnel Expense Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:



## Appropriation Adjustments

■ The value of the 2018 provision for salary and wage adjustment is estimated at \$186,050 for the settlement related to bargaining unit agreements

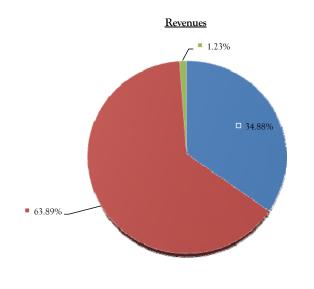
# Countywide Taxes Budget

# Page:D2375000000-Countywide Taxes, F10001-General Fund

|                                    | 2016<br>Actual | 2017<br>Adopted | 2017<br>Modified | 2018<br>Executive | 2018<br>Adopted |
|------------------------------------|----------------|-----------------|------------------|-------------------|-----------------|
| Account Code - Description         |                |                 |                  |                   |                 |
| A590001-Real Prop Tax - Countywide | 136,268,755    | 139,948,719     | 139,948,719      | 141,794,783       | 141,289,454     |
| A590005-Non Real Prop Tax Items    | 249,174,931    | 260,526,511     | 260,526,511      | 258,331,385       | 258,781,385     |
| A590083-Appropriated Fund Balance  | 0              | 8,883,357       | 7,683,357        | 5,000,000         | 5,000,000       |
| Subtotal Direct Revenues           | 385,443,686    | 409,358,587     | 408,158,587      | 405,126,168       | 405,070,839     |
| Total Revenues                     | 385,443,686    | 409,358,587     | 408,158,587      | 405,126,168       | 405,070,839     |
| Local (Appropriations - Revenues)  | (385,443,686)  | (409,358,587)   | (408,158,587)    | (405,126,168)     | (405,070,839)   |

# Countywide Taxes Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:



Real Property Tax and Tax Item Sales and Use Taxes Other Financing Sources

## Revenue Adjustments

# Real Property Tax - Countywide

Net revenue from real property taxes increased by \$1.3M given a property tax levy increase of \$0.6M, prior year collections increased \$1.3M and a decrease of \$0.6M of deferred and uncollectible collections

## Non Real Property Tax Items

Sales and use tax decreased \$1.7M. In developing the 2018 budget, the projected overall growth estimate of gross sales tax collections of 1.6% over 2016 actuals was used for 2017 and 2.0% for 2018 over 2017 projected

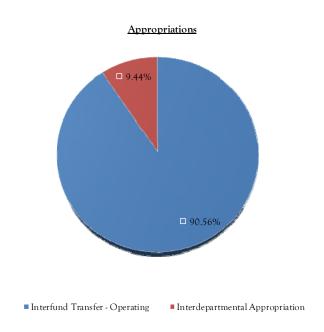
# County General Interfund Transfers Budget

Page:D2385000000-Interfund Transfer/Contr Unclassified, F10001-General Fund

|   | 2016<br>Actual | 2017<br>Adopted | 2017<br>Modified | 2018<br>Executive | 2018<br>Adopted |
|---|----------------|-----------------|------------------|-------------------|-----------------|
| Account Code - Description                | Actual         | Adopted         | Modified         | Laccutive         | Adopted         |
| A668700-Transfer to Co Road Fund          | 30,606,139     | 30,902,133      | 29,492,358       | 29,428,173        | 29,299,404      |
| A668710-Transfer to Road Mach Fund        | 0              | 854,921         | 664,921          | 420,061           | 420,061         |
| A668730-Transfer to Extended Care Fund    | 0              | 0 1,521         | 001,721          | 3,840,382         | 3,840,382       |
| A668750-Transfer to Comm Coll Fund        | 9,682,000      | 9,682,000       | 9,682,000        | 9,872,000         | 9,872,000       |
| A668780-Transfer to Library Fund          | 5,234,850      | 5,311,320       | 5,220,429        | 5,108,161         | 4,983,055       |
| A674600-Provision for Capital Projects    | 0,234,030      | 0,511,520       | 975,000          | 0,100,101         | 7,202,022       |
| • •                                       |                |                 | •                |                   |                 |
| Subtotal Direct Appropriations            | 45,522,989     | 46,750,374      | 46,034,708       | 48,668,777        | 48,414,902      |
| A699690-Transfer to Debt Service Fund     | 4,244,153      | 4,520,978       | 4,520,978        | 5,047,820         | 5,047,820       |
| Subtotal Interdepartmental Appropriations | 4,244,153      | 4,520,978       | 4,520,978        | 5,047,820         | 5,047,820       |
| Total Appropriations                      | 49,767,142     | 51,271,352      | 50,555,686       | 53,716,597        | 53,462,722      |
| A590005-Non Real Prop Tax Items           | 6,519          | 0               | 0                | 0                 | 0               |
| A590026-State Aid - Other Econ Assistance | 0              | 0               | 975,000          | 0                 | 0               |
| A590041-Svcs Other Govts - Education      | 600,000        | 500,000         | 500,000          | 500,000           | 500,000         |
| Subtotal Direct Revenues                  | 606,519        | 500,000         | 1,475,000        | 500,000           | 500,000         |
|   |                |                 |                  |                   |                 |
| A590060-Interdepart Revenue               | 12,171,247     | 9,187,560       | 9,187,560        | 12,142,617        | 12,142,617      |
| Subtotal Interdepartmental Revenues       | 12,171,247     | 9,187,560       | 9,187,560        | 12,142,617        | 12,142,617      |
| Total Revenues                            | 12,777,766     | 9,687,560       | 10,662,560       | 12,642,617        | 12,642,617      |
| Local (Appropriations - Revenues)         | 36,989,376     | 41,583,792      | 39,893,126       | 41,073,980        | 40,820,105      |

# County General Interfund Transfers Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:

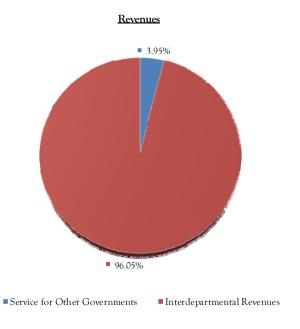


## Appropriation Adjustments

#### Appropriations

The net local general fund support to other funds increased by \$2,380,194 due to the increase of \$3.8M for Van Duyn

An interdepartmental increase of \$526,842 is due to the increase in debt service payments for the OnCenter and the Onondaga Community College



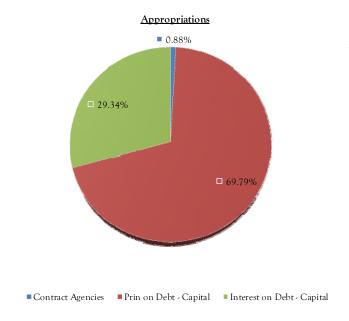
# Debt Service Fund Budget

Page:D30-Debt Service, F30016-Debt Service Fund

|  | 2016<br>Actual | 2017<br>Adopted | 2017<br>Modified | 2018<br>Executive | 2018<br>Adopted |
|--|----------------|-----------------|------------------|-------------------|-----------------|
| Account Code - Description             | retum          | Adopted         | Wiodified        | Daccutive         | Mopted          |
| A694100-All Other Expenses             | 880,455        | 609,402         | 609,402          | 585,699           | 585,699         |
| A681900-Serial Bonds                   | 30,545,000     | 32,875,000      | 32,875,000       | 34,350,001        | 34,350,001      |
| A681940-EFC Loans - Bonds              | 11,532,148     | 11,901,780      | 11,901,780       | 12,287,895        | 12,287,895      |
| A683900-Interest On Bonds              | 17,690,538     | 16,287,440      | 16,287,440       | 15,187,566        | 15,187,566      |
| A683940-Interest On EFC Loans - Bonds  | 4,186,871      | 9,392,040       | 9,392,040        | 4,416,888         | 4,416,888       |
| A690010-Pmt to Refunded Bond Escr Agt  | 41,890,866     | 0               | 0                | 0                 | 0               |
| Subtotal Direct Appropriations         | 106,725,878    | 71,065,662      | 71,065,662       | 66,828,049        | 66,828,049      |
|  |                |                 |                  |                   |                 |
| Total Appropriations                   | 106,725,878    | 71,065,662      | 71,065,662       | 66,828,049        | 66,828,049      |
| A590082-Other Sources                  | 42,035,767     | 0               | 0                | 0                 | 0               |
| Subtotal Direct Revenues               | 42,035,767     | 0               | 0                | 0                 | 0               |
| A590071-Interfund Trans - Debt Service | 52,788,748     | 71,065,662      | 71,065,662       | 66,828,049        | 66,828,049      |
| Subtotal Interdepartmental Revenues    | 52,788,748     | 71,065,662      | 71,065,662       | 66,828,049        | 66,828,049      |
| Total Revenues                         | 94,824,514     | 71,065,662      | 71,065,662       | 66,828,049        | 66,828,049      |
| Local (Appropriations - Revenues)      | 11,901,364     | o               | o                | o                 | o               |

# **Debt Service Funding Adjustments**

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:



## Appropriation Adjustments

## Calculation of Subsidies

Decrease of \$4.2M as a result of interest savings from refunding issuances, EFC subsidies calculations and debt issuances being paid off



# Finance Countywide Allocations Budget

Page:D3975000000-Finance Countywide Allocation, F10001-General Fund

|   | 2016        | 2017        | 2017        | 2018        | 2018        |
|---|-------------|-------------|-------------|-------------|-------------|
|   | Actual      | Adopted     | Modified    | Executive   | Adopted     |
| Account Code - Description              |             |             |             |             |             |
| A694100-All Other Expenses              | 2,577,644   | 2,458,184   | 2,458,184   | 2,456,317   | 2,456,317   |
| A667110-Certiorari Proceedings          | 372,279     | 200,000     | 200,000     | 200,000     | 200,000     |
| A667400-Sales Tax to Other Govts        | 83,604,986  | 87,227,127  | 87,227,127  | 86,573,101  | 86,573,101  |
| Subtotal Direct Appropriations          | 86,554,908  | 89,885,311  | 89,885,311  | 89,229,418  | 89,229,418  |
|   |             |             |             |             |             |
| Total Appropriations                    | 86,554,908  | 89,885,311  | 89,885,311  | 89,229,418  | 89,229,418  |
| A590003-Other Real Prop Tax Items       | 9,446,691   | 10,436,424  | 10,436,424  | 10,524,171  | 10,524,171  |
| A590005-Non Real Prop Tax Items         | 83,633,528  | 87,267,127  | 87,267,127  | 86,613,101  | 86,613,101  |
| A590050-Interest and Earnings on Invest | 247,744     | 327,810     | 327,810     | 251,106     | 251,106     |
| Subtotal Direct Revenues                | 93,327,963  | 98,031,361  | 98,031,361  | 97,388,378  | 97,388,378  |
|   |             |             |             |             |             |
| Total Revenues                          | 93,327,963  | 98,031,361  | 98,031,361  | 97,388,378  | 97,388,378  |
| Local (Appropriations - Revenues)       | (6,773,055) | (8,146,050) | (8,146,050) | (8,158,960) | (8,158,960) |

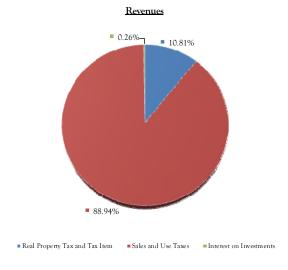
# Finance Countywide Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:



## Appropriation Adjustments

Direct Appropriations
 Sales Taxes to Other Governments decreased overall by \$654,026 based on projected sales tax collections

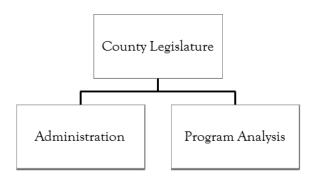


## Revenue Adjustments

Direct Revenues
Sales Taxes to Other Governments
decreased overall by \$654,026 based on

projected sales tax collections

# D25 - County Legislature



# Department Mission

To provide efficient and cost-effective public service programs to the people of Onondaga County by overseeing and directing the activities of Onondaga County departments, agencies and offices

# 2017 Accomplishments

- The Legislature considered and adopted approximately 227 resolutions and 12 local laws dealing with all aspects of county government.
- The Legislature approved measures necessary to maintain a balanced budget, while providing resources sufficient to ensure continued delivery of quality services in such areas as law enforcement, environment, social services, health, mental health, and transportation.
- The legislative committees provided oversight and policy guidance for county departments, districts, agencies and authorities.
- The Legislature memorialized other governments, including the United States and the State of New York, on subjects of concern to county government and county residents.

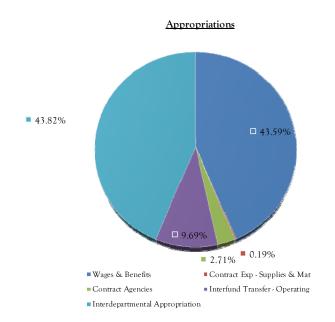
# County Legislature Budget

Page:D25-County Legislature, F10001-General Fund

|   | 2016<br>Actual | 2017<br>Adopted | 2017<br>Modified | 2018<br>Executive | 2018<br>Adopted |
|---|----------------|-----------------|------------------|-------------------|-----------------|
| Account Code - Description                | Actual         | Adopted         | Modified         | Executive         | Adopted         |
| A641010 Total-Total Salaries              | 943,321        | 1,057,956       | 1,027,956        | 1,124,165         | 1,124,165       |
|   | *              |                 |                  |                   |                 |
| A693000-Supplies & Materials              | 3,020          | 5,000           | 5,000            | 5,000             | 5,000           |
| A694130-Maint, Utilities, Rents           | 3,485          | 4,500           | 7,181            | 4,500             | 4,500           |
| A694080-Professional Services             | 105,999        | 47,000          | 77,283           | 47,000            | 47,000          |
| A694100-All Other Expenses                | 4,429          | 4,300           | 4,300            | 4,300             | 4,300           |
| A694010-Travel & Training                 | 0              | 4,000           | 4,000            | 4,000             | 4,000           |
| A666500-Contingent Account                | 0              | 245,000         | 245,000          | 0                 | 10,000          |
| A668720-Transfer to Grant Expend          | 205,000        | 750,000         | 550,000          | 0                 | 250,000         |
| Subtotal Direct Appropriations            | 1,265,254      | 2,117,756       | 1,920,720        | 1,188,965         | 1,448,965       |
| A691200-Employee Benefits-Interdepart     | 543,952        | 621,435         | 621,435          | 664,599           | 664,599         |
| A694950-Interdepart Charges               | 446,180        | 478,383         | 478,383          | 466,305           | 465,530         |
| Subtotal Interdepartmental Appropriations | 990,132        | 1,099,818       | 1,099,818        | 1,130,904         | 1,130,129       |
| Total Appropriations                      | 2,255,387      | 3,217,574       | 3,020,538        | 2,319,869         | 2,579,094       |
| A590005-Non Real Prop Tax Items           | 165,000        | 45,000          | 45,000           | 0                 | 50,000          |
| A590047-Svcs Other Govts - Culture & Rec  | 0              | 200,000         | 200,000          | 0                 | 100,000         |
| Subtotal Direct Revenues                  | 165,000        | 245,000         | 245,000          | 0                 | 150,000         |
|   |                |                 |                  |                   |                 |
| Total Revenues                            | 165,000        | 245,000         | 245,000          | 0                 | 150,000         |
| Local (Appropriations - Revenues)         | 2,090,387      | 2,972,574       | 2,775,538        | 2,319,869         | 2,429,094       |

# County Legislature Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:



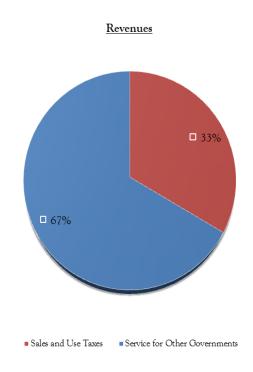
## Appropriation Adjustments

#### Personnel

The modified budget does not include the provision for salary and wage impact as per the contract settlements, consequently, net personnel funding increased by \$96,209

#### Professional Services

Fees for Services decreased \$30,283 due to carry over funds from prior year



# County Legislature Budgeted Positions

| Title                  | Grade | Pay Range        | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|------------------------|-------|------------------|-------------|-------------|-------------|--------------|----------------|
|                        |       |                  | Act         | Mod         | Exe         | Aupt         | vs wiod        |
| Legislature            | FL    | 55,009 - 55,009  | 1           | 1           | 1           | 1            | 0              |
| Chairperson Co Legis   |       | , ,              | 14          | 14          | 14          | 14           | 0              |
| County Legislator      | FL    | 30,200 - 30,200  |             |             |             |              |                |
| Floor Ldr-Co Legis     | FL    | 37,299 - 37,299  | 2           | 2           | 2           | 2            | 0              |
| Legislature Total      |       |                  | 17          | 17          | 17          | 17           | 0              |
| Administration         |       |                  |             |             |             |              |                |
| Ast Clerk-Co Legis     | 30    | 48,878 - 64,795  | 1           | 1           | 1           | 1            | 0              |
| Clerk Co Legis         | 36    | 84,730 - 112,323 | 1           | 1           | 1           | 1            | 0              |
| Dep Clk-Co Legis       | 33    | 64,324 - 85,272  | 0           | 1           | 1           | 1            | 0              |
| Dep Clk-Co Legis       | 32    | 58,691 - 77,804  | 1           | 0           | 0           | 0            | 0              |
| Exec Secretary         | 26    | 40,739 - 54,006  | 1           | 0           | 0           | 0            | 0              |
| Legislative Counsel    | FL    | 50,000 - 50,000  | 1           | 1           | 1           | 1            | 0              |
| Secretary              | 24    | 37,200 - 49,314  | 1           | 1           | 1           | 1            | 0              |
| Administration Total   |       |                  | 6           | 5           | 5           | 5            | 0              |
| Program Analysis       |       |                  |             |             |             |              |                |
| Dir Leg Budget Rev     | 34    | 70,505 - 93,466  | 1           | 1           | 1           | 1            | 0              |
| Legislative Aide       | 31    | 53,556 - 70,998  | 2           | 2           | 2           | 2            | 0              |
| Legislative Analyst    | 32    | 58,691 - 77,804  | 0           | 1           | 1           | 1            | 0              |
| Legislative Analyst    | 31    | 53,556 - 70,998  | 1           | 0           | 0           | 0            | 0              |
| Program Analysis Total |       |                  | 4           | 4           | 4           | 4            | 0              |
| Authorized Positions   |       |                  | 27          | 26          | 26          | 26           | o              |

# County Legislature

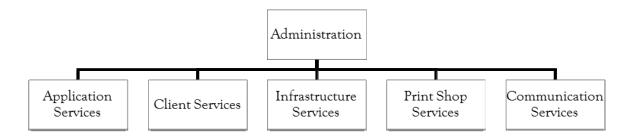
# Program Narrative

2018
Adopted
Expenses Local Funded
Total Dollars Staffing

D25-County Legislature 2,579,094 2,429,094 26

Onondaga County Legislature: The County Legislature is the elected governing body of Onondaga County government. The mission of its members is to determine policy, appropriate funds and respond to the constituency they represent.

# D27 - Information Technology



# Department Mission

Provide cost effective, innovative technology services that promote effeciencies and business value to departments, employees and citizens of Onondaga County

## Department Vision

To be highly proficient in the delivery of technology based solutions and services that reduce costs, maximize employee productivity, and support citizen engagement

## Department Goals

- IT staff is well trained and highly proficient in the delivery of technology based solutions and services
- IT projects are on time and on budget
- Strategic and efficient operational solutions have been implemented and are continuously improved
- Outdated, costly application environments are replaced with modern enterprise solutions
- Systems are patched, secure, and reliable with high availability
- Customer service is responsive, proactive, and effective

# 2017 Accomplishments

#### Completed Mainframe Migration Projects

- Clerk Phase 1. Legacy home-grown application was enhanced to run on virtulized non-mainframe environment. This phase allows far less IT billing expenses to the Clerk
- Probation Restitution testing check printing. Rewrote new check application to run on PeopleSoft.
   Implemented early 4<sup>th</sup> Quarter 2016
- BOE Results Caster and Election Record went live with November 2016 Presidential Election. Election
  Results XML, Absentee Ballots and BEER Book go live with this September's primaries. No more
  processing will be done on the Mainframe

## Mainframe Migration Nearing Completion

- IT Billing revamped billing model for IT Services where it is an actual expensed based model. New IT
  Tme Billing module created in PeopleSoft to calculated IT staff costs. Currently automated the expense
  based model in PeopleSoft Financials.
- ESP (eGov) Civil Service Processing nonCounty phase of this project is nearing completion. Report validation is currently underway
- Clerk Phase 2 is a full replacement of the Clerk document management application. The project is currently in the conversion Phase and testing will begin in early July 2017. The target is 4<sup>th</sup> quarter implementation.
- **Trust Unit** running in new server environment off the mainframe. In user acceptance testing. Targeting late 3<sup>rd</sup> quarter 2017
- Taxes in Development with Hamer. Targeting running in parallel with school taxes and then property taxes. Targeting end of 2017.

#### Improvements in Service Delivery

- ExpandedWireless Access Technology multiple County Sites
- Introduced On Call program which allows us to provide 24 by 7 coverage at a much reduced cost where we no longer have full time staff 24 by 7.
- ACA Affordable Care Act programming and reporting requirements to keep us compliant; most oranizations spent tens of thousands of dollars to meeting requirements
- Paperless Project for Legislature introduced SurfacePro Tablets, Cloud File Sharing, Mobile Wide Screen Presentation Units

## Security Improvement Initiatives

- IT is currently conducting its own network penetration testing and risk mitigation with new software
- Purchased and implemented and next generation firewall which greatly improves our intrusion prevention services, advanced malware protection and internet filtering
- Updated and modernized Information Security Policy
- Implemented new Phishing Training program and conducted first county wide tests where offenders were educated of the risks
- Dual factor authentication for VPN IT users of Law Enforcement Apps
- Evaluating Information Security Training Modules for County Employees

#### **Enterprise Projects**

- PeopleSoft Financials implemented 2 Projects on time and under budget:
  - Otsego County successfully brought on to our financial system for purchase which is saving Otsego County tens of thousands annually
  - Oswego County currently working with Oswego County to host their purchasing processing on our PeopleSoft Financials system
  - O Supplier Contract Module (SCM) successfully implemented. Purchasing has started creating purchasing events and has started to onboard suppliers to use the portal. SCM will provide big efficiencies for County Purchasing and ultimately better service to our suppliers. It will also yield significant savings in mail and paper costs.
  - O In-house Developed PeopleSoft Modules developed new Probation Restituation Module and IT Time Billing Module. Currently developing IT Expense Reporting Module

# Sharepoint Documentation and Collaboration Sites:

## IT developed, to specifications, the following:

- · Health Accreditation
- Health Grant Applications
- · Purchasing Staff and Calendar Site
- · M&B Onward Site
- · Material Safety Data

#### **VOIP Phase II Project Completed following sites:**

- Voice Over IP Phase 2 Project Completed Medium Sized Sites yielding over \$50,000 in additional savings annualy for 2017
- Fax Over VOIP Converting all VOIP Sites' analog fax lines to VOIP which will save tens of thousand annually

## Microsoft Outlook 365 Project

Currently converting from Lotus Notes email to Outlook 365 (Cloud Solution) for county wide email. A
couple of departments have been converted and are operational. The remaining county departments will
be rolled over by September or 2017

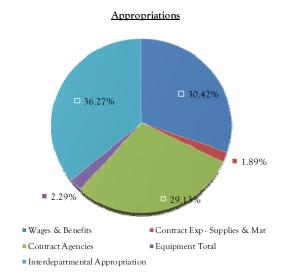
# Information Technology Budget

Page:D27-Information Technology, F10001-General Fund

|   | 2016       | 2017          | 2017<br>Modified | 2018       | 2018<br>Adopted |
|---|------------|---------------|------------------|------------|-----------------|
| 4   | Actual     | Adopted       | Modified         | Executive  | Adopted         |
| Account Code - Description                | 4 010 005  | 4 0 4 0 4 5 0 | 2 512 125        | 2.055.626  | 2.055.626       |
| A641010 Total-Total Salaries              | 4,819,097  | 4,048,450     | 3,712,135        | 3,955,606  | 3,955,606       |
| A641020-Overtime Wages                    | 23,622     | 21,344        | 13,844           | 10,000     | 10,000          |
| A641030-Other Employee Wages              | 21,065     | 11,070        | 64,096           | 21,065     | 21,065          |
| A693000-Supplies & Materials              | 321,784    | 248,500       | 350,177          | 247,500    | 247,500         |
| A694130-Maint, Utilities, Rents           | 3,571,728  | 3,723,480     | 3,952,803        | 3,087,830  | 3,087,830       |
| A694080-Professional Services             | 731,761    | 713,700       | 912,490          | 731,761    | 631,761         |
| A694100-All Other Expenses                | 131,658    | 113,405       | 114,120          | 80,870     | 80,870          |
| A694010-Travel & Training                 | 21,637     | 26,100        | 26,100           | 16,750     | 16,750          |
| A666500-Contingent Account                | 0          | 127,792       | 127,792          | 0          | 0               |
| A692150-Furn, Furnishings & Equip         | 255,570    | 116,000       | 125,950          | 300,000    | 300,000         |
| A674600-Provision for Capital Projects    | 7,500      | 0             | 0                | 0          | 0               |
| Subtotal Direct Appropriations            | 9,905,421  | 9,149,841     | 9,399,506        | 8,451,382  | 8,351,382       |
| A691200-Employee Benefits-Interdepart     | 2,376,887  | 2,165,072     | 2,165,072        | 2,088,536  | 2,088,536       |
| A694950-Interdepart Charges               | 895,906    | 795,532       | 795,532          | 860,220    | 860,220         |
| A699690-Transfer to Debt Service Fund     | 1,416,212  | 1,535,946     | 1,535,946        | 1,803,226  | 1,803,226       |
| Subtotal Interdepartmental Appropriations | 4,689,005  | 4,496,550     | 4,496,550        | 4,751,982  | 4,751,982       |
| Total Appropriations                      | 14,594,426 | 13,646,391    | 13,896,056       | 13,203,364 | 13,103,364      |
| A590030-County Svc Rev - Gen Govt Support | 5,898      | 0             | 0                | 0          | 0               |
| A590056-Sales of Prop and Comp for Loss   | 945        | 0             | 0                | 0          | 0               |
| Subtotal Direct Revenues                  | 6,843      | 0             | 0                | 0          | 0               |
| A590060-Interdepart Revenue               | 14,571,189 | 13,663,496    | 13,663,496       | 13,203,364 | 13,103,364      |
| Subtotal Interdepartmental Revenues       | 14,571,189 | 13,663,496    | 13,663,496       | 13,203,364 | 13,103,364      |
| Total Revenues                            | 14,578,031 | 13,663,496    | 13,663,496       | 13,203,364 | 13,103,364      |
| Local (Appropriations - Revenues)         | 16,395     | (17,105)      | 232,560          | 0          | o               |

## Information Technology Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:





#### Appropriation Adjustments

#### Personnel

The modified budget does not include the provision for salary and wage impact as per the contract settlements, this as well as funding for a filled position in contingency consequently increased funding by \$196,596

#### Travel/Training

Net funding decreased by \$9,350 with the ability to remotely resolve offsite network issues

## Professional Services

Net decrease of \$280,729 due to carry forward appropriations

#### All Other Expenses

Net decrease of \$33,250 due to reduced software training needs

#### Maintenance, Utilities and Rents

Net decrease of \$864,973 as VOIP implementations reduce Verizon costs and retiring IBM software services

### • Furniture, Furnishings, and Equipment

Net furniture, furnishings and equipment increase of \$174,050 purchase of switches for Enterprise storage equipment

# Information Technology Budgeted Positions

| Title                      | Grade | Pay Range         | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|----------------------------|-------|-------------------|-------------|-------------|-------------|--------------|----------------|
| Administration             |       |                   |             |             |             |              |                |
| Account Clerk 1            | 4     | 33,324 - 36,781   | 0           | 1           | 1           | 1            | 0              |
| Account Clerk Typ 1        | 4     | 33,324 - 36,781   | 1           | 0           | 0           | 0            | 0              |
| Chief Info Ofcr            | 39    | 116,722 - 154,735 | 1           | 1           | 1           | 1            | 0              |
| Dep Chief Info Ofcr        | 37    | 92,895 - 123,148  | 1           | 1           | 1           | 1            | 0              |
| Dir Application Srvs       | 35    | 77,287 - 102,457  | 1           | 1           | 1           | 1            | 0              |
| Dir Client Srvs            | 35    | 77,287 - 102,457  | 1           | 1           | 1           | 1            | 0              |
| Dir Infrstr Srvs           | 35    | 77,287 - 102,457  | 1           | 1           | 1           | 1            | 0              |
| Secretary                  | 24    | 37,200 - 49,314   | 1           | 1           | 1           | 1            | 0              |
| Administration Total       |       |                   | 7           | 7           | 7           | 7            | 0              |
| Application Services       |       |                   |             |             |             |              |                |
| Application Prj Lead       | 35    | 77,287 - 102,457  | 1           | 1           | 1           | 1            | 0              |
| Application Prog Mgr       | 34    | 70,505 - 93,466   | 3           | 3           | 3           | 3            | 0              |
| Enterprise Design Sp       | 14    | 73,844 - 81,803   | 9           | 9           | 9           | 7            | -2             |
| Enterprise Fnctnl Ld       | 14    | 73,844 - 81,803   | 1           | 1           | 1           | 1            | 0              |
| Enterprise Proj Lead       | 34    | 70,505 - 93,466   | 1           | 1           | 1           | 1            | 0              |
| Enterprise Sprt Spc        | 12    | 60,279 - 66,731   | 3           | 3           | 3           | 3            | 0              |
| Jr Enterprise Spt Sp       | 10    | 52,953 - 58,590   | 1           | 1           | 1           | 1            | 0              |
| Office Auto Analyst        | 14    | 73,844 - 81,803   | 1           | 1           | 1           | 1            | 0              |
| Programmer 1               | 10    | 52,953 - 58,590   | 6           | 6           | 6           | 4            | -2             |
| Programmer 2               | 12    | 60,279 - 66,731   | 5           | 0           | 0           | 0            | 0              |
| Programmer Trainee         | 8     | 45,361 - 50,156   | 1           | 1           | 1           | 0            | -1             |
| Sr Enterprise Design       | 15    | 81,205 - 89,981   | 2           | 2           | 3           | 3            | 1              |
| Web Design Spc             | 14    | 73,844 - 81,803   | 1           | 1           | 1           | 1            | 0              |
| Application Services Total |       |                   | 35          | 30          | 31          | 26           | -4             |
| Infrastructure Services    |       |                   |             |             |             |              |                |
| Comp Oper Shift Supv       | 12    | 60,279 - 66,731   | 3           | 1           | 1           | 0            | -1             |
| Console Operator           | 10    | 52,953 - 58,590   | 6           | 3           | 3           | 3            | 0              |
| Control Clerk              | 8     | 45,361 - 50,156   | 1           | 0           | 0           | 0            | 0              |
| Data Base Admin            | 15    | 81,205 - 89,981   | 1           | 1           | 1           | 1            | 0              |
| LAN Tech Support Spc       | 10    | 52,953 - 58,590   | 1           | 1           | 1           | 1            | 0              |
| Manager Tech Support       | 34    | 70,505 - 93,466   | 1           | 1           | 1           | 1            | 0              |
| Network Admin              | 12    | 60,279 - 66,731   | 1           | 1           | 1           | 1            | 0              |
| Operation System Mgr       | 34    | 70,505 - 93,466   | 1           | 0           | 0           | 0            | 0              |
| Sr Ofc Auto Analyst        | 15    | 81,205 - 89,981   | 1           | 1           | 1           | 1            | 0              |
| Sr Systems Prog            | 15    | 81,205 - 89,981   | 1           | 1           | 2           | 2            | 1              |
| Sys Programmer             | 14    | 73,844 - 81,803   | 2           | 2           | 2           | 2            | 0              |

# Information Technology Budgeted Positions

| Title                         | Grade | Pay Range       | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|-------------------------------|-------|-----------------|-------------|-------------|-------------|--------------|----------------|
| Systems Admin                 | 12    | 60,279 - 66,731 | 1           | 1           | 1           | 1            | 0              |
| Infrastructure Services Total |       |                 | 20          | 13          | 14          | 13           | 0              |
| Client Services               |       |                 |             |             |             |              |                |
| Client Solutions Mgr          | 34    | 70,505 - 93,466 | 2           | 2           | 2           | 2            | 0              |
| Comp Equip Mtce Spec          | 7     | 41,709 - 46,097 | 3           | 0           | 0           | 0            | 0              |
| Help Desk Operator            | 8     | 45,361 - 50,156 | 4           | 4           | 4           | 4            | 0              |
| Help Desk Supv                | 10    | 52,953 - 58,590 | 1           | 1           | 1           | 1            | 0              |
| Information Sys Coor          | 12    | 60,279 - 66,731 | 1           | 1           | 1           | 1            | 0              |
| Junior Systems Admin          | 10    | 52,953 - 58,590 | 2           | 2           | 2           | 2            | 0              |
| Office Auto Analyst           | 14    | 73,844 - 81,803 | 2           | 2           | 2           | 2            | 0              |
| Office Auto Sup Tech          | 8     | 45,361 - 50,156 | 1           | 1           | 1           | 1            | 0              |
| Programmer 2                  | 12    | 60,279 - 66,731 | 1           | 0           | 0           | 0            | 0              |
| Sr Systems Admin              | 14    | 73,844 - 81,803 | 1           | 1           | 1           | 1            | 0              |
| Systems Admin                 | 12    | 60,279 - 66,731 | 7           | 7           | 7           | 7            | 0              |
| Client Services Total         |       |                 | 25          | 21          | 21          | 21           | 0              |
| Communications                |       |                 |             |             |             |              |                |
| Account Clerk 2               | 7     | 41,709 - 46,097 | 1           | 1           | 1           | 1            | 0              |
| Commun Net Anal (IT)          | 34    | 70,505 - 93,466 | 1           | 1           | 1           | 1            | 0              |
| Data Comm Mgr                 | 34    | 70,505 - 93,466 | 1           | 1           | 1           | 1            | 0              |
| Junior Systems Admin          | 10    | 52,953 - 58,590 | 2           | 2           | 2           | 2            | 0              |
| Network Admin                 | 12    | 60,279 - 66,731 | 1           | 1           | 1           | 1            | 0              |
| Sr Network Admin              | 14    | 73,844 - 81,803 | 2           | 2           | 2           | 2            | 0              |
| Sys Programmer                | 14    | 73,844 - 81,803 | 1           | 0           | 0           | 0            | 0              |
| Telephone Tech                | 7     | 41,709 - 46,097 | 1           | 1           | 1           | 1            | 0              |
| Communications Total          |       |                 | 10          | 9           | 9           | 9            | 0              |
| Print Shop                    |       |                 |             |             |             |              |                |
| Dup Mach Oper 1               | 4     | 33,324 - 36,781 | 1           | 1           | 1           | 1            | 0              |
| Dup Mach Oper 2               | 7     | 41,709 - 46,097 | 1           | 1           | 1           | 1            | 0              |
| Graph Tech                    | 9     | 49,276 - 54,505 | 1           | 1           | 1           | 1            | 0              |
| Repro Services Supv           | 10    | 52,953 - 58,590 | 1           | 1           | 1           | 1            | 0              |
| Print Shop Total              |       |                 | 4           | 4           | 4           | 4            | 0              |
| Authorized Positions          |       |                 | 101         | 84          | 86          | 80           | -4             |

#### Information Technology

# Program Narrative

2018 Adopted Local Funded **Expenses** Total Dollars Staffing 13,103,364 0 57 **D27-Information Technology** D2730- IT Communications 1,534,027 0 7 0 D2740-IT Print Shop 515,439 4 D2750-IT Administration 841,292 0 5 D2760-Information Tech Client Services 2,759,820 0 19 D2770-IT Infrastructure Services 4,510,497 0 9 D2780-Information Tech Application Services 2,942,289 0 13

**Administration:** Administration is responsible for management of the department as well as all administrative support. Administration interacts with the County Executive's Office, County Legislature, and the top level management of all County departments to insure that policy is carried out and the department mission is achieved.

Communication Services: Communication services provides network and telecommunication support.

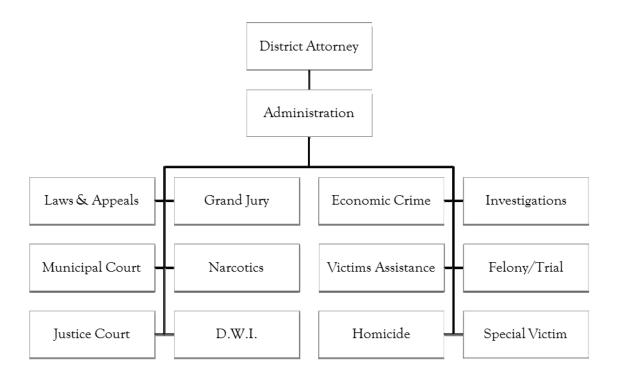
**Print Shop Services:** Print services provides central print services.

**Client Services:** Client Services is responsible for desktop support, helpdesk services, managed print services and business process assessment.

**Infrastructure Services:** Infrastructure Services provides services in the areas of network and telecommunication support, technical services, information security, printshop services and data center operations.

**Application Services:** Application Services is responsible for the development, maintenance and support for the core business systems in Onondaga County.

# D31 - District Attorney



# Department Mission

The Office of the District Attorney is responsible for all criminal prosecutions in Onondaga County and works in conjunction with all law enforcement organizations in the boundaries of the County to investigate criminal felonies and misdemeanors

# 2017 Accomplishments

- Developed and implemented a county-wide Officer Involved Shooting protocol and established a specialized Officer Involved Shooting Response Team.
- Developed county-wide protocols for police agencies to comply with new Photo Array Identification Procedures legislation that went into effect on July 1, 2017.
- Developed county-wide protocols for police officers wearing body cameras.
- Created a new outreach program for immigrants and refugees.
- Continued to coordinate G.I.V.E. (formerly known as Operation IMPACT) with local, state, and
  federal law enforcement agencies to combat gun violence and narcotics trafficking in the City of
  Syracuse. The strategic focus of G.I.V.E. is to reduce gun and gang violence.
- Continued to work with the Syracuse Police Department on C.O.R.E. (Chronic Offender Recognition
  and Enforcement) Program, which targets chronic violent offenders in cooperation with local law
  enforcement agencies. New CORE Lists are continually updated and distributed based upon activity of
  the targeted offenders.
- Assigned Senior ADAs to Police POP (Problem Oriented Police) Units.
- Continued to dispose of all felony cases, particularly violent felony cases, in a successful, efficient, and timely manner.
- Continued to obtain lengthy prison sentences for those who possess and use illegal firearms.
- Continued to assist local police agencies in performing internal investigations.
- Continued to investigate and prosecute Medicaid fraud cases in conjunction with the Onondaga County Department of Social Services.
- Continued to enhance and expand the R.I.S.K. program (Internet safety) and make presentations to students, parents, teachers, and community members in all Onondaga County school districts.
- Conducted investigations and prosecuted dozens of people for Internet trafficking of child pornography
  as a member of the Internet Crimes Against Children Task Force.
- Continued as Chair of Steering Committee for the County Re-Entry Program for inmates who are released on parole into our community from State prison. Partnered with the Onondaga County Department of Social Services to expand services of this program.
- Continued to coordinate initial follow-up and investigation of CODIS DNA "hits" with Forensic Science Center Crime Lab and local police agencies to ensure that perpetrators caught through the DNA database were arrested and prosecuted.
- Partnered with the Onondaga County Health Commissioner and the Sheriffs Office to expand the Prescription Drug Abuse Task Force and develop programs designed to stem the tide of rampant opioid use. Significantly reduced the wait time for admission for rehab.

- Continued to work with the McMahon Ryan Child Advocacy Center to improve our community's
  multi-disciplinary response to child abuse and enhance specialized training for police, prosecutors and
  CPS workers, and to partner with them in public education and awareness programs.
- Developed and implemented a county wide anonymous and digitally enhanced crime tip line (TIP411).
- Developed and implemented, along with the Syracuse City School District, a collaborative outreach program to provide educational opportunities and foster potential careers in law enforcement for atrisk minority kids. The two primary goals are: 1.) to improve relationships between law enforcement and the minority communities which they serve and, 2.) to provide a proactive path for minority recruitment to local police agencies.
- Continued to actively investigate and prosecute cold cases.
- Continued to be a leader on the state and national levels in developing and implementing best practices
  to prevent wrongful convictions as well as wrongful acquittals. DA Fitzpatrick continues to be an active
  member of the Executive Committee of the National District Attorney's Association.
- Continued to run a cost-efficient, professional, nationally respected office.

# District Attorney Budget

Page:D31-District, F10001-General Fund

|   | 2016      | 2017       | 2017       | 2018       | 2018       |
|---|-----------|------------|------------|------------|------------|
|   | Actual    | Adopted    | Modified   | Executive  | Adopted    |
| Account Code - Description                |           |            |            |            |            |
| A641010 Total-Total Salaries              | 5,701,353 | 5,434,154  | 5,404,154  | 5,769,825  | 5,765,645  |
| A641030-Other Employee Wages              | 27,126    | 96,290     | 96,290     | 96,290     | 96,290     |
| A693000-Supplies & Materials              | 128,068   | 158,375    | 158,375    | 145,825    | 145,825    |
| A695700-Contractual Expenses Non-Govt     | 22,279    | 25,500     | 55,500     | 55,500     | 55,500     |
| A694130-Maint, Utilities, Rents           | 49,448    | 66,350     | 66,350     | 60,500     | 60,500     |
| A694080-Professional Services             | 160,081   | 241,500    | 241,500    | 241,200    | 241,200    |
| A694100-All Other Expenses                | 42,232    | 66,925     | 66,925     | 66,525     | 66,525     |
| A694010-Travel & Training                 | 37,527    | 54,000     | 54,000     | 55,050     | 55,050     |
| A668720-Transfer to Grant Expend          | 45,349    | 47,298     | 47,298     | 47,298     | 47,298     |
| A671500-Automotive Equipment              | 42,268    | 24,420     | 24,420     | 48,841     | 24,420     |
| Subtotal Direct Appropriations            | 6,255,730 | 6,214,812  | 6,214,812  | 6,586,854  | 6,558,253  |
|   |           |            |            |            |            |
| A691200-Employee Benefits-Interdepart     | 2,445,818 | 2,566,949  | 2,566,949  | 2,546,700  | 2,546,700  |
| A694950-Interdepart Charges               | 1,169,599 | 1,238,731  | 1,238,731  | 1,345,414  | 1,342,491  |
| Subtotal Interdepartmental Appropriations | 3,615,417 | 3,805,680  | 3,805,680  | 3,892,114  | 3,889,191  |
| Total Appropriations                      | 9,871,147 | 10,020,492 | 10,020,492 | 10,478,968 | 10,447,444 |
| A590015-Federal Aid - Social Services     | 12,705    | 42,000     | 42,000     | 25,000     | 25,000     |
| A590020-State Aid - General Govt Support  | 76,236    | 87,200     | 87,200     | 83,685     | 83,685     |
| A590030-County Svc Rev - Gen Govt Support | 4,816     | 5,000      | 5,000      | 5,000      | 5,000      |
| A590055-Fines & Forfeitures               | 970       | 1,000      | 1,000      | 1,200      | 1,200      |
| A590056-Sales of Prop and Comp for Loss   | 2,875     | 1,250      | 1,250      | 1,500      | 750        |
| A590057-Other Misc Revenues               | 3,932     | 2,600      | 2,600      | 3,000      | 3,000      |
| Subtotal Direct Revenues                  | 101,534   | 139,050    | 139,050    | 119,385    | 118,635    |
| A590060-Interdepart Revenue               | 206,311   | 240,000    | 240,000    | 247,333    | 247,333    |
| Subtotal Interdepartmental Revenues       | 206,311   | 240,000    | 240,000    | 247,333    | 247,333    |
| Total Revenues                            | 307,845   | 379,050    | 379,050    | 366,718    | 365,968    |
| Local (Appropriations - Revenues)         | 9,563,302 | 9,641,442  | 9,641,442  | 10,112,250 | 10,081,476 |

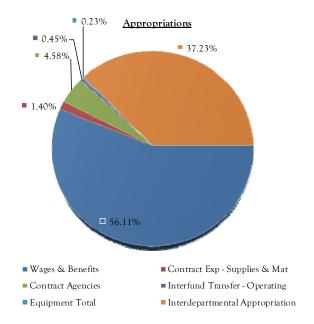
# District Attorney Grants Budget

Page:D31-District Attorney, F10030-General Grants Projects Fund

|   | 2016      | 2017      | 2017      | 2018      | 2018      |
|---|-----------|-----------|-----------|-----------|-----------|
|   | Actual    | Adopted   | Modified  | Executive | Adopted   |
| Account Code - Description                |           |           |           |           |           |
| A641010 Total-Total Salaries              | 627,970   | 646,883   | 646,883   | 646,740   | 646,740   |
| A641030-Other Employee Wages              | 24,225    | 0         | 0         | 0         | 0         |
| A693000-Supplies & Materials              | 1,581     | 2,000     | 2,000     | 5,627     | 5,627     |
| A695700-Contractual Expenses Non-Govt     | 277,240   | 247,286   | 247,286   | 308,700   | 308,700   |
| A694130-Maint, Utilities, Rents           | 12,000    | 0         | 0         | 0         | 0         |
| A694080-Professional Services             | 84,600    | 150,856   | 150,856   | 186,800   | 186,800   |
| A694100-All Other Expenses                | 17,225    | 87,432    | 119,477   | 141,300   | 141,300   |
| A694010-Travel & Training                 | 25,359    | 5,750     | 5,750     | 8,300     | 8,300     |
| Subtotal Direct Appropriations            | 1,070,201 | 1,140,207 | 1,172,252 | 1,297,467 | 1,297,467 |
| A691200 Employee Benefits Interdepart     | 78,275    | 118,083   | 118,083   | 130,100   | 130,100   |
| Subtotal Interdepartmental Appropriations | 78,275    | 118,083   | 118,083   | 130,100   | 130,100   |
| Total Appropriations                      | 1,148,476 | 1,258,290 | 1,290,335 | 1,427,567 | 1,427,567 |
| A590022-State Aid - Public Safety         | 1,379,650 | 1,160,992 | 1,160,992 | 1,280,269 | 1,280,269 |
| A590055-Fines & Forfeitures               | 78,504    | 0         | 32,045    | 0         | 0         |
| A590057-Other Misc Revenues               | 0         | 50,000    | 50,000    | 100,000   | 100,000   |
| Subtotal Direct Revenues                  | 1,458,153 | 1,210,992 | 1,243,037 | 1,380,269 | 1,380,269 |
| A590070-Interfund Trans - Non Debt Svc    | 45,349    | 47,298    | 47,298    | 47,298    | 47,298    |
| Subtotal Interdepartmental Revenues       | 45,349    | 47,298    | 47,298    | 47,298    | 47,298    |
| Total Revenues                            | 1,503,502 | 1,258,290 | 1,290,335 | 1,427,567 | 1,427,567 |
| Local (Appropriations - Revenues)         | (355,026) | 0         | o         | 0         | 0         |

# **District Attorney Funding Adjustments**

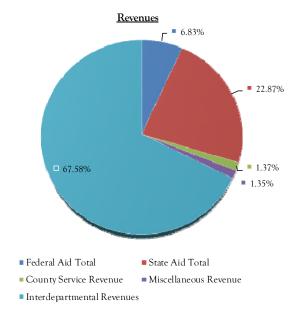
The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:



## Appropriation Adjustments

#### Personnel

The modified budget does not include the provision for salary and wage impact as per the contract settlements, consequently, net personnel funding increased by \$361,491



# District Attorney Budgeted Positions

| Title                              | Grade | Pay Range         | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|------------------------------------|-------|-------------------|-------------|-------------|-------------|--------------|----------------|
| District Attorney Operations       |       |                   |             |             |             |              |                |
| Account Clerk 2                    | 7     | 41,709 - 46,097   | 1           | 1           | 1           | 1            | 0              |
| Accountant 2                       | 11    | 56,606 - 62,649   | 1           | 1           | 1           | 1            | 0              |
| Admin Officer (DA)                 | 33    | 64,324 - 85,272   | 1           | 1           | 1           | 1            | 0              |
| Ast District Atty                  | 32    | 58,691 - 77,804   | 10          | 10          | 10          | 10           | 0              |
| Ast District Atty 1                | 33    | 64,324 - 85,272   | 3           | 3           | 3           | 3            | 0              |
| Ast District Atty 2                | 34    | 70,505 - 93,466   | 7           | 7           | 7           | 7            | 0              |
| Ast District Atty 3                | 35    | 77,287 - 102,457  | 13          | 13          | 13          | 13           | 0              |
| Chief Ast D A                      | 37    | 92,895 - 123,148  | 2           | 2           | 2           | 2            | 0              |
| Chief Ast D A 2                    | 38    | 101,853 - 135,023 | 2           | 2           | 2           | 2            | 0              |
| Chief Conf D A Inv                 | 35    | 77,287 - 102,457  | 1           | 1           | 1           | 1            | 0              |
| Clerk 2                            | 5     | 35,764 - 39,491   | 1           | 1           | 1           | 1            | 0              |
| Conf D A Invest 1                  | 29    | 46,699 - 61,907   | 4           | 4           | 4           | 4            | 0              |
| Conf D A Invest 2                  | 31    | 53,556 - 70,998   | 3           | 3           | 3           | 3            | 0              |
| Conf D A Invest 3                  | 32    | 58,691 - 77,804   | 2           | 2           | 2           | 2            | 0              |
| Court Steno (Gr Jry)               | 31    | 53,556 - 70,998   | 3           | 3           | 3           | 3            | 0              |
| Criminal Law Assoc                 | 28    | 44,619 - 59,150   | 2           | 2           | 2           | 2            | 0              |
| Dep District Atty                  | 39    | 116,722 - 154,735 | 1           | 1           | 1           | 1            | 0              |
| District Attorney                  | FL    | 185,200 - 185,200 | 1           | 1           | 1           | 1            | 0              |
| Exec Secretary                     | 26    | 40,739 - 54,006   | 1           | 1           | 1           | 1            | 0              |
| Information Aide                   | 2     | 30,426 - 33,561   | 7           | 7           | 7           | 7            | 0              |
| Legal Research Coord               | 31    | 53,556 - 70,998   | 1           | 1           | 1           | 1            | 0              |
| Legal Sec 1                        | 6     | 38,816 - 42,882   | 12          | 11          | 11          | 11           | 0              |
| Legal Sec 2                        | 8     | 45,361 - 50,156   | 1           | 1           | 1           | 1            | 0              |
| Paralegal                          | 10    | 52,953 - 58,590   | 4           | 4           | 4           | 4            | 0              |
| Process Server                     | 22    | 33,973 - 45,037   | 3           | 3           | 3           | 3            | 0              |
| Sr Asst Dist Atty                  | 36    | 84,730 - 112,323  | 5           | 5           | 5           | 5            | 0              |
| Typist 2                           | 5     | 35,764 - 39,491   | 1           | 1           | 1           | 1            | 0              |
| District Attorney Operations Total |       |                   | 93          | 92          | 92          | 92           | 0              |
| District Attorney Grants           |       |                   |             |             |             |              |                |
| Ast District Atty 3                | 35    | 77,287 - 102,457  | 3           | 3           | 3           | 3            | 0              |
| Chief Ast D A                      | 37    | 92,895 - 123,148  | 1           | 1           | 1           | 1            | 0              |
| Conf D A Invest 2                  | 31    | 53,556 - 70,998   | 3           | 3           | 3           | 3            | 0              |
| Conf D A Invest 3                  | 32    | 58,691 - 77,804   | 1           | 1           | 1           | 1            | 0              |
| Legal Sec 2                        | 8     | 45,361 - 50,156   | 1           | 1           | 1           | 1            | 0              |
| Sr Asst Dist Atty                  | 36    | 84,730 - 112,323  | 1           | 1           | 1           | 1            | 0              |
| Victim Assist Coor                 | 8     | 45,361 - 50,156   | 2           | 2           | 2           | 2            | 0              |

# District Attorney Budgeted Positions

| Title                          | Grade | Pay Range       | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|--------------------------------|-------|-----------------|-------------|-------------|-------------|--------------|----------------|
| Victim Assist Supv             | 29    | 46,699 - 61,907 | 1           | 1           | 1           | 1            | 0              |
| District Attorney Grants Total |       |                 | 13          | 13          | 13          | 13           | 0              |
|                                |       |                 | 106         | 105         | 105         | 105          | 0              |

#### District Attorney

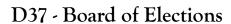
## **Program Narrative**

2018 Adopted **Funded Expenses** Local **Total Dollars** Staffing 98 11,875,011 10,081,476 **D31-District Attorney** 85 D3110000000-District Attorney Operations 10,081,476 10,447,444 D3150000000-District Attorney Grants 1,427,567 0 13

District Attorney: The Onondaga County District Attorney is responsible for prosecuting all criminal actions within the County (traffic tickets to homicides) under the New York State Constitution and the New York State Penal Code. These cases are handled by assistant district attorneys who are assigned to a bureau. The bureaus are based on the type of crime: felony, misdemeanor, homicide, special victims, narcotics, DWI, economic fraud, city court, justice courts.

Beyond prosecuting, the District Attorney's office can also investigate criminal activity. The District Attorney Investigators, in addition to working on arrested cases, will be assigned to these tasks as well.

Support staff is also assigned by bureau to provide assistance on various levels depending on the type of case.



Elections Administration

# Department Mission

The mission of the Board of Elections is to conduct elections within its jurisdiction

## 2017 Accomplishments

- Continued to create revenue through the operation of Village Elections.
- Now providing voting systems, support, and print ballots for school districts.
- Held 62 regular inspector certification classes to continue to educate Election Day workers. As well as
   39 voting system classes to educate poll workers on the voting machines and the importance of accessible voting.
- Continuing our effort to encourage Villages to move their elections to be part of the November General Election which will save tax payer dollars. Three additional villages have moved to November.
- Surveyed all polling sites in Onondaga County to determine accessibility to the disabled.
- Continued to make necessary temporary fixes to all polling sites that are not ADA accessible for
  individuals with disabilities. This includes designating parking areas with use of cones and signage,
  placing ramps where needed and installing temporary handles over some existing door handles.
- Improved layout and design of polling places according to HAVA regulations.
- Performed quarterly testing on the voting system (Imagecast Optical Scan).
- Continue to keep printing costs down by having ballots printed in-house by the County Print Shop.

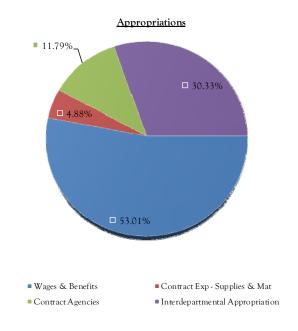
# Board of Elections Budget

Page:D370000000-Board of Elections, F10001-General Fund

|   | 2016      | 2017      | 2017      | 2018      | 2018      |
|---|-----------|-----------|-----------|-----------|-----------|
|   | Actual    | Adopted   | Modified  | Executive | Adopted   |
| Account Code - Description                      |           |           |           |           |           |
| A641010 Total-Total Salaries                    | 914,522   | 742,665   | 689,131   | 790,832   | 790,832   |
| A641030-Other Employee Wages                    | 760,310   | 416,350   | 416,350   | 567,000   | 517,000   |
| A693000-Supplies & Materials                    | 120,674   | 105,132   | 105,132   | 120,000   | 120,000   |
| A693230-Library Books & Mat, Bud Load           | 0         | 300       | 300       | 360       | 360       |
| A694130-Maint, Utilities, Rents                 | 27,183    | 44,844    | 44,844    | 49,152    | 49,152    |
| A694080-Professional Services                   | 149,013   | 113,700   | 113,700   | 113,700   | 113,700   |
| A694100-All Other Expenses                      | 186,316   | 125,417   | 125,417   | 115,902   | 115,902   |
| A694010-Travel & Training                       | 11,897    | 12,000    | 12,000    | 12,000    | 12,000    |
| A666500-Contingent Account                      | 0         | 0         | 47,335    | 0         | 0         |
| Subtotal Direct Appropriations                  | 2,169,915 | 1,560,408 | 1,554,209 | 1,768,946 | 1,718,946 |
| A691200-Employee Benefits-Interdepart           | 524,456   | 527,210   | 527,210   | 544,759   | 544,759   |
| A694950-Interdepart Charges                     | 291,709   | 154,714   | 154,714   | 149,184   | 148,707   |
| A699690-Transfer to Debt Service Fund           | 53,940    | 53,445    | 53,445    | 54,689    | 54,689    |
| Subtotal Interdepartmental Appropriations       | 870,104   | 735,369   | 735,369   | 748,632   | 748,155   |
| Total Appropriations                            | 3,040,019 | 2,295,777 | 2,289,578 | 2,517,578 | 2,467,101 |
| A590040-Svcs Other Govts - General Govt Support | 17,114    | 4,000     | 4,000     | 8,000     | 8,000     |
| A590056-Sales of Prop and Comp for Loss         | 1,430     | 0         | 0         | 0         | 0         |
| Subtotal Direct Revenues                        | 18,544    | 4,000     | 4,000     | 8,000     | 8,000     |
| Total Revenues                                  | 18,544    | 4,000     | 4,000     | 8,000     | 8,000     |
| Local (Appropriations - Revenues)               | 3,021,475 | 2,291,777 | 2,285,578 | 2,509,578 | 2,459,101 |

# Board of Elections Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:



## Appropriation Adjustments

#### Direct Appropriations

Net increase of \$164,737 largely due to two potential full primary elections and a general election for the 2018 year, which is an increase of one more election over the 2017 year



# Board of Elections Budgeted Positions

| Title                          | Grade | Pay Range        | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|--------------------------------|-------|------------------|-------------|-------------|-------------|--------------|----------------|
| Elections Administration       |       |                  |             |             |             |              |                |
| Comm Of Elections              | 35    | 77,287 - 102,457 | 2           | 2           | 2           | 2            | 0              |
| Elections Asst 2               | 6     | 38,816 - 42,882  | 2           | 2           | 2           | 2            | 0              |
| Elections Asst 3               | 9     | 49,276 - 54,505  | 2           | 2           | 2           | 2            | 0              |
| Elections Clerk 2              | 5     | 35,764 - 39,491  | 2           | 2           | 2           | 2            | 0              |
| Elections Clerk 3              | 7     | 41,709 - 46,097  | 2           | 2           | 2           | 2            | 0              |
| Elections Supervisor           | 12    | 60,279 - 66,731  | 2           | 2           | 2           | 2            | 0              |
| Secretary                      | 24    | 37,200 - 49,314  | 2           | 2           | 2           | 2            | 0              |
| Voting Mach Cust               | 7     | 41,709 - 46,097  | 2           | 2           | 2           | 2            | 0              |
| Elections Administration Total |       |                  | 16          | 16          | 16          | 16           | 0              |
| Authorized Positions           |       |                  | 16          | 16          | 16          | 16           | 0              |

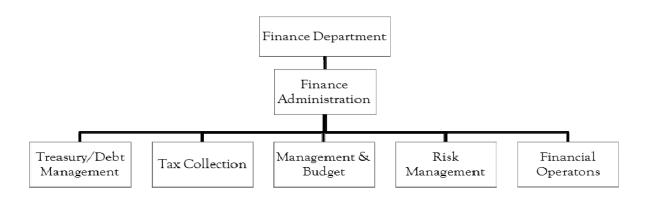
### **Board of Elections**

### Program Narrative

|                               | 2018<br>Adopted   |                  |                    |  |  |
|-------------------------------|-------------------|------------------|--------------------|--|--|
|                               |                   |                  |                    |  |  |
|                               | Expenses<br>Total | Local<br>Dollars | Funded<br>Staffing |  |  |
| D370000000-Board of Elections | 2,467,101         | 2,459,101        | 16                 |  |  |

**Election Administration:** The Elections Board is a department mandated by the Election Law of the State of New York. The Board is required to register and cancel voters, certify candidates, prepare ballots and voting machines, perform voter outreach services, train and pay election inspectors, secure polling sites, deliver voting machines and certify elections.

### D39 - Finance Department



#### Department Mission

To maintain fiscal stability through responsible budgeting and investment strategies, efficient fiscal operations, strategic financial planning and protecting public assets

#### Department Vision

To actively engage County operations as a financial partner, aligning public resources with strategic action plans

### **Department Goals**

- Ensure county resources are effectively and efficiently utilized
- Improve, standardize, and streamline processes using technology and best practices
- Protect and safeguard county assets and resources
- Administer a performance management-driven budget process

#### 2017 Accomplishments

- Continued to deploy a mix of self-insured and purchased insurance policies to protect our people, assets and resources from loss.
- Led ongoing efforts in safety training and concern for the safe conduct of county programs and activities.
- Applied vigilant cost management and cost reduction principles to our Workers' Compensation program. Increased settlements of existing (open) cases have further reduced our future costs and exposures.
- Conducted the sale of 102 tax delinquent properties for \$1,867,800.
- Processed over 15,820 delinquent tax payments totaling more than \$40.2M.
- Began implementation of a web based consolidated tax collection software to be made available to all taxing jurisdictions in the county.
- Completed testing for a PeopleSoft pay cycle for vendors paid via Electronic Transfer Funds (ACH)
  which included working with Information Technology group and outside banking groups. This will
  streamline a currently very manual system to a more efficient technology based system.
- Started development phase for implementing the bank reconciliation module in PeopleSoft which will streamline and reduce time spent in reconciling County bank accounts.
- Developed and implemented file uploads to County banking partners for funds collected via direct
  debits from County clients, thereby creating efficiencies and reducing time spent on this task by using
  technology in collecting funds owed to the County.
- Analyzed current methods of tracking cash and utilized technology to expand monthly reporting to create a more complete view of County cash and upcoming cash requirements.
- Worked with IT to develop an E-commerce payment system supported solely by in-house County
  personnel. This system will reduce third party fees to the County and provides the platform for
  additional departments to collect payments online.
- Completed development of redesigned debt service database.
- Implemented a new Regular Employee Salaries tracking system, forecasting salary spending and documenting position activity by pay period.
- The program team has moved into the data development stage of the OnWard performance management project with all participating departments.
- The program team also partnered with Children and Family Services and a result based accountability
  consultant to facilitate community convening at the Southwest Community Center, Missio Church,
  Cicero CanTeen, and several at the Civic Center Complex. Bringing together stakeholders, agency

representatives and community members to brainstorm and prioritize strategies to turn the curve of the overarching department goals.

- Upgraded both development and production instances of Hyperion Planning Plus v11.1.2.1 to Hyperion Planning Plus v11.1.2.4.
- Developed the Position Management Cube in Hyperion Planning Plus v11.1.2.4 to replace the budget module of Genesys for workforce planning. Developed integration between Hyperion and PeopleSoft Human Capital Management.
- Continued to integrate financial operations of multiple departments into a functional structure to provide better service with more efficient processes.

# Finance Department Budget

Page:D39-Finance Department, F10001-General Fund

|   | 2016      | 2017      | 2017      | 2018      | 2018      |
|---|-----------|-----------|-----------|-----------|-----------|
|   | Actual    | Adopted   | Modified  | Executive | Adopted   |
| Account Code - Description                  |           |           |           |           |           |
| A641010 Total-Total Salaries                | 4,368,829 | 4,429,982 | 4,519,590 | 4,410,918 | 4,410,918 |
| A641020-Overtime Wages                      | 27        | 0         | 0         | 0         | 0         |
| A641030-Other Employee Wages                | 86,921    | 43,533    | 43,533    | 35,300    | 35,300    |
| A693000-Supplies & Materials                | 20,987    | 21,990    | 21,990    | 15,755    | 15,755    |
| A694130-Maint, Utilities, Rents             | 21,410    | 17,500    | 18,400    | 17,500    | 17,500    |
| A694080-Professional Services               | 29,210    | 104,200   | 104,200   | 82,700    | 82,700    |
| A694100-All Other Expenses                  | 96,492    | 53,360    | 60,870    | 52,201    | 52,201    |
| A694010-Travel & Training                   | 4,660     | 10,643    | 10,643    | 11,008    | 11,008    |
| Subtotal Direct Appropriations              | 4,628,537 | 4,681,208 | 4,779,226 | 4,625,382 | 4,625,382 |
| A691200-Employee Benefits-Interdepart       | 2,395,770 | 2,890,384 | 2,890,384 | 2,517,955 | 2,517,955 |
| A694950-Interdepart Charges                 | 1,226,594 | 1,314,354 | 1,314,354 | 1,462,823 | 1,458,117 |
| Subtotal Interdepartmental Appropriations   | 3,622,364 | 4,204,738 | 4,204,738 | 3,980,778 | 3,976,072 |
| Total Appropriations                        | 8,250,901 | 8,885,946 | 8,983,964 | 8,606,160 | 8,601,454 |
| A590005-Non Real Prop Tax Items             | 107,361   | 109,869   | 109,869   | 114,869   | 114,869   |
| A590017-Federal Aid - Culture & Rec         | 50        | 0         | 0         | 0         | 0         |
| A590030-County Svc Rev - Gen Govt Support   | 484,845   | 432,937   | 432,937   | 469,048   | 469,048   |
| A590040-Svcs Other Govts - General Govt Sup | 612,414   | 627,012   | 627,012   | 472,590   | 472,590   |
| A590050-Interest and Earnings on Invest     | 277,957   | 239,450   | 239,450   | 269,475   | 269,475   |
| A590051-Rental Income                       | 98        | 100       | 100       | 100       | 100       |
| A590056-Sales of Prop and Comp for Loss     | 732,421   | 575,043   | 575,043   | 653,536   | 703,536   |
| A590057-Other Misc Revenues                 | 78,120    | 80,025    | 80,025    | 78,250    | 78,250    |
| Subtotal Direct Revenues                    | 2,293,265 | 2,064,436 | 2,064,436 | 2,057,868 | 2,107,868 |
| A590060-Interdepart Revenue                 | 5,468,820 | 5,367,503 | 5,367,503 | 5,708,229 | 5,708,229 |
| Subtotal Interdepartmental Revenues         | 5,468,820 | 5,367,503 | 5,367,503 | 5,708,229 | 5,708,229 |
| Total Revenues                              | 7,762,085 | 7,431,939 | 7,431,939 | 7,766,097 | 7,816,097 |
| Local (Appropriations - Revenues)           | 488,816   | 1,454,007 | 1,552,025 | 840,063   | 785,357   |

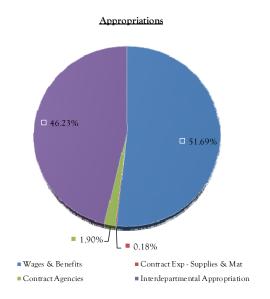
# Finance Grants Budget

Page:D39-Finance Department, F10030-General Grants Projects Fund

|   | 2016    | 2017    | 2017     | 2018      | 2018    |
|---|---------|---------|----------|-----------|---------|
|   | Actual  | Adopted | Modified | Executive | Adopted |
| Account Code - Description                |         |         |          |           |         |
| A641010 Total-Total Salaries              | 0       | 0       | 0        | 132,432   | 132,432 |
| A691250-Employee Benefits                 | 0       | 0       | 0        | 76,704    | 76,704  |
| A695700-Contractual Expenses Non-Govt     | 625,000 | 0       | 150,000  | 0         | 0       |
| A694080-Professional Services             | 16,340  | 0       | 0        | 84,200    | 84,200  |
| A694100-All Other Expenses                | 0       | 50,000  | 50,000   | 50,000    | 50,000  |
| Subtotal Direct Appropriations            | 641,340 | 50,000  | 200,000  | 343,336   | 343,336 |
| Total Appropriations                      | 641,340 | 50,000  | 200,000  | 343,336   | 343,336 |
| A590020-State Aid - General Govt Support  | 14,800  | 50,000  | 50,000   | 50,000    | 50,000  |
| A590026-State Aid - Other Econ Assistance | 0       | 0       | 0        | 293,336   | 293,336 |
| Subtotal Direct Revenues                  | 14,800  | 50,000  | 50,000   | 343,336   | 343,336 |
| A590070-Interfund Trans - Non Debt Svc    | 525,000 | 0       | 150,000  | 0         | 0       |
| Subtotal Interdepartmental Revenues       | 525,000 | 0       | 150,000  | 0         | 0       |
| Total Revenues                            | 539,800 | 50,000  | 200,000  | 343,336   | 343,336 |
| Local (Appropriations - Revenues)         | 101,540 | o       | o        | 0         | o       |

### Finance Department Funding Adjustments

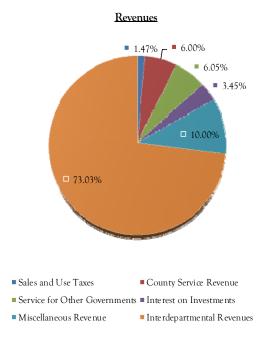
The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:



#### Appropriation Adjustments

#### Personnel

The modified budget does not include the provision for salary and wage impact as per the contract settlements, consequently, net personnel funding decreased by \$116,905



### Revenue Adjustments

Sales of Property and Comp for Loss
 Net increase of \$128,493 based on higher estimate of delinquent property sales

# Finance Department Budgeted Positions

| Title                                 | Grade | Pay Range         | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|---------------------------------------|-------|-------------------|-------------|-------------|-------------|--------------|----------------|
| Finance Administration                |       |                   |             |             |             |              |                |
| Chief Fiscal Officer                  | 39    | 116,722 - 154,735 | 1           | 1           | 1           | 1            | 0              |
| Dep Dir Budget Admin                  | 37    | 92,895 - 123,148  | 1           | 1           | 1           | 1            | 0              |
| Exec Secretary                        | 26    | 40,739 - 54,006   | 1           | 1           | 1           | 1            | 0              |
| Finance Administration Total          |       |                   | 3           | 3           | 3           | 3            | 0              |
| Treasury                              |       |                   |             |             |             |              |                |
| Account Clerk 1                       | 4     | 33,324 - 36,781   | 1           | 1           | 1           | 1            | 0              |
| Accountant 1                          | 9     | 49,276 - 54,505   | 1           | 1           | 1           | 1            | 0              |
| Accountant 2                          | 11    | 56,606 - 62,649   | 1           | 1           | 1           | 1            | 0              |
| Financial Analyst                     | 35    | 77,287 - 102,457  | 1           | 1           | 1           | 1            | 0              |
| Treasury Total                        |       |                   | 4           | 4           | 4           | 4            | 0              |
| Real Property Tax Services            |       |                   |             |             |             |              |                |
| Account Clerk 2                       | 7     | 41,709 - 46,097   | 2           | 2           | 2           | 2            | 0              |
| Account Clerk 3                       | 8     | 45,361 - 50,156   | 1           | 1           | 1           | 1            | 0              |
| Accountant 1                          | 9     | 49,276 - 54,505   | 1           | 1           | 1           | 1            | 0              |
| Ast Dir Rl Pr Tx Svs                  | 31    | 53,556 - 70,998   | 1           | 1           | 1           | 1            | 0              |
| Delinquent Tax Clerk                  | 10    | 52,953 - 58,590   | 1           | 1           | 1           | 1            | 0              |
| Dir Real Prop Tax Sv                  | 36    | 84,730 - 112,323  | 1           | 1           | 1           | 1            | 0              |
| Dir Tax Preparation                   | 29    | 46,699 - 61,907   | 1           | 1           | 1           | 1            | 0              |
| Sr Manage Analyst                     | 33    | 64,324 - 85,272   | 1           | 1           | 1           | 1            | 0              |
| Tax Abstract Clerk                    | 10    | 52,953 - 58,590   | 1           | 1           | 1           | 1            | 0              |
| Tax Clerk                             | 5     | 35,764 - 39,491   | 1           | 1           | 1           | 1            | 0              |
| Tax Map Supervisor                    | 13    | 66,768 - 73,941   | 1           | 1           | 1           | 1            | 0              |
| Tax Map Tech 1                        | 6     | 38,816 - 42,882   | 1           | 1           | 1           | 1            | 0              |
| Tax Map Tech 2                        | 11    | 56,606 - 62,649   | 1           | 1           | 1           | 1            | 0              |
| Real Property Tax Services Total      |       |                   | 14          | 14          | 14          | 14           | 0              |
| Division Of Management & Budget       |       |                   |             |             |             |              |                |
| Budget Analyst 2                      | 31    | 53,556 - 70,998   | 2           | 2           | 3           | 3            | 1              |
| Budget Analyst 3                      | 33    | 64,324 - 85,272   | 2           | 1           | 1           | 1            | 0              |
| Dir Data Analytics                    | 36    | 84,730 - 112,323  | 1           | 1           | 1           | 1            | 0              |
| Management Analyst                    | 31    | 53,556 - 70,998   | 3           | 3           | 3           | 3            | 0              |
| Program Analyst                       | 32    | 58,691 - 77,804   | 1           | 1           | 1           | 1            | 0              |
| Project Coord                         | 31    | 53,556 - 70,998   | 3           | 3           | 3           | 3            | 0              |
| Sr Manage Analyst                     | 33    | 64,324 - 85,272   | 3           | 3           | 3           | 3            | 0              |
| Division Of Management & Budget Total |       |                   | 15          | 14          | 15          | 15           | 1              |

# Finance Department Budgeted Positions

| T:.1                       | Grade | Pay Range        | 2016 | 2017   | 2018 | 2018 | Adpt   |
|----------------------------|-------|------------------|------|--------|------|------|--------|
| Title                      |       |                  | Act  | Mod    | Exe  | Adpt | vs Mod |
| Risk Management            | 22    | (4.224, 05.272   | 1    | 1      | 1    | 1    | 0      |
| Dir Loss Control           | 33    | 64,324 - 85,272  | 1    | 1<br>1 |      | 1    | 0      |
| Dir Risk Mgmt              | 35    | 77,287 - 102,457 | 2    | 2      | 1 2  |      |        |
| Risk Management Total      |       |                  | Z    | Z      | L    | 2    | 0      |
| Financial Operations       |       |                  |      |        |      |      |        |
| Account Clerk 1            | 4     | 33,324 - 36,781  | 10   | 10     | 10   | 10   | 0      |
| Account Clerk 2            | 7     | 41,709 - 46,097  | 8    | 8      | 8    | 8    | 0      |
| Account Clerk 3            | 8     | 45,361 - 50,156  | 11   | 11     | 11   | 9    | -2     |
| Account Clerk Typ 2        | 7     | 41,709 - 46,097  | 0    | 0      | 1    | 1    | 1      |
| Accountant 1               | 9     | 49,276 - 54,505  | 9    | 9      | 9    | 9    | 0      |
| Accountant 2               | 11    | 56,606 - 62,649  | 7    | 8      | 9    | 9    | 1      |
| Accounting Supv Gr A       | 33    | 64,324 - 85,272  | 1    | 1      | 1    | 1    | 0      |
| Accounting Supv Gr B       | 11    | 56,606 - 62,649  | 2    | 2      | 2    | 2    | 0      |
| Adm Ofcr (Fin Oper)        | 35    | 77,287 - 102,457 | 2    | 2      | 2    | 2    | 0      |
| Admin Aide                 | 7     | 41,709 - 46,097  | 1    | 1      | 1    | 1    | 0      |
| Admin Officer Law          | 33    | 64,324 - 85,272  | 1    | 1      | 1    | 1    | 0      |
| Budget Analyst 3           | 33    | 64,324 - 85,272  | 2    | 2      | 2    | 2    | 0      |
| Clerk 2                    | 5     | 35,764 - 39,491  | 3    | 3      | 3    | 2    | -1     |
| Dep Dir Financial Op       | 37    | 92,895 - 123,148 | 1    | 1      | 1    | 1    | 0      |
| Fiscal Officer             | 33    | 64,324 - 85,272  | 3    | 3      | 3    | 3    | 0      |
| Management Analyst         | 31    | 53,556 - 70,998  | 2    | 2      | 2    | 2    | 0      |
| Secretary                  | 24    | 37,200 - 49,314  | 1    | 1      | 1    | 1    | 0      |
| Stock Attendant            | 2     | 30,426 - 33,561  | 2    | 2      | 2    | 2    | 0      |
| Typist 2                   | 5     | 35,764 - 39,491  | 2    | 2      | 2    | 2    | 0      |
| Financial Operations Total |       |                  | 68   | 69     | 71   | 68   | -1     |
| Authorized Positions       |       |                  | 106  | 106    | 109  | 106  | o      |

#### Finance Department

#### Program Narrative

|   | 2018              |                  |                    |  |  |  |
|---|-------------------|------------------|--------------------|--|--|--|
|   | Adopted           |                  |                    |  |  |  |
|   | Expenses<br>Total | Local<br>Dollars | Funded<br>Staffing |  |  |  |
| D39-Finance Department                  | 8,944,790         | 785,357          | 88                 |  |  |  |
| D3910-Finance Administration            | 547,474           | 497,474          | 3                  |  |  |  |
| D39102-Treasury                         | 324,575           | 0                | 3                  |  |  |  |
| D39104-Real Property Tax Services       | 1,414,173         | -760,370         | 10                 |  |  |  |
| D39151-Division of Management & Budget  | 1,156,673         | 1,048,253        | 9                  |  |  |  |
| D3915200000-Risk Management             | 294,599           | 0                | 2                  |  |  |  |
| D39301-Division of Financial Operations | 5,207,296         | 0                | 61                 |  |  |  |

**Administration:** Chief Fiscal Officer of the County and administrative services for all operations and functions within the Finance Department.

**Treasury/Debt Management:** Responsible for the collection and receipt, and the investing and disbursing of all County funds. Ensure the availability of money within the capital funds, in order to facilitate the County's capital program. Borrow funds, as necessary, at the lowest possible cost to the taxpayers. Plan and administer debt service and debt service funds. Review capital projects for funding requirements, cash flows and closure. Additional responsibilities include the forecasting and monitoring of all major revenue sources within the County.

Real Property Tax Services: Provide an advisory tax administration service for local government taxing jurisdictions and assist assessors in the development of equitable assessment practices. Provide tax bills and rolls, assessment rolls and assessors' annual reports. Calculate town and County tax rates from budget documents. Prepare and print County, town, school and village tax bills. Provide for the transfer of current property and assessment information between the towns and the County. Collect utility, room occupancy, special franchise and delinquent tax payments. Re-levy unpaid taxes. Maintain a program that keeps delinquent taxes at a minimum. Conduct one delinquent tax auction per year. Create and maintain city, town and village tax maps in accordance with NYS Office of Real Property Services.

**Financial Operations:** The Financial Operations Division is responsible for delivering comprehensive fiscal services to County departments, providing support in areas including procurement, accounts receivable, accounts payable, billing, financial planning and monitoring of the County's monetary resources; seeks to maximize external reimbursement and streamline fiscal processes.

Management and Budget: Prepare and administer the Annual County Operating Budget, Community College Budget. Recommend the most efficient allocation of resources to the County Executive to operate all of the County's programs. Review the utilization of resources to assure services are provided in the most efficient and cost-effective manner. Major activities include budget preparation and analysis, monthly account monitoring and analysis, forecasting, financial analyses/studies, coordination of monthly legislative agenda process, review position vacancy review requests and budget transfer requests, contract review, State/Federal aid analysis, budget policy and training, austerity plan development and management, and direct/indirect cost allocation.

**Risk Management:** Responsible for identifying and quantifying all potential sources of risk to County personnel, County physical assets and members of the general public, which arise out of County operations. Once these risks are identified, the appropriate methods of managing them are selected and implemented. Primary activities include loss prevention and loss reduction activities, risk transfer through appropriate contractual and purchased excess insurance mechanisms, and risk assumption through determining and selecting the correct magnitude for deductibles and self-insured retentions. Risk Management is also responsible for the administration and oversight of the self-insured Workers' Compensation Program.

### **Insurance Fund**

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### Department Mission

The purpose of the Insurance Fund is to provide funding for all County employee benefits programs. The components of these programs are Health, Dental, Prescription Drug, Vision, Unemployment, Workers' Compensation, and Long Term Disability. All associated plan and administration costs are included. The County is self-insured for all the plans except Long Term Disability and Vision. The Insurance Fund also covers all property and loss insurance (including property, aviation, excess liability, and crime bonds), and funding for Judgments and Claims.

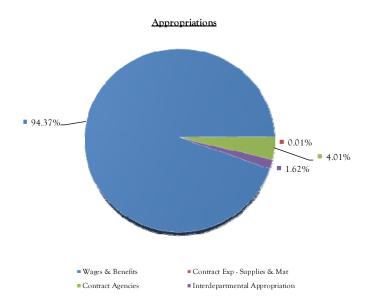
# Insurance Fund Budget

Page:D58-Insurance, F55040-Insurance Division

|                                      | 2016        | 2017        | 2017        | 2018       | 2018       |
|--------------------------------------|-------------|-------------|-------------|------------|------------|
|                                      | Actual      | Adopted     | Modified    | Executive  | Adopted    |
| Account Code - Description           |             |             |             |            |            |
| A691250-Employee Benefits            | 87,246,515  | 95,074,922  | 95,074,922  | 90,265,556 | 90,265,556 |
| A693000-Supplies & Materials         | 0           | 5,000       | 5,000       | 5,000      | 5,000      |
| A694130-Maint, Utilities, Rents      | 0           | 7,000       | 7,000       | 7,000      | 7,000      |
| A694080-Professional Services        | 2,185,051   | 2,493,131   | 2,591,852   | 2,347,592  | 2,347,592  |
| A694100-All Other Expenses           | 5,556       | 7,700       | 7,700       | 7,700      | 7,700      |
| A694010-Travel & Training            | 0           | 4,000       | 4,000       | 4,000      | 4,000      |
| A694060-Insurance Policies           | 1,197,555   | 1,371,840   | 1,371,840   | 1,215,822  | 1,215,822  |
| A666910-Self Insured Property Losses | 0           | 25,000      | 25,000      | 25,000     | 25,000     |
| A667100-Judgments And Claims         | (2,347,809) | 225,000     | 225,000     | 225,000    | 225,000    |
| Subtotal Direct Appropriations       | 88,286,868  | 99,213,593  | 99,312,314  | 94,102,670 | 94,102,670 |
| A694950-Interdepart Charges          | 1,863,883   | 1,361,901   | 1,361,901   | 1,552,412  | 1,552,412  |
| Subtotal Interdepart Approps         | 1,863,883   | 1,361,901   | 1,361,901   | 1,552,412  | 1,552,412  |
| Total Appropriations                 | 90,150,751  | 100,575,494 | 100,674,215 | 95,655,082 | 95,655,082 |
| A590030-Cnty Svc Rev-Gen Govt Sup    | 15,151,615  | 18,519,674  | 18,519,674  | 19,052,019 | 19,052,019 |
| A590050-Interest and Earn on Invest  | 14,426      | 22,500      | 22,500      | 22,500     | 22,500     |
| A590057-Other Misc Revenues          | 302,477     | 233,775     | 233,775     | 233,775    | 233,775    |
| A590083-Appropriated Fund Balance    | 0           | 0           | 0           | 3,000,000  | 3,000,000  |
| Subtotal Direct Revenues             | 15,468,518  | 18,775,949  | 18,775,949  | 22,308,294 | 22,308,294 |
| A590060-Interdepart Revenue          | 64,565,044  | 81,799,545  | 81,799,545  | 73,346,788 | 73,346,788 |
| Subtotal Interdepart Revenues        | 64,565,044  | 81,799,545  | 81,799,545  | 73,346,788 | 73,346,788 |
| Total Revenues                       | 80,033,562  | 100,575,494 | 100,575,494 | 95,655,082 | 95,655,082 |
| Local (Appropriations - Revenues)    | 10,117,189  | 0           | 98,721      | 0          | o          |

### **Insurance Fund Funding Adjustments**

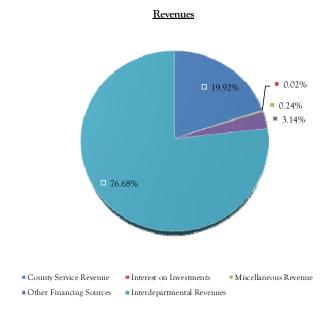
The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:



#### Appropriation Adjustments

#### Employee Benefits

Overall employee benefits costs decrease by \$4,809,366 based on lower projections for four of the five cost centers—workers' compensation, unemployment insurance, health insurance and long-term disability insurance.



#### Revenue Adjustments

#### Revenue

Total revenue decrease of \$4,920,412 is driven by a decrease in total appropriations and by an increase in use of appropriated fund balance

#### **Insurance Fund**

### Program Narrative

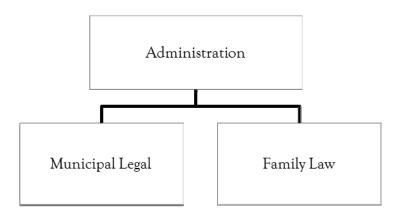
|                                | 2018              |                  |  |
|--------------------------------|-------------------|------------------|--|
|                                | Adopted           |                  |  |
|                                | Expenses<br>Total | Local<br>Dollars |  |
| D58-Insurance                  | 95,655,082        | 0                |  |
| D5810-Employee Benefits        | 92,801,713        | 0                |  |
| D5820000000-Judgments & Claims | 434,568           | 0                |  |
| D5830000000-Insurance          | 2,418,801         | 0                |  |

**Employee Benefits:** Components are Health, Dental, Prescription Drug, Vision, Unemployment, Workers' Compensation, and Long Term Disability benefits for the employees and retirees of the County. All associated plan and administration costs are included. The County is self-insured for all the plans except Long Term Disability and Vision.

**Judgments and Claims:** Includes lawsuits and liability claims against the County and self-insured property losses.

**Insurance:** Includes insurance for all property owned by the County, as well as aviation liability, excess liability, and crime bonds.

# D47 - Law Department



### Department Mission

To provide the highest quality legal representation and counsel for all components of County government

### Department Vision

To be a vital and resourceful partner through the delivery of exceptional legal services

### **Department Goals**

- Assist County clients with achieving their goals
- Proactively advise County clients of prospective trends, upcoming changes, and existing laws and regulations

#### 2017 Accomplishments

- Continued to assist with development of a Permanency Action Plan for Onondaga County.
- Created a Juvenile Restitution Payment information brochure with the goal of increasing collection rates in cases where restitution is owed to victims.
- Together with Probation Department, a Family Court Judge and community engagement partners, assisted in development of strategies related to racial and ethnic disparities within various system points in the juvenile justice and Family Court arenas.
- Generated new case law explicitly holding that a parent can be found to have neglected a child if the parent knew or should have known of another parent's drug use and failed to intervene.
- Provided ongoing training for DCFS caseworkers and supervisors on Article 10 (neglect/abuse) petition
  procedures and successfully defended appeals in termination of parental rights and child neglect/abuse
  proceedings.
- Processed more than 420 Freedom of Information Law (FOIL) requests and 44 appeals.
- Attended legislative meetings to provide counsel and guidance as requested, where such topics included
   Open Meetings Law, County Charter and Administrative Code, and Municipal Home Rule.
- Prepared legal instruments on behalf of the County, including drafting legislation and related memoranda.
- Successfully moved to dismiss two bankruptcy actions for tax delinquent property owners, resulting in the cases being added to the county tax auction.
- Assisted the Finance Department in the sale of 125 properties at the county tax auction for a total of \$1,867,788.38 and provided for the sale of eight county abandoned trolley properties to adjoining landowners for a total of \$43,570.
- Provided counsel on complex environmental issues and construction law matters, including CERCLA and Natural Resource Damages.
- Drafted a comprehensive Title VI (Civil Rights), Americans with Disabilities Act and Language Access plan and assisted with training for all departments.
- Defended the Medicaid Unit in over 60 administrative hearings, and defended the findings of Children and Family Services child protective investigators in over 50 administrative hearings.
- Through April 2017, recovered \$267,376.27 in Medicaid overpayments and \$12,089.38 in recoveries from Annuity Medicaid payments.
- Represented the County on litigation matters, including claims for work related injuries filed with Workers' Compensation Board, state and federal court litigation proceedings, and personnel matters.
- Drafted County contracts and worked to standardize and update contract terms and conditions.

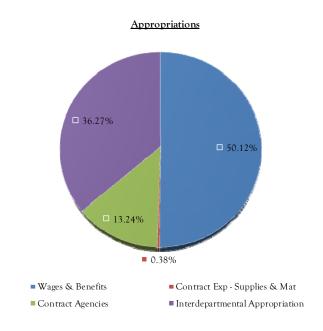
# County Attorney Department Budget

Page:D47-Law Department, F10001-General Fund

|   | 2016      | 2017      | 2017      | 2018      | 2018      |
|---|-----------|-----------|-----------|-----------|-----------|
|   | Actual    | Adopted   | Modified  | Executive | Adopted   |
| Account Code - Description                |           |           |           |           |           |
| A641010 Total-Total Salaries              | 2,826,583 | 2,432,357 | 2,432,357 | 2,452,983 | 2,452,983 |
| A641030-Other Employee Wages              | 15,875    | 9,500     | 9,500     | 0         | 0         |
| A693000-Supplies & Materials              | 20,117    | 32,403    | 33,957    | 18,700    | 18,700    |
| A695700-Contractual Expenses Non-Govt     | 0         | 0         | 0         | 109,500   | 109,500   |
| A694130-Maint, Utilities, Rents           | 40,880    | 44,711    | 44,711    | 43,950    | 43,950    |
| A694080-Professional Services             | 767,620   | 519,385   | 698,369   | 471,150   | 471,150   |
| A694100-All Other Expenses                | 14,692    | 19,585    | 19,585    | 15,694    | 15,694    |
| A694010-Travel & Training                 | 6,929     | 9,000     | 9,000     | 7,600     | 7,600     |
| Subtotal Direct Appropriations            | 3,692,697 | 3,066,941 | 3,247,479 | 3,119,577 | 3,119,577 |
|   |           |           |           |           |           |
| A691200-Employee Benefits-Interdepart     | 1,341,858 | 1,462,623 | 1,462,623 | 1,222,134 | 1,222,134 |
| A694950-Interdepart Charges               | 497,979   | 539,395   | 539,395   | 554,255   | 552,913   |
| Subtotal Interdepartmental Appropriations | 1,839,836 | 2,002,018 | 2,002,018 | 1,776,389 | 1,775,047 |
| Total Appropriations                      | 5,532,534 | 5,068,959 | 5,249,497 | 4,895,966 | 4,894,624 |
| A590005-Non Real Prop Tax Items           | 34,705    | 34,705    | 34,705    | 34,705    | 34,705    |
| A590030-County Svc Rev - Gen Govt Support | 26,737    | 45,000    | 45,000    | 45,000    | 45,000    |
| A590057-Other Misc Revenues               | 2,065     | 500       | 500       | 500       | 500       |
| A590083-Appropriated Fund Balance         | 0         | 0         | 75,000    | 0         | 0         |
| Subtotal Direct Revenues                  | 63,507    | 80,205    | 155,205   | 80,205    | 80,205    |
| A590060-Interdepart Revenue               | 4,664,205 | 4,655,706 | 4,655,706 | 4,388,030 | 4,387,657 |
| Subtotal Interdepartmental Revenues       | 4,664,205 | 4,655,706 | 4,655,706 | 4,388,030 | 4,387,657 |
| Total Revenues                            | 4,727,712 | 4,735,911 | 4,810,911 | 4,468,235 | 4,467,862 |
| Local (Appropriations - Revenues)         | 804,821   | 333,048   | 438,586   | 427,731   | 426,762   |

### Law Department Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:



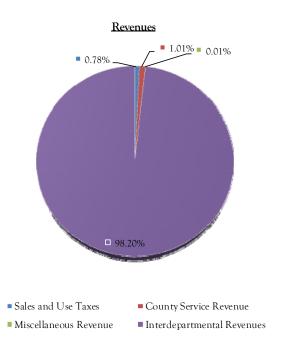
#### Appropriation Adjustments

#### Professional Services

Net professional services decreased \$227,219 from 2017 primarily due to expenses carried forward in the 2017 modified budget

### Contractual Expenses

Contractual expenses increased \$109,500 to fund the Centralized Arraignment Part in Onondaga County security services contract



# Law Department Budgeted Positions

| Title                 | Grade | Pay Range         | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|-----------------------|-------|-------------------|-------------|-------------|-------------|--------------|----------------|
| Administrative        |       |                   |             |             |             |              |                |
| County Attorney       | 41    | 152,545 - 202,223 | 1           | 1           | 1           | 1            | 0              |
| Exec Secretary        | 26    | 40,739 - 54,006   | 1           | 1           | 1           | 1            | 0              |
| First Ch Dep Co Atty  | 38    | 101,853 - 135,023 | 1           | 1           | 1           | 1            | 0              |
| Administrative Total  |       |                   | 3           | 3           | 3           | 3            | 0              |
| Municipal Legal       |       |                   |             |             |             |              |                |
| Ast Co Attny 2        | 34    | 70,505 - 93,466   | 0           | 3           | 3           | 3            | 0              |
| Ast Co Attny 2        | 32    | 58,691 - 77,804   | 2           | 0           | 0           | 0            | 0              |
| Ast Welf Atty         | 15    | 81,205 - 89,981   | 3           | 2           | 2           | 2            | 0              |
| Chief Dep Co Atty     | 37    | 92,895 - 123,148  | 1           | 1           | 1           | 1            | 0              |
| Conf Ast Co Atty 2    | 26    | 40,739 - 54,006   | 3           | 3           | 3           | 3            | 0              |
| Dep County Atty       | 32    | 58,691 - 77,804   | 2           | 2           | 2           | 2            | 0              |
| Dep County Atty 1     | 33    | 64,324 - 85,272   | 4           | 4           | 4           | 4            | 0              |
| Dep County Atty 2     | 34    | 70,505 - 93,466   | 4           | 4           | 4           | 4            | 0              |
| Dep County Atty 3     | 35    | 77,287 - 102,457  | 2           | 4           | 4           | 4            | 0              |
| Legal Sec 1           | 6     | 38,816 - 42,882   | 2           | 2           | 2           | 2            | 0              |
| Legal Sec 2           | 8     | 45,361 - 50,156   | 2           | 2           | 2           | 2            | 0              |
| Sr Dep Co Atty        | 36    | 84,730 - 112,323  | 4           | 4           | 4           | 4            | 0              |
| Typist 1              | 3     | 31,677 - 34,951   | 1           | 1           | 1           | 1            | 0              |
| Welfare Attorney      | 35    | 77,287 - 102,457  | 1           | 1           | 1           | 1            | 0              |
| Municipal Legal Total |       |                   | 31          | 33          | 33          | 33           | 0              |
| Family Court          |       |                   |             |             |             |              |                |
| Chief Conf Ast Atty   | 29    | 46,699 - 61,907   | 1           | 1           | 1           | 1            | 0              |
| Chief Dep Co Atty     | 37    | 92,895 - 123,148  | 1           | 1           | 1           | 1            | 0              |
| Dep County Atty       | 32    | 58,691 - 77,804   | 2           | 1           | 1           | 1            | 0              |
| Dep County Atty 1     | 33    | 64,324 - 85,272   | 3           | 3           | 3           | 3            | 0              |
| Dep County Atty 2     | 34    | 70,505 - 93,466   | 1           | 1           | 1           | 1            | 0              |
| Fam Crt Lgl Liaison   | 12    | 60,279 - 66,731   | 1           | 1           | 1           | 1            | 0              |
| Legal Sec 1           | 6     | 38,816 - 42,882   | 3           | 3           | 3           | 3            | 0              |
| Paralegal             | 10    | 52,953 - 58,590   | 2           | 1           | 1           | 1            | 0              |
| Sr Dep Co Atty        | 36    | 84,730 - 112,323  | 1           | 1           | 1           | 1            | 0              |
| Family Court Total    |       |                   | 15          | 13          | 13          | 13           | 0              |
| Authorized Positions  |       |                   | 49          | 49          | 49          | 49           | 0              |

#### County Attorney Department

### Program Narrative

|  |                   | 2018             |                    |  |
|--|-------------------|------------------|--------------------|--|
|  |                   | ł                |                    |  |
|  | Expenses<br>Total | Local<br>Dollars | Funded<br>Staffing |  |
| D47-Law Department                         | 4,894,624         | 426,762          | 35                 |  |
| D4710100000-County Attorney Administration | 566,398           | 0                | 3                  |  |
| D4710200000-Family Court Services          | 1,275,767         | 330,424          | 11                 |  |
| D4710300000-Municipal Legal Services       | 3,052,459         | 96,338           | 21                 |  |

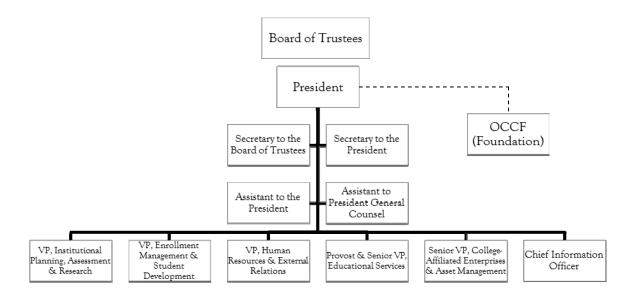
**County Attorney Administration:** The County Attorney administers this department by supervising department employees, advising and counseling staff attorneys, assigning tasks and duties, resolving internal questions at issue, and providing counsel directly to the County Executive, Deputy County Executives, and the County Legislature. Additional management assistance is provided by an Executive Secretary.

**Family Court Services:** Represents DSS in Family Court (more than 30,000 matters per year); is the presentment agency in Juvenile Delinquency and PINS (2,000 per year), as required by State law.

**Municipal Legal Services:** This program provides all the municipal legal advice and representation. The attorneys in this program serve as in-house litigation staff; draft resolutions and laws; negotiate, draft and approve contracts; provide written and verbal advice to Legislators, County Officers and employees; among other responsibilities.

The Welfare attorneys provide legal advice and representation on expungements, court appearances, fair hearings and revenue collections on behalf of the Department of Economic Security and the Office of Child and Family Service.

### D61 - Onondaga Community College



#### **Department Mission**

Onondaga Community College operates as a comprehensive community college under the program and standards of the State University of New York (SUNY). Sponsored by Onondaga County, it is approved by and registered with the New York State Department of Education and is authorized by SUNY to award associate degrees and certificates. The mission of Onondaga Community College is to:

- Provide accessible, low cost educational services that respond to the needs of the members of the sponsoring community
- Provide support services that will facilitate student success and personal growth
- Act as an educational, cultural, and recreational resource for the community

A budget document is produced separately for Onondaga Community College in order to accommodate the College's academic and fiscal year, which runs from September 1 through August 31 of the following year

More complete information relative to the College's operations and budget is available in the 2017-18 Onondaga Community College Annual Budget

# Onondaga Community College Budget

Page:D610000000-Onondaga Community College, F65018-Onondaga Community College Fund

|   | 2016<br>Actual | 2017<br>Adopted | 2017<br>Modified | 2018<br>Executive | 2018<br>Adopted |
|---|----------------|-----------------|------------------|-------------------|-----------------|
| Account Code - Description              | Actual         | Adopted         | Wiodified        | Laccutive         | Adopted         |
| A641010 Total Total Salaries            | 31,606,034     | 31,506,705      | 31,506,705       | 32,824,882        | 32,824,882      |
| A641020-Overtime Wages                  | 179,965        | 172,152         | 172,152          | 161,205           | 161,205         |
| A641030-Other Employee Wages            | 12,326,531     | 13,216,336      | 13,216,336       | 12,461,245        | 12,461,245      |
| A691250-Employee Benefits               | 20,001,695     | 19,475,768      | 19,475,768       | 20,900,777        | 20,900,777      |
| A693000-Supplies & Materials            | 4,293,723      | 4,260,431       | 4,260,431        | 4,116,494         | 4,116,494       |
| A694130-Maint, Utilities, Rents         | 5,277,850      | 5,049,270       | 5,049,270        | 3,563,156         | 3,563,156       |
| A694080-Professional Services           | 1,524,150      | 1,790,539       | 1,790,539        | 2,960,197         | 2,960,197       |
| A694100-All Other Expenses              | 2,070,147      | 1,987,903       | 1,987,903        | 2,384,400         | 2,384,400       |
| A694010-Travel & Training               | 287,678        | 337,133         | 337,133          | 367,678           | 367,678         |
| A694060-Insurance Policies              | 420,000        | 420,000         | 420,000          | 420,000           | 420,000         |
| A692150-Furn, Furnishings & Equip       | 500,000        | 500,000         | 500,000          | 512,400           | 512,400         |
| Subtotal Direct Appropriations          | 78,487,773     | 78,716,237      | 78,716,237       | 80,672,434        | 80,672,434      |
| outour 2 not repropried                 | 10,101,110     | 10,110,201      | 10,120,201       | 00,012,101        | 00,012,101      |
| A694950-Interdepart Charges             | 140,000        | 140,000         | 140,000          | 130,000           | 130,000         |
| Subtotal Interdepartmental Approps      | 140,000        | 140,000         | 140,000          | 130,000           | 130,000         |
| Total Appropriations                    | 78,627,773     | 78,856,237      | 78,856,237       | 80,802,434        | 80,802,434      |
| A590016-Federal Aid - Other Econ Assit  | 187,500        | 169,000         | 169,000          | 250,000           | 250,000         |
| A590021-State Aid - Education           | 22,395,327     | 21,900,269      | 21,900,269       | 21,311,629        | 21,311,629      |
| A590031-County Svc Rev - Education      | 42,317,946     | 42,973,218      | 42,973,218       | 42,707,463        | 42,707,463      |
| A590041-Svcs Other Govts - Education    | 2,782,500      | 2,695,750       | 2,695,750        | 2,977,415         | 2,977,415       |
| A590050-Interest and Earnings on Invest | 25,000         | 25,000          | 25,000           | 8,000             | 8,000           |
| A590051-Rental Income                   | 215,000        | 215,000         | 215,000          | 175,000           | 175,000         |
| A590056-Sales of Prop & Comp for Loss   | 2,000          | 2,000           | 2,000            | 0                 | 0               |
| A590057-Other Misc Revenues             | 1,020,500      | 1,194,000       | 1,194,000        | 3,500,927         | 3,500,927       |
| Subtotal Direct Revenues                | 68,945,773     | 69,174,237      | 69,174,237       | 70,930,434        | 70,930,434      |
| A590070-Interfund Trans-Non Debt Sv     | 9,682,000      | 9,682,000       | 9,682,000        | 9,872,000         | 9,872,000       |
| Subtotal Interdepartmental Revenues     | 9,682,000      | 9,682,000       | 9,682,000        | 9,872,000         | 9,872,000       |
| Total Revenues                          | 78,627,773     | 78,856,237      | 78,856,237       | 80,802,434        | 80,802,434      |

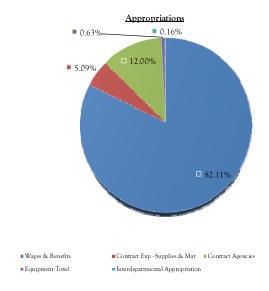
# Onondaga Community College Grants Budget

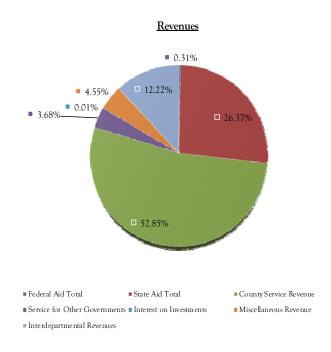
Page:D610500000-Onondaga Community College Grants, F65018-Onondaga Community College Fund

|                                      | 2016       | 2017       | 2017       | 2018       | 2018       |
|--------------------------------------|------------|------------|------------|------------|------------|
|                                      | Actual     | Adopted    | Modified   | Executive  | Adopted    |
| Account Code - Description           |            |            |            |            |            |
| A666830-Provision for Grant Projects | 12,000,000 | 12,000,000 | 12,000,000 | 13,500,000 | 13,500,000 |
| Subtotal Direct Appropriations       | 12,000,000 | 12,000,000 | 12,000,000 | 13,500,000 | 13,500,000 |
|                                      |            |            |            |            |            |
| Total Appropriations                 | 12,000,000 | 12,000,000 | 12,000,000 | 13,500,000 | 13,500,000 |
| A590011-Federal Aid - Education      | 5,500,000  | 5,500,000  | 5,500,000  | 6,500,000  | 6,500,000  |
|                                      | , ,        | , ,        | , ,        | , ,        | , ,        |
| A590021-State Aid - Education        | 3,500,000  | 3,500,000  | 3,500,000  | 4,000,000  | 4,000,000  |
| A590057-Other Misc Revenues          | 3,000,000  | 3,000,000  | 3,000,000  | 3,000,000  | 3,000,000  |
| Subtotal Direct Revenues             | 12,000,000 | 12,000,000 | 12,000,000 | 13,500,000 | 13,500,000 |
|                                      |            |            |            |            |            |
| Total Revenues                       | 12,000,000 | 12,000,000 | 12,000,000 | 13,500,000 | 13,500,000 |

### Onondaga Community College Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:





OCPL Board of Trustees Syracuse Branch Central Library System Support Libraries Youth Services, Administration Literacy, & Branch Admin. Beauchamp Programming Collection Information & Hazard Management & Betts Reader Services Acquisitions Communications Mundy Paine Petit Soule White

D65 - Onondaga County Public Library

#### Department Mission

To prepare our community for a bright future by creating opportunities, empowering people, and inspiring ideas

#### Department Vision

Empowering all to learn, create, and contribute

#### Department Goals

- Young minds are nurtured and developed through literacy initiatives and high quality educational programs
- Patrons have access to next generation library services in order to develop our community's competitive edge in technology
- All County residents are assured equal access to library services and materials
- County Residents have the resources to they need to explore topics of personal and professional interest and continue to learn throughout their lives

#### 2017 Accomplishments

- One out of every two Onondaga County residents has a library card; The OCPL library card gives 252,354 library cardholders access to resources at 32 library locations around the county.
- Over 4 million items were checked out from Onondaga County Libraries. That's over 11,000 items per day.
- Digital Literacy: Over 15,000 residents gained 21<sup>st</sup> century skills, using 700 free public computers in libraries throughout the county. We logged over 422,000 public internet sessions last year.
- Our state of the art Mobile Maker Labs brought STEM (science, technology, engineering, and mathematics) programming to thousands of patrons. They helped our libraries provide high-quality programming for school aged children that sparked their imaginations and diminished summer learning loss.
- More than 10,000 school-aged children across the county participated in summer learning programming which helped kids develop the reading and literacy skills they need when they return to school.
- 65,000 kids participated in our early literacy programs which are designed to get kids kindergarten ready by engaging in the 5 critical practices of reading, writing, singing, playing, and talking.
- 3.2 million visits to the library and 3 million website visits. County libraries had 600,000 more web visits in 2017 due to the investment we made in meeting the demand for online books, magazines, movies and online training series.
- More than 227,000 people in the county attended a free library program last year.
- OCPL distributed more than 1.2 million items between 32 libraries.
- OCPL disbursed \$445,942 in state construction aid to libraries across the County.
- Our Local History and Genealogy Department is working to preserve 40,000 historic titles using digital scanning equipment and making them freely accessible online.
- Our city libraries partnered with the Syracuse City School District to feed more than 2,000 children through a summer meals program.
- OCPL is providing state of the art access to library materials to two underserved areas of the county through its library dispenser program.
- OCPL provided new board member orientations and other training to community volunteers joining library boards in Onondaga County.

# Onondaga County Public Library Budget

Page:D65-Onondaga County Public Library, F20015-Library Fund

|  | 2016<br>Actual | 2017<br>Adopted | 2017<br>Modified | 2018<br>Executive | 2018<br>Adopted |
|--|----------------|-----------------|------------------|-------------------|-----------------|
| Account Code - Description               | Actual         | Adopted         | Modified         | Executive         | Adopted         |
| A641010 Total-Total Salaries             | 4,287,874      | 4,020,686       | 3,964,611        | 4,350,315         | 4,350,315       |
| A641020-Overtime Wages                   | 38             | 200             | 200              | 0                 | 1,550,515       |
| A641030-Other Employee Wages             | 1,035,717      | 1,047,075       | 1,056,976        | 1,005,116         | 1,005,116       |
| A693000-Supplies & Materials             | 162,461        | 226,143         | 229,916          | 126,980           | 126,980         |
| A693230-Library Books & Mat, Bud Load    | 926,970        | 919,979         | 875,262          | 866,141           | 866,141         |
| A695700-Contractual Expenses Non-Govt    | 13,024         | 6,000           | 12,624           | 18,845            | 28,845          |
| A694130-Maint, Utilities, Rents          | 886,199        | 1,083,428       | 1,103,026        | 1,010,449         | 1,010,449       |
| A694080-Professional Services            | 403,444        | 531,279         | 540,004          | 464,223           | 464,223         |
| A694100-All Other Expenses               | 57,701         | 96,704          | 99,118           | 66,139            | 66,139          |
| A694010-Travel & Training                | 6,636          | 9,088           | 9,088            | 7,025             | 7,025           |
| A666500-Contingent Account               | 0,030          | 138,047         | 138,047          | 0                 | 0               |
| A692150-Furn, Furnishings & Equip        | 0              | 34,464          | 67,400           | 62,500            | 62,500          |
| A674600-Provision for Capital Projects   | 49,144         | 50,000          | 50,000           | 30,000            | 30,000          |
| Subtotal Direct Appropriations           | 7,829,209      | 8,163,093       | 8,146,272        | 8,007,733         | 8,017,733       |
| oubtotal Direct Appropriations           | 1,029,209      | 0,103,033       | 0,140,272        | 0,001,133         | 0,011,133       |
| A691200-Employee Benefits-Interdepart    | 2,694,165      | 2,932,820       | 2,932,820        | 3,405,095         | 3,357,613       |
| A694950-Interdepart Charges              | 2,128,940      | 2,080,583       | 2,080,583        | 2,282,884         | 2,278,918       |
| A684680-Prov For Res For Bonded Debt     | 270,000        | 270,000         | 270,000          | 270,000           | 270,000         |
| A699690-Transfer to Debt Service Fund    | 340,011        | 387,099         | 387,099          | 450,508           | 450,508         |
| Subtotal Interdept. Approps.             | 5,433,116      | 5,670,502       | 5,670,502        | 6,408,487         | 6,357,039       |
| Total Appropriations                     | 13,262,324     | 13,833,595      | 13,816,774       | 14,416,220        | 14,374,772      |
| A590017-Federal Aid - Culture & Rec      | 0              | 0               | 0                | 120,000           | 120,000         |
| A590027-State Aid - Culture & Rec        | 987,385        | 1,050,979       | 1,050,979        | 979,360           | 979,360         |
| A590037-County Svc Rev - Culture & Rec   | 60,790         | 73,335          | 73,335           | 47,000            | 47,000          |
| A590047-Svcs Other Govts - Culture & Rec | 6,555,943      | 6,799,470       | 6,799,470        | 7,722,867         | 7,721,525       |
| A590052-Commissions                      | 5,424          | 2,287           | 2,287            | 2,819             | 2,819           |
| A590056-Sales of Prop and Comp for Loss  | 8,212          | 12,552          | 12,552           | 6,999             | 6,999           |
| A590057-Other Misc Revenues              | 163,181        | 130,274         | 130,274          | 0                 | 0               |
| A590083-Appropriated Fund Balance        | 0              | 453,378         | 453,378          | 429,014           | 514,014         |
| Subtotal Direct Revenues                 | 7,780,935      | 8,522,275       | 8,522,275        | 9,308,059         | 9,391,717       |
| A590070-Interfund Trans - Non Debt Svc   | 5,234,850      | 5,311,320       | 5,220,429        | 5,108,161         | 4,983,055       |
| Subtotal Interdepartmental Revenues      | 5,234,850      | 5,311,320       | 5,220,429        | 5,108,161         | 4,983,055       |
| Total Revenues                           | 13,015,785     | 13,833,595      | 13,742,704       | 14,416,220        | 14,374,772      |
| Local (Appropriations - Revenues)        | 246,539        | o               | 74,070           | o                 | o               |

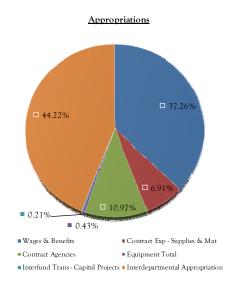
# Onondaga County Public Library Grants Budget

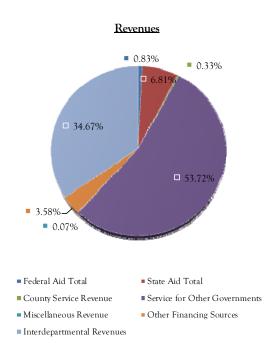
Page:D65-Onondaga County Public Library, F20035-Library Grants Fund

|   | 2016      | 2017    | 2017     | 2018      | 2018    |
|---|-----------|---------|----------|-----------|---------|
|   | Actual    | Adopted | Modified | Executive | Adopted |
| Account Code - Description                |           |         |          |           |         |
| A641010 Total-Total Salaries              | 50,763    | 47,262  | 50,862   | 50,348    | 50,348  |
| A641020-Overtime Wages                    | 0         | 7,027   | 7,027    | 0         | 0       |
| A641030-Other Employee Wages              | 32,691    | 0       | 0        | 36,152    | 36,152  |
| A693000-Supplies & Materials              | 91,394    | 183,823 | 184,924  | 153,710   | 153,710 |
| A693230-Library Books & Mat, Bud Load     | 23,720    | 72,118  | 72,118   | 72,118    | 72,118  |
| A695700-Contractual Expenses Non-Govt     | 248,665   | 128,138 | 128,138  | 128,138   | 128,138 |
| A694130-Maint, Utilities, Rents           | 233,659   | 0       | 0        | 18,700    | 18,700  |
| A694080-Professional Services             | 45,721    | 0       | 0        | 78,000    | 78,000  |
| A694100-All Other Expenses                | 274,244   | 409,582 | 404,881  | 409,582   | 409,582 |
| A694010-Travel & Training                 | 1,000     | 0       | 0        | 0         | 0       |
| A692150-Furn, Furnishings & Equip         | 45,950    | 0       | 0        | 0         | 0       |
| Subtotal Direct Appropriations            | 5,312,349 | 847,950 | 847,950  | 946,748   | 946,748 |
| A691200-Employee Benefits-Interdepart     | 30,709    | 11,674  | 11,674   | 15,495    | 15,495  |
| A694950-Interdepart Charges               | 823       | 0       | 0        | 0         | 0       |
| Subtotal Interdepartmental Appropriations | 31,532    | 11,674  | 11,674   | 15,495    | 15,495  |
| Total Appropriations                      | 5,343,881 | 859,624 | 859,624  | 962,243   | 962,243 |
| A590017-Federal Aid - Culture & Rec       | 9,171     | 100,000 | 100,000  | 100,000   | 100,000 |
| A590027-State Aid - Culture & Rec         | 489,871   | 484,624 | 488,825  | 587,243   | 587,243 |
| A590047-Svcs Other Govts - Culture & Rec  | 7,716     | 0       | 0        | 0         | 0       |
| A590051-Rental Income                     | 314,071   | 0       | 0        | 0         | 0       |
| A590057-Other Misc Revenues               | (4,704)   | 275,000 | 270,799  | 275,000   | 275,000 |
| Subtotal Direct Revenues                  | 816,125   | 859,624 | 859,624  | 962,243   | 962,243 |
| Total Revenues                            | 816,125   | 859,624 | 859,624  | 962,243   | 962,243 |
| Local (Appropriations - Revenues)         | 4,527,757 | 0       | 0        | 0         | 0       |

### Onondaga County Public Library Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:





#### Appropriation Adjustments

#### Personnel

The modified budget does not include the provision for salary and wage impact as per the contract settlements, consequently, net personnel funding increased by \$333,644

#### Supplies and Materials

Decreased \$102,936 by reducing the replenishment of technological advanced tools

#### Maint, Utilities, Rents

Net decrease of \$92,577 in part due to sharing costs of elevator maintenance with Upstate

#### Professional Services

Net decrease of \$75,781 corresponds with switching a regular network consultant over to emergencies only and decreasing funds for the Neighborhood Services Worker program in Branches

#### All Other Expenses

Net decrease of \$32,979 mostly due to the one-time event of relocating two library dispensers in 2017

### Revenue Adjustments

#### Fed Aid – Culture & Rec

Net increase of \$120,000 after moving federal e-rate reimbursement from miscellaneous revenue

### SVC Other Govt- Culture & Rec

Net increase of \$922,055 for City abstract

#### Other Miscellaneous Revenue

Net decrease of \$130,274 due to realignment of the federal e-rate reimbursement

| Title  | Grade | Pay Range         | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|--|-------|-------------------|-------------|-------------|-------------|--------------|----------------|
| Administration                               |       |                   |             |             |             |              |                |
| Account Clerk 1                              | 4     | 33,324 - 36,781   | 1           | 0           | 0           | 0            | 0              |
| Admin Aide                                   | 7     | 41,709 - 46,097   | 1           | 1           | 1           | 1            | 0              |
| Admin Assistant                              | 9     | 49,276 - 54,505   | 1           | 1           | 1           | 1            | 0              |
| Admin Dir (OCPL)                             | 35    | 77,287 - 102,457  | 1           | 1           | 1           | 1            | 0              |
| Archivist/Librarian                          | 11    | 56,606 - 62,649   | 1           | 1           | 1           | 0            | -1             |
| Comp Equip Mtce Spec                         | 7     | 41,709 - 46,097   | 1           | 1           | 1           | 1            | 0              |
| Librarian 1                                  | 9     | 49,276 - 54,505   | 1           | 1           | 1           | 1            | 0              |
| Librarian 2                                  | 11    | 56,606 - 62,649   | 1           | 1           | 1           | 1            | 0              |
| Librarian 3                                  | 13    | 66,768 - 73,941   | 1           | 1           | 1           | 1            | 0              |
| Librarian 4 Dep Hd                           | 35    | 77,287 - 102,457  | 2           | 2           | 2           | 2            | 0              |
| Library Clerk 1                              | 2     | 30,426 - 33,561   | 3           | 3           | 3           | 1            | -2             |
| Library Clerk 2                              | 5     | 35,764 - 39,491   | 3           | 3           | 3           | 1            | -2             |
| Library Clerk 3                              | 7     | 41,709 - 46,097   | 1           | 1           | 1           | 1            | 0              |
| Library Director 5                           | 38    | 101,853 - 135,023 | 1           | 1           | 1           | 1            | 0              |
| Messenger                                    | 1     | 29,197 - 32,196   | 1           | 1           | 1           | 1            | 0              |
| Administration Total                         |       |                   | 20          | 19          | 19          | 14           | -5             |
| Youth Services, Literacy & Programming       |       |                   |             |             |             |              |                |
| Librarian 1                                  | 9     | 49,276 - 54,505   | 2           | 2           | 2           | 2            | 0              |
| Librarian 2                                  | 11    | 56,606 - 62,649   | 2           | 2           | 2           | 2            | 0              |
| Librarian 3                                  | 13    | 66,768 - 73,941   | 1           | 1           | 1           | 1            | 0              |
| Literacy Coord                               | 8     | 45,361 - 50,156   | 1           | 1           | 1           | 1            | 0              |
| Youth Services, Literacy & Programming Total |       |                   | 6           | 6           | 6           | 6            | 0              |
| Collection Management & Acquisitions         |       |                   |             |             |             |              |                |
| Librarian 2                                  | 11    | 56,606 - 62,649   | 2           | 2           | 2           | 2            | 0              |
| Librarian 3                                  | 13    | 66,768 - 73,941   | 1           | 1           | 1           | 1            | 0              |
| Librarian Assistant                          | 8     | 45,361 - 50,156   | 1           | 1           | 1           | 1            | 0              |
| Library Clerk 1                              | 2     | 30,426 - 33,561   | 1           | 1           | 1           | 1            | 0              |
| Library Clerk 2                              | 5     | 35,764 - 39,491   | 2           | 2           | 2           | 2            | 0              |
| Collection Management & Acquisitions Total   |       |                   | 7           | 7           | 7           | 7            | 0              |
| Information And Reader Services              |       |                   |             |             |             |              |                |
| Librarian 1                                  | 9     | 49,276 - 54,505   | 4           | 4           | 4           | 4            | 0              |
| Librarian 2                                  | 11    | 56,606 - 62,649   | 3           | 2           | 2           | 2            | 0              |
| Librarian 3                                  | 13    | 66,768 - 73,941   | 1           | 1           | 1           | 1            | 0              |
| Librarian Assistant                          | 8     | 45,361 - 50,156   | 1           | 1           | 1           | 1            | 0              |
| Library Clerk 1                              | 2     | 30,426 - 33,561   | 2           | 2           | 2           | 2            | 0              |

| Title                                 | Grade | Pay Range        | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|---------------------------------------|-------|------------------|-------------|-------------|-------------|--------------|----------------|
| Library Clerk 2                       | 5     | 35,764 - 39,491  | 4           | 4           | 4           | 4            | 0              |
| Information And Reader Services Total |       |                  | 15          | 14          | 14          | 14           | 0              |
| Communications                        |       |                  |             |             |             |              |                |
| Graph Tech                            | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |
| Librarian 1                           | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |
| Public Info Spec                      | 11    | 56,606 - 62,649  | 1           | 1           | 1           | 1            | 0              |
| Communications Total                  |       |                  | 3           | 3           | 3           | 3            | 0              |
| System Support                        |       |                  |             |             |             |              |                |
| Dir Library Info Sys                  | 35    | 77,287 - 102,457 | 1           | 1           | 1           | 1            | 0              |
| Driver Messenger                      | 4     | 33,324 - 36,781  | 2           | 2           | 2           | 2            | 0              |
| Information Sys Coor                  | 12    | 60,279 - 66,731  | 1           | 1           | 1           | 1            | 0              |
| Librarian 1                           | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |
| Librarian 2                           | 11    | 56,606 - 62,649  | 1           | 1           | 1           | 1            | 0              |
| Librarian 3                           | 13    | 66,768 - 73,941  | 1           | 1           | 1           | 1            | 0              |
| Librarian 4 Dep Hd                    | 35    | 77,287 - 102,457 | 1           | 0           | 0           | 0            | 0              |
| Librarian Assistant                   | 8     | 45,361 - 50,156  | 1           | 1           | 1           | 1            | 0              |
| Library Clerk 2                       | 5     | 35,764 - 39,491  | 1           | 1           | 1           | 1            | 0              |
| Library Clerk 3                       | 7     | 41,709 - 46,097  | 1           | 1           | 1           | 1            | 0              |
| System Support Total                  |       |                  | 11          | 10          | 10          | 10           | 0              |
| Branch Administration                 |       |                  |             |             |             |              |                |
| Librarian 1                           | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |
| Librarian 2                           | 11    | 56,606 - 62,649  | 2           | 2           | 2           | 1            | -1             |
| Library Clerk 1                       | 2     | 30,426 - 33,561  | 4           | 4           | 4           | 4            | 0              |
| Branch Administration Total           |       |                  | 7           | 7           | 7           | 6            | -1             |
| Beauchamp                             |       |                  |             |             |             |              |                |
| Librarian 1                           | 9     | 49,276 - 54,505  | 2           | 2           | 2           | 2            | 0              |
| Librarian 2                           | 11    | 56,606 - 62,649  | 1           | 1           | 1           | 1            | 0              |
| Librarian 3                           | 13    | 66,768 - 73,941  | 1           | 1           | 1           | 1            | 0              |
| Library Clerk 1                       | 2     | 30,426 - 33,561  | 1           | 1           | 1           | 1            | 0              |
| Library Clerk 2                       | 5     | 35,764 - 39,491  | 1           | 1           | 1           | 1            | 0              |
| Beauchamp Total                       |       |                  | 6           | 6           | 6           | 6            | 0              |
| Betts                                 |       |                  |             |             |             |              |                |
| Librarian 1                           | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |
| Librarian 2                           | 11    | 56,606 - 62,649  | 1           | 1           | 1           | 1            | 0              |

| Title            | Grade | Pay Range       | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|------------------|-------|-----------------|-------------|-------------|-------------|--------------|----------------|
| Library Clerk 1  | 2     | 30,426 - 33,561 | 1           | 1           | 1           | 1            | 0              |
| Library Clerk 2  | 5     | 35,764 - 39,491 | 1           | 1           | 1           | 1            | 0              |
| Betts Total      | 3     | 33,101 33,171   | 4           | 4           | 4           | 4            | 0              |
| Dette Your       |       |                 |             |             |             |              |                |
| Hazard           |       |                 |             |             |             |              |                |
| Librarian 1      | 9     | 49,276 - 54,505 | 1           | 1           | 1           | 1            | 0              |
| Librarian 3      | 13    | 66,768 - 73,941 | 1           | 1           | 1           | 1            | 0              |
| Library Clerk 1  | 2     | 30,426 - 33,561 | 1           | 1           | 1           | 1            | 0              |
| Library Clerk 2  | 5     | 35,764 - 39,491 | 1           | 1           | 1           | 1            | 0              |
| Hazard Total     |       |                 | 4           | 4           | 4           | 4            | 0              |
| Mundy            |       |                 |             |             |             |              |                |
| Librarian 1      | 9     | 49,276 - 54,505 | 1           | 1           | 1           | 1            | 0              |
| Librarian 2      | 11    | 56,606 - 62,649 | 1           | 1           | 1           | 1            | 0              |
| Librarian 3      | 13    | 66,768 - 73,941 | 1           | 1           | 1           | 1            | 0              |
| Library Clerk 1  | 2     | 30,426 - 33,561 | 1           | 1           | 1           | 1            | 0              |
| Library Clerk 2  | 5     | 35,764 - 39,491 | 1           | 1           | 1           | 1            | 0              |
| Mundy Total      |       |                 | 5           | 5           | 5           | 5            | 0              |
| Paine            |       |                 |             |             |             |              |                |
| Librarian 1      | 9     | 49,276 - 54,505 | 1           | 1           | 1           | 1            | 0              |
| Librarian 2      | 11    | 56,606 - 62,649 | 1           | 1           | 1           | 1            | 0              |
| Library Clerk 1  | 2     | 30,426 - 33,561 | 1           | 1           | 1           | 1            | 0              |
| Library Clerk 2  | 5     | 35,764 - 39,491 | 1           | 1           | 1           | 1            | 0              |
| Paine Total      |       |                 | 4           | 4           | 4           | 4            | 0              |
| Petit            |       |                 |             |             |             |              |                |
| Librarian 1      | 9     | 49,276 - 54,505 | 2           | 2           | 2           | 2            | 0              |
| Librarian 2      | 11    | 56,606 - 62,649 | 1           | 1           | 1           | 1            | 0              |
| Librarian 3      | 13    | 66,768 - 73,941 | 1           | 1           | 1           | 1            | 0              |
| Library Clerk 1  | 2     | 30,426 - 33,561 | 1           | 1           | 1           | 1            | 0              |
| Library Clerk 2  | 5     | 35,764 - 39,491 | 1           | 1           | 1           | 1            | 0              |
| Petit Total      |       | , ,             | 6           | 6           | 6           | 6            | 0              |
| Soule            |       |                 |             |             |             |              |                |
| Librarian 1      | 9     | 49,276 - 54,505 | 2           | 2           | 2           | 2            | 0              |
| Librarian 2      | 11    | 56,606 - 62,649 | 1           | 1           | 1           | 1            | 0              |
| Librarian 3      | 13    | 66,768 - 73,941 | 1           | 1           | 1           | 1            | 0              |
| Library Clerk 1  | 2     | 30,426 - 33,561 | 1           | 1           | 1           | 1            | 0              |
| 2.0.1.1, 0.0.1.1 | _     | 55,125 55,551   |             |             |             |              |                |

| Title                | Grade | Pay Range       | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|----------------------|-------|-----------------|-------------|-------------|-------------|--------------|----------------|
| Library Clerk 2      | 5     | 35,764 - 39,491 | 1           | 1           | 1           | 1            | 0              |
| Soule Total          |       |                 | 6           | 6           | 6           | 6            | 0              |
| White                |       |                 |             |             |             |              |                |
| Librarian 1          | 9     | 49,276 - 54,505 | 1           | 1           | 1           | 1            | 0              |
| Librarian 2          | 11    | 56,606 - 62,649 | 1           | 1           | 1           | 1            | 0              |
| Librarian 3          | 13    | 66,768 - 73,941 | 1           | 1           | 1           | 1            | 0              |
| Library Clerk 1      | 2     | 30,426 - 33,561 | 1           | 1           | 1           | 1            | 0              |
| Library Clerk 2      | 5     | 35,764 - 39,491 | 1           | 1           | 1           | 1            | 0              |
| White Total          |       |                 | 5           | 5           | 5           | 5            | 0              |
| Authorized Positions |       |                 | 109         | 106         | 106         | 100          | -6             |

# Onondaga County Public Library Program Narrative

2010

|                                      | 2018<br>Adopted   |                  |                    |  |  |  |
|--------------------------------------|-------------------|------------------|--------------------|--|--|--|
|                                      |                   |                  |                    |  |  |  |
|                                      | Expenses<br>Total | Local<br>Dollars | Funded<br>Staffing |  |  |  |
| D65-Onondaga County Public Library   | 15,337,015        | 0                | 87                 |  |  |  |
| D6510-OCPL Central Library           | 5,209,910         | 0                | 34                 |  |  |  |
| D6520000000-OCPL System Support      | 1,753,608         | 0                | 9                  |  |  |  |
| D6530-OCPL Syracuse Branch Libraries | 7,513,873         | 0                | 44                 |  |  |  |
| D6550000000-OCPL Library Grants      | 859,624           | 0                | 0                  |  |  |  |

**Central Library:** OCPL is an educational institution that seeks to inspire people, strengthen our community, facilitate knowledge sharing, and prepare communities for a bright future. We achieve our goals through:

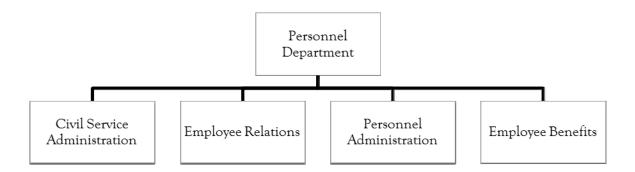
- Educational programming
- Community engagement
- Workforce development and training
- Cultural enrichment
- Creating environments that inspire creativity and support learning and recreation

System Support: As one of 23 public library systems chartered by the State of New York, OPCL is charged with providing library development and resource sharing support for the twenty member libraries in its system. Services include automation support, delivery services, consulting services for program development, interlibrary loan services, materials processing and continuing professional development. OCPL also provides the integrated online system which links the 32 library sites in Onondaga County to perform core library services: circulation; cataloging; and the public access catalog.

**Branch Libraries:** OCPL also provides neighborhood library services to the City of Syracuse at eight branch sites and two satellite libraries in community centers. The sites have been strategically placed to create branch service areas of approximately one mile radius each. This distribution across the city provides a critical infrastructure for education, workforce development, and computer and broadband access for people of all ages, ethnicities, and interests.

**Library Grants:** OCPL receives a number of annual grants from NYS: the Central Library Development Aid (CLDA) grant, the Coordinated Outreach grant, the County Jail Aid (Interinstitutional) grant; Central Book Aid, and the Summer Reading Program. In addition, provision for the receipt of competitive grants is budgeted in this program.

# D71 - Personnel Department



#### Department Mission

To provide comprehensive human resource management services for Onondaga County government departments and to administer NYS Civil Service Law for the County and all local civil divisions under its jurisdiction

#### Department Vision

To acquire, retain, and enhance a talented and engaged workforce that reflects the diversity of Onondaga County and strives for excellence and continuous improvement

#### Department Goals

- All business processes are fully leveraged by technology
- Collective bargaining agreements preserve management rights
- Civil Service Law processes render high caliber and diverse candidates
- Labor and employment data is current, reliable, and available

#### 2017 Accomplishments

- Successfully concluded collective bargaining negotiations with the Northern New York Basic Building Trades Council (BTC) and the Civil Service Employees Association (CSEA) with enhanced employee health benefit cost sharing features included in both collective bargaining agreements.
- Developed, implemented, and administered to a successful conclusion a Voluntary Retirement Incentive Program (VRIP) that resulted in county-wide payroll savings of nearly 8 million.
- Transitioned three unions (CSEA, BTC, and IUOE) on January 1, 2017 to the newer and more cost effective OnPoint25 health benefit plan bringing the total to six out of seven unions presently on OnPoint25.
- Continued participation in the Health Benefits Coalition including educating and informing labor representation in the development of the Premium Equivalent Rates, plan design initiatives and cost monitoring of the health benefit program.
- Operated the CSEA Grievance Triage Arbitration Procedure for grievances and disciplines which streamlines procedures and reduces both case hearing time length and arbitration costs.
- Full engagement in the Genesys to PeopleSoft platform conversion for payroll and HCM.
- Continued the replacement of the present civil service HRIS system (ESP) with the egov system.
- Concluded negotiations with the New York State Nurses Association (NYSNA) without coming to term
  on a new collective bargaining agreement and began mediations sessions with a Public Employment
  Relations Board (PERB) mediator.
- Continued offerings of the Onondaga County Leadership Academy which, to date, has trained 95 county supervisors at all levels.
- Will conduct over 200 examinations and will process nearly 7500 exam applications.
- Approximately 200 Police Physical Agility examinations have been held at the YMCA of Greater Syracuse. Expect another 250 tested in the Fall of 2017.
- Implemented the County Executive's Administrative Directive for Workforce Diversity development
  called the "Rooney Rule" to achieve greater workforce diversity. State governments, municipalities, and
  private businesses, including Fortune 500 companies, have followed suit.
- Hiring of a Project Coordinator charged with spearheading recruitment and placement of full & parttime County positions while coordinating with our growing external partner agencies.
- Successfully placed over ninety (90) County residents into government positions in our first seven months of the diversity initiative

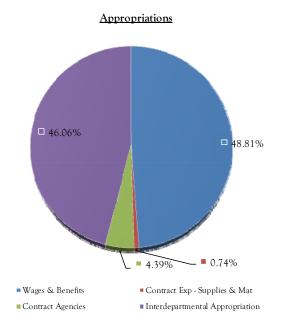
# Personnel Department Budget

Page:D71-Personnel Department, F10001-General Fund

|   | 2016      | 2017      | 2017      | 2018      | 2018      |
|---|-----------|-----------|-----------|-----------|-----------|
|   | Actual    | Adopted   | Modified  | Executive | Adopted   |
| Account Code - Description                |           |           |           |           |           |
| A641010 Total-Total Salaries              | 1,462,940 | 1,743,285 | 1,611,564 | 1,706,857 | 1,706,857 |
| A641030-Other Employee Wages              | 4,359     | 9,400     | 54,936    | 4,400     | 4,400     |
| A693000-Supplies & Materials              | 22,361    | 28,842    | 29,117    | 25,842    | 25,842    |
| A694130-Maint, Utilities, Rents           | 9,588     | 11,955    | 11,955    | 12,125    | 12,125    |
| A694080-Professional Services             | 32,974    | 41,431    | 60,515    | 44,600    | 44,600    |
| A694100-All Other Expenses                | 65,335    | 48,965    | 48,965    | 65,445    | 65,445    |
| A694010-Travel & Training                 | 17,108    | 37,351    | 37,351    | 31,800    | 31,800    |
| Subtotal Direct Appropriations            | 1,614,665 | 1,921,229 | 1,854,403 | 1,891,069 | 1,891,069 |
|   |           |           |           |           |           |
| A691200-Employee Benefits-Interdepart     | 873,302   | 1,560,961 | 1,560,961 | 1,188,162 | 1,188,162 |
| A694950-Interdepart Charges               | 523,649   | 484,049   | 484,049   | 426,949   | 425,547   |
| Subtotal Interdepartmental Appropriations | 1,396,951 | 2,045,010 | 2,045,010 | 1,615,111 | 1,613,709 |
| Total Appropriations                      | 3,011,615 | 3,966,239 | 3,899,413 | 3,506,180 | 3,504,778 |
| A590030-County Svc Rev - Gen Govt Support | 124,545   | 88,550    | 88,550    | 116,000   | 116,000   |
| Subtotal Direct Revenues                  | 124,545   | 88,550    | 88,550    | 116,000   | 116,000   |
| A590060-Interdepart Revenue               | 680,235   | 990,965   | 990,965   | 855,905   | 855,905   |
| Subtotal Interdepartmental Revenues       | 680,235   | 990,965   | 990,965   | 855,905   | 855,905   |
| Total Revenues                            | 804,780   | 1,079,515 | 1,079,515 | 971,905   | 971,905   |
| Local (Appropriations - Revenues)         | 2,206,836 | 2,886,724 | 2,819,898 | 2,534,275 | 2,532,873 |

#### Personnel Department Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:



#### Appropriation Adjustments

#### Personnel

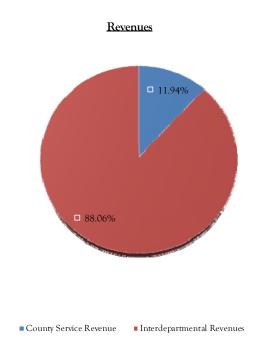
The modified budget does not include the provision for salary and wage impact as per the contract settlements, consequently, net personnel funding increased by \$44,757

#### Professional Services

Net decrease of \$15,915 due to a reduction in the amount of professional contracts

#### All Other Expenses

All Other Expenses increased by \$16,480 due to increased costs associated with administering civil service exams



# Personnel Budgeted Positions

| Title                     | Grade | Pay Range         | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|---------------------------|-------|-------------------|-------------|-------------|-------------|--------------|----------------|
| Administration            |       |                   |             |             |             |              |                |
| Account Clerk 2           | 7     | 41,709 - 46,097   | 1           | 2           | 2           | 2            | 0              |
| Admin Assistant           | 9     | 49,276 - 54,505   | 2           | 3           | 3           | 3            | 0              |
| Admin Intern              | 29    | 46,699 - 61,907   | 13          | 13          | 13          | 13           | 0              |
| Admin Officer Pers        | 29    | 46,699 - 61,907   | 0           | 1           | 1           | 1            | 0              |
| Comm Of Personnel         | 38    | 101,853 - 135,023 | 1           | 1           | 1           | 1            | 0              |
| Dep Comm Personnel        | 37    | 92,895 - 123,148  | 0           | 1           | 1           | 1            | 0              |
| Dir Civil Serv Admin      | 35    | 77,287 - 102,457  | 1           | 1           | 1           | 1            | 0              |
| Dir Emp Relations         | 35    | 77,287 - 102,457  | 1           | 1           | 1           | 1            | 0              |
| Dir Internal Srvs         | 32    | 58,691 - 77,804   | 1           | 1           | 1           | 1            | 0              |
| Dir Of Payroll Oper       | 35    | 77,287 - 102,457  | 0           | 1           | 1           | 1            | 0              |
| Dir Of Persnl Admin       | 35    | 77,287 - 102,457  | 1           | 1           | 1           | 1            | 0              |
| Emp Rel Officer           | 31    | 53,556 - 70,998   | 2           | 2           | 2           | 2            | 0              |
| Executive Assistant       | 26    | 40,739 - 54,006   | 1           | 1           | 1           | 1            | 0              |
| Hum Res Busn Oper Sp      | 31    | 53,556 - 70,998   | 1           | 2           | 2           | 2            | 0              |
| Inc Mtce Wkr              | 7     | 41,709 - 46,097   | 3           | 3           | 3           | 2            | -1             |
| Information Aide          | 2     | 30,426 - 33,561   | 1           | 1           | 1           | 1            | 0              |
| Payroll Asst              | 8     | 45,361 - 50,156   | 0           | 1           | 1           | 1            | 0              |
| Personnel Admin           | 31    | 53,556 - 70,998   | 2           | 2           | 2           | 2            | 0              |
| Personnel Officer         | 31    | 53,556 - 70,998   | 4           | 4           | 4           | 4            | 0              |
| Personnel Svs Aide        | 7     | 41,709 - 46,097   | 5           | 5           | 5           | 5            | 0              |
| Personnel Svs Rep         | 26    | 40,739 - 54,006   | 1           | 1           | 1           | 1            | 0              |
| Personnel Tech 1          | 26    | 40,739 - 54,006   | 1           | 1           | 1           | 1            | 0              |
| Personnel Tech 2          | 31    | 53,556 - 70,998   | 1           | 1           | 1           | 1            | 0              |
| Personnel Tech 3          | 33    | 64,324 - 85,272   | 1           | 1           | 1           | 1            | 0              |
| Typist 2                  | 5     | 35,764 - 39,491   | 4           | 4           | 4           | 4            | 0              |
| Administration Total      |       |                   | 48          | 55          | 55          | 54           | -1             |
| Benefits Management       |       |                   |             |             |             |              |                |
| Account Clerk 2           | 7     | 41,709 - 46,097   | 1           | 1           | 1           | 1            | 0              |
| Emp Benft Claims Clk      | 8     | 45,361 - 50,156   | 1           | 1           | 1           | 1            | 0              |
| Emp Benft Manager         | 33    | 64,324 - 85,272   | 1           | 1           | 1           | 1            | 0              |
| Emp Benft Specialist      | 30    | 48,878 - 64,795   | 1           | 2           | 2           | 2            | 0              |
| PH Educator               | 9     | 49,276 - 54,505   | 1           | 0           | 0           | 0            | 0              |
| Benefits Management Total |       |                   | 5           | 5           | 5           | 5            | 0              |
| Authorized Positions      |       |                   | 53          | 60          | 60          | 59           | -1             |

#### Personnel Department

#### Program Narrative

|                                  |                   | 2018             |                    |
|----------------------------------|-------------------|------------------|--------------------|
|                                  | Adopted           |                  |                    |
|                                  | Expenses<br>Total | Local<br>Dollars | Funded<br>Staffing |
| D71-Personnel Department         | 3,504,778         | 2,532,873        | 43                 |
| D7110000000-Personnel Department | 3,241,401         | 2,535,760        | 40                 |
| D7110100000-Benefits Management  | 263,377           | -2,887           | 3                  |

**Personnel Department:** The Personnel Department is comprised of four divisions. The Commissioner and Executive Assistant support each division.

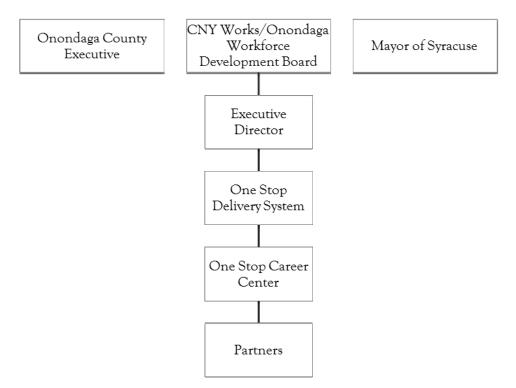
The Employee Relations Division is responsible for interpreting and applying contracts, personnel rules, regulations, and policies for managers and employees. Activities include contract negotiation; case law review; work rule enforcement; policy development; wage and salary administration; discipline, grievance, discharge, and arbitration investigations and administration; discrimination and harassment complaint processing; Affirmative Action, EEO, and other state and federal regulation compliance and reporting.

The Division of Civil Service Administration serves as the local agent to administer Civil Service Law. Activities are position classification, job specification preparation, classification plan maintenance; job audits and reclassification reviews; appointment and transaction review and approval; employee roster record maintenance; layoff seniority list preparation, bump and retreat right determination; NYS Civil Service examination administration.

The Personnel Administration Division is responsible for coordinating and administering human resources services for managers and employees including responsibility for the operation and maintenance of human resource information systems (HRIS). Activities include maintenance of the county salary plan and its rules for administration; training program coordination; new hire orientation; personnel records retention; ID card and buildings access administration; coordination of HRIS updates; conducting operations analysis of departmental human resources activities and presenting and implementing recommendations; maintenance of the employee handbook and various on-line information sources.

Benefits Management: The Benefits Management Division is responsible for administering the County's overall employee benefits program. This includes Dental, Health, and Disability. Wages, fringe benefits, and all other related non-personnel and interdepartmental expenses are charged back to the Insurance Fund. Detailed program information can be found in the Program Narrative for the Insurance Fund.

#### D7120 - CNY Works



#### Department Mission

CNY Works Inc., a 501(c)(3) not-for-profit corporation, has been designated by the County of Onondaga and the City of Syracuse to administer federal Workforce Innovation and Opportunity Act (WIOA) funds awarded to Onondaga County. The Local Workforce Development Board (LWDB), whose members represent business, education, organized labor, government, economic development and community-based organizations, manages funds of approximately \$5M annually. The LWDB's role is to oversee and cultivate a workforce system that will stimulate economic growth for our region

The Local Workforce Development Board has widened its scope substantially, by forging stronger working relationships with the economic development and business leadership of Central New York. In addition, the Board has adopted a strategic approach to the planning and delivery of services, clearly defining its mission as the convener and facilitator of the local workforce development system. The Local Workforce Development Board intends to shape and expand its vision to include a more regional focus and to design the blueprint for a workforce development system that is inclusive, flexible and continuously stretching itself to meet the goals set for our community

#### 2017 Accomplishments

- Continued governance, administrative and programmatic transition activities pursuant to requirements of Workforce Innovation and Opportunity Act.
- Provided workforce services including orientation, labor market information, assessment, career counseling, resume preparation assistance, job search assistance, technology training, job matching, resource services, skills development, training, education and/or job search assistance for 10,431 individual job seekers.
- Provided job search assistance, training and workforce services to individuals with special needs to assist
  individuals receiving Social Security Disability Income (SSDI) and Supplemental Security Income (SSI)
  to obtain and retain employment. Generated additional revenues of \$133,983 for attaining
  employment goals/benchmarks.
- Provided individual training grants totaling \$535,974 for job seekers to develop and upgrade their education/skills; approximately 560 individuals participated in training/education.
- Provided computer applications training onsite for 1,400 total customers.
- Assisted Central New York businesses to access \$48,891 in skills development and training grants for new or incumbent employees to become more competitive and upgrade their skills.
- Provided \$999,017 in workforce services including work experience, tutoring, skills training, mentoring, high school equivalency education, leadership development, internships, summer employment and/or follow-up for approximately 650 at-risk youth, aged 14-24 years old.
- Provided early support/assistance and workforce development services to individuals impacted by facility closings and downsizing, including dislocated workers from: American Eagle Outfitters Clay Store; Bank of New York Mellon; Buffalo Wild Wings, Inc. Cicero; Continental Casualty Company; Dollar Express Geddes Street, Syracuse; Dollar Express, Inc. Mattydale; Dollar Express, Inc. South Salina Street, Syracuse; Guess Factory Store, Knowledge Systems and Research, Inc.; Macy's Great Northern Mall Store; Mighty Taco Cicero; Mueller Farms Landscape Company, Inc.; Payless Shoe Source Clay; Payless Shoe Source Shoppingtown Mall; Revolutions Entertainment Syracuse; Sears Outlet Destiny USA; Uno Pizzeria & Grill Destiny USA; Wet Seal Destiny USA; Young and Franklin, Inc.; and others.
- Assisted numerous employers to fill open positions by targeting and recruiting job seekers through CNY Works and job fairs. Provided same employers with meeting space at CNY Works to hold recruitment meetings and interview prospective candidates.
- Awarded a competitive grant in the amount of \$116,029 through New York State's Nonprofit Infrastructure Capital Investment Program to improve CNY Works' Information Technology infrastructure.
- Met or exceeded all Workforce Innovation and Opportunity Act program performance goals attached to the New York State Department of Labor-funded workforce initiatives during year.

# CNY Works Budget

## Page:D7120000000-CNY Works, F10001-General Fund

|  | 2016<br>Actual | 2017<br>Adopted | 2017<br>Modified | 2018<br>Executive | 2018<br>Adopted |
|--|----------------|-----------------|------------------|-------------------|-----------------|
| Account Code - Description                 |                |                 |                  |                   |                 |
| A641010 Total-Total Salaries               | 138,724        | 138,694         | 138,694          | 145,685           | 145,685         |
| A641020-Overtime Wages                     | 0              | 5,000           | 5,000            | 5,000             | 5,000           |
| Subtotal Direct Appropriations             | 138,724        | 143,694         | 143,694          | 150,685           | 150,685         |
| A691200-Employee Benefits-Interdepart      | 118,575        | 135,891         | 135,891          | 133,575           | 133,575         |
| A694950-Interdepart Charges                | 3,538          | 8,395           | 8,395            | 12,695            | 12,695          |
| Subtotal Interdepartmental Appropriations  | 122,113        | 144,286         | 144,286          | 146,270           | 146,270         |
| Total Appropriations                       | 260,837        | 287,980         | 287,980          | 296,955           | 296,955         |
| A590036-County Svc Rev - Other Econ Assist | 201,427        | 217,002         | 217,002          | 217,002           | 217,002         |
| Subtotal Direct Revenues                   | 201,427        | 217,002         | 217,002          | 217,002           | 217,002         |
| Total Revenues                             | 201,427        | 217,002         | 217,002          | 217,002           | 217,002         |
| Local (Appropriations - Revenues)          | 59,410         | 70,978          | 70,978           | 79,953            | 79,953          |

## **CNY Works Funding Adjustments**

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:



# CNY Works Budgeted Positions

| Title                | Grade | Pay Range        | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|----------------------|-------|------------------|-------------|-------------|-------------|--------------|----------------|
| CNY Works            |       |                  |             |             |             |              |                |
| Emp Svs Specialist 1 | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |
| Exec Dir (CNY Works) | 35    | 77,287 - 102,457 | 1           | 1           | 1           | 1            | 0              |
| CNY Works Total      |       |                  | 2           | 2           | 2           | 2            | 0              |
| Authorized Positions |       |                  | 2           | 2           | 2           | 2            | 0              |

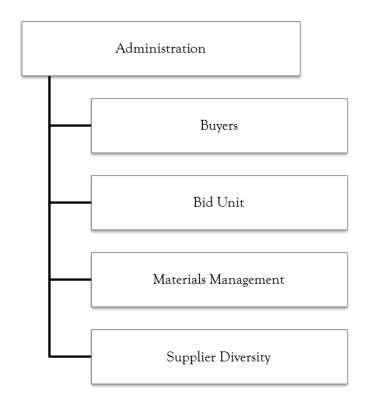
#### **CNY Works**

#### Program Narrative

|                      |                   | 2018             |                    |
|----------------------|-------------------|------------------|--------------------|
|                      | Ad                | opted            |                    |
|                      | Expenses<br>Total | Local<br>Dollars | Funded<br>Staffing |
| D712000000-CNY Works | 296,955           | 79,953           | 2                  |

CNY Works: Federal Workforce Innovation and Opportunity Act (WIOA) funds are awarded to Onondaga County per Title I of the WIOA – Workforce Development System for Adults, Dislocated Workers, and Youth. The Onondaga County Workforce Development Board (CNY Works Inc.) reimburses Onondaga County for the following costs: staff salaries, wage and fringe benefits, client payrolls, and miscellaneous interdepartmental bills. These costs will support the provision of career development, case management, job search assistance, skills development, training, education and support services for unemployed/underemployed job seekers at risk youth in Syracuse and Onondaga County

## D75 - Division of Purchase



#### Department Mission

To provide sustainable and compliant procurement services, a commitment to supplier diversity, and lifecycle management of goods and services in order to support public service operations

#### **Department Vision**

To be a world-class Purchase Division, providing the highest benefit to the public

#### **Department Goals**

- Buying power is maximized to the greatest extent through increasing the customer base
- Division plays a strategic role in procurement in all spend items
- System and processes are fully integrated and automated with a central point of entry
- Suppliers are diversified to the highest benefit of taxpayers
- Sustainability is a priority on all procurement activities

#### 2017 Accomplishments

- The Buyer unit sourced and dispatched over 15,000 purchase orders.
- The Contracts unit conducted and awarded nearly 200 formal bids in 2016. By June 2017, 124 formal bids have been conducted.
- Continue to expand our use of national cooperative contracts to drive prices down to the benefit of the County.
- Over 100 local governments used our vehicles contract, spending more than \$100 million and, with their volume, reduced expenses for Onondaga county taxpayers.
- Over 45 local governments used our salt contract, spending more than \$8.4 million and, with their volume, reduced expenses for Onondaga county taxpayers.
- In collaboration with IT, implemented Strategic Sourcing module in PeopleSoft, connecting buyers and vendors through the internet, saving time and money on every bid, quote, and purchase order.
- In collaboration with IT, implemented Supplier Contracts module in PeopleSoft to standardize contract processes, reduce time-to-contract times, and drive contract compliance.
- Began providing purchasing services to Otsego County, generating additional revenue for Onondaga County.
- Began discussions with Oswego County and City of Oswego to begin providing purchasing services.
- Recovered \$366,017 dollars from end of life items at auction for the county in 2016, along with an additional \$1.4 million dollars for 38 government and school agencies within Onondaga County.
- Accomplished MWBE participation goals on over 56 construction projects in 2016.
- Implemented LCP Tracker and B2Gnow for enhanced compliance, certified payroll, and workforce reporting.
- Attended or hosted 10 different MWBE events with the goal of increasing MWBE participation.

# Purchase Division Budget

Page:D75-Purchase Division, F10001-General Fund

|   | 2016      | 2017      | 2017      | 2018      | 2018      |
|---|-----------|-----------|-----------|-----------|-----------|
|   | Actual    | Adopted   | Modified  | Executive | Adopted   |
| Account Code - Description              |           |           |           |           |           |
| A641010 Total Total Salaries            | 1,318,872 | 1,075,702 | 1,085,470 | 1,352,891 | 1,346,439 |
| A641020-Overtime Wages                  | 5         | 0         | 0         | 0         | 0         |
| A641030-Other Employee Wages            | 39,116    | 15,709    | 20,209    | 20,100    | 20,100    |
| A693000-Supplies & Materials            | 6,501     | 8,000     | 8,397     | 9,000     | 9,000     |
| A694130-Maint, Utilities, Rents         | 13,525    | 9,475     | 10,675    | 13,650    | 13,650    |
| A694080-Professional Services           | 6,079     | 30,000    | 31,562    | 6,000     | 6,000     |
| A694100-All Other Expenses              | 12,890    | 17,465    | 17,465    | 15,450    | 15,450    |
| A694010-Travel & Training               | 13,351    | 19,090    | 16,328    | 16,000    | 16,000    |
| A668720-Transfer to Grant Expend        | 18,000    | 0         | 0         | 0         | 0         |
| Subtotal Direct Appropriations          | 1,428,340 | 1,175,441 | 1,190,106 | 1,433,091 | 1,426,639 |
| A691200-Employee Benefits-Interdepart   | 657,747   | 666,405   | 666,405   | 657,413   | 653,768   |
| A694950-Interdepart Charges             | 557,847   | 383,903   | 383,903   | 406,670   | 405,984   |
|   | ,         | •         | •         | ,         | ,         |
| Subtotal Interdepartmental Approps      | 1,215,593 | 1,050,308 | 1,050,308 | 1,064,083 | 1,059,752 |
| Total Appropriations                    | 2,643,933 | 2,225,749 | 2,240,414 | 2,497,174 | 2,486,391 |
| A590040-Svcs Oth Govts - Gen Govt Supp  | 245,226   | 269,992   | 269,992   | 385,075   | 385,075   |
| A590055-Fines & Forfeitures             | 800       | 0         | 0         | 0         | 0         |
| A590056-Sales of Prop and Comp for Loss | 46,882    | 0         | 0         | 0         | 0         |
| Subtotal Direct Revenues                | 292,908   | 269,992   | 269,992   | 385,075   | 385,075   |
| A590060-Interdepart Revenue             | 1,882,275 | 1,635,214 | 1,635,214 | 1,828,087 | 1,820,494 |
| Subtotal Interdepartmental Revenues     | 1,882,275 | 1,635,214 | 1,635,214 | 1,828,087 | 1,820,494 |
| Total Revenues                          | 2,175,182 | 1,905,206 | 1,905,206 | 2,213,162 | 2,205,569 |
| Local (Appropriations - Revenues)       | 468,750   | 320,543   | 335,208   | 284,012   | 280,822   |

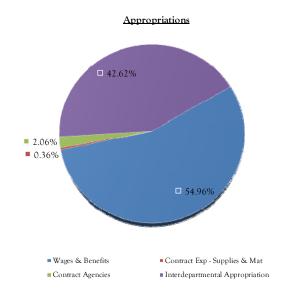
# Purchase Division Grants Budget

Page: D75-Purchase Division, F10030-General Grants Projects Fund

|   | 2016     | 2017    | 2017     | 2018      | 2018    |
|---|----------|---------|----------|-----------|---------|
|   | Actual   | Adopted | Modified | Executive | Adopted |
| Account Code - Description                      |          |         |          |           |         |
| A693000-Supplies & Materials                    | 64       | 0       | 0        | 0         | 0       |
| A694080-Professional Services                   | 1,728    | 0       | 0        | 0         | 0       |
| A694100-All Other Expenses                      | 1,943    | 28,000  | 28,000   | 210,000   | 210,000 |
| Subtotal Direct Appropriations                  | 3,735    | 28,000  | 28,000   | 210,000   | 210,000 |
|   |          |         |          |           |         |
| Total Appropriations                            | 3,735    | 28,000  | 28,000   | 210,000   | 210,000 |
| A590040-Svcs Other Govts - General Govt Support | 10,000   | 28,000  | 28,000   | 210,000   | 210,000 |
| Subtotal Direct Revenues                        | 10,000   | 28,000  | 28,000   | 210,000   | 210,000 |
| A590070-Interfund Trans - Non Debt Svc          | 18,000   | 0       | 0        | 0         | 0       |
| Subtotal Interdepartmental Revenues             | 18,000   | 0       | 0        | 0         | 0       |
| Total Revenues                                  | 28,000   | 28,000  | 28,000   | 210,000   | 210,000 |
| Local (Appropriations - Revenues)               | (24,265) | 0       | 0        | 0         | o       |

#### Purchase Division Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:



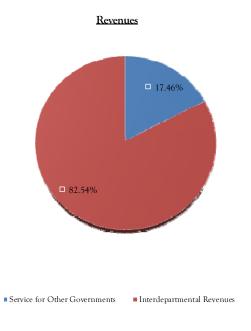
#### Appropriation Adjustments

#### Personnel

The modified budget does not include the provision for salary and wage impact as per the contract settlements, consequently, net personnel funding increased by \$260,860

#### Professional Services

Net decrease of \$25,562 due to a one time purchase of MWBE software, annual cost for software is reflected in the maintenance & utilities account



#### Revenue Adjustments

Net increase of \$115,083 due to \$110,000 in funds from other municipalities for providing purchasing services, which was previously budgeted in Grants

# Purchase Division Budgeted Positions

| Title                      | Grade | Pay Range        | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|----------------------------|-------|------------------|-------------|-------------|-------------|--------------|----------------|
| Administration             |       |                  |             |             |             | _            |                |
| Dep Purchasing Dir         | 35    | 77,287 - 102,457 | 1           | 1           | 1           | 1            | 0              |
| Purch Director             | 37    | 92,895 - 123,148 | 1           | 1           | 1           | 1            | 0              |
| Secretary                  | 24    | 37,200 - 49,314  | 1           | 1           | 1           | 1            | 0              |
| Administration Total       |       |                  | 3           | 3           | 3           | 3            | 0              |
| Contracts                  |       |                  |             |             |             |              |                |
| Purch Clerk                | 6     | 38,816 - 42,882  | 1           | 1           | 1           | 1            | 0              |
| Purch Contract Clerk       | 7     | 41,709 - 46,097  | 2           | 2           | 2           | 2            | 0              |
| Spec Writer 2              | 13    | 66,768 - 73,941  | 1           | 1           | 1           | 1            | 0              |
| Specification Writer       | 12    | 60,279 - 66,731  | 3           | 3           | 3           | 3            | 0              |
| Contracts Total            |       |                  | 7           | 7           | 7           | 7            | 0              |
| Supplier Diversity         |       |                  |             |             |             |              |                |
| Ast Cntrt Comp Ppc         | 29    | 46,699 - 61,907  | 1           | 1           | 1           | 1            | 0              |
| Ast Purchasing Dir         | 34    | 70,505 - 93,466  | 0           | 0           | 1           | 1            | 1              |
| Ast Purchasing Dir         | 33    | 64,324 - 85,272  | 1           | 1           | 0           | 0            | -1             |
| Contract Comp Pp Cor       | 31    | 53,556 - 70,998  | 1           | 1           | 1           | 1            | 0              |
| Supplier Diversity Total   |       |                  | 3           | 3           | 3           | 3            | 0              |
| Buyers                     |       |                  |             |             |             |              |                |
| Buyer 2                    | 11    | 56,606 - 62,649  | 5           | 5           | 5           | 4            | -1             |
| Buyer 3                    | 13    | 66,768 - 73,941  | 2           | 2           | 2           | 2            | 0              |
| Buyer I                    | 9     | 49,276 - 54,505  | 5           | 5           | 5           | 5            | 0              |
| Clerk 2                    | 5     | 35,764 - 39,491  | 1           | 1           | 1           | 1            | 0              |
| Purch Clerk                | 6     | 38,816 - 42,882  | 1           | 1           | 1           | 1            | 0              |
| Buyers Total               |       |                  | 14          | 14          | 14          | 13           | -1             |
| Materials Management       |       |                  |             |             |             |              |                |
| Materials Mgmt Coor        | 10    | 52,953 - 58,590  | 2           | 2           | 2           | 2            | 0              |
| Stock Attendant            | 2     | 30,426 - 33,561  | 1           | 1           | 1           | 1            | 0              |
| Materials Management Total |       |                  | 3           | 3           | 3           | 3            | 0              |
| Authorized Positions       |       |                  | 30          | 30          | 30          | 29           | -1             |

#### Purchase Division

#### Program Narrative

|                              | 2018           |         |          |  |  |
|------------------------------|----------------|---------|----------|--|--|
|                              | Adopted        |         |          |  |  |
|                              | Expenses Local |         | Funded   |  |  |
|                              | Total          | Dollars | Staffing |  |  |
| D75-Purchase Division        | 2,696,391      | 280,822 | 22       |  |  |
| D7510 - Adminstration        | 686,698        | 54,239  | 3        |  |  |
| D7520- Buyers                | 1,203,599      | 136,946 | 12       |  |  |
| D7530 - Contracts            | 280,144        | 0       | 2        |  |  |
| D7540 - Materials Management | 238,433        | 27,129  | 2        |  |  |
| D7550 - Compliance           | 287,517        | 62,508  | 3        |  |  |

Administration: This program is the Administration of all sections of the Division of Purchase, including legal interpretation of relevant statutes, policy initiatives, and internal and external departmental communication. This program administers the Procurement Consolidation project currently representing purchasing for more than twenty municipalities.

**Buyers:** The Division of Purchase Buyer Program is the primary point of contact for departmental users and outside vendors. This program of interrelated activities is designed to strategically procure all materials, supplies and equipment using uniform and standardized methods in the most timely and cost-effective manner possible.

Bid Unit: The Division of Purchase Bid Unit, working closely with the Buyer Section, prepares all public bids, manages all contracts resulting from the public bid process and maintains all active, one-time, term and blanket contracts as well as all construction contracts for use by any and all municipalities in Onondaga County.

**Materials Management**: The Division of Purchase Materials Management Program is responsible for the maintenance and administration of all fixed asset inventories of a specialized or sensitive nature, as well as every item valued at \$500 or more belonging to Onondaga County, including the surplus management of all personal and automotive property.

**Supplier Diversity**: The Supplier Diversity program is responsible for overseeing the MWBE program from pre-bid and conceptual plan stage through the completion of project. This program ensures all MWBE compliance requirements are met and educates MWBE vendors on how to participate in government purchasing.

# **Human Services**

Section 4

# In This Section

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## D02 - Human Services - Authorized Agencies

#### Department Mission

The mission of the Human Services authorized agencies is to improve the quality of life for the residents of Onondaga County by providing assistance to those with human relations or social needs.

Indigent Defense Agencies provide legal representation to individuals who cannot afford to retain private counsel. Representation is provided in Supreme Court, County Court, City Court, Town Courts, Village Courts, and Family and Surrogate's Court. Legal counsel is also provided in areas of housing, domestic relations and unemployment.

The Americanization League assists citizens, new immigrants and visitors to the United States in matters of immigration and naturalization, and in personal problems related to their settlement in the United States.

**Aurora of Central New York** provides services to the blind, visually impaired, deaf and hearing impaired of Onondaga County.

# Human Services - Authorized Agencies Budget

Page: D020000000-Authorized Agencies - Human Services, F10001-General Fund

|  | 2016      | 2017      | 2017      | 2018      | 2018      |
|--|-----------|-----------|-----------|-----------|-----------|
|  | Actual    | Adopted   | Modified  | Executive | Adopted   |
| Account Code - Description                   |           |           |           |           |           |
| A695000-Indigent Defense of Legal Defendants | 4,800,854 | 4,826,675 | 4,826,675 | 4,873,192 | 4,844,192 |
| A695700-Contractual Expenses Non-Govt        | 25,000    | 10,000    | 45,000    | 15,000    | 40,000    |
| A658010-Hiscock Legal Aid Bureau - Civil     | 286,456   | 280,839   | 280,839   | 292,000   | 280,839   |
| A658020-Hiscock Legal Aid Bureau-Fam/Par/Ap  | 2,206,364 | 2,256,364 | 2,256,364 | 2,299,364 | 2,283,525 |
| A658030-Legal Defense Indigent Conflict      | 701,418   | 775,001   | 775,001   | 845,000   | 816,000   |
| A659490-Boys & Girls Club                    | 0         | 0         | 0         | 94,000    | 94,000    |
| A659750-Americanization League of Onon Cnty  | 45,000    | 45,000    | 45,000    | 45,000    | 45,000    |
| A659780-Aurora Of CNY Inc                    | 11,282    | 11,282    | 11,282    | 11,282    | 11,282    |
| A666500-Contingent Account                   | 0         | 35,000    | 25,000    | 0         | 0         |
| Subtotal Direct Appropriations               | 8,076,373 | 8,240,161 | 8,265,161 | 8,474,838 | 8,414,838 |
|  |           |           |           |           |           |
| Total Appropriations                         | 8,076,373 | 8,240,161 | 8,265,161 | 8,474,838 | 8,414,838 |
| A590005-Non Real Prop Tax Items              | 50,000    | 35,000    | 35,000    | 15,000    | 25,000    |
| A590012-Federal Aid - Public Safety          | 39,292    | 81,100    | 81,100    | 78,700    | 78,700    |
| A590020-State Aid - General Govt Support     | 1,280,777 | 1,280,777 | 1,280,777 | 1,280,777 | 1,280,777 |
| A590022-State Aid - Public Safety            | 39,394    | 82,700    | 82,700    | 82,700    | 82,700    |
| Subtotal Direct Revenues                     | 1,409,463 | 1,479,577 | 1,479,577 | 1,457,177 | 1,467,177 |
|  |           |           |           |           |           |
| Total Revenues                               | 1,409,463 | 1,479,577 | 1,479,577 | 1,457,177 | 1,467,177 |
| Local (Appropriations - Revenues)            | 6,666,910 | 6,760,584 | 6,785,584 | 7,017,661 | 6,947,661 |

# Human Services - Authorized Agencies Grants Budget

Page:D020000000-Authorized Agencies - Human Services, F10030-General Grants Projects Fund

|  | 2016      | 2017      | 2017      | 2018      | 2018      |
|--|-----------|-----------|-----------|-----------|-----------|
|  | Actual    | Adopted   | Modified  | Executive | Adopted   |
| Account Code - Description                   |           |           |           |           |           |
| A695000-Indigent Defense of Legal Defendants | 127,831   | 0         | 0         | 0         | 0         |
| A695700-Contractual Expenses Non-Govt        | 365,647   | 1,000,000 | 5,284,821 | 9,768,132 | 9,768,132 |
| A658020-Hiscock Legal Aid Bureau-Fam/Par/Ap  | 62,852    | 0         | 0         | 0         | 0         |
| A694130-Maint, Utilities, Rents              | 869       | 0         | 0         | 0         | 0         |
| Subtotal Direct Appropriations               | 557,199   | 1,000,000 | 5,284,821 | 9,768,132 | 9,768,132 |
|  |           |           |           |           |           |
| Total Appropriations                         | 557,199   | 1,000,000 | 5,284,821 | 9,768,132 | 9,768,132 |
| A590020-State Aid - General Govt Support     | 839,032   | 1,000,000 | 5,284,821 | 9,768,132 | 9,768,132 |
| Subtotal Direct Revenues                     | 839,032   | 1,000,000 | 5,284,821 | 9,768,132 | 9,768,132 |
|  |           |           |           |           |           |
| Total Revenues                               | 839,032   | 1,000,000 | 5,284,821 | 9,768,132 | 9,768,132 |
| Local (Appropriations - Revenues)            | (281,834) | o         | o         | o         | o         |

#### Human Services - Authorized Agencies Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:



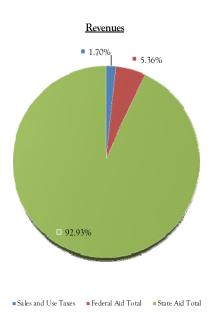
#### Appropriation Adjustments

#### Indigent Defense

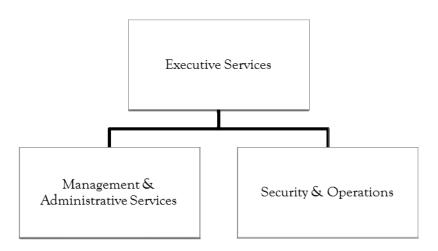
Increases for indigent defense representation are due to projections based on cost per case, caseload trends, and initiatives to maintain and improve services

#### Boys & Girls Club

Increase of \$94,000 due to moving funding from Children & Family Services to Authorized Agencies Human Services



D15 - Department of Correction\*



<sup>\*</sup> The Adopted Budget, consistent with the County Executive's 2018 Executive Budget, anticipates transfer of operation, management, and control of the correctional facility from the Department of Correction (Administrative Unit 15) to the Sheriff's Office (Administrative Unit 79), but such transfer is subject to approval as a proposition at a referendum on the ballot in the 2017 general election.

# 2017 Accomplishments

• See Sheriff's Office Division of Corrections Accomplishments

#### Department of Correction Budget

Page:D15-Correction, F10001-General Fund

|  | 2016<br>Actual                                  | 2017<br>Adopted                                 | 2017<br>Modified                                | 2018<br>Executive | 2018*<br>Adopted |
|--|---|---|---|-------------------|------------------|
| Account Code - Description   |   | -   |   |                   | •                |
| A641010 Total-Total Salaries   | 9,796,853                                       | 9,549,598                                       | 9,494,389                                       | 0                 | 0                |
| A641020-Overtime Wages   | 1,632,306                                       | 959,000   | 959,000   | 0                 | 0                |
| A641030-Other Employee Wages   | 0   | 16,296  | 16,296  | 0                 | 0                |
| A693000-Supplies & Materials   | 352,650   | 346,326   | 346,326   | 0                 | 0                |
| A695700-Contractual Expenses Non-Govt  | 701,993   | 706,889   | 724,896   | 0                 | 0                |
| A694130-Maint, Utilities, Rents  | 461,264   | 441,225   | 445,398   | 0                 | 0                |
| A694080-Professional Services  | 12,989  | 10,250  | 11,906  | 0                 | 0                |
| A694100-All Other Expenses   | 100,169   | 114,920   | 120,220   | 0                 | 0                |
| A694010-Travel & Training  | 5,800   | 5,800   | 5,800   | 0                 | 0                |
| A692150-Furn, Furnishings & Equip  | 0   | 0   | 0   | 0                 | 0                |
| A674600-Provision for Capital Projects   | 31,250  | 0   | 0   | 0                 | 0                |
| Subtotal Direct Appropriations   | 13,095,275                                      | 12,150,304                                      | 12,124,231                                      | o                 | 0                |
| A691200-Employee Benefits-Interdepart<br>A694950-Interdepart Charges<br>A699690-Transfer to Debt Service Fund<br>Subtotal Interdepartmental Appropriations | 6,033,765<br>3,880,902<br>190,490<br>10,105,156 | 5,999,495<br>3,934,371<br>0<br><b>9,933,866</b> | 5,999,495<br>3,934,371<br>0<br><b>9,933,866</b> | 0<br>0<br>0<br>0  | 0<br>0<br>0<br>0 |
| Total Appropriations   | 23,200,431                                      | 22,084,170                                      | 22,058,097                                      | 0                 | 0                |
| A590042-Svcs Other Govts- Public Safety  | 469,896   | 336,713   | 336,713   | 0                 | 0                |
| A590051-Rental Income  | 34,725  | 35,760  | 35,760  | 0                 | 0                |
| A590056-Sales of Prop and Comp for Loss  | 6,465   | 0   | 0   | 0                 | 0                |
| A590057-Other Misc Revenues  | 128,867   | 118,934   | 118,934   | 0                 | 0                |
| Subtotal Direct Revenues   | 639,954   | 491,407   | 491,407   | o                 | 0                |
| A590060-Interdepart Revenue  | 19,635  | 18,500  | 18,500  | 0                 | 0                |
| Subtotal Interdepartmental Revenues  | 19,635  | 18,500  | 18,500  | 0                 | 0                |
| Total Revenues   | 659,588   | 509,907   | 509,907   | 0                 | 0                |
| Local (Appropriations - Revenues)  | 22,540,843                                      | 21,574,263                                      | 21,548,190                                      | o                 | 0                |

<sup>\*</sup>The Adopted Budget, consistent with the County Executive's 2018 Executive Budget, anticipates transfer of operation, management, and control of the correctional facility from the Department of Correction (Administrative Unit 15) to the Sheriff's Office (Administrative Unit 79). In the event that such transfer is not approved at the 2017 general election, the estimated revenues and adopted appropriations necessary for operation of the Corrections Division within the Sheriff's Office for the adopted 2018 County Budget shall be transferred into similarly structured accounts and made available for use by the Department of Correction, effective January 1, 2018, without further action by the Onondaga County Legislature. Further, in the event that such transfer is not approved at the 2017 general election, the intent is that operations of the correctional facility continue under the Executive branch and that the levy for the Adopted 2018 County Budget is not affected.

#### Department of Correction Grants Budget

Page: D15-Correction, F10030-General Grants Projects Fund

|                                   | 2016<br>Actual | 2017<br>Adopted | 2017<br>Modified | 2018<br>Executive | 2018*<br>Adopted |
|-----------------------------------|----------------|-----------------|------------------|-------------------|------------------|
| Account Code - Description        |                |                 |                  |                   |                  |
| A693000-Supplies & Materials      | 264,850        | 276,810         | 276,810          | 0                 | 0                |
| A694130-Maint, Utilities, Rents   | 40,302         | 35,775          | 35,775           | 0                 | 0                |
| A694080-Professional Services     | 1,343          | 0               | 0                | 0                 | 0                |
| A694100-All Other Expenses        | 2,210          | 2,815           | 2,815            | 0                 | 0                |
| A694010-Travel & Training         | 15,088         | 14,000          | 14,000           | 0                 | 0                |
| A692150-Furn, Furnishings & Equip | 0              | 18,600          | 18,600           | 0                 | 0                |
| Subtotal Direct Appropriations    | 323,793        | 348,000         | 348,000          | 0                 | 0                |
| Total Appropriations              | 323,793        | 348,000         | 348,000          | o                 | o                |
| A590052-Commissions               | 376,840        | 348,000         | 348,000          | 0                 | 0                |
| Subtotal Direct Revenues          | 376,840        | 348,000         | 348,000          | 0                 | 0                |
| Total Revenues                    | 376,840        | 348,000         | 348,000          | o                 | 0                |
| Local (Appropriations - Revenues) | (53,047)       | 0               | 0                | 0                 | 0                |

<sup>\*</sup>The Adopted Budget, consistent with the County Executive's 2018 Executive Budget, anticipates transfer of operation, management, and control of the correctional facility from the Department of Correction (Administrative Unit 15) to the Sheriff's Office (Administrative Unit 79). In the event that such transfer is not approved at the 2017 general election, the estimated revenues and adopted appropriations necessary for operation of the Corrections Division within the Sheriff's Office for the adopted 2018 County Budget shall be transferred into similarly structured accounts and made available for use by the Department of Correction, effective January 1, 2018, without further action by the Onondaga County Legislature. Further, in the event that such transfer is not approved at the 2017 general election, the intent is that operations of the correctional facility continue under the Executive branch and that the levy for the adopted 2018 County Budget is not affected.

#### Department of Correction Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:

As per the local law adopted at a special session on August 31, 2017, the Department of Correction shall become a Corrections Division under the supervision of the Office of the Sheriff, effective January 1, 2018, but only if such transfer is approved as a proposition at a referendum on the ballot in the 2017 general election.

# Department of Correction Budgeted Positions

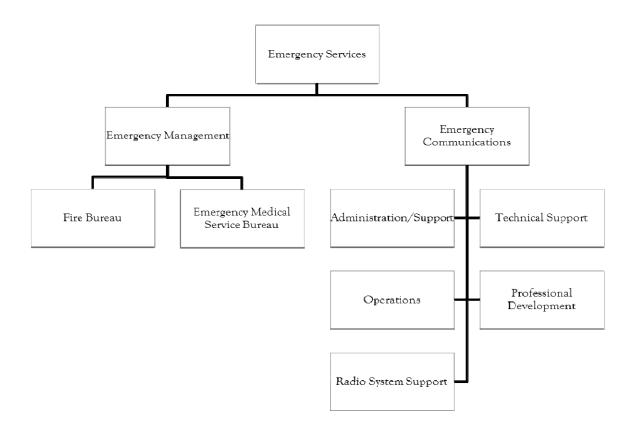
| Title                                      | Grade | ade Pay Range    |     | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|--|-------|------------------|-----|-------------|-------------|--------------|----------------|
| Management & Administrative Services       |       |                  |     |             |             |              |                |
| Account Clerk Typ 2                        | 7     | 41,709 - 46,097  | 1   | 1           | 0           | 0            | -1             |
| Accountant 2                               | 11    | 56,606 - 62,649  | 1   | 1           | 0           | 0            | -1             |
| Admin Assistant                            | 9     | 49,276 - 54,505  | 1   | 1           | 0           | 0            | -1             |
| Ast Comm Corr-Sec/Op                       | 36    | 84,730 - 112,323 | 1   | 1           | 0           | 0            | -1             |
| Ast Comm Mgmt & Adm                        | 35    | 77,287 - 102,457 | 1   | 1           | 0           | 0            | -1             |
| Clerk 2                                    | 5     | 35,764 - 39,491  | 1   | 1           | 0           | 0            | -1             |
| Comm Of Correction                         | 37    | 92,895 - 123,148 | 1   | 1           | 0           | 0            | -1             |
| Correction Captain                         | 34    | 70,505 - 93,466  | 1   | 1           | 0           | 0            | -1             |
| Correction Lieut                           | 12    | 60,279 - 66,731  | 1   | 1           | 0           | 0            | -1             |
| Correction Sergeant                        | 11    | 56,606 - 62,649  | 1   | 1           | 0           | 0            | -1             |
| Education Prgm Supv                        | 11    | 56,606 - 62,649  | 1   | 1           | 0           | 0            | -1             |
| Personnel Admin                            | 31    | 53,556 - 70,998  | 1   | 1           | 0           | 0            | -1             |
| Personnel Aide                             | 6     | 38,816 - 42,882  | 1   | 1           | 0           | 0            | -1             |
| Storekeeper                                | 7     | 41,709 - 46,097  | 1   | 1           | 0           | 0            | -1             |
| Management & Administrative Services Total |       |                  | 14  | 14          | 0           | 0            | -14            |
| Security & Operations                      |       |                  |     |             |             |              |                |
| Casework Supervisor                        | 13    | 66,768 - 73,941  | 1   | 1           | 0           | 0            | -1             |
| Correction Captain                         | 34    | 70,505 - 93,466  | 1   | 1           | 0           | 0            | -1             |
| Correction Couns 1                         | 9     | 49,276 - 54,505  | 4   | 4           | 0           | 0            | -4             |
| Correction Lieut                           | 12    | 60,279 - 66,731  | 6   | 6           | 0           | 0            | -6             |
| Correction Officer                         | 8     | 45,361 - 50,156  | 107 | 107         | 0           | 0            | -107           |
| Correction Sergeant                        | 11    | 56,606 - 62,649  | 11  | 11          | 0           | 0            | -11            |
| Sr Correction Ofcr                         | 9     | 49,276 - 54,505  | 49  | 49          | 0           | 0            | -49            |
| Security & Operations Total                |       |                  | 179 | 179         | 0           | 0            | -179           |
| Food Service                               |       |                  |     |             |             |              |                |
| Food Svc Manager                           | 31    | 53,556 - 70,998  | 1   | 1           | 0           | 0            | -1             |
| Food Service Total                         |       |                  | 1   | 1           | 0           | 0            | -1             |

#### Department of Correction Budgeted Positions

| Title                          | Grade | Pay Range       | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|--------------------------------|-------|-----------------|-------------|-------------|-------------|--------------|----------------|
| Building & Grounds Maint       |       |                 |             |             |             |              |                |
| Boiler Oper/Mtce Wkr           | 4     | 53,747 - 59,530 | 4           | 4           | 0           | 0            | -4             |
| Correction Officer             | 8     | 45,361 - 50,156 | 2           | 2           | 0           | 0            | -2             |
| Correction Sergeant            | 11    | 56,606 - 62,649 | 1           | 1           | 0           | 0            | -1             |
| Sr Correction Ofcr             | 9     | 49,276 - 54,505 | 4           | 4           | 0           | 0            | -4             |
| Super Corr Maintenan           | 33    | 64,324 - 85,272 | 1           | 1           | 0           | 0            | -1             |
| Building & Grounds Maint Total |       |                 | 12          | 12          | 0           | 0            | -12            |
| Authorized Positions           |       |                 | 206         | 206         | 0           | 0            | -206           |

<sup>\*</sup>The Adopted Budget, consistent with the County Executive's 2018 Executive Budget, anticipates transfer of operation, management, and control of the correctional facility from the Department of Correction (Administrative Unit 15) to the Sheriff's Office (Administrative Unit 79). In the event that such transfer is not approved at the 2017 general election, the roster of authorized positions for the Department of Correction shall be restored to this unit, effective January 1, 2018, containing all positions as authorized within the Sheriff's Office for the adopted 2018 County Budget denominated as being "Correction" units, and containing the positions of Commissioner of Correction, Assistant Commissioner (Management & Administration), and Assistant Commissioner of Correction (Security and Operations), without further action by the Onondaga County Legislature. Further, in the event that such transfer is not approved at the 2017 general election, the intent is that operations of the correctional facility continue under the Executive branch and that the levy for the adopted 2018 County Budget is not affected.

# D32-Emergency Services\*



<sup>\*</sup>The County Executive's 2018 Executive Budget anticipated the creation of a new Department of Emergency Services, where such would have transferred the function, duties, and personnel from the Department of Emergency Communications and the Department of Emergency Management. The Adopted Budget restored personnel and funding to the Department of Emergency Communications and the Department of Emergency Management.

#### **Emergency Services Budget**

Page:D32-Emergency Services, F10001-General Fund

|   | 2016<br>Actual | 2017<br>Adopted | 2017<br>Modified | 2018<br>Executive | 2018*<br>Adopted |
|---|----------------|-----------------|------------------|-------------------|------------------|
| Account Code - Description                |                |                 |                  |                   |                  |
| A641010 Total-Total Salaries              | 0              | 0               | 0                | 8,257,569         | 0                |
| A641020-Overtime Wages                    | 0              | 0               | 0                | 1,033,450         | 0                |
| A641030-Other Employee Wages              | 0              | 0               | 0                | 107,355           | 0                |
| A693000-Supplies & Materials              | 0              | 0               | 0                | 81,508            | 0                |
| A694130-Maint, Utilities, Rents           | 0              | 0               | 0                | 3,261,553         | 0                |
| A694080-Professional Services             | 0              | 0               | 0                | 98,900            | 0                |
| A694100-All Other Expenses                | 0              | 0               | 0                | 70,738            | 0                |
| A694010-Travel & Training                 | 0              | 0               | 0                | 42,663            | 0                |
| Subtotal Direct Appropriations            | 0              | 0               | 0                | 12,953,736        | 0                |
| A691200-Employee Benefits-Interdepart     | 0              | 0               | 0                | 4,462,429         | 0                |
| A694950-Interdepart Charges               | 0              | 0               | 0                | 1,992,118         | 0                |
| A699690-Transfer to Debt Service Fund     | 0              | 0               | 0                | 4,243,063         | 0                |
| Subtotal Interdepartmental Appropriations | 0              | 0               | 0                | 10,697,610        | 0                |
| Total Appropriations                      | 0              | 0               | 0                | 23,651,346        | 0                |
| A590005-Non Real Prop Tax Items           | 0              | 0               | 0                | 3,277,690         | 0                |
| A590023-State Aid - Health                | 0              | 0               | 0                | 90,000            | 0                |
| A590042-Svcs Other Govts- Public Safety   | 0              | 0               | 0                | 251,110           | 0                |
| A590051-Rental Income                     | 0              | 0               | 0                | 116,111           | 0                |
| A590056-Sales of Prop and Comp for Loss   | 0              | 0               | 0                | 2,000             | 0                |
| A590057-Other Misc Revenues               | 0              | 0               | 0                | 16,000            | 0                |
| Subtotal Direct Revenues                  | 0              | 0               | 0                | 3,752,911         | 0                |
| A590060-Interdepart Revenue               | 0              | 0               | 0                | 11,150            | 0                |
| Subtotal Interdepartmental Revenues       | 0              | 0               | 0                | 11,150            | 0                |
| Total Revenues                            | o              | 0               | 0                | 3,764,061         | 0                |
| Local (Appropriations - Revenues)         | 0              | 0               | 0                | 19,887,285        | 0                |

<sup>\*</sup>The County Executive's 2018 Executive Budget anticipated the creation of a new Department of Emergency Services, where such would have transferred the function, duties, and personnel from the Department of Emergency Communications and the Department of Emergency Management. The Adopted Budget restored personnel and funding to the Department of Emergency Communications and the Department of Emergency Management.

#### **Emergency Services Grants Budget**

Page:D32-Emergency Services, F10030-General Grants Projects Fund

|   | 2016<br>Actual | 2017<br>Adopted | 2017<br>Modified | 2018<br>Executive | 2018*<br>Adopted |
|---|----------------|-----------------|------------------|-------------------|------------------|
| Account Code - Description                |                |                 |                  |                   |                  |
| A641010 Total-Total Salaries              | 0              | 0               | 0                | 227,822           | 0                |
| A641030-Other Employee Wages              | 0              | 0               | 0                | 25,500            | 0                |
| A693000-Supplies & Materials              | 0              | 0               | 0                | 142,000           | 0                |
| A694130-Maint, Utilities, Rents           | 0              | 0               | 0                | 87,500            | 0                |
| A694080-Professional Services             | 0              | 0               | 0                | 2,000             | 0                |
| A694100-All Other Expenses                | 0              | 0               | 0                | 71,500            | 0                |
| A694010-Travel & Training                 | 0              | 0               | 0                | 42,030            | 0                |
| A692150-Furn, Furnishings & Equip         | 0              | 0               | 0                | 17,000            | 0                |
| Subtotal Direct Appropriations            | 0              | 0               | 0                | 615,352           | 0                |
| A691200-Employee Benefits-Interdepart     | 0              | 0               | 0                | 75,748            | 0                |
| Subtotal Interdepartmental Appropriations | 0              | 0               | o                | 75,748            | 0                |
| Total Appropriations                      | 0              | 0               | 0                | 691,100           | 0                |
| A590012-Federal Aid - Public Safety       | 0              | 0               | 0                | 185,100           | 0                |
| A590022-State Aid - Public Safety         | 0              | 0               | 0                | 471,000           | 0                |
| A590057-Other Misc Revenues               | 0              | 0               | 0                | 35,000            | 0                |
| Subtotal Direct Revenues                  | 0              | 0               | 0                | 691,100           | 0                |
| Total Revenues                            | o              | 0               | 0                | 691,100           | 0                |
| Total Revenues                            | O              | O               | O                | 691,100           | O                |
| Local (Appropriations - Revenues)         | 0              | 0               | 0                | 0                 | 0                |

<sup>\*</sup>The County Executive's 2018 Executive Budget anticipated the creation of a new Department of Emergency Services, where such would have transferred the function, duties, and personnel from the Department of Emergency Communications and the Department of Emergency Management. The Adopted Budget restored personnel and funding to the Department of Emergency Communications and the Department of Emergency Management.

# **Emergency Services Funding Adjustments**

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:

■ The County Executive's 2018 Executive Budget anticipated the creation of a new Department of Emergency Services, where such would have transferred the function, duties, and personnel from the Department of Emergency Communications and the Department of Emergency Management. The Adopted Budget restored personnel and funding to the Department of Emergency Communications and the Department of Emergency Management

# Emergency Services Budgeted Positions

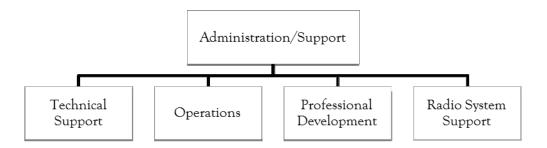
| Title                                | Grade | Pay Range        | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|--------------------------------------|-------|------------------|-------------|-------------|-------------|--------------|----------------|
| Emergency Communications (Admin)     |       |                  |             |             |             |              |                |
| Account Clerk 2                      | 7     | 41,709 - 46,097  | 0           | 0           | 1           | 0            | 0              |
| Accountant 2                         | 11    | 56,606 - 62,649  | 0           | 0           | 1           | 0            | 0              |
| Admin Assistant                      | 9     | 49,276 - 54,505  | 0           | 0           | 1           | 0            | 0              |
| Secretary                            | 24    | 37,200 - 49,314  | 0           | 0           | 1           | 0            | 0              |
| Typist 2                             | 5     | 35,764 - 39,491  | 0           | 0           | 1           | 0            | 0              |
| Comm Of Emer Svcs                    | 37    | 92,895 - 123,148 | 0           | 0           | 1           | 0            | 0              |
| Dep Comm Of Emer Svc                 | 35    | 77,287 - 102,457 | 0           | 0           | 1           | 0            | 0              |
| Emergency Communications (Adm) Total |       |                  | 0           | 0           | 7           | 0            | 0              |
| Operations                           |       |                  |             |             |             |              |                |
| Clerk 2 (B/W Saly)                   | 5     | 35,764 - 39,491  | 0           | 0           | 4           | 0            | 0              |
| Public Sfty Disp                     | 9     | 49,276 - 54,505  | 0           | 0           | 81          | 0            | 0              |
| Public Sfty Shft Spv                 | 12    | 60,279 - 66,731  | 0           | 0           | 6           | 0            | 0              |
| Public Sfty Telecomm                 | 7     | 41,709 - 46,097  | 0           | 0           | 28          | 0            | 0              |
| Supv Of Disp Oper                    | 10    | 52,953 - 58,590  | 0           | 0           | 26          | 0            | 0              |
| Operations Total                     |       |                  | 0           | 0           | 145         | 0            | 0              |
| Technical Support                    |       |                  |             |             |             |              |                |
| Public Sfty Shft Spv                 | 12    | 60,279 - 66,731  | 0           | 0           | 2           | 0            | 0              |
| Supv Of Disp Oper                    | 10    | 52,953 - 58,590  | 0           | 0           | 3           | 0            | 0              |
| Technical Support Total              |       |                  | 0           | 0           | 5           | 0            | 0              |
| Professional Develop                 |       |                  |             |             |             |              |                |
| Public Sfty Disp                     | 9     | 49,276 - 54,505  | 0           | 0           | 2           | 0            | 0              |
| Public Sfty Shft Spv                 | 12    | 60,279 - 66,731  | 0           | 0           | 1           | 0            | 0              |
| Professional Develop Total           |       |                  | 0           | 0           | 3           | 0            | 0              |
| Radio System Support                 |       |                  |             |             |             |              |                |
| Public Sfty Shft Spv                 | 12    | 60,279 - 66,731  | 0           | 0           | 1           | 0            | 0              |
| Supv Of Disp Oper                    | 10    | 52,953 - 58,590  | 0           | 0           | 1           | 0            | 0              |
| Radio System Support Total           |       |                  | 0           | 0           | 2           | 0            | 0              |
| Emergency Management (Admin)         |       |                  |             |             |             |              |                |
| Admin Analyst 2                      | 11    | 56,606 - 62,649  | 0           | 0           | 1           | 0            | 0              |
| Admin Assistant                      | 9     | 49,276 - 54,505  | 0           | 0           | 1           | 0            | 0              |
| Dir Of Security                      | 33    | 64,324 - 85,272  | 0           | 0           | 1           | 0            | 0              |
| Prog Asst Emerg Mgt                  | 10    | 52,953 - 58,590  | 0           | 0           | 1           | 0            | 0              |
| Prog Coord Emer Mgt                  | 10    | 52,953 - 58,590  | 0           | 0           | 1           | 0            | 0              |

# **Emergency Services Budgeted Positions**

| Title Ex Dep Comm Emer Svc         | Grade<br>36 | Pay Range<br>84,730 - 112,323 | 2016<br>Act<br>0 | 2017<br>Mod<br>0 | 2018<br>Exe<br>1 | 2018<br>Adpt<br>0 | Adpt<br>vs Mod<br>0 |
|------------------------------------|-------------|-------------------------------|------------------|------------------|------------------|-------------------|---------------------|
| Emergency Management (Admin) Total | 30          | 04,730 - 112,323              | 0                | 0                | 6                | 0                 | 0                   |
| Fire Service Coordin               |             |                               |                  |                  |                  |                   |                     |
| Codes Enf Officer                  | 11          | 56,606 - 62,649               | 0                | 0                | 1                | 0                 | 0                   |
| Dir Of Emer Mgt Fire               | 33          | 64,324 - 85,272               | 0                | 0                | 1                | 0                 | 0                   |
| Fire Service Coordin Total         | 33          | 01,921 03,212                 | 0                | 0                | 2                | 0                 | 0                   |
| Emergency Medical Se               |             |                               |                  |                  |                  |                   |                     |
| Dir Emer Med Serv                  | 33          | 64,324 - 85,272               | 0                | 0                | 1                | 0                 | 0                   |
| Emergency Medical Se Total         |             | , , , , ,                     | 0                | 0                | 1                | 0                 | 0                   |
| Authorized Positions               |             |                               | 0                | 0                | 171              | 0                 | 0                   |

<sup>\*</sup>The County Executive's 2018 Executive Budget anticipated the creation of a new Department of Emergency Services, where such would have transferred the function, duties, and personnel from the Department of Emergency Communications and the Department of Emergency Management. The Adopted Budget restored personnel and funding to the Department of Emergency Communications and the Department of Emergency Management.

# D34 - E-911 - Emergency Communications\*



#### **Department Mission**

To serve as the critical and vital link between the citizens of Onondaga County and the public safety agencies that serve them

#### Department Vision

Persons in need of help who dial 9-1-1 are efficiently and effectively connected with the resources that can assist them, property is protected, lives are saved, and first responders are safer

#### **Department Goals**

- The E911 Center and all communications support systems are 100% reliable
- Calls for assistance are answered, processed and dispatched consistent with best practices and department values
- Operations achieve the highest degree of public confidence
- Operational and support services meet the operational needs of member public safety agencies
- All employees are knowledgeable and possess the requisite skills and abilities that allow them to complete their job tasks efficiently and effectively to the highest level of expectation
- Technology is strategically acquired, implemented, and utilized to improve customer service and assist
  personnel in accomplishing their work more effectively and efficiently

<sup>\*</sup>The County Executive's 2018 Executive Budget anticipated the creation of a new Department of Emergency Services, where such would have transferred the function, duties, and personnel from the Department of Emergency Communications and the Department of Emergency Management. The Adopted Budget restored personnel and funding to the Department of Emergency Communications.

# 2017 Accomplishments

- Answered 91.4% of incoming emergency calls in ten seconds or less, meeting State Law and established professional standards.
- Dispatched emergency calls for service to 94 police, fire, and emergency medical service agencies.
- Published an updated GIS map set for public safety responders that includes new streets, building footprints, and Onondaga Nation addressing.
- Received meritorious public safety communications reaccreditation from CALEA/APCO
- Received a high rating from the Insurance Services Organization (ISO) benefiting served fire departments.
- Completed replacement of the E911 Center's HVAC system.
- Provided certification training for E911 Communications Training Officers.
- Began a project to rehabilitate the Common User Microwave Radio System (CUMRS) to MPLS to allow for increased utilization and to bring it up to date with current and future requirements of the trunked land mobile radio (TLMR) system and NYS DHSES guidelines requiring greater information sharing between the state's 911 centers. Secured \$1,404,362 in funding for the project through a NYS DHSES grant.
- Worked collaboratively with the Chief of the Onondaga Nation Fire Department and the United States
  Postal Service to assign addresses to residences and businesses on the Onondaga Nation territory.
- Entered into an agreement with Oneida County to share the E911 Master Site providing additional cost savings for all five CNYICC (Central New York Interoperable Communications Consortium) shared master site counties.
- Began working with a mobile data communications network (MDCN) consultant to finalize options for replacing the current 800 MHz Data Radio mobile data system that will be at end of life in 2017.
- Worked to educate the public and public safety agencies regarding the Area Code 680 overlay and the 10-digit dialing requirement/associated issue

# **Emergency Communications Budget**

Page:D34-Emergency Communications, F10001-General Fund

|   | 2016<br>Actual | 2017<br>Adopted | 2017<br>Modified | 2018<br>Executive | 2018*<br>Adopted |
|---|----------------|-----------------|------------------|-------------------|------------------|
| Account Code - Description                | Actual         | Adopted         | Wiodiffed        | Laccutive         | Adopted          |
| A641010 Total-Total Salaries              | 7,565,351      | 7,579,402       | 7,494,970        | 0                 | 8,041,507        |
| A641020-Overtime Wages                    | 1,295,078      | 1,032,950       | 1,032,950        | 0                 | 1,032,950        |
| A641030-Other Employee Wages              | 112,617        | 50,000          | 50,000           | 0                 | 60,000           |
| A693000-Supplies & Materials              | 37,449         | 56,158          | 56,158           | 0                 | 55,808           |
| A694130-Maint, Utilities, Rents           | 3,142,086      | 3,251,640       | 3,256,437        | 0                 | 3,242,553        |
| A694080-Professional Services             | 8,971          | 13,000          | 13,000           | 0                 | 8,900            |
| A694100-All Other Expenses                | 69,213         | 70,109          | 73,019           | 0                 | 68,383           |
| A694010-Travel & Training                 | 18,778         | 23,500          | 23,500           | 0                 | 26,463           |
| Subtotal Direct Appropriations            | 12,249,544     | 12,076,759      | 12,000,034       | 0                 | 12,536,564       |
|   |                |                 |                  |                   |                  |
| A691200-Employee Benefits-Interdepart     | 4,130,575      | 4,452,663       | 4,452,663        | 0                 | 4,330,911        |
| A694950-Interdepart Charges               | 1,343,618      | 1,301,448       | 1,301,448        | 0                 | 1,584,676        |
| A699690-Transfer to Debt Service Fund     | 4,193,199      | 4,477,300       | 4,477,300        | 0                 | 4,243,063        |
| Subtotal Interdepartmental Appropriations | 9,667,392      | 10,231,411      | 10,231,411       | 0                 | 10,158,650       |
| Total Appropriations                      | 21,916,936     | 22,308,170      | 22,231,445       | 0                 | 22,695,214       |
| A590005-Non Real Prop Tax Items           | 3,458,738      | 3,253,000       | 3,253,000        | 0                 | 3,277,690        |
| A590042-Svcs Other Govts- Public Safety   | 241,263        | 251,110         | 251,110          | 0                 | 251,110          |
| A590051-Rental Income                     | 107,846        | 108,005         | 108,005          | 0                 | 116,111          |
| A590056-Sales of Prop and Comp for Loss   | 1,892          | 2,000           | 2,000            | 0                 | 2,000            |
| A590057-Other Misc Revenues               | 20             | 0               | 0                | 0                 | 0                |
| Subtotal Direct Revenues                  | 3,809,759      | 3,614,115       | 3,614,115        | 0                 | 3,646,911        |
| Total Revenues                            | 3,809,759      | 3,614,115       | 3,614,115        | 0                 | 3,646,911        |
| Local (Appropriations - Revenues)         | 18,107,177     | 18,694,055      | 18,617,330       | 0                 | 19,048,303       |

<sup>\*</sup>The County Executive's 2018 Executive Budget anticipated the creation of a new Department of Emergency Services, where such would have transferred the function, duties, and personnel from the Department of Emergency Communications and the Department of Emergency Management. The Adopted Budget restored personnel and funding to the Department of Emergency Communications.

# **Emergency Communications Grants Budget**

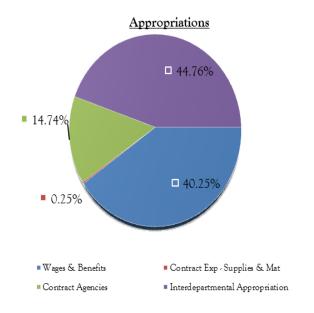
Page:D34-Emergency Communications, F10030-General Grants Projects Fund

|   | 2016<br>Actual | 2017<br>Adopted | 2017<br>Modified | 2018<br>Executive | 2018*<br>Adopted |
|---|----------------|-----------------|------------------|-------------------|------------------|
| Account Code - Description              |                |                 |                  |                   |                  |
| A641020-Overtime Wages                  | 86,363         | 0               | 0                | 0                 | 0                |
| A694130-Maint, Utilities, Rents         | 39,879         | 0               | 0                | 0                 | 0                |
| A694080-Professional Services           | 90,360         | 0               | 1,592,726        | 0                 | 0                |
| A694100-All Other Expenses              | 60,919         | 0               | 0                | 0                 | 0                |
| Subtotal Direct Appropriations          | 277,521        | 0               | 1,592,726        | 0                 | 0                |
|   |                |                 |                  |                   |                  |
| Total Appropriations                    | 277,521        | 0               | 1,592,726        | 0                 | 0                |
| A590022-State Aid - Public Safety       | 59,087         | 0               | 1,592,726        | 0                 | 0                |
| A590042-Svcs Other Govts- Public Safety | 7,795          | 0               | 0                | 0                 | 0                |
| Subtotal Direct Revenues                | 66,882         | 0               | 1,592,726        | 0                 | 0                |
|   |                |                 |                  |                   |                  |
| Total Revenues                          | 66,882         | 0               | 1,592,726        | 0                 | 0                |
| Local (Appropriations - Revenues)       | 210,639        | o               | o                | o                 | 0                |

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## E-911 - Emergency Communications Funding Adjustments

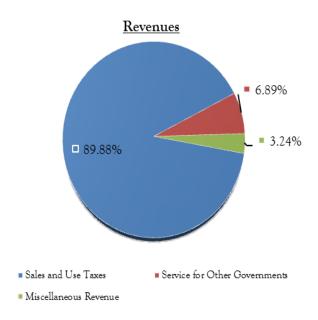
The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:



## Appropriation Adjustments

## Personnel Services

The modified budget does not include the provision for salary and wage impact as per the contract settlements, consequently, net personnel funding increased by \$556,537.



### Revenue Adjustments

## Non Real Property Tax

Increase of \$24,690 in telephone surcharge revenues due to new state law allowing surcharges to be collected on prepaid wireless devises

## Rental Income

Increase of \$8,106 due to contractual tower leases

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E-911 - Emergency Communications Budgeted Positions

| Title                          | Grade | Pay Range        | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018*<br>Adpt | Adpt<br>vs Mod |
|--------------------------------|-------|------------------|-------------|-------------|-------------|---------------|----------------|
| Admin/Support                  |       |                  |             |             |             |               |                |
| Account Clerk 2                | 7     | 41,709 - 46,097  | 1           | 1           | 0           | 1             | 0              |
| Accountant 2                   | 11    | 56,606 - 62,649  | 1           | 1           | 0           | 0             | -1             |
| Admin Assistant                | 9     | 49,276 - 54,505  | 0           | 0           | 0           | 1             | 1              |
| Comm Of Emer Commun            | 37    | 92,895 - 123,148 | 1           | 1           | 0           | 1             | 0              |
| Dep Comm Em Com (Op)           | 35    | 77,287 - 102,457 | 1           | 1           | 0           | 1             | 0              |
| Secretary                      | 24    | 37,200 - 49,314  | 1           | 1           | 0           | 1             | 0              |
| Typist 2                       | 5     | 35,764 - 39,491  | 1           | 1           | 0           | 1             | 0              |
| Admin/Support Total            |       |                  | 6           | 6           | 0           | 6             | 0              |
| Operations                     |       |                  |             |             |             |               |                |
| Clerk 2 (B/W Saly)             | 5     | 35,764 - 39,491  | 4           | 4           | 0           | 4             | 0              |
| Public Sfty Disp               | 9     | 49,276 - 54,505  | 81          | 81          | 0           | 81            | 0              |
| Public Sfty Shft Spv           | 12    | 60,279 - 66,731  | 6           | 6           | 0           | 6             | 0              |
| Public Sfty Telecomm           | 7     | 41,709 - 46,097  | 28          | 28          | 0           | 28            | 0              |
| Supv Of Disp Oper              | 10    | 52,953 - 58,590  | 26          | 26          | 0           | 26            | 0              |
| Operations Total               |       |                  | 145         | 145         | 0           | 145           | 0              |
| Technical Support              |       |                  |             |             |             |               |                |
| Public Sfty Shft Spv           | 12    | 60,279 - 66,731  | 2           | 2           | 0           | 2             | 0              |
| Supv Of Disp Oper              | 10    | 52,953 - 58,590  | 3           | 3           | 0           | 3             | 0              |
| Technical Support Total        |       |                  | 5           | 5           | 0           | 5             | 0              |
| Professional Development       |       |                  |             |             |             |               |                |
| Public Sfty Disp               | 9     | 49,276 - 54,505  | 2           | 2           | 0           | 2             | 0              |
| Public Sfty Shft Spv           | 12    | 60,279 - 66,731  | 1           | 1           | 0           | 1             | 0              |
| Professional Development Total |       |                  | 3           | 3           | 0           | 3             | 0              |
| Radio System Support           |       |                  |             |             |             |               |                |
| Public Sfty Shft Spv           | 12    | 60,279 - 66,731  | 1           | 1           | 0           | 1             | 0              |
| Supv Of Disp Oper              | 10    | 52,953 - 58,590  | 1           | 1           | 0           | 1             | 0              |
| Radio System Support Total     |       |                  | 2           | 2           | 0           | 2             | 0              |
| Authorized Positions           |       |                  | 161         | 161         | 0           | 161           | 0              |

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#### **E911 - Emergency Communications**

#### **Program Narrative**

|                                      | 2018*             |                  |                    |  |  |  |  |
|--------------------------------------|-------------------|------------------|--------------------|--|--|--|--|
|                                      | Adopted           |                  |                    |  |  |  |  |
|                                      | Expenses<br>Total | Local<br>Dollars | Funded<br>Staffing |  |  |  |  |
| D34-Emergency Communications         | 22,695,214        | 19,048,303       | 146                |  |  |  |  |
| D341000000-Administration/Support    | 1,532,082         | 1,531,882        | 6                  |  |  |  |  |
| D3420000000-Operations               | 20,043,091        | 16,396,380       | 131                |  |  |  |  |
| D343000000-Technical Support         | 484,067           | 484,067          | 4                  |  |  |  |  |
| D3450000000-Professional Development | 442,452           | 442,452          | 3                  |  |  |  |  |
| D346000000-Radio System Support      | 193,522           | 193,522          | 2                  |  |  |  |  |

Administration/Support: This program plans, organizes and directs the operations of the Department of Emergency Communications including the management of 9-1-1 Center facilities, resources, equipment, and staff. It reviews system hardware and software and prepares specifications for the purchase of new systems as necessary and performs all long-range resource planning. This program serves as the liaison to other County Departments and outside agencies and is also responsible for: budget preparation and monitoring; supplies ordering and payment processing; payroll and timekeeping; personnel processing, recruitment and selection; community education; the Department's Personnel Advisory Committee; Annual Report preparation; and all clerical functions. It is charged with planning, managing, and maintaining the communication infrastructure for the county and provides the same for all facilities.

Operations: This program is responsible for all public safety call taking and communications. This includes answering incoming emergency telephone calls and dispatching the appropriate emergency service providers from among 58 fire agencies and rescue organizations, 22 police agencies, and 18 ambulance services as well other public safety agencies including the New York State Department of Parole, NYS Parks Police, NYS DEC, United States Marshals Service, Probation, Syracuse University Department of Public Safety, the SUNY Upstate Physician Response Unit, and others. This program provides necessary information, support, and data for criminal and fire response and investigations from local, state, and national databases. It provides emergency medical dispatch services for all countywide medical emergencies. It also addresses complaints and problems from both the public and emergency service provider agencies. Operations/Dispatch also includes NYSPIN (New York State Police Information Network (NYSPIN/e-Justice) services which monitors incoming messages from all NYSPIN users including the FBI, DCJS, NCIC, and the federal Department of Homeland Security. The requirement for law enforcement agencies to originate NYSPIN messages and file entries is mandated in the New York State Executive Law.

**Technical Support:** This program monitors and maintains the Technical Systems connected to and within the 9-1-1 Center in the best working condition possible to provide continuous and reliable service to all citizens and public safety agencies that we serve. Technical Systems include computerized telephony, the radio console and microwave systems, the GEM911 Text to 911 client, the computer aided dispatch (CAD) system, mapping, the New York State Police Information Network (NYSPIN) terminals, the Criminal History and Incident Reporting System (CHAIRS) terminal emulations, and multiple other computer based applications and interface components for outside agencies. The Technical Support program is the primary

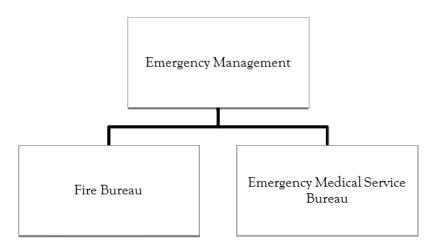
group dealing with wireless, VoIP (Voice over Internet Protocol), and any new technology call delivery system. It also tracks developments in technology and their application to public safety, including determination of migration pathways and impact to current technologies. The program also coordinates system maintenance and program development with associated departments and outside agencies and vendors. The supervisor of Technical Support acts as the Project Manager for projects such as the upgraded CAD, Mobile Data Radio Network, and Records Management System.

Professional Development: This program is responsible for employee training and professional development at the Department of Emergency Communications. This includes training of new hires as well as refresher and mandated in-service training for current 9-1-1 Center staff. It also includes training for employees on new systems such as the telephone system, Computer Aided Dispatch (CAD) system, radio systems, and other new technologies. Additional training and training support is provided to public safety agencies in regard to systems such as CAD, NetViewer, IMobile, and the OCICS Radio System. This program also oversees the Commission on Accreditation for Law Enforcement Agencies, Inc. (CALEA)/Association of Public Safety Communications Officials (APCO) public safety communications accreditation process for the department. The Department of Emergency Communications was originally accredited by CALEA in 2002 and has been continuously reaccredited since then, which requires continuous compliance with the 212 CALEA standards, as well as annual compliance reporting.

Radio System Support: This program monitors and maintains the Onondaga County Interoperable Communications System (OCICS). Onondaga County has invested nearly \$40M in the OCICS. The OCICS will provide the radio communication link encompassing the 145 emergency service provider agencies we serve and also communication between the service providers themselves. In addition the OCICS provides radio service to non-public safety clients throughout Onondaga County including Onondaga County Water Environmental Protection (WEP), the Onondaga County Parks Department, the Onondaga County Department of Transportation, the Onondaga County Health Department, the Metro Water Board, the maintenance staff and security staff of the Downtown Complex which includes the Civic Center Complex and the Unified Court System, the Justice Center Custody Division, the Syracuse Housing Authority security staff and maintenance staff, as well as the Town of Onondaga, Village of East Syracuse, Town of Fabius, and Town of Lafayette. The entire OCICS is administered and managed by the Department of Emergency Communications.

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# D38 - Emergency Management\*



## Department Mission

To partner with stakeholders to promote life safety and preservation of property through a progressive cycle of emergency disaster preparedness, response, recovery and mitigation

### Department Vision

A comprehensive, well-coordinated emergency response and recovery system that has the local capacity to effectively manage emergency situations and disasters

#### Department Goals

- County disaster preparedness, response, recovery and exercise initiatives are coordinated
- Emergency response organizations are provided with comprehensive training opportunities
- Citizen and community emergency preparedness is enhanced through education and outreach
- Emergency response capabilities, including special operations response teams, are maintained to support incidents that require mutual aid
- County facilities are safe, secure, and code compliant

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# 2017 Accomplishments

- Worked with Emergency Communications, Information Technology and Personnel to develop and implement an employee emergency notification system to improve communications between the County and employees.
- Strengthened and expanded the Human Needs Task Force in preparation of delivery basic human services during a disaster. This was done in collaboration and coordination with multiple Onondaga County departments and external partners.
- Continued to develop a NYS recognized county animal response team to support large and small animal
  emergency response efforts. The team is a regional asset that can be called upon to assist agencies outside
  of Onondaga County.
- Participated on preparedness committees, councils and associations that include a broad spectrum of response partners, including the Human Needs Task Force, Persons with Disabilities Emergency Planning Taskforce and the Eastern Onondaga Critical Response Committee and school districts.
- Support partners with special event planning and support, including deployment of the department's mobile command vehicle, other assets and staffing incident command posts.
- Responded to approximately 200 major incidents within the County and provided command and control assistance as well as cause and origin determination for fire emergencies.
- Coordinated the delivery of 2,700 hours of NYS Office of Fire Prevention and Control courses to volunteer/career firefighters in 55 departments from across the County.
- Provided critical incident stress management services to first responders following unusually difficult situations.
- Instituted a training and exercise schedule with Emergency Management Staff to improve our operational readiness.
- Issued 20 building permits for new construction and renovations worth over \$10.5 million in value.

# **Emergency Management Budget**

Page: D38-Emergency Management, F10001-General Fund

|   | 2016<br>Actual                       | 2017<br>Adopted               | 2017<br>Modified                     | 2018<br>Executive | 2018*<br>Adopted              |
|---|--------------------------------------|-------------------------------|--------------------------------------|-------------------|-------------------------------|
| Account Code - Description  |                                      |                               |                                      |                   |                               |
| A641010 Total-Total Salaries  | 213,413                              | 41,382                        | 107,470                              | 0                 | 210,733                       |
| A641020-Overtime Wages  | 0                                    | 500                           | 500                                  | 0                 | 500                           |
| A641030-Other Employee Wages  | 28,507                               | 46,200                        | 46,200                               | 0                 | 47,355                        |
| A693000-Supplies & Materials  | 21,250                               | 25,700                        | 28,580                               | 0                 | 25,700                        |
| A695700-Contractual Expenses Non-Govt   | 25,000                               | 0                             | 0                                    | 0                 | 0                             |
| A694130-Maint, Utilities, Rents   | 11,057                               | 20,200                        | 20,200                               | 0                 | 19,000                        |
| A694080-Professional Services   | 19,913                               | 90,000                        | 95,525                               | 0                 | 90,000                        |
| A694100-All Other Expenses  | 1,065                                | 2,490                         | 2,490                                | 0                 | 2,355                         |
| A694010-Travel & Training   | 8,481                                | 16,200                        | 16,200                               | 0                 | 16,200                        |
| A666500-Contingent Account  | 0                                    | 114,801                       | 114,801                              | 0                 | 10,000                        |
| Subtotal Direct Appropriations  | 328,687                              | 357,473                       | 431,966                              | 0                 | 421,843                       |
| A691200-Employee Benefits-Interdepart<br>A694950-Interdepart Charges<br>Subtotal Interdepartmental Appropriations | 164,416<br>626,199<br><b>790,614</b> | 176,073<br>543,144<br>719,217 | 176,073<br>543,144<br><b>719,217</b> | 0<br>0<br>0       | 131,518<br>402,640<br>534,158 |
| Total Appropriations  | 1,119,301                            | 1,076,690                     | 1,151,183                            | 0                 | 956,001                       |
| A590012-Federal Aid - Public Safety   | 0                                    | 4,000                         | 4,000                                | 0                 | 0                             |
| A590022-State Aid - Public Safety   | 0                                    | 2,000                         | 2,000                                | 0                 | 0                             |
| A590023-State Aid - Health  | 19,175                               | 90,000                        | 90,000                               | 0                 | 89,672                        |
| A590032-County Svc Rev - Public Safety  | 2,203                                | 0                             | 0                                    | 0                 | 0                             |
| A590057-Other Misc Revenues   | 15,244                               | 16,000                        | 16,000                               | 0                 | 16,000                        |
| Subtotal Direct Revenues  | 36,621                               | 112,000                       | 112,000                              | 0                 | 105,672                       |
| A590060-Interdepart Revenue   | 8,722                                | 11,150                        | 11,150                               | 0                 | 11,150                        |
| Subtotal Interdepartmental Revenues   | 8,722                                | 11,150                        | 11,150                               | 0                 | 11,150                        |
| Total Revenues  | 45,343                               | 123,150                       | 123,150                              | 0                 | 116,822                       |
| Local (Appropriations - Revenues)   | 1,073,958                            | 953,540                       | 1,028,033                            | o                 | 839,179                       |

<sup>\*</sup>The County Executive's 2018 Executive Budget anticipated the creation of a new Department of Emergency Services, where such would have transferred the function, duties, and personnel from the Department of Emergency Communications and the Department of Emergency Management. The Adopted Budget restored personnel and funding to the Department of Emergency Management.

# **Emergency Management Grants Budget**

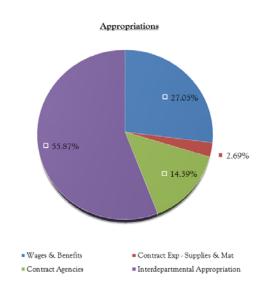
Page:D38-Emergency Management, F10030-General Grants Projects Fund

|   | 2016<br>Actual | 2017<br>Adopted | 2017<br>Modified | 2018<br>Executive | 2018*<br>Adopted |
|---|----------------|-----------------|------------------|-------------------|------------------|
| Account Code · Description                |                |                 |                  |                   |                  |
| A641010 Total-Total Salaries              | 229,313        | 208,822         | 208,822          | 0                 | 227,822          |
| A641030-Other Employee Wages              | 25,484         | 25,500          | 25,500           | 0                 | 25,500           |
| A691250-Employee Benefits                 | 0              | 75,748          | 75,748           | 0                 | 0                |
| A693000-Supplies & Materials              | 97,708         | 146,500         | 146,500          | 0                 | 142,000          |
| A694130-Maint, Utilities, Rents           | 14,747         | 103,500         | 103,500          | 0                 | 87,500           |
| A694080-Professional Services             | 33,878         | 2,000           | 2,000            | 0                 | 2,000            |
| A694100-All Other Expenses                | 14,689         | 55,000          | 55,000           | 0                 | 71,500           |
| A694010-Travel & Training                 | 3,994          | 38,730          | 38,730           | 0                 | 42,030           |
| A692150-Furn, Furnishings & Equip         | 0              | 0               | 0                | 0                 | 17,000           |
| A671500-Automotive Equipment              | 44,834         | 0               | 0                | 0                 | 0                |
| Subtotal Direct Appropriations            | 464,647        | 655,800         | 655,800          | 0                 | 615,352          |
| A691200-Employee Benefits-Interdepart     | 82,297         | 0               | 0                | 0                 | 75,748           |
| A694950-Interdepart Charges               | 890            | 0               | 0                | 0                 | 0                |
| Subtotal Interdepartmental Appropriations | 83,187         | o               | 0                | 0                 | 75,748           |
| Total Appropriations                      | 547,834        | 655,800         | 655,800          | 0                 | 691,100          |
| A590012-Federal Aid - Public Safety       | 193,843        | 184,800         | 184,800          | 0                 | 185,100          |
| A590022-State Aid - Public Safety         | 344,871        | 471,000         | 471,000          | 0                 | 471,000          |
| A590042-Svcs Other Govts- Public Safety   | 70,000         | 0               | 0                | 0                 | 0                |
| A590056-Sales of Prop and Comp for Loss   | 2,420          | 0               | 0                | 0                 | 0                |
| A590057-Other Misc Revenues               | 0              | 0               | 0                | 0                 | 35,000           |
| Subtotal Direct Revenues                  | 611,134        | 655,800         | 655,800          | 0                 | 691,100          |
| Total Revenues                            | 611,134        | 655,800         | 655,800          | 0                 | 691,100          |
| Local (Appropriations - Revenues)         | (63,300)       | 0               | 0                | 0                 | 0                |

<sup>\*</sup>The County Executive's 2018 Executive Budget anticipated the creation of a new Department of Emergency Services, where such would have transferred the function, duties, and personnel from the Department of Emergency Communications and the Department of Emergency Management. The Adopted Budget restored personnel and funding to the Department of Emergency Management.

## **Emergency Management Funding Adjustments**

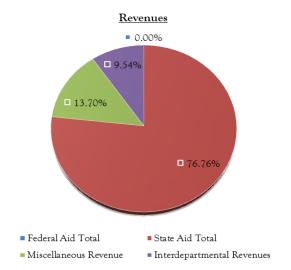
The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:



#### Appropriation Adjustments

### Personnel Services

The modified budget does not include the provision for salary and wage impact as per the contract settlements, consequently, net personnel funding increased by \$104,418.



\*The County Executive's 2018 Executive Budget anticipated the creation of a new Department of Emergency Services, where such would have transferred the function, duties, and personnel from the Department of Emergency Communications and the Department of Emergency Management. The Adopted Budget restored personnel and funding to the Department of Emergency Management.

# **Emergency Management Budgeted Positions**

| Title                          | Grade | Pay Range        | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018*<br>Adpt | Adpt<br>vs Mod |
|--------------------------------|-------|------------------|-------------|-------------|-------------|---------------|----------------|
| Emergency Management           |       |                  | 7100        | Wiod        | DAC         | rapt          | vs Mod         |
| Admin Analyst 2                | 11    | 56,606 - 62,649  | 1           | 1           | 0           | 1             | 0              |
| Admin Assistant                | 9     | 49,276 - 54,505  | 1           | 1           | 0           | 1             | 0              |
| Comm Of Emer Mgt               | 36    | 84,730 - 112,323 | 1           | 1           | 0           | 1             | 0              |
| Dir Of Security                | 33    | 64,324 - 85,272  | 1           | 1           | 0           | 1             | 0              |
| Prog Asst Emerg Mgt            | 10    | 52,953 - 58,590  | 1           | 1           | 0           | 1             | 0              |
| Prog Coord Emer Mgt            | 10    | 52,953 - 58,590  | 1           | 1           | 0           | 1             | 0              |
|                                | 10    | J2,9JJ - J0,J90  | 6           | 6           | 0           | 6             | 0              |
| Emergency Management Total     |       |                  | O           | O           | O           | O             | O              |
| Fire Service Coord             |       |                  |             |             |             |               |                |
| Codes Enf Officer              | 11    | 56,606 - 62,649  | 1           | 1           | 0           | 1             | 0              |
| Dir Of Emer Mgt Fire           | 33    | 64,324 - 85,272  | 1           | 1           | 0           | 1             | 0              |
| Fire Service Coord Total       |       | , , ,            | 2           | 2           | 0           | 2             | 0              |
| Emergency Med Serv Coord       |       |                  |             |             |             |               |                |
| Dir Emer Med Serv              | 33    | 64,324 - 85,272  | 1           | 1           | 0           | 1             | 0              |
| Emergency Med Serv Coord Total |       |                  | 1           | 1           | 0           | 1             | 0              |
| Authorized Positions           |       |                  | 9           | 9           | o           | 9             | o              |

<sup>\*</sup>The County Executive's 2018 Executive Budget anticipated the creation of a new Department of Emergency Services, where such would have transferred the function, duties, and personnel from the Department of Emergency Communications and the Department of Emergency Management. The Adopted Budget restored personnel and funding to the Department of Emergency Management.

#### **Emergency Management**

### **Program Narrative**

# 2018\* Adopted

|   | Expenses<br>Total | Local<br>Dollars | Funded<br>Staffing |
|---|-------------------|------------------|--------------------|
| D38-Emergency Management                          | 1,647,101         | 839,179          | 8                  |
| D3810000000-Emergency Management (Administration) | 1,193,906         | 499,806          | 5                  |
| D3820000000-Fire Bureau                           | 275,368           | 264,218          | 2                  |
| D3830000000-Emergency Medical Service Bureau      | 177,827           | 75,155           | 1                  |

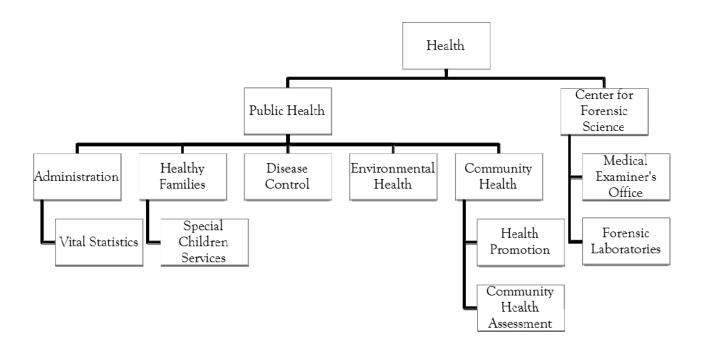
Emergency Management Administration: The Emergency Management program mission is to prepare emergency response and support personnel through disaster planning, training, and education to combat any type of emergency; to prepare and assist the municipalities of the County in emergency management activities and continuity of government; and to serve the citizens of Onondaga County through disaster mitigation, preparedness, response, and recovery efforts as mandated by Federal and State Law. The department is responsible for the Administration and Leadership of the Emergency Management, Fire and EMS Bureaus. As a group, the department provides specialized resources and capabilities to all municipalities in the County, including command, control and coordination support during large incidents. In addition, DEM is responsible for the Security and Critical Infrastructure Protection of County property, equipment and personnel. The Security group plans, develops, implements and monitors all policies and procedures to maintain and enhance critical infrastructure protection and security for the downtown complex. This includes the assurances that effective access control, emergency response functions and safety procedures are carried out and that all security equipment is functional and up-to-date.

**Fire Bureau:** County government provides trained, New York State certified fire investigators to respond at the request of local fire chiefs to determine the cause and origin of any fires or explosions. In the event this is identified as an incendiary fire, the fire investigators work with the police agency having jurisdiction to pursue prosecution of a criminal arson case. The bureau also provides fire prevention program assistance and enforcement of the NYS Building Code on County property.

Emergency Medical Service Bureau: The Emergency Medical Service Bureau coordinates and sponsors emergency medical training, and serves in an advisory capacity to the County Executive. Additionally, the Bureau staff participates with several outside agencies in the refinement of response guidelines related to Weapons of Mass Destruction including chemical, biological, radiologic, nuclear, and explosive incidents. Staff also coordinates EMS activities at major emergency incidents, promotes volunteer recruitment and retention activities, coordinates a critical incident stress management team and maintains EMS response statistics within the County. The EMS Bureau directs County policy on EMS matters and generally monitors the EMS system while serving in an advisory capacity to EMS providers in the system.

<sup>\*</sup>The County Executive's 2018 Executive Budget anticipated the creation of a new Department of Emergency Services, where such would have transferred the function, duties, and personnel from the Department of Emergency Communications and the Department of Emergency Management. The Adopted Budget restored personnel and funding to the Department of Emergency Management.

# D43 - Health Department



# Department Mission

To protect and improve the health of all Onondaga County residents

## Department Vision

A community of partners working together for the physical, social, and emotional well-being of all

## Department Goals

- All residents are free of preventable communicable disease
- All residents live in safe and healthy homes
- All residents are prepared and ready to respond to public health emergencies
- All residents have access to and utilize appropriate health services
- All babies born in Onondaga County are healthy and supported
- Health disparities are eliminated in Onondaga County
- All community partners and the public engage in dialogue to address public health challenges
- All OCHD staff are well prepared and equipped to meet public health challenges and community needs

## 2017 Accomplishments

#### Administration

- The Onondaga County Drug Task Force is now organized with six subcommittees with each subcommittee structured to work on specific strategies to combat the opioid epidemic. The NYS Department of Health awarded the Health Department a multiyear grant to support ongoing efforts.
- Public Health Preparedness (PHP) developed new relationships with National Grid and the 174th Air National Guard to become closed Points of Distribution (POD) partners.
- A considerable amount of documentation was completed and the formal application for accreditation was submitted to the Public Health Accreditation Board (PHAB).
- The Office of Vital Statistics successfully implemented the Electronic Death Registration System (EDRS) in Onondaga County.

#### Health Promotion and Disease Prevention

- The Lead Poisoning Control Program established a direct data entry and referral process for non-compliant property owners via the City of Syracuse's Division of Code Enforcement database and implemented a data sharing initiative with the Onondaga County Department of Social Services Economic Security to withhold rent from non-compliant property owners cited for public health law violations.
- Bureau staff collaborated with students from Syracuse University's Newhouse School to produce two
  public service announcement videos for the Health Department's use on opioid addiction and sexually
  transmitted diseases.
- The Cancer Services Program awarded mini-grants to four community-based organizations in Onondaga County. The grantees are assisting with promotion and education on breast, cervical, and colorectal cancers in addition to recruiting eligible women and men for free cancer screening services.
- Staff contributed to the support of several school wellness projects at the Syracuse City School District
  including: the renovation of the Franklin Elementary School playground and an indoor walking trail at
  Fowler High School.
- Bureau staff worked cooperatively with Centro New York Regional Transportation Authority to
  provide services for their employees that included: offering farm fresh mobile markets, designing an
  outdoor walking trail, and changing the foods offered in employee vending machines.
- Bureau staff planned, developed, and implemented breastfeeding friendly spaces in eight select community based organizations that serve the New American population.

#### Surveillance and Statistics

- An enhanced Community Health Assessment and Improvement Plan was finalized. The revised version includes detailed health indicator data, a description of community assets and resources, and a discussion of social, economic, environmental and policy determinants of health.
- In support of the Prescription Drug Overdose Prevention (PDOP) grant from NYSDOH, staff conducted a survey for medical providers to assess current prescribing practices, planned a training session for providers, and implemented a media campaign to increase awareness of opioid overdoses.

#### **Environmental Health**

- Two teams were awarded the distinction of making the 2017 New York State Public Health Works! Honor Roll. One team successfully transitioned from using written paper inspection forms to using computer tablets, while the other implemented new regulations regarding Legionella and lead testing of drinking water in schools.
- The Bureau of Public Health Engineering aided 18 public school districts in Onondaga County to achieve compliance with new lead in drinking water regulation through best management practices.
- The Vector Control Program maintained rigorous mosquito surveillance and control programs. Surveillance traps that attract the species of mosquito that could carry the Zika virus have been added.
- The Healthy Neighborhood Program has partnered with Refugee and Immigrant Self-Empowerment (RISE) in order to provide home safety services for the City of Syracuse's large refugee population.

#### Maternal and Child Health: Healthy Families

- Preschool Special Education established an electronic mailbox used by evaluators and therapy providers. The new system allows OCHD staff to review information electronically and access it in a central location from tablets during CPSE meetings.
- The Division contracted with McGuinness to use its CPSE Portal and Medicaid Billing Clearing House, saving approximately \$44,000 annually in contractual costs.
- Healthy Families began working with the NYS Office of Alcoholism and Substance Abuse Services (OASAS) on an In-Depth Technical Assistance (IDTA) program to provide additional support and expertise in the area of Perinatal Substance Abuse.
- Syracuse Healthy Start hosted a community training on Safe Sleep for Infants, training 20 community members to become ambassadors promoting infant safety within their communities.
- The Maternal Infant and Community Health Collaborative (MICHC) began a collaboration with the FACES program at Syracuse Community Connections to promote maternal child health activities with the LGBTQ community.
- The WIC Program developed and implemented a campaign geared toward prenatal participants to decrease the percentage of high maternal weight gain during pregnancy.

#### Bureau of Disease Control

- The Communicable Disease program was awarded \$30,000 by NYSDOH for its success in the Local Health Department Performance Incentive Initiative. The CD program was measured for timeliness and completeness of communicable disease investigations and reporting in 2016.
- The STD Center ran a highly successful STI ad campaign on Facebook. The low-cost campaign reached 42,938 people on Facebook; the ads were seen 111,455 times and received 600 clicks to the OCHD website.
- The Electronic Medical Record (EMR) is currently being implemented in the Bureau. The system is expected to be fully operational by the end of 2017.

#### Medical Examiner's Office

- The Medical Examiner's Office passed full on-site inspection and was awarded re-accreditation by the National Association of Medical Examiners and the American Board of Forensic Toxicology.
- The Senior Forensic Investigator received the "Best Paper Award" on forensic investigation "Case-Type Specific Data" at the National Association of Medical Examiners (NAME) annual meeting in September 2016. The CDC awarded a grant to the American Board of Medicolegal Death Investigators to further develop the MEO's "Every Scene, Every Time" scene documentation and "Case-Type Specific Data" toolkits to be used across the nation and in Canada.

#### Forensic Laboratories

- The Forensic Chemistry and Digital Evidence sections worked with the SCSD to help establish a
  program curriculum and prepare the necessary materials needed to gain NYS approval for a new Career
  Technical Education (CTE) program.
- The laboratory revised the evidence submission guidelines to address increasing submissions in the face of limited laboratory resources and focus those resources on performing analyses on evidence that has the highest probability of providing probative results. The laboratory also provided training to over 70 individuals representing 14 law enforcement agencies regarding the revised guidelines, the types of analyses offered by the laboratory, and how to choose analyses that will yield the most probative value to their investigations.
- The Chemistry section of the laboratory validated a handheld Raman spectrometer (TruNarc) to allow the laboratory to quickly perform a presumptive screening for controlled substances without the need for reagents or sampling. This ability will allow the laboratory to be more efficient in screening drugs and move them directly to confirmatory testing.

# Health Department Budget

Page:D43-Health Department, F10001-General Fund

| 1 uge. 2   5 11 c                          | 2016       | 2017       | 2017       | 2018       | 2018       |
|--|------------|------------|------------|------------|------------|
|  | Actual     | Adopted    | Modified   | Executive  | Adopted    |
| Account Code - Description                 | Actual     | Adopted    | Wiodiffed  | Daccutive  | Adopted    |
| A641010 Total-Total Salaries               | 10,101,852 | 9,985,878  | 9,634,315  | 10,390,290 | 10,390,290 |
| A641020-Overtime Wages                     | 115,283    | 111,649    | 111,649    | 111,649    | 111,649    |
| A641030-Other Employee Wages               | 110,631    | 51,473     | 63,356     | 53,020     | 53,020     |
| A693000-Supplies & Materials               | 549,288    | 584,055    | 607,075    | 530,900    | 530,900    |
| A695700-Contractual Expenses Non-Govt      | 75,000     | 75,000     | 75,000     | 20,000     | 20,000     |
| A696450-Special Children Services          | 39,686,990 | 41,687,512 | 41,687,512 | 43,766,128 | 43,766,128 |
|  |            |            |            |            |            |
| A694130-Maint, Utilities, Rents            | 455,663    | 472,582    | 472,582    | 454,795    | 454,795    |
| A694080-Professional Services              | 1,601,482  | 1,480,187  | 1,753,796  | 1,310,250  | 1,310,250  |
| A694100-All Other Expenses                 | 179,614    | 161,080    | 161,080    | 158,816    | 158,816    |
| A694010-Travel & Training                  | 135,332    | 117,465    | 117,465    | 117,467    | 117,467    |
| A666500-Contingent Account                 | 0          | 0          | 0          | 0          | 41,000     |
| A692150-Furn, Furnishings & Equip          | 134,628    | 35,000     | 35,000     | 0          | 0          |
| A671500-Automotive Equipment               | 53,595     | 0          | 0          | 0          | 0          |
| Subtotal Direct Appropriations             | 53,199,358 | 54,761,881 | 54,718,831 | 56,913,315 | 56,954,315 |
| A691200-Employee Benefits-Interdepart      | 5,860,691  | 6,566,911  | 6,526,530  | 5,889,885  | 5,889,885  |
| A694950-Interdepart Charges                | 6,298,455  | 4,310,794  | 4,310,794  | 5,660,436  | 5,652,374  |
| Subtotal Interdepartmental Approps         | 12,159,146 | 10,877,705 | 10,837,324 | 11,550,321 | 11,542,259 |
| K K  | ,,         | .,,        | .,         | , ,-       | ,- , , - : |
| Total Appropriations                       | 65,358,505 | 65,639,586 | 65,556,155 | 68,463,636 | 68,496,574 |
| A590013-Federal Aid - Health               | 463,685    | 445,029    | 445,029    | 518,877    | 518,877    |
| A590021-State Aid - Education              | 19,941,659 | 20,931,946 | 20,931,946 | 21,731,701 | 21,731,701 |
| A590022-State Aid - Public Safety          | 4,497      | 5,000      | 5,000      | 5,000      | 5,000      |
| A590023-State Aid - Health                 | 3,853,902  | 4,299,596  | 4,299,596  | 4,069,930  | 4,082,536  |
| A590025-State Aid - Social Services        | 456,645    | 445,927    | 445,927    | 524,924    | 524,924    |
| A590030-County Svc Rev - Gen Govt Supp     | 86,495     | 75,000     | 75,000     | 75,000     | 75,000     |
| A590033-County Svc Rev - Health            | 1,495,624  | 1,286,492  | 1,286,492  | 1,201,547  | 1,201,547  |
| A590036-County Svc Rev - Other Econ Assist | 109,590    | 102,000    | 102,000    | 102,000    | 102,000    |
| A590040-Svcs Other Govts - Gen Govt Supp   | 976,880    | 1,009,700  | 1,009,700  | 1,099,700  | 1,099,700  |
| A590043-Svcs Other Govts - Health          | 5,383,307  | 4,300,972  | 4,300,972  | 4,402,182  | 4,402,182  |
| A590054-Permits                            | 590,378    | 573,539    | 573,539    | 575,000    | 575,000    |
| A590055-Fines & Forfeitures                | 26,375     | 36,165     | 36,165     | 26,500     | 26,500     |
| A590056-Sales of Prop and Comp for Loss    | 6,395      | 0          | 0,100      | 20,500     | 20,500     |
| A590057-Other Misc Revenues                | 26,894     | 27,975     | 28,283     | 28,500     | 28,500     |
|  | 33,422,327 |            |            |            |            |
| Subtotal Direct Revenues                   | 33,422,327 | 33,539,341 | 33,539,649 | 34,360,861 | 34,373,467 |
| A590060-Interdepart Revenue                | 14,359     | 24,000     | 24,000     | 24,000     | 24,000     |
| Subtotal Interdepartmental Revenues        | 14,359     | 24,000     | 24,000     | 24,000     | 24,000     |
| Total Revenues                             | 33,436,686 | 33,563,341 | 33,563,649 | 34,384,861 | 34,397,467 |
| Local (Appropriations - Revenues)          | 31,921,818 | 32,076,245 | 31,992,506 | 34,078,775 | 34,099,107 |

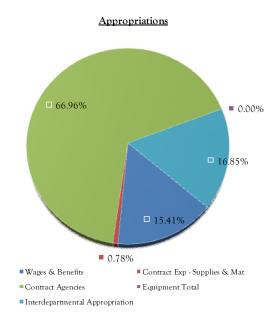
# Health Department Grants Budget

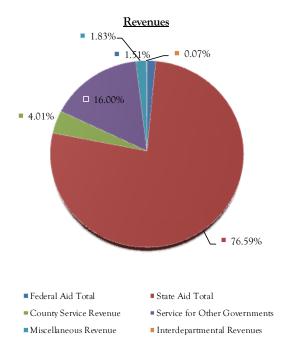
Page:D43-Health Department, F10030-General Grants Projects Fund

|                                       | 2016<br>Actual | 2017<br>Adopted | 2017<br>Modified | 2018<br>Executive | 2018<br>Adopted |
|---------------------------------------|----------------|-----------------|------------------|-------------------|-----------------|
| Account Code - Description            |                |                 |                  |                   |                 |
| A641010 Total-Total Salaries          | 4,611,271      | 5,582,197       | 5,528,197        | 5,867,908         | 5,867,908       |
| A641020-Overtime Wages                | 127,266        | 179,623         | 179,623          | 157,369           | 157,369         |
| A641030-Other Employee Wages          | 106,044        | 121,271         | 121,271          | 77,007            | 77,007          |
| A693000-Supplies & Materials          | 306,496        | 301,215         | 306,147          | 261,890           | 261,890         |
| A695700-Contractual Expenses Non-Govt | 98,475         | 373,142         | 368,210          | 110,595           | 110,595         |
| A694130-Maint, Utilities, Rents       | 421,388        | 314,960         | 314,960          | 312,145           | 312,145         |
| A694080-Professional Services         | 956,951        | 1,432,382       | 1,372,382        | 1,304,615         | 1,304,615       |
| A694100-All Other Expenses            | 307,483        | 504,657         | 622,811          | 410,493           | 410,493         |
| A694010-Travel & Training             | 137,728        | 166,584         | 162,430          | 146,229           | 146,229         |
| A666500-Contingent Account            | 139            | 0               | 0                | 0                 | 0               |
| A692150-Furn, Furnishings & Equip     | 286,218        | 158,218         | 158,218          | 18,415            | 18,415          |
| Subtotal Direct Appropriations        | 7,359,459      | 9,134,249       | 9,134,249        | 8,666,666         | 8,666,666       |
| A691200-Employee Benefits-Interdepart | 2,217,712      | 2,784,824       | 2,784,824        | 2,991,689         | 2,991,689       |
| A694950-Interdepart Charges           | 116,999        | 158,243         | 158,243          | 139,896           | 139,896         |
| Subtotal Interdepartmental Approps    | 2,334,711      | 2,943,067       | 2,943,067        | 3,131,585         | 3,131,585       |
| Total Appropriations                  | 9,694,170      | 12,077,316      | 12,077,316       | 11,798,251        | 11,798,251      |
| A590012-Federal Aid - Public Safety   | 190,615        | 242,068         | 238,613          | 244,269           | 244,269         |
| A590011-Federal Aid - Education       | 225,470        | 251,346         | 251,346          | 253,632           | 253,632         |
| A590013-Federal Aid - Health          | 5,063,907      | 6,019,353       | 6,022,808        | 5,864,689         | 5,864,689       |
| A590023-State Aid - Health            | 4,105,181      | 5,326,196       | 5,330,350        | 5,193,187         | 5,193,187       |
| A590028-State Aid - Home & Comm Svc   | 121,611        | 152,444         | 148,290          | 170,932           | 170,932         |
| A590055-Fines & Forfeitures           | 2,950          | 2,750           | 2,750            | 5,275             | 5,275           |
| A590057-Other Misc Revenues           | 45,336         | 39,489          | 39,489           | 22,200            | 22,200          |
| Subtotal Direct Revenues              | 9,755,071      | 12,033,646      | 12,033,646       | 11,754,184        | 11,754,184      |
| A590060-Interdepart Revenue           | 42,382         | 43,670          | 43,670           | 44,067            | 44,067          |
| Subtotal Interdepartmental Revenues   | 42,382         | 43,670          | 43,670           | 44,067            | 44,067          |
| Total Revenues                        | 9,797,453      | 12,077,316      | 12,077,316       | 11,798,251        | 11,798,251      |
| Local (Appropriations - Revenues)     | (103,283)      | o               | o                | o                 | o               |

## Health Department Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:





#### Appropriation Adjustments

#### Personnel

The modified budget does not include the provision for salary and wage impact as per the contract settlements, consequently, net personnel funding increased by \$745,639

#### Special Children Services

Net Special Children Services funding increased by \$2,078,616 due to rate increases, increased child counts and transportation costs

#### Professional Services

Net professional services funding decreased by \$443,546 due in part to 2017 including EMR rollover funds and transferred funds for pathologist services

#### Contingent Account

Net continent account funding increased by \$41,000 to be used for aerial mosquito spraying

### Revenue Adjustments

#### State Aid

Net state aid increased due to increased Special Children services

#### County Service Revenue

Net county service revenue decreased due to moving MEO services revenue to service for other governments

#### Service for Other Governments

Net service for other governments increased due to increased Special Children Services revenue and moving MEO services from other municipalities

| Title                  | Grade | Pay Range         | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|------------------------|-------|-------------------|-------------|-------------|-------------|--------------|----------------|
| Administration         |       |                   |             |             |             |              |                |
| Admin Assistant        | 9     | 49,276 - 54,505   | 2           | 2           | 2           | 1            | -1             |
| Comm Of Health         | 41    | 152,545 - 202,223 | 1           | 1           | 1           | 1            | 0              |
| Contract Comp Admin    | 36    | 84,730 - 112,323  | 1           | 1           | 1           | 1            | 0              |
| Dep Comm Health        | 37    | 92,895 - 123,148  | 1           | 1           | 1           | 1            | 0              |
| Dir Of Oper            | 33    | 64,324 - 85,272   | 1           | 1           | 1           | 1            | 0              |
| Driver Messenger       | 4     | 33,324 - 36,781   | 1           | 1           | 1           | 1            | 0              |
| Exec Secretary         | 26    | 40,739 - 54,006   | 1           | 1           | 1           | 1            | 0              |
| PH Compliance Ofcr     | 33    | 64,324 - 85,272   | 1           | 1           | 1           | 1            | 0              |
| Prog Asst Health       | 11    | 56,606 - 62,649   | 1           | 1           | 1           | 1            | 0              |
| Prog Coord Health      | 12    | 60,279 - 66,731   | 2           | 2           | 2           | 2            | 0              |
| Research Tech 1        | 9     | 49,276 - 54,505   | 1           | 1           | 1           | 1            | 0              |
| Stock Clerk            | 4     | 33,324 - 36,781   | 1           | 1           | 1           | 1            | 0              |
| Administration Total   |       |                   | 14          | 14          | 14          | 13           | -1             |
| Lead                   |       |                   |             |             |             |              |                |
| Clerk 2                | 5     | 35,764 - 39,491   | 1           | 1           | 1           | 1            | 0              |
| Env Health Tech 1      | 8     | 45,361 - 50,156   | 1           | 1           | 1           | 1            | 0              |
| Env Health Tech 2      | 9     | 49,276 - 54,505   | 1           | 1           | 1           | 1            | 0              |
| Outreach Wkr (Health   | 4     | 33,324 - 36,781   | 1           | 1           | 1           | 1            | 0              |
| PH Educator            | 9     | 49,276 - 54,505   | 1           | 1           | 1           | 1            | 0              |
| Prog Coord Health      | 12    | 60,279 - 66,731   | 1           | 1           | 1           | 1            | 0              |
| Sanitarian 1           | 10    | 52,953 - 58,590   | 2           | 2           | 2           | 2            | 0              |
| Typist 2               | 5     | 35,764 - 39,491   | 3           | 3           | 3           | 2            | -1             |
| Lead Total             |       |                   | 11          | 11          | 11          | 10           | -1             |
| Health Promotion       |       |                   |             |             |             |              |                |
| Admin Ofcr Health      | 31    | 53,556 - 70,998   | 0           | 0           | 1           | 0            | 0              |
| Dir Com Health         | 36    | 84,730 - 112,323  | 0           | 0           | 1           | 1            | 1              |
| Dir Hlth Prom-Dis Pv   | 35    | 77,287 - 102,457  | 1           | 1           | 1           | 1            | 0              |
| Nutritionist           | 10    | 52,953 - 58,590   | 1           | 1           | 1           | 1            | 0              |
| PH Education Supv      | 11    | 56,606 - 62,649   | 1           | 1           | 1           | 1            | 0              |
| PH Educator            | 9     | 49,276 - 54,505   | 5           | 5           | 5           | 4            | -1             |
| Prog Coord Health      | 12    | 60,279 - 66,731   | 2           | 2           | 2           | 2            | 0              |
| Public Info Spec       | 11    | 56,606 - 62,649   | 1           | 1           | 1           | 1            | 0              |
| Typist 2               | 5     | 35,764 - 39,491   | 2           | 2           | 2           | 2            | 0              |
| Health Promotion Total |       |                   | 13          | 13          | 15          | 13           | 0              |

# **Cancer Services**

| Title                        | Grade | Pay Range        | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|------------------------------|-------|------------------|-------------|-------------|-------------|--------------|----------------|
| Commun Hlth Couns            | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |
| Outreach Wkr (Health         | 4     | 33,324 - 36,781  | 2           | 2           | 2           | 2            | 0              |
| PH Educator                  | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |
| Prog Coord Health            | 12    | 60,279 - 66,731  | 1           | 1           | 1           | 1            | 0              |
| Program Analyst              | 32    | 58,691 - 77,804  | 1           | 1           | 1           | 1            | 0              |
| Reg Nurse                    | 2     | 45,114 - 55,495  | 1           | 1           | 1           | 1            | 0              |
| Typist 2                     | 5     | 35,764 - 39,491  | 1           | 1           | 1           | 1            | 0              |
| Cancer Services Total        |       |                  | 8           | 8           | 8           | 8            | 0              |
| Animal Disease Control       |       |                  |             |             |             |              |                |
| Sanitarian 2                 | 12    | 60,279 - 66,731  | 1           | 1           | 1           | 1            | 0              |
| Animal Disease Control Total |       |                  | 1           | 1           | 1           | 1            | 0              |
| Vector Control               |       |                  |             |             |             |              |                |
| Sanitarian 1                 | 10    | 52,953 - 58,590  | 1           | 1           | 1           | 1            | 0              |
| Sanitarian 3                 | 14    | 73,844 - 81,803  | 1           | 1           | 1           | 1            | 0              |
| Typist 2                     | 5     | 35,764 - 39,491  | 1           | 1           | 1           | 1            | 0              |
| Vector Control Total         |       |                  | 3           | 3           | 3           | 3            | 0              |
| Environmental Health         |       |                  |             |             |             |              |                |
| Admin Aide                   | 7     | 41,709 - 46,097  | 1           | 1           | 1           | 1            | 0              |
| Coord Wtr Qual Mgt A         | 13    | 66,768 - 73,941  | 1           | 1           | 1           | 1            | 0              |
| Dir Environ Health           | 35    | 77,287 - 102,457 | 1           | 1           | 1           | 1            | 0              |
| Env Health Tech 1            | 8     | 45,361 - 50,156  | 3           | 3           | 3           | 3            | 0              |
| Env Health Tech 2            | 9     | 49,276 - 54,505  | 3           | 3           | 3           | 3            | 0              |
| PH Engineer 1                | 11    | 56,606 - 62,649  | 1           | 1           | 1           | 1            | 0              |
| PH Engineer 2                | 13    | 66,768 - 73,941  | 1           | 1           | 1           | 1            | 0              |
| PH Engineer 3                | 15    | 81,205 - 89,981  | 1           | 1           | 1           | 1            | 0              |
| PH Engineer 4                | 33    | 64,324 - 85,272  | 2           | 2           | 2           | 2            | 0              |
| Sanitarian 1                 | 10    | 52,953 - 58,590  | 6           | 6           | 6           | 6            | 0              |
| Sanitarian 2                 | 12    | 60,279 - 66,731  | 4           | 4           | 4           | 4            | 0              |
| Sanitarian 3                 | 14    | 73,844 - 81,803  | 5           | 5           | 5           | 4            | -1             |
| Sanitarian 4                 | 33    | 64,324 - 85,272  | 2           | 2           | 2           | 2            | 0              |
| Typist 2                     | 5     | 35,764 - 39,491  | 4           | 3           | 3           | 2            | -1             |
| Environmental Health Total   |       |                  | 35          | 34          | 34          | 32           | -2             |
| Weights & Measures           |       |                  |             |             |             |              |                |
| Weights & Meas Insp          | 8     | 45,361 - 50,156  | 2           | 2           | 2           | 2            | 0              |
| Weights & Measures Total     |       |                  | 2           | 2           | 2           | 2            | 0              |

| Title                             | Grade | Pay Range        | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|-----------------------------------|-------|------------------|-------------|-------------|-------------|--------------|----------------|
| Vital Statistics                  |       |                  |             |             |             |              |                |
| Clerk 2                           | 5     | 35,764 - 39,491  | 1           | 1           | 1           | 1            | 0              |
| Prog Coord Health                 | 12    | 60,279 - 66,731  | 1           | 1           | 1           | 1            | 0              |
| Research Tech 2                   | 11    | 56,606 - 62,649  | 1           | 1           | 1           | 1            | 0              |
| Typist 1                          | 3     | 31,677 - 34,951  | 2           | 2           | 2           | 2            | 0              |
| Typist 2                          | 5     | 35,764 - 39,491  | 3           | 3           | 3           | 3            | 0              |
| Vital Statistics Total            |       |                  | 8           | 8           | 8           | 8            | 0              |
| Community Health Assessment       |       |                  |             |             |             |              |                |
| Dir Surv & Stat                   | 35    | 77,287 - 102,457 | 1           | 1           | 1           | 1            | 0              |
| Epidemiologist                    | 13    | 66,768 - 73,941  | 0           | 0           | 1           | 1            | 1              |
| Research Tech 1                   | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |
| Research Tech 2                   | 11    | 56,606 - 62,649  | 1           | 1           | 1           | 1            | 0              |
| Community Health Assessment Total |       |                  | 3           | 3           | 4           | 4            | 1              |
| Community Health Nursing          |       |                  |             |             |             |              |                |
| Clerk 2                           | 5     | 35,764 - 39,491  | 1           | 1           | 1           | 1            | 0              |
| Med Records Tech                  | 9     | 49,276 - 54,505  | 1           | 0           | 0           | 0            | 0              |
| Ph Educator                       | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |
| Ph Nurse                          | 3     | 46,547 - 57,378  | 11          | 10          | 10          | 10           | 0              |
| Ph Nursing Supv                   | 5     | 52,750 - 64,961  | 3           | 3           | 3           | 3            | 0              |
| Ph Social Worker 1                | 11    | 56,606 - 62,649  | 3           | 3           | 3           | 3            | 0              |
| Prog Coord Health                 | 12    | 60,279 - 66,731  | 1           | 1           | 1           | 1            | 0              |
| Prog Coord Hlthy Sta              | 13    | 66,768 - 73,941  | 1           | 1           | 1           | 1            | 0              |
| Reg Nurse                         | 2     | 45,114 - 55,495  | 4           | 4           | 4           | 4            | 0              |
| Research Tech 1                   | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |
| Typist 1                          | 3     | 31,677 - 34,951  | 2           | 1           | 1           | 0            | -1             |
| Typist 2                          | 5     | 35,764 - 39,491  | 2           | 2           | 2           | 2            | 0              |
| Community Health Nursing Total    |       |                  | 31          | 28          | 28          | 27           | -1             |
| Immunization                      |       |                  |             |             |             |              |                |
| PH Nurse                          | 3     | 46,547 - 57,378  | 1           | 1           | 1           | 1            | 0              |
| Immunization Total                |       |                  | 1           | 1           | 1           | 1            | 0              |
| Directors Office                  |       |                  |             |             |             |              |                |
| Admin Aide                        | 7     | 41,709 - 46,097  | 1           | 1           | 1           | 1            | 0              |
| Dir Matrnl/Child Hlt              | 36    | 84,730 - 112,323 | 1           | 1           | 1           | 1            | 0              |
| Dir Of Oper                       | 33    | 64,324 - 85,272  | 1           | 1           | 1           | 1            | 0              |

| Title                                | Grade | Pay Range        | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|--------------------------------------|-------|------------------|-------------|-------------|-------------|--------------|----------------|
| Nursing Dir (CHS)                    | 35    | 77,287 - 102,457 | 1           | 1           | 1           | 1            | 0              |
| Directors Office Total               |       |                  | 4           | 4           | 4           | 4            | 0              |
|                                      |       |                  |             |             |             |              |                |
| Nurse Family Partnership             | •     | 14 5 15 55 250   | 0           | 0           | 0           | 0            | 0              |
| PH Nurse                             | 3     | 46,547 - 57,378  | 8           | 8           | 8           | 8            | 0              |
| PH Nursing Supv                      | 5     | 52,750 - 64,961  | 1           | 1           | 1           | 1            | 0              |
| Typist 2                             | 5     | 35,764 - 39,491  | 1           | 1           | 1           | 1            | 0              |
| Nurse Family Partnership Total       |       |                  | 10          | 10          | 10          | 10           | 0              |
| Nutrition                            |       |                  |             |             |             |              |                |
| Admin Aide                           | 7     | 41,709 - 46,097  | 1           | 1           | 1           | 1            | 0              |
| Information Aide                     | 2     | 30,426 - 33,561  | 1           | 1           | 1           | 1            | 0              |
| Nutrition Assistant                  | 7     | 41,709 - 46,097  | 5           | 5           | 5           | 5            | 0              |
| Nutritionist                         | 10    | 52,953 - 58,590  | 9           | 9           | 9           | 9            | 0              |
| Outreach Wkr (Health                 | 4     | 33,324 - 36,781  | 2           | 2           | 2           | 2            | 0              |
| Prog Coord WIC                       | 13    | 66,768 - 73,941  | 1           | 1           | 1           | 1            | 0              |
| Sr Nutritionist                      | 12    | 60,279 - 66,731  | 1           | 1           | 1           | 1            | 0              |
| WIC Assistant                        | 4     | 33,324 - 36,781  | 7           | 7           | 7           | 7            | 0              |
| WIC Asst Span Speak                  | 4     | 33,324 - 36,781  | 2           | 2           | 2           | 2            | 0              |
| Nutrition Total                      |       |                  | 29          | 29          | 29          | 29           | 0              |
| Spec Child Svc-Preschool Admin       |       |                  |             |             |             |              |                |
| Educ Spec Handi Chld                 | 11    | 56,606 - 62,649  | 1           | 2           | 2           | 2            | 0              |
| Prog Coord Ed/H Chld                 | 14    | 73,844 - 81,803  | 1           | 0           | 0           | 0            | 0              |
| Prog Coord Ed/H Chld                 | 13    | 66,768 - 73,941  | 0           | 1           | 1           | 1            | 0              |
| Spec Ed Trans Coord                  | 12    | 60,279 - 66,731  | 1           | 1           | 1           | 1            | 0              |
| Typist 2                             | 5     | 35,764 - 39,491  | 2           | 2           | 2           | 2            | 0              |
| Spec Child Svc-Preschool Admin Total | ,     | 33,101 37,171    | 5           | 6           | 6           | 6            | 0              |
|                                      |       |                  |             |             |             |              |                |
| Spec Child Svc-Early Intvnt Ad       |       |                  | _           | _           | _           | _            |                |
| Educ Spec Handi Chld                 | 11    | 56,606 - 62,649  | 2           | 2           | 2           | 2            | 0              |
| Med Records Tech                     | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |
| Ph Soc Wrk Ast Sp Sp                 | 9     | 49,276 - 54,505  | 2           | 2           | 2           | 2            | 0              |
| Ph Social Work Ast                   | 9     | 49,276 - 54,505  | 10          | 10          | 10          | 10           | 0              |
| Prog Coord Ed/H Chld                 | 14    | 73,844 - 81,803  | 1           | 0           | 0           | 0            | 0              |
| Typist 2                             | 5     | 35,764 - 39,491  | 3           | 2           | 2           | 2            | 0              |
| Spec Child Svc-Early Intvnt Ad Total |       |                  | 19          | 17          | 17          | 17           | 0              |

# Communicable Disease

| Title                      | Grade | Pay Range         | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|----------------------------|-------|-------------------|-------------|-------------|-------------|--------------|----------------|
| Reg Nurse                  | 2     | 45,114 - 55,495   | 2           | 2           | 2           | 2            | 0              |
| Research Tech 2            | 11    | 56,606 - 62,649   | 1           | 1           | 1           | 1            | 0              |
| Communicable Disease Total |       |                   | 3           | 3           | 3           | 3            | 0              |
| STD                        |       |                   |             |             |             |              |                |
| Commun Dis Inv 2           | 11    | 56,606 - 62,649   | 1           | 1           | 1           | 1            | 0              |
| Communicable Dis Inv       | 9     | 49,276 - 54,505   | 3           | 3           | 3           | 3            | 0              |
| Dir Of Disease Cont        | 35    | 77,287 - 102,457  | 1           | 1           | 1           | 1            | 0              |
| Nurse Prac (Pr Care)       | 6     | 66,261 - 73,636   | 2           | 2           | 2           | 2            | 0              |
| Ph Social Work Ast         | 9     | 49,276 - 54,505   | 1           | 1           | 1           | 1            | 0              |
| Ph Social Work Supv        | 12    | 60,279 - 66,731   | 1           | 1           | 1           | 1            | 0              |
| Reg Nurse                  | 2     | 45,114 - 55,495   | 4           | 4           | 4           | 4            | 0              |
| Typist 2                   | 5     | 35,764 - 39,491   | 1           | 1           | 1           | 1            | 0              |
| STD Total                  |       |                   | 14          | 14          | 14          | 14           | 0              |
| TB Control                 |       |                   |             |             |             |              |                |
| Admin Aide                 | 7     | 41,709 - 46,097   | 1           | 1           | 1           | 1            | 0              |
| Nurse Prac (Pr Care)       | 6     | 66,261 - 73,636   | 1           | 1           | 1           | 1            | 0              |
| Nursing Supv               | 5     | 52,750 - 64,961   | 1           | 1           | 1           | 1            | 0              |
| Outreach Wkr (Health       | 4     | 33,324 - 36,781   | 3           | 3           | 3           | 3            | 0              |
| Ph Nurse                   | 3     | 46,547 - 57,378   | 1           | 1           | 1           | 1            | 0              |
| Reg Nurse                  | 2     | 45,114 - 55,495   | 2           | 2           | 2           | 2            | 0              |
| Typist 2                   | 5     | 35,764 - 39,491   | 2           | 2           | 2           | 2            | 0              |
| TB Control Total           |       |                   | 11          | 11          | 11          | 11           | 0              |
| Medical Examiner           |       |                   |             |             |             |              |                |
| Account Clerk 2            | 7     | 41,709 - 46,097   | 1           | 1           | 1           | 1            | 0              |
| Admin Aide                 | 7     | 41,709 - 46,097   | 1           | 1           | 1           | 1            | 0              |
| Dep Medical Examiner       | 40    | 133,779 - 177,347 | 1           | 1           | 1           | 1            | 0              |
| Dir Of Oper                | 33    | 64,324 - 85,272   | 1           | 1           | 1           | 1            | 0              |
| Forensic Atpsy Tec 1       | 7     | 41,709 - 46,097   | 4           | 4           | 4           | 4            | 0              |
| Forensic Atpsy Tec 2       | 8     | 45,361 - 50,156   | 4           | 4           | 4           | 4            | 0              |
| Forensic Attendant         | 5     | 35,764 - 39,491   | 1           | 1           | 1           | 1            | 0              |
| Forensic Inv 1             | 10    | 52,953 - 58,590   | 7           | 7           | 7           | 7            | 0              |
| Forensic Inv 2             | 11    | 56,606 - 62,649   | 7           | 7           | 7           | 7            | 0              |
| Medical Examiner           | 41    | 152,545 - 202,223 | 1           | 1           | 1           | 1            | 0              |
| Morgue Attendant           | 5     | 35,764 - 39,491   | 2           | 2           | 2           | 2            | 0              |
| Pathologist                | 41    | 152,545 - 202,223 | 3           | 3           | 3           | 3            | 0              |
| Sr Fornsc Atpsy Tech       | 9     | 49,276 - 54,505   | 1           | 1           | 1           | 1            | 0              |

| Title                               | Grade | Pay Range                    | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|-------------------------------------|-------|------------------------------|-------------|-------------|-------------|--------------|----------------|
| Sr Fornsc Inv                       | 12    | 60,279 - 66,731              | 1           | 1           | 1           | 1            | 0              |
| Typist 2                            | 5     | 35,764 - 39,491              | 2           | 2           | 2           | 2            | 0              |
| Medical Examiner Total              |       | ,, ,                         | 37          | 37          | 37          | 37           | 0              |
| Medical Examiner - Toxicology       |       |                              |             |             |             |              |                |
| Forensic Chem 1 Tox                 | 11    | 56,606 - 62,649              | 5           | 5           | 5           | 5            | 0              |
| Forensic Chem 2 Tox                 | 12    | 60,279 - 66,731              | 5           | 5           | 5           | 5            | 0              |
| Forensic Chem 3 Tox                 | 13    | 66,768 - 73,941              | 5           | 5           | 5           | 5            | 0              |
| Lab Tech                            | 8     | 45,361 - 50,156              | 2           | 2           | 2           | 2            | 0              |
| Toxicologist                        | 35    | 77,287 - 102,457             | 1           | 1           | 1           | 1            | 0              |
| Medical Examiner - Toxicology Total |       | , ,                          | 18          | 18          | 18          | 18           | 0              |
| Director Of Labs                    |       |                              |             |             |             |              |                |
| Admin Aide                          | 7     | 41,709 - 46,097              | 1           | 1           | 1           | 1            | 0              |
| Admin Ofcr Health                   | 31    | 53,556 - 70,998              | 0           | 0           | 1           | 1            | 1              |
| Clerk 2                             | 5     | 35,764 - 39,491              | 1           | 1           | 1           | 1            | 0              |
| Dir Of Labs                         | 39    | 116,722 - 154,735            | 1           | 1           | 1           | 1            | 0              |
| Dir Of Oper                         | 33    | 64,324 - 85,272              | 1           | 1           | 1           | 1            | 0              |
| Quality Assuran Mgr                 | 33    | 64,324 - 85,272              | 1           | 1           | 1           | 1            | 0              |
| Typist 2                            | 5     | 35,764 - 39,491              | 1           | 1           | 1           | 1            | 0              |
| Director Of Labs Total              | J     | 33,707 - 37,771              | 6           | 6           | 7           | 7            | 1              |
|                                     |       |                              |             |             |             |              |                |
| Forensic Biology/DNA Labs           | 1.4   | <b>53</b> 044 01 0 <b>23</b> | 1           | 1           | 1           | 1            | 0              |
| DNA Validation Spc                  | 14    | 73,844 - 81,803              | 1           | 1           | 1           | 1            | 0              |
| DNA Validation Spec                 | 14    | 73,844 - 81,803              | 1           | 0           | 0           | 0            | 0              |
| Forensic Sci (Bio) 1                | 12    | 60,279 - 66,731              | 4           | 4           | 4           | 4            | 0              |
| Forensic Sci (Bio) 2                | 13    | 66,768 - 73,941              | 4           | 4           | 4           | 4            | 0              |
| Forensic Sci (Bio) 3                | 14    | 73,844 - 81,803              | 4           | 4<br>1      | 4           | 4            | 0              |
| Sr DNA Scientist                    | 35    | 77,287 - 102,457             | 1           | _           | 1           | 1            |                |
| Forensic Biology/DNA Labs Total     |       |                              | 15          | 14          | 14          | 14           | 0              |
| Criminalistics                      |       |                              |             |             |             |              |                |
| Computer Evid Spec 2                | 13    | 66,768 - 73,941              | 2           | 2           | 2           | 2            | 0              |
| Computer Evid Spec 3                | 14    | 73,844 - 81,803              | 2           | 2           | 2           | 2            | 0              |
| Computer Evid Spec I                | 12    | 60,279 - 66,731              | 2           | 2           | 2           | 2            | 0              |
| Firearms Exam 1                     | 11    | 56,606 - 62,649              | 3           | 3           | 3           | 3            | 0              |
| Firearms Exam 2                     | 12    | 60,279 - 66,731              | 3           | 3           | 3           | 3            | 0              |
| Firearms Exam 3                     | 13    | 66,768 - 73,941              | 3           | 3           | 3           | 3            | 0              |
| Firearms Technician                 | 10    | 52,953 - 58,590              | 1           | 1           | 1           | 1            | 0              |

| Title                | Grade | Pay Range        | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|----------------------|-------|------------------|-------------|-------------|-------------|--------------|----------------|
| Forensic Chem 1 Crim | 11    | 56,606 - 62,649  | 5           | 5           | 5           | 5            | 0              |
| Forensic Chem 2 Crim | 12    | 60,279 - 66,731  | 5           | 5           | 5           | 5            | 0              |
| Forensic Chem 3 Crim | 13    | 66,768 - 73,941  | 5           | 5           | 5           | 5            | 0              |
| Lab Tech             | 8     | 45,361 - 50,156  | 3           | 3           | 3           | 3            | 0              |
| Latent Print Exam 1  | 11    | 56,606 - 62,649  | 6           | 7           | 7           | 7            | 0              |
| Latent Print Exam 2  | 12    | 60,279 - 66,731  | 6           | 7           | 7           | 7            | 0              |
| Latent Print Exam 3  | 13    | 66,768 - 73,941  | 6           | 7           | 7           | 7            | 0              |
| Sr Firearms Examiner | 35    | 77,287 - 102,457 | 1           | 1           | 1           | 1            | 0              |
| Sr Forensic Chem (Cr | 35    | 77,287 - 102,457 | 1           | 1           | 1           | 1            | 0              |
| Sr Latent Print Exam | 35    | 77,287 - 102,457 | 1           | 1           | 1           | 1            | 0              |
| Criminalistics Total |       |                  | 55          | 58          | 58          | 58           | 0              |
| Authorized Positions |       |                  | 356         | 353         | 357         | 350          | -3             |

## Health Department

## Program Narrative

2018 Adopted

|   | Expenses<br>Total | Local<br>Dollars | Funded<br>Staffing |
|---|-------------------|------------------|--------------------|
| D43-Health Department                       | 80,294,825        | 34,099,107       | 256                |
| D4350-Public Health                         | 16,134,316        | 11,074,750       | 192                |
| D435010-Administration                      | 3,864,851         | 2,455,020        | 20                 |
| D435030-Community Health                    | 1,186,499         | 1,064,196        | 26                 |
| D435040-Environmental Health                | 3,621,771         | 2,295,532        | 33                 |
| D435070-Maternal & Child - Healthy Families | 4,947,322         | 3,358,743        | 89                 |
| D435080-Disease Control                     | 2,513,873         | 1,901,259        | 24                 |
| D4395000000-Public Health Grants Projects   | 10,735,487        | 0                | 0                  |
| D4351-Center For Forensic Sciences          | 8,596,130         | 5,754,934        | 64                 |
| D435102-Medical Examiner                    | 4,699,973         | 3,524,973        | 31                 |
| D435103-Forensic Laboratories               | 3,896,157         | 2,229,961        | 33                 |
| D4396000000-CFS Grants                      | 1,062,764         | 0                | 0                  |
| D4353-Special Children Services             | 43,766,128        | 17,269,423       | 0                  |
| D4353010000-Preschool Program               | 38,750,139        | 14,632,208       | 0                  |
| D4353020000-Early Intervention              | 4,315,293         | 1,936,867        | 0                  |
| D4353040000-Phys Handicap Child Prg-Dental  | 696               | 348              | 0                  |
| D4353050000-School Aged Summer School       | 700,000           | 700,000          | 0                  |

### PUBLIC HEALTH

## **Administration**

Health Administration provides administrative direction and support to all Health Department programs. Services include fiscal accountability, HIPAA and Medicaid compliance, contractual functions, performance and quality improvement, volunteer services, public health preparedness, transport of clinical records, equipment and supplies, coordination, scheduling and maintenance of clinic sites, and other routine maintenance services. Administration is leading the implementation of the 2015-2019 Strategic Plan, QI Plan, Workforce Development Plan, and Performance Management Plan and has initiated the path toward accreditation by the Public Health Accreditation Board (PHAB).

The department is proposing to align administrative functions by including the Office of Vital Statistics in Administration coincident to merging the Bureau of Surveillance and Statistics and the Bureau of Health Promotion and Disease Prevention into the Division of Community Health.

Vital Statistics: The Office of Vital Statistics provides vital records for all those who were born or expired in Onondaga County. Staff organizes and preserves birth and death records and provides certified documents to the general public and to governmental agencies, as mandated by public health law. The Bureau is funded by fee revenue generated from the provision of records to the public.

#### Community Health

The proposed Division of Community Health will combine the current Bureau of Surveillance and Statistics with the Bureau of Health Promotion and Disease Prevention. While these bureaus have a long history of working together, this restructuring will formalize and streamline the use of health assessment data to plan, implement, and evaluate community health programs.

Community Health Assessment: Community Health Assessment monitors the health status of county residents and is responsible for developing and implementing a Community Health Assessment and Improvement Plan, required for New York State Department of Health Article 6 funding. It produces special reports on important public health issues such as opioid use, food access, infant mortality, HIV/AIDS, sexually transmitted diseases and teen pregnancy to facilitate informed decision making about intervention programs. By merging, the expertise found in each section will be shared and leveraged to increase the collective impact of our public health efforts. The division will continue to support and conduct numerous interventions that are integral to the Health Department's mission including research, development, and evaluation of educational programs; material development; media relations; social media; website design; and the coordination of public health education. Administration, staff supervision, program management, health education, and media support are provided to a variety of Health Department grants, initiatives, and special projects. The Division serves adults, adolescents, and children who reside in Onondaga County. Funding is provided from various sources including NYS Department of Health and several other local grants and awards.

Through four grant projects that are funded by the New York State Department of Health, St. Joseph's Hospital and Health Center (Transforming Communities Initiative) and HealtheConnections (IMPACT), the Onondaga County Health Department works to develop policies and programs that will prevent obesity, type 2 diabetes, and other chronic diseases. Collectively, best practice strategies are implemented to help create sustainable nutrition and physical activity enhancements that will positively impact the health of Onondaga County residents. Approaches to achieve this goal are through: marketing, health education, partnership development, innovative physical activity environmental changes, and enhanced nutrition standards. The Healthy Communities Initiatives target key populations including: students from the Syracuse City School District, small retail venue owners, worksite employees, community-based organization employees, early child care centers children and their families, higher education institution students and also residents of the city of Syracuse. A primary focus is on reducing health disparities among adults.

Lead: The Lead Poisoning Control Program (LPCP) monitors and provides lead testing for Onondaga County families with children less than 7 years and newly arrived refugee families with children aged 6 months to 16 years. The program maintains a NYSDOH LeadWeb database - a registry of all lead testing performed on children who reside in Onondaga County. Medical case management, environmental investigations, and lead risk reduction education are provided for families of children with elevated lead levels living in Onondaga County. In addition to environmental investigations triggered by an elevated blood lead level in a child, targeted primary prevention outreach is conducted to identify at-risk housing, conduct inspections, and promote interventions to create lead-safe housing units. The LPCP is supported by grants from the NYS Department of Health and HUD-funded subcontracts. The LCPC provides

education, outreach, and program promotion under subcontract with Onondaga County's HUD funded Lead-Based Paint Hazard Control Program.

Cancer Services Program: The Cancer Services Program (CSP) of Onondaga County conducts community outreach, health education, and special promotions focused on reaching medically uninsured men and women. The program offers: clinical breast exams, mammograms, Pap tests and colorectal cancer screening. Onondaga County, New York State Department of Health and Susan G. Komen Upstate New York provide funding for these services. Additionally, program staff conduct case management services to ensure timely follow-up and referral. CSP works to advocate for new policies at work places so employees can obtain paid time off or flex time for breast, cervical, and colorectal cancer screenings. Community Health Assessment: Community Health Assessment monitors the health status of county residents and is responsible for developing and implementing a Community Health Assessment and Improvement Plan, required for New York State Department of Health Article 6 funding. It produces special reports on important public health issues such as opioid use, food access, infant mortality, HIV/AIDS, sexually transmitted diseases and teen pregnancy to facilitate informed decision making about intervention programs.

### **Environmental Health**

Environmental Health provides surveillance, education and enforcement activities for public water, realty subdivisions, food protection, temporary facilities, community sanitation, residential sanitation, environmental lead, environmental risk evaluation, individual sewage disposal, surface water site evaluation, individual water protection, Council on Environmental Health, Weights and Measures, animal disease, vector control and environmental public health activities. All Onondaga County residents are served through these programs.

The primary activity of the division is to identify improper practices that can lead to individual health impairments, through investigation of illness outbreaks, facility inspections and user complaints. The secondary objective of the division is to prevent the conditions that can lead to injury. This is accomplished through public education, individual education, and enforcement of the Public Health Law (County, State, and Federal Codes). Funding is received from Article 6 State Aid, State grants, fees and local dollars.

Animal Disease: Animal Disease Control program is responsible for the prevention and control of rabies. The Bureau monitors all dog bites that occur within the County and conducts follow-up inspections in all bite cases. Additionally, the Bureau oversees a series of annual rabies clinics in an effort to ensure that all pets at risk of acquiring rabies are protected. Animal Disease Control monitors and investigates all zoonotic diseases that might occur in the County. This program cannot be outsourced; activities are mandated by NYS Public Health and Agriculture and Markets Laws. Duties must be conducted by local Health Department staff. The program serves all Onondaga County residents. Funding comes from Article 6 State Aid and local dollars.

Vector Control: The Vector/Mosquito program conducts a multi-faceted surveillance system to collect, identify, and test vector mosquito species for Eastern Equine Encephalitis (EEE), West Nile Virus, and other viruses. In addition, a number of vector mosquito control activities are performed to reduce the population of targeted species of mosquitoes and potentially reduce the incidents of human or animal exposure. During 2000 the presence of West Nile Virus was established in Onondaga County, which required additional surveillance and control activities that parallel those established for EEE, and are carried out throughout Onondaga County. Concern about the Zika Virus began to surface in the United States in 2016 and the Vector/Mosquito program added special surveillance activities to monitor for its

presence in the county. The program serves all Onondaga County residents. Funding sources are Article 6 State Aid and local dollars.

Weights and Measures: The Weights and Measures Program ensures consumers receive accurate quantities of commodity from facilities such as gas stations, grocery and convenience stores, delis, pharmacies, hardware stores, bakeries, and fuel tank facilities. Staff conducts annual inspections at each facility as required by New York State regulations and standards to ensure all weighing and measuring devices used for the sale of a commodity to the public are working correctly.

## Maternal and Child Health: Healthy Families

The Division of Maternal and Child Health is comprised of the home visiting programs of Community Health Nursing, Syracuse Healthy Start (SHS), Nurse Family partnership (NFP), Maternal and Infant Community Health Collaborative (MICHC), Immunization Action Plan (IAP), Special Children Services, and the Women's Infants and Children (WIC) Program. The Director's Office coordinates and administers all of these programs under the unified program name Healthy Families. Funding is provided through various grants and local dollars.

Community Health Nursing (CHN): CHN operates a preventive nurse home visitation program under the New York State Department of Health (NYSDOH) Licensed Home Care Service Agency (LHCSA). While all pregnant women in Onondaga County are eligible to receive services, the Bureau focuses efforts on reaching pregnant women whose pregnancy outcomes are identified as being at-risk for infant mortality, low birth weight, or developmental delays or disabilities. Preventive maternal/child nursing visits are made by public health nurses and a social workers to some of our most vulnerable residents, including incarcerated women and their infants, children with elevated blood lead levels and families who have experienced a sudden unexpected infant death. Funding sources include federal and state grants, Medicaid managed care plan reimbursement, Article 6 State Aid and local appropriations.

Nurse-Family Partnership (NFP): NFP is a nationally recognized evidence-based home visiting program by a public health nurse to provide intensive, frequent, structured home visits to low-income first-time pregnant women who reside in Onondaga County. NFP programs have been shown to reduce subsequent repeat pregnancies, decrease child abuse incidence, increase parent/child school completion rates, reduce welfare use, and increase the child's school readiness by improving their language, cognition, and behavior skills. The program identifies and provides services and interventions to support healthy mothers and babies. The program is supported by TANF funding, Medicaid targeted case management and Medicaid managed care plan reimbursement, state grant and local dollars.

Syracuse Healthy Start: Syracuse Healthy Start is a Health Resource and Service Administration (HRSA) funded program. It has a team of community health workers including fatherhood community health worker, public health nurses, social worker, health educators, parents, medical providers, and community agencies working towards improving the lives of women, children and families in Syracuse.

Maternal and Infant Community Health Collaborative (MICHC): The MICHC is a New York State grant funded program aimed at improving the health and well-being of women throughout their reproductive life years and improving birth outcomes. Community health workers are an integral part of the program and work to improve maternal and infant health outcomes for high-need, low income women and their families.

Immunization: The Immunization Program and the Immunization Action Plan (IAP) minimize the impact of vaccine-preventable diseases in Onondaga County. The program provides immunizations to under and uninsured county residents who are uninsured and/or without a source of medical care and provides education to the community on the importance of preventing illness through immunization. Funding is provided by State and local dollars.

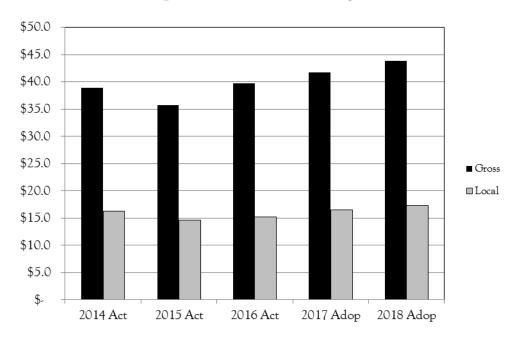
Women, Infant and Children (WIC): The Special Supplemental Nutrition Program for Women, Infants and Children provides nutrition education, medical referral, and nutritious foods to eligible participants. Lead testing in collaboration with the OCHD Lead Poisoning Prevention Program and peer counselor education for breast-feeding are an integral part of the program. To qualify, an applicant must be both financially eligible and nutritionally or medically at-risk. The program serves pregnant, post-partum or lactating women, infants, and children up to 5 years of age.

Special Children Svc-Preschool Admin: The Preschool Special Education Program is a Federal and State entitlement that makes available, at no cost to parents, appropriate public education for eligible children ages 3-5. Eligibility is determined by multi-disciplinary evaluations and services are based upon the child's individual needs as recommended by their School District's Committee on Preschool Special Education (CPSE). Services may include speech therapy, physical or occupational therapy, and other specialized therapies and as well as special education itinerant or classroom services. The Preschool Special Education Program is funded by federal dollars from the Individuals with Disabilities Education Act (IDEA) Part B through the NYS Education Department and local dollars as well as Medicaid reimbursement.

Special Children Svc-Early Intervention Admin: The Early Intervention Program is a family-centered program for infants and young children ages birth to 3 years, with developmental delays or who are at risk for developing delays. Referrals come from a variety of sources including families, physicians and community partners. Eligibility is determined by multi-disciplinary evaluations and services are based upon the individual child's needs. Services may include speech, physical therapies, child development groups, family counseling, and transportation. There is no out-of-pocket expense to the family. Early Intervention is funded by federal dollars from the Individuals with Disabilities Act (IDEA) Part C through NY State Department of Health and local dollars as well as Medicaid.

The 2018 Adopted Budget for Special Children Services is \$43.8 million. The budget anticipates an increase of 5% in total dollars and an 8.6% increase in local dollars compared with the 2017 Adopted Budget.

### Total Special Children Services Program Costs



#### Bureau of Disease Control

Communicable Disease: The Communicable Disease program provides investigation, surveillance and reporting on the diseases that are designated as NYSDOH reportable. Staff review provider reports, contact clients for disease investigation, work with physician oversight on recommending prophylaxis and provide education on communicable disease to affected individuals and their families. Staff provides disease surveillance to track community rates of disease and provide surveillance on bioterrorism issues with local emergency rooms and providers.

STD: Sexually Transmitted Disease clinic services include examination, diagnosis, education and treatment for sexually transmitted disease. Staff provides HIV Counseling and Testing, Hepatitis A & B vaccine and Communicable Disease Investigation. HIV Counseling and testing is offered to every STD and TB client that comes to the clinic. Staff provides pre and post-test counseling, education and referral to care for those individuals who test positive. Staff provides Partner Notification Assistance Program services for all of Onondaga County.

TB Control: Tuberculosis Control is responsible for the diagnosis, treatment and investigation of active and latent tuberculosis disease in Onondaga County. Staff provides screening, assessment, treatment, case management and patient/community education on tuberculosis related issues.

#### CENTER FOR FORENSIC SCIENCES

#### Medical Examiner

The Medical Examiner's Office (MEO) is accredited by the National Association of Medical Examiners and has statutory responsibility to investigate deaths as outlined in County Laws Article 17A, Paragraphs 670-678, namely the instances where the public interest is served by explaining cause and manner of death, including investigation of deaths that have a potential public health impact. The MEO utilizes the services of forensic pathology, medicolegal death investigation forensic toxicology, and education to fulfill this responsibility and follows standards set by the National Association of Medical Examiners, the American Board of Medicolegal Death Investigators and the American Board of Forensic Toxicology.

The MEO serves Onondaga County residents, including decedent next of kin/family members, district attorney offices, law enforcement, insurance companies, legal offices, and local and state public health agencies. Funding for MEO services is primarily from local appropriations. Other funding sources include federal and state grants and revenue generated by providing services for a fee to outside counties on contract.

Toxicology: The Forensic Toxicology laboratory (FTL) is accredited by the American Board of Forensic Toxicology (ABFT) and assists in the determination of cause and manner of death by utilizing the methods of analytical forensic toxicology. Employing such techniques as gas chromatography, liquid chromatography, mass spectrometry, immunoassay, and other analytical methods, the laboratory determines whether drugs, alcohol and/or poisons are present in submitted specimens. The FTL also conducts testing on specimen submissions for DUI/DWI and drug-facilitated sexual assault investigations conducted by law enforcement agencies. The certified forensic toxicologist and chemists also provide expert testimony relative to their findings as needed.

#### Forensic Laboratories

Director of Labs: The Director of Laboratories Office provides administrative, budgetary and technical oversight of the Center for Forensic Sciences, Forensic Laboratories. In addition, the office has the overall responsibility for Quality Assurance for the Forensic Laboratories. The Laboratories maintain accreditation by the American Society of Crime Laboratories Laboratory Accreditation Board (ASCLD/LAB-International) and the New York State Commission on Forensic Science as required by New York State Executive Law. The Director's Office is funded by Onondaga County and the City of Syracuse.

Forensic Biology/DNA Lab: The Forensic Biology/DNA Laboratory provides analyses to identify and individualize biological stains or touch DNA on evidentiary material submitted to the Center. This laboratory conducts these analyses in support of criminal investigations by law enforcement, as well as, death investigations by Medical Examiner's Offices. Additionally, this section provides investigative leads to police agencies through use of the Combined DNA Index System (CODIS). This service also includes preparation of case evaluations, supportive documentation and expert forensic testimony as required. The section is funded by Onondaga County and the City of Syracuse and also receives state and federal grant funding and fee-for-service revenue.

Criminalistics: The Criminalistics program provides analysis and identification of evidence from crime scenes including latent prints, firearms, controlled substances, ignitable liquids and computer evidence. The examiners in this program prepare documentation of their work and provide expert forensic testimony as required. The section performs these analyses in support of criminal investigations by law enforcement, as well as death investigations by the Medical Examiner's Office. The section is primarily funded by Onondaga

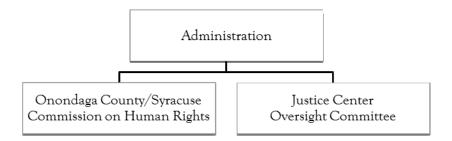
County and the City of Syracuse, and also receives state and federal grant funding and fee-for-service revenue.

CFS Grants: The Forensic Sciences Center receives a number of state and federal grants which provide funding for salaries, training, updating and replacing equipment and supplies, capacity enhancement and staff overtime for backlog reduction. These grants enable the CFS to provide high quality services to support death investigations, the criminal justice system and public safety programs in the community.

#### Grants

The Health Department receives grants from the Federal and State government and foundations for a wide variety of programs. These include public health preparedness, immunization, infant mortality, tuberculosis, sexually transmitted disease, breast cancer screening, Healthy Start, Healthy Neighborhoods Program, Creating Healthy Schools and Communities, lead poisoning control, Early Intervention services, and environmental health initiatives. All of these grants help to serve mission of health department.

## D45 - Onondaga County/Syracuse Commission on Human Rights



#### Department Mission

To demonstrate and act on Onondaga County's commitment to human and civil rights, and to assist Onondaga County departments in Title VI and ADA compliance.

#### Department Vision

All residents of and visitors to Onondaga County are valued and treated with dignity and respect as individuals for what they bring to the community through their diverse cultures, backgrounds, skills and life experiences.

#### **Department Goals**

- Understanding and acceptance of diversity within the county workforce and throughout the communities of Onondaga County are increased
- The public, county workers and administrators, jail and corrections inmates and their family members
  perceive the staff and Commissioners of the HRC as an important resource for information and
  assistance with human and civil rights matters, related compliance efforts, and intergroup
  communication
- Recommendations are generated that are deemed useful and/or valuable to the Sheriff's Department, the executive branch, and/or the legislative branch of Onondaga County in reducing the likelihood of serious injury or death in the jail
- Accessibility of county facilities, programs, and services for people with disabilities and awareness of the rights of people with limited English language proficiency throughout the communities of Onondaga County are increased

#### 2017 Accomplishments

- In March 2017, a new website was launched for the Justice Center Oversight Committee (JCOC).
- In July 2017, a Spanish language version of its Jail Complaint Form and distributed it on all housing units in the Justice Center jail.
- The JCOC has received 50 cases since its inception. As of August 2017, there are 37 active cases. Eight cases have been closed, and five cases are held due to litigation. JCOC members have generated 78 separate recommendations, of which 42 have been formatted into three formal recommendation documents.
- The reconstituted Human Rights Commission convened in September 2016, and adopted a set of internal decision making rules in December. In January 2017, new Chair Leonardo Sanchez and Co-Chair Rabbi Daniel Fellman succeeded initial chair Shiu-Kai Chin., and four standing committees began to meet (Advocacy, Outreach, Education, and Law Enforcement-Community Relations).
- At the end of December 2016, the first full year of intake statistics for Human Rights, staff had fielded a total of 888 intakes. This equated to roughly 74 documented phone, mail, email, and in-person intakes per month. However, starting in Sept. 2016 staff received an average of 107 intakes a month, more than double during the first part of 2016. This volume continued into 2017 with an average of 91 contacts a month in the first quarter. From January through July 2017, staff has recorded 458 intake contacts. Approximately 37% of intakes received in 2016 were from, or related to, persons held at the Justice Center, and an additional 11% were from, or related to, persons held at Jamesville Correctional Facility. The remaining 52% came from the community at large, most often in relation to concerns about discrimination in employment or housing.
- Between January and July 2017, seven full day diversity trainings were delivered to 153 new employees of Onondaga County and Circare.
- By the end of Sept. 2017, Human Rights Commissioners, JCOC Members, and Human Rights staff will have staffed outreach tables at 7 community events.
- Three ADA complaints have been addressed since November 2016. In particular, in April 2017, a complaint about the lack of accessible men's bathrooms was resolved after the Facilities Dept. completed related renovations in the Civic Center Theatre Complex.

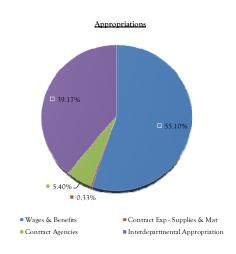
## Onondaga County/Syracuse Commission on Human Rights Budget

Page:D450000000-Human Rights Commission, F10001-General Fund

|   | 2016    | 2017    | 2017     | 2018      | 2018    |
|---|---------|---------|----------|-----------|---------|
|   | Actual  | Adopted | Modified | Executive | Adopted |
| Account Code - Description                |         |         |          |           |         |
| A641010 Total-Total Salaries              | 131,387 | 142,000 | 142,000  | 149,219   | 149,219 |
| A641030-Other Employee Wages              | 5,859   | 0       | 0        | 0         | 0       |
| A693000-Supplies & Materials              | 2,365   | 1,000   | 1,000    | 900       | 900     |
| A694130-Maint, Utilities, Rents           | 1,075   | 1,420   | 1,750    | 1,960     | 1,960   |
| A694080-Professional Services             | 4,388   | 5,384   | 5,384    | 5,300     | 5,300   |
| A694100-All Other Expenses                | 900     | 3,250   | 3,250    | 2,750     | 2,750   |
| A694010-Travel & Training                 | 123     | 4,900   | 4,570    | 4,600     | 4,600   |
| Subtotal Direct Appropriations            | 146,095 | 157,954 | 157,954  | 164,729   | 164,729 |
| A691200-Employee Benefits-Interdepart     | 59,821  | 76,945  | 76,945   | 69,440    | 69,440  |
|   | ,       | •       | •        | ,         |         |
| A694950-Interdepart Charges               | 51,039  | 36,672  | 36,672   | 36,635    | 36,635  |
| Subtotal Interdepartmental Appropriations | 110,860 | 113,617 | 113,617  | 106,075   | 106,075 |
| Total Appropriations                      | 256,955 | 271,571 | 271,571  | 270,804   | 270,804 |
|   |         |         |          |           |         |
| Local (Appropriations - Revenues)         | 256,955 | 271,571 | 271,571  | 270,804   | 270,804 |

## Onondaga County/Syracuse Commission on Human Rights Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:



#### Appropriation Adjustments

#### Personnel

The modified budget does not include the provision for salary and wage impact as per the contract settlements, consequently, net personnel funding increased by \$7,219

## Onondaga County/Syracuse Commission on Human Rights Budgeted Positions

| Title                             | Grade | Pay Range        | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|-----------------------------------|-------|------------------|-------------|-------------|-------------|--------------|----------------|
| Human Rights Administration       |       |                  |             |             |             |              |                |
| Exec Dir HR Commssn               | 36    | 84,730 - 112,323 | 1           | 1           | 1           | 1            | 0              |
| Human Rights Spec                 | 10    | 52,953 - 58,590  | 1           | 1           | 1           | 1            | 0              |
| Human Rights Administration Total |       |                  | 2           | 2           | 2           | 2            | 0              |
| Authorized Positions              |       |                  | 2           | 2           | 2           | 2            | 0              |

#### Onondaga County/Syracuse Commission on Human Rights

#### Program Narrative

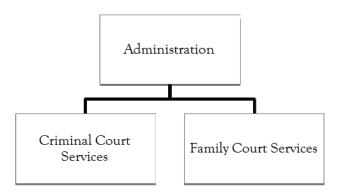
|                                    |                   | 2018             |                    |
|------------------------------------|-------------------|------------------|--------------------|
|                                    |                   | Adopted          |                    |
|                                    | Expenses<br>Total | Local<br>Dollars | Funded<br>Staffing |
| D450000000-Human Rights Commission | 270,804           | 270,804          | 2                  |

Administration: The Director of the Human Rights Commission is responsible for the operations of the Human Rights Commission as well as the administrative and investigative work of the Justice Center Oversight Committee. The Director currently supervises one other staff person; however both field intakes and pursue necessary investigations for the two entities. The Director is primarily responsible for all external and interdepartmental relations, including any training or technical assistance requested by other Onondaga County Departments. In April 2016, the Director was designated as the Coordinator for the County's comprehensive civil Title VI, ADA & LEP Program. In this role, the Director monitors statutory civil rights compliance efforts across all county departments, and provides support, training and coordination for the efforts of Program Representatives in each department. The Director also receives and follows up on complaints of civil rights violations from members of the public who interact with Onondaga County facilities, programs and services, and works with administrators of the related departments to investigate and respond to such complaints.

Onondaga County/Syracuse Human Rights Commission: The Human Rights Commission is a multifunction program through which Onondaga County demonstrates its commitment to Human Rights to the community at large. The Commission staff responds to requests for information and provides other forms of assistance for community members in relation to human and civil concerns, investigates allegations of discrimination and takes actions designed to promote cross-cultural understanding and alleviate inter-group conflict, conducts human and civil rights education programs, and delivers diversity training for county employees and non-profit human services agencies. The pro-active work of the Commission will be guided by a board of appointed, volunteer Commissioners.

Justice Center Oversight Committee: This program receives and reviews serious complaints from inmates at the Justice Center, as well as their family members and advocates, and reviews serious incidents that occur in the Justice Center. Human Rights Commission staff provides inmates and community members with mechanisms to submit complaints to the Oversight Committee. The types of incidents and complaints considered serious enough for such investigation is guided by the definitions in Section 3 of the enabling legislation. The Director of the Human Rights Commission independently analyzes, summarizes and presents related facts to a 9 member appointed Committee, which deliberates and decides on recommendations on matters of policy, procedure and training that are forwarded by the Committee to the Sheriff's Department, the County Executive and members of the Legislature. The Committee's recommendations are aimed to further assist the Sheriff's Department with preventing harm to inmates held in the Justice Center, and to assist the Legislature and County Executive in directing resources to support this goal.

D73 - Probation Department



#### Department Mission

To create a safer community by helping offenders to become productive members of society

### Department Vision

To work collaboratively with the community to promote public safety by holding offenders accountable while supporting youth, families, and victims

#### Department Goals

- All probationers are held accountable through fair and effective supervision
- All probationers are connected to the services needed for successful rehabilitation
- All victims will be made whole financially and will be offered any support resulting from their victimization

### 2017 Accomplishments

- Began using specialized software that allows us to search the cell phones of registered sex offenders for prohibited content.
- Created a new Family Court Appearance Ticket (FCAT) process. The new process significantly reduces the amount of time between a juvenile's arrest and his/her first contact with a Probation Department.
- Began offering Moral Reconation Therapy (MRT) for both men and women. MRT is a cognitive behavioral intervention that leads to enhanced moral reasoning and better decision making among offenders. We will begin offering this evidenced based intervention to probationer's in the very near future.
- Probation staff along with twenty (20) clients participated in an Earth Day clean-up event.

## Probation Department Budget

## Page:D7320-Probation Department, F10001-General Fund

|   | 2016      | 2017      | 2017      | 2018      | 2018      |
|---|-----------|-----------|-----------|-----------|-----------|
|   | Actual    | Adopted   | Modified  | Executive | Adopted   |
| Account Code - Description                |           |           |           |           |           |
| A641010 Total-Total Salaries              | 4,324,872 | 4,332,489 | 4,214,417 | 4,354,666 | 4,354,666 |
| A641020-Overtime Wages                    | 260,246   | 252,321   | 252,321   | 252,321   | 252,321   |
| A641030-Other Employee Wages              | 5,733     | 0         | 0         | 0         | 0         |
| A693000-Supplies & Materials              | 61,319    | 63,525    | 65,460    | 61,319    | 61,319    |
| A695700-Contractual Expenses Non-Govt     | 376,101   | 450,000   | 470,833   | 448,000   | 448,000   |
| A694130-Maint, Utilities, Rents           | 54,424    | 53,767    | 56,706    | 53,767    | 53,767    |
| A694080-Professional Services             | 34,829    | 39,142    | 39,142    | 39,600    | 39,600    |
| A694100-All Other Expenses                | 16,719    | 17,980    | 17,980    | 13,550    | 13,550    |
| A694010-Travel & Training                 | 98,819    | 116,350   | 116,350   | 98,550    | 98,550    |
| Subtotal Direct Appropriations            | 5,233,062 | 5,325,574 | 5,233,209 | 5,321,773 | 5,321,773 |
|   |           |           |           |           |           |
| A691200-Employee Benefits-Interdepart     | 2,767,726 | 2,994,987 | 2,994,987 | 2,968,699 | 2,968,699 |
| A694950-Interdepart Charges               | 1,301,491 | 1,046,125 | 1,046,125 | 1,081,671 | 1,079,166 |
| Subtotal Interdepartmental Appropriations | 4,069,217 | 4,041,112 | 4,041,112 | 4,050,370 | 4,047,865 |
| Total Appropriations                      | 9,302,279 | 9,366,686 | 9,274,321 | 9,372,143 | 9,369,638 |
| A590022-State Aid - Public Safety         | 1,222,150 | 1,259,162 | 1,259,162 | 1,259,162 | 1,258,786 |
| A590032-County Svc Rev - Public Safety    | 184,095   | 180,000   | 180,000   | 180,000   | 180,000   |
| A590056-Sales of Prop and Comp for Loss   | 5         | 0         | 0         | 0         | 0         |
| A590057-Other Misc Revenues               | 85        | 0         | 0         | 0         | 0         |
| Subtotal Direct Revenues                  | 1,406,335 | 1,439,162 | 1,439,162 | 1,439,162 | 1,438,786 |
| A590060-Interdepart Revenue               | 980,494   | 1,053,174 | 1,053,174 | 973,623   | 973,623   |
| Subtotal Interdepartmental Revenues       | 980,494   | 1,053,174 | 1,053,174 | 973,623   | 973,623   |
| Total Revenues                            | 2,386,828 | 2,492,336 | 2,492,336 | 2,412,785 | 2,412,409 |
| Local (Appropriations - Revenues)         | 6,915,450 | 6,874,350 | 6,781,985 | 6,959,358 | 6,957,229 |

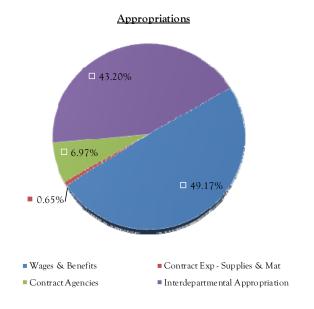
## Probation Department Grants Budget

Page:D7320-Probation Department, F10030-General Grants Projects Fund

|   | 2016     | 2017    | 2017     | 2018      | 2018    |
|---|----------|---------|----------|-----------|---------|
|   | Actual   | Adopted | Modified | Executive | Adopted |
| Account Code - Description                |          |         |          |           |         |
| A641010 Total Total Salaries              | 122,358  | 59,036  | 59,036   | 59,036    | 59,036  |
| A641020-Overtime Wages                    | 106,227  | 74,000  | 74,000   | 74,000    | 74,000  |
| A693000-Supplies & Materials              | 3,782    | 0       | 0        | 0         | 0       |
| A695700-Contractual Expenses Non-Govt     | (20,283) | 100,000 | 100,000  | 100,000   | 100,000 |
| A694080-Professional Services             | 5,070    | 0       | 0        | 0         | 0       |
| A694010-Travel & Training                 | 883      | 2,000   | 2,000    | 2,000     | 2,000   |
| Subtotal Direct Appropriations            | 218,037  | 235,036 | 235,036  | 235,036   | 235,036 |
| A601200 Faradones Donofito Introducent    | 24.075   | 10 772  | 10 772   | 10 772    | 10 772  |
| A691200-Employee Benefits-Interdepart     | 34,975   | 10,773  | 10,773   | 10,773    | 10,773  |
| A694950-Interdepart Charges               | 6,189    | 0       | 0        | 0         | 0       |
| Subtotal Interdepartmental Appropriations | 41,164   | 10,773  | 10,773   | 10,773    | 10,773  |
| Total Appropriations                      | 259,201  | 245,809 | 245,809  | 245,809   | 245,809 |
| A590022-State Aid - Public Safety         | 268,261  | 245,809 | 245,809  | 245,809   | 245,809 |
| Subtotal Direct Revenues                  | 268,261  | 245,809 | 245,809  | 245,809   | 245,809 |
|   |          |         |          |           |         |
| Total Revenues                            | 268,261  | 245,809 | 245,809  | 245,809   | 245,809 |
| Local (Appropriations - Revenues)         | (9,060)  | 0       | o        | o         | 0       |

#### Probation Department Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:



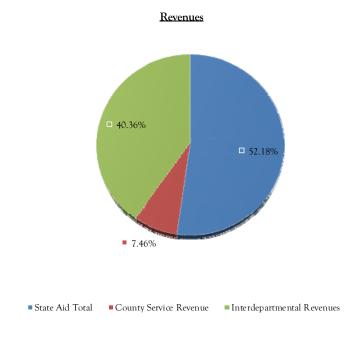
#### Appropriation Adjustments

#### Personnel

The modified budget does not include the provision for salary and wage impact as per the contract settlements, consequently, net personnel funding increased by \$140,249

#### Travel and Training

Net decrease of \$17,800 as a result of the department reducing all discretionary travel



## Revenue Adjustments

#### Interdepartmental Revenue

Decrease of \$79,551 due to a \$56,051 decrease based on actual costs of Family Court supervision and a \$23,500 decrease in Stop DWI funds

## Probation Budgeted Positions

| Title                         | Grade | Pay Range        | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|-------------------------------|-------|------------------|-------------|-------------|-------------|--------------|----------------|
| Administration                |       |                  |             |             |             | •            |                |
| Comm Of Probation             | 37    | 92,895 - 123,148 | 1           | 1           | 1           | 1            | 0              |
| Dep Comm Probation            | 36    | 84,730 - 112,323 | 1           | 1           | 1           | 1            | 0              |
| Exec Secretary                | 26    | 40,739 - 54,006  | 1           | 1           | 1           | 1            | 0              |
| Information Aide              | 2     | 30,426 - 33,561  | 1           | 1           | 1           | 1            | 0              |
| Information Sys Coor          | 12    | 60,279 - 66,731  | 1           | 1           | 1           | 1            | 0              |
| Prin Prob Officer             | 34    | 70,505 - 93,466  | 2           | 2           | 2           | 2            | 0              |
| Typist 1                      | 3     | 31,677 - 34,951  | 3           | 3           | 3           | 3            | 0              |
| Typist 2                      | 5     | 35,764 - 39,491  | 3           | 3           | 3           | 3            | 0              |
| Administration Total          |       |                  | 13          | 13          | 13          | 13           | 0              |
| Criminal Court Services       |       |                  |             |             |             |              |                |
| Prob Ofcr Min Grp Sp          | 11    | 56,606 - 62,649  | 13          | 13          | 13          | 13           | 0              |
| Prob Ofcr Span Spkg           | 11    | 56,606 - 62,649  | 1           | 2           | 2           | 2            | 0              |
| Prob Tr Min Grp Spec          | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |
| Prob Tr Sp Speaking           | 9     | 49,276 - 54,505  | 2           | 2           | 2           | 2            | 0              |
| Probation Officer             | 11    | 56,606 - 62,649  | 50          | 50          | 50          | 47           | -3             |
| Probation Supv                | 13    | 66,768 - 73,941  | 7           | 7           | 7           | 7            | 0              |
| Probation Trainee             | 9     | 49,276 - 54,505  | 3           | 3           | 3           | 3            | 0              |
| Criminal Court Services Total |       |                  | 77          | 78          | 78          | 75           | -3             |
| Family Court/Diversion        |       |                  |             |             |             |              |                |
| Prob Ofcr Min Grp Sp          | 11    | 56,606 - 62,649  | 2           | 2           | 2           | 2            | 0              |
| Prob Ofcr Span Spkg           | 11    | 56,606 - 62,649  | 1           | 1           | 1           | 1            | 0              |
| Probation Officer             | 11    | 56,606 - 62,649  | 7           | 7           | 7           | 7            | 0              |
| Probation Supv                | 13    | 66,768 - 73,941  | 1           | 1           | 1           | 1            | 0              |
| Family Court/Diversion Total  |       |                  | 11          | 11          | 11          | 11           | 0              |
| Authorized Positions          |       |                  | 101         | 102         | 102         | 99           | -3             |

### **Probation Department**

### Program Narrative

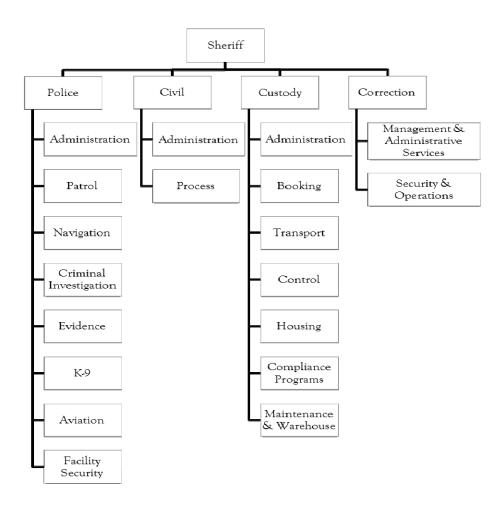
|                                  | 2018              |                  |                    |  |  |  |  |  |
|----------------------------------|-------------------|------------------|--------------------|--|--|--|--|--|
|                                  |                   | Adopted          |                    |  |  |  |  |  |
| D7320-Probation Department       | Expenses<br>Total | Local<br>Dollars | Funded<br>Staffing |  |  |  |  |  |
| D7320-Probation Department       | 9,615,447         | 6,957,229        | 80                 |  |  |  |  |  |
| D732001-Probation Administration | 1,396,403         | 1,268,419        | 11                 |  |  |  |  |  |
| D732003-Criminal Court Services  | 7,506,876         | 5,962,559        | 60                 |  |  |  |  |  |
| D732005-Family Court Services    | 712,168           | -273,749         | 9                  |  |  |  |  |  |

**Administration:** Administration provides management and policy making for the Probation Department, including fiscal, personnel, and support matters.

**Criminal Court Services:** This program provides investigations and court-ordered supervision of criminal offenders. It also includes specialized caseloads and alternative to incarceration programming.

**Family Court Services:** This program provides diversion services for Juvenile Delinquency cases, as well as supervision for Persons in Need of Supervision (PINS) and JD cases.

## D79 - Sheriff\*



\*The Adopted Budget, consistent with the County Executive's 2018 Executive Budget, anticipates transfer of operation, management, and control of the correctional facility from the Department of Correction (Administrative Unit 15) to the Sheriff's Office (Administrative Unit 79), but such transfer is subject to approval as a proposition at a referendum on the ballot in the 2017 general election.

#### Department Mission

**Civil Division Mission Statement:** The Mission of the Onondaga County Sheriff's Office Civil Department is to exercise its responsibilities to professionally receive, serve and execute all civil process and orders that have been issued by a legal authority in a reasonable and timely manner while maintaining an impartial stance between all parties having an interest in a case.

**Custody Division Mission Statement:** The Mission of the Onondaga County Sheriff's Office Custody Department, a county correctional law enforcement organization, is to ensure public safety for the citizens of Onondaga County by providing premier and cost-effective prisoner custody, security and transportation services. We will maintain the confidence that the public has placed upon us by developing a safe and

secure community, through having a positive impact on the persons we detain while maintaining a humane environment at the Patrick J. Corbett Justice Center.

Police Division Mission Statement: The Mission of the Onondaga County Sheriff's Office Police Department is to provide citizens of Onondaga County a full service professional law enforcement agency to protect life and property, reduce the opportunity for crime and disorder, enforce all laws, assist victims and provide other police-related services as required by the community. The daily focus of the Police Department is to successfully execute our law enforcement operations with compassion and courage, holding ourselves and each other accountable for our actions at all times, with the goal to provide the highest level of Police service to safeguard the community.

**Corrections Division Mission Statement:** The Mission of the Onondaga County Sheriff's Office Corrections Department is to protect the public from criminal offenders by providing safe, secure, and humane supervision and confinement

#### Sheriff's Office Vision

Through a culture of excellence, professional commitment to our mission and adherence to our value system, we will demonstrate in every decision, with every contact, that the members the Onondaga County Sheriff's Office are among the finest public servants in the Nation. We will strive to provide our residents a safe environment in which to live, through effective Civil, Custody, Police and Correction Operations, all while efficiently utilizing public funds. We commit to honor the public trust by employing transparency, collaboration, valuing partnerships and providing dignity to all to ensure operations consistent with the values of a free society.

#### Corrections Division Vision

A safe and secure correctional environment that utilizes an innovative approach to foster offender growth and lead to law abiding citizenship

#### Sheriff's Office Goals

- Provide professional, timely, efficient and accurate service to all citizen requests for criminal and civil process.
- Ensure that inmates are housed in a safe, secure manner and that their constitutional rights are adhered to, including legal visitation, physical and mental health services, court appearances, recreation, education and religious opportunities.
- In an effort to reduce risk of further criminal behavior, enhance growth and development opportunities to our inmate population by providing community based programs such as vocational and substance abuse education along with life skills training and counseling.
- Provide a high quality of life for the citizens and visitors of Onondaga County through the effective, efficient and professional delivery of law enforcement services that reduce crime and victimization.
- To achieve professional excellence in the delivery of public safety and correctional services through selecting, retaining, training and investing in our civilian and sworn members.

- Research, identify and implement the best available technology and equipment to enhance mission success and provide for citizen and member safety.
- Achieve Organizational Excellence through an effective organization, facilities and equipment, along with achieving and maintaining professional accreditation

#### **Corrections Division Goals**

- Staff, inmates and the public are safe and secure
- To offer opportunities for offenders to improve their skills and receive individual treatment services, based on their ability and willingness to participate

## 2017 Accomplishments

#### Sheriff's Office

- Custody Department overtime in the areas of constant observation and hospital details are down roughly 10% from earlier in the year, in large part due to the Safe Cell Project implemented in 2016. Cost savings exceed \$100,000 for 2017.
- Successfully moved Air-1 flight operations from the run-down heliport to the New York Air National Guard 174<sup>th</sup> Attack Wing, providing a safer and modernized structure for the aviation equipment and crew while assuming zero costs for our taxpayers.
- Initiated new level of service (LOS) module to Patrol, redefining post assignments to increase
  efficient utilization of personnel during high volume call times, increasing OCSOs law enforcement
  presence to better serve the residents of Onondaga County.
- Completed the installation of Car Fax Accident Report software system that is accessible by the public for accident report retrieval. There was no increase in the charges to the public while the Sheriff office collects 100% of the charge instead of 50%. Improving our income on accident reports.
- Improved Pistol Permitting by shortening the processing time for new applicants from months to weeks. Processed 30% more pistol permit applications then at any time in recent history. Implemented a mobile pistol permitting station to allow permit holders the ability to update permits immediately at gun shows.
- Continue to work collaboratively with Justice Center staff and our community health partners to expand our Vivitrol program. Over 200 candidates have been identified and received services since the program began in August 2016.
- Placed Narcan throughout the Justice Center so that sworn staff can administer life saving measures in the event that medical response is delayed.
- OCSO formed a partnership with the NYS Department of Homeland Security training and preparedness center, providing instructors to the first state certified SWAT school. This arrangement provides OCSO with free basic and advanced SWAT training for team members as well as specialized tactical training for other OCSO units.
- Successfully modified the entire process of managing the minor population in the Justice Center.
- Adhered to the Sheriff's Office ongoing three year vehicle replacement plan as a prudent way to manage a fleet.
- Improved physical security of several OCSO facilities to protect members and assets.
- Reorganized the Community Relations Unit to answer directly to the Undersheriff and developed several community outreach programs. Programs include the first Onondaga County Youth Law

- Enforcement Academy which is a week-long familiarization of all things law enforcement for youth going into 7th grade up to 10th grade.
- The Office has participated in recruitment fairs, mentoring and teaching programs including the Fowler High School Public Service Leadership Academy. The Community Relations Unit also visited with several sick children at the Golisano Children's Hospital, where deputies served them dinner and played games with the children. The Office also participated in a game of baseball with the Syracuse Challenger League, a Little League program for special needs children.
- The Office also hosted a seminar titled "Ferguson Missouri: Providing Effective Leadership in a Crisis Situation". The seminar was presented by guest speaker, Chief Jon Belmar of the St. Louis County Police Department, who had a major role in restoring order following Michael Brown's death. Chief Belmar talked about the lessons learned during the ordeal and how police leaders can prepare for similar events in their communities. Over 100 Law Enforcement executives attended from around New York State.
- The Office worked closely with the Housing and Homeless Coalition of CNY by identifying homeless individuals outside the City of Syracuse to provide shelter and by donating the Sheriff's Office out of service coats to members of the community in need.
- Expanded our online social media presence to improve communication with our public in areas that are important for the community at large.
- Improved physical security of several OCSO facilities to protect members and assets.
- Provided security, traffic and other law enforcement services for 23 Amphitheater events.
- Participated in the Gun Violence Elimination initiative (GIVE), providing a supervisor, three
  deputies and a K-9 to work jointly with the SPD and the NYS Police to patrol the streets and
  neighborhoods of the city of Syracuse.
- As the major law enforcement entity in Onondaga County, OCSO began developing protocols, procedures and training needs for countywide task force for EMS and Police response to active shooter situations.
- Through mutual federal partnerships, OCSO members were able to receive free training sponsored by The FBI, United States Secret Service and the United States Marshals Service.
- Conducted a K-9 academy and successfully graduated two new k-9 partners and their handlers for Onondaga County and trained one K-9 partner and handler for Fulton County.
- Held the first of its kind combined Peace / Police certification academy class for Onondaga County Sheriff's Office Police/Custody/Civil recruits. The academy hosted recruits from 12 different agencies, 56 recruits completed the Central New York Police/Custody/Civil Academy in May of this year.

#### **Division of Corrections**

Installed secure mailboxes for all staff use

- Discharged inmate returned to volunteer at the 2<sup>nd</sup> Chance Dog Shelter to work with the dogs
- Work Release program has several success stories with inmates remaining with the company and continuing to work after discharge
- Authorization of the use of Taser and training for response team members and essential supervisors
- Increased the size of community crew for facility and community improvements
- Improved fencing for 2<sup>nd</sup> Chance Shelter
- Inmate program at 2<sup>nd</sup> Chance Shelter provided 41 dogs for adoption after care and training by inmates
- Installed weapons lockers for staff to carry protective personal firearms to and from work
- Increase in security to/from Administrative office area with secure doors
- Increase in FTO, Field Training Officer time frame to ensure new officer abilities
- Hardened facility security by re-activation of Perimeter Post
- Intensive analysis of April, 2017 shift change/work assignments
- Brought response team back to full strength on all shifts
- Trained and certified all staff in firearms
- Issued stab resistant vests for all security staff
- Response Team training increased the size of the Response Team and a new RT room was created
- Remodeled Housing Unit 10 to increase capacity by 12 beds; now houses 60 inmates
- Eliminated NYS Commission variances in two areas of the facility; reduced variance by 28 bunks
- Worked with parole to reduce dependency on our facility
- Created a photo collage of all staff working at OCDC for a dedicated memorial hall in the Administration building
- Facility was found to be in full compliance and excellent condition by audit conducted by the Federal Bureau of Prisons
- Renovations were made in the multi-purpose room for audio/visual presentations
- Completed the final connection arrangements for the Solar Farm

### Sheriff's Office Budget

Page:D79-Sheriff's Office, F10001-General Fund

|   | 2016<br>Actual | 2017<br>Adopted | 2017<br>Modified | 2018<br>Executive | 2018*<br>Adopted |
|---|----------------|-----------------|------------------|-------------------|------------------|
| Account Code - Description                |                | _               |                  |                   | _                |
| A641010 Total-Total Salaries              | 32,422,194     | 30,042,192      | 32,696,184       | 43,664,340        | 43,664,340       |
| A641020-Overtime Wages                    | 6,091,821      | 5,896,725       | 5,896,725        | 6,974,638         | 6,974,638        |
| A641030-Other Employee Wages              | 611,794        | 808,723         | 808,723          | 805,428           | 805,428          |
| A691250-Employee Benefits                 | 12,725         | 14,636          | 14,636           | 14,636            | 14,636           |
| A693000-Supplies & Materials              | 1,175,781      | 614,209         | 1,038,478        | 1,235,710         | 1,235,710        |
| A695700-Contractual Expenses Non-Govt     | 10,852,980     | 11,762,167      | 12,098,167       | 12,781,227        | 12,781,227       |
| A694130-Maint, Utilities, Rents           | 804,040        | 1,285,888       | 1,285,888        | 1,538,451         | 1,613,451        |
| A694080-Professional Services             | 196,822        | 224,304         | 228,042          | 173,188           | 173,188          |
| A694100-All Other Expenses                | 102,982        | 162,763         | 162,763          | 165,160           | 165,160          |
| A694010-Travel & Training                 | 102,078        | 104,200         | 104,200          | 95,802            | 95,802           |
| A666500-Contingent Account                | 0              | 500,000         | 200,000          | 0                 | 0                |
| A692150-Furn, Furnishings & Equip         | 43,014         | 68,609          | 68,609           | 0                 | 0                |
| A671500-Automotive Equipment              | 835,774        | 300,000         | 300,000          | 0                 | 325,000          |
| A674600-Provision for Capital Projects    | 165,185        | 164,690         | 164,690          | 164,196           | 164,196          |
| Subtotal Direct Appropriations            | 53,417,190     | 51,949,106      | 55,067,105       | 67,612,776        | 68,012,776       |
| A691200-Employee Benefits-Interdepart     | 20,753,682     | 24,085,906      | 24,085,906       | 28,353,607        | 28,353,607       |
| A694950-Interdepart Charges               | 10,129,913     | 9,004,800       | 9,004,800        | 13,485,650        | 13,463,400       |
| A699690-Transfer to Debt Service Fund     | 216,350        | 225,555         | 225,555          | 419,630           | 419,630          |
| Subtotal Interdepartmental Appropriations | 31,099,945     | 33,316,261      | 33,316,261       | 42,258,887        | 42,236,637       |
| Total Appropriations                      | 84,517,135     | 85,265,367      | 88,383,366       | 109,871,663       | 110,249,413      |
| A590013-Federal Aid - Health              | 707,510        | 0               | 0                | 0                 | 0                |
| A590022-State Aid - Public Safety         | 330,718        | 345,000         | 345,000          | 355,200           | 355,200          |
| A590030-County Svc Rev - Gen Govt Support | 3,284          | 4,800           | 4,800            | 4,300             | 4,300            |
| A590032-County Svc Rev - Public Safety    | 1,132,828      | 1,013,731       | 1,013,731        | 1,128,500         | 1,128,500        |
| A590042-Svcs Other Govts- Public Safety   | 6,717,718      | 7,829,664       | 7,829,664        | 8,090,398         | 8,090,398        |
| A590051-Rental Income                     | 0              | 0               | 0                | 36,888            | 36,888           |
| A590056-Sales of Prop and Comp for Loss   | 84,664         | 55,565          | 55,565           | 48,300            | 48,300           |
| A590057-Other Misc Revenues               | 59,271         | 98,772          | 98,772           | 136,010           | 136,010          |
| Subtotal Direct Revenues                  | 9,035,992      | 9,347,532       | 9,347,532        | 9,799,596         | 9,799,596        |
| A590060-Interdepart Revenue               | 3,639,701      | 3,891,941       | 3,891,941        | 3,929,018         | 3,929,018        |
| Subtotal Interdepartmental Revenues       | 3,639,701      | 3,891,941       | 3,891,941        | 3,929,018         | 3,929,018        |
| Total Revenues                            | 12,675,692     | 13,239,473      | 13,239,473       | 13,728,614        | 13,728,614       |
| Local (Appropriations - Revenues)         | 71,841,443     | 72,025,894      | 75,143,893       | 96,143,049        | 96,520,799       |

<sup>\*</sup>The Adopted Budget, consistent with the County Executive's 2018 Executive Budget, anticipates transfer of operation, management, and control of the correctional facility from the Department of Correction (Administrative Unit 15) to the Sheriff's Office (Administrative Unit 79). In the event that such transfer is not approved at the 2017 general election, the estimated revenues and adopted appropriations necessary for operation of the Corrections Division within the Sheriff's Office for the adopted 2018 County Budget shall be transferred into similarly structured accounts and made available for use by the Department of Correction, effective January 1, 2018, without further action by the Onondaga County Legislature. Further, in the event that such transfer is not approved at the 2017 general election, the intent is that operations of the correctional facility continue under the Executive branch and that the levy for the adopted 2018 County Budget is not affected.

### Sheriff Grants Budget

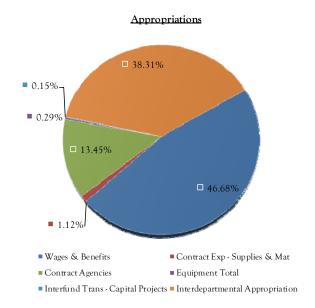
Page:D79-Sheriff's Office, F10030-General Grants Projects Fund

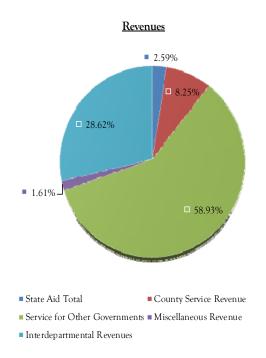
|   | 2016      | 2017      | 2017      | 2018      | 2018      |
|---|-----------|-----------|-----------|-----------|-----------|
|   | Actual    | Adopted   | Modified  | Executive | Adopted   |
| Account Code - Description                |           |           |           |           |           |
| A641010 Total-Total Salaries              | 222,692   | 248,500   | 248,500   | 233,500   | 233,500   |
| A641020-Overtime Wages                    | 593,803   | 788,000   | 788,000   | 785,800   | 785,800   |
| A693000-Supplies & Materials              | 281,052   | 794,450   | 794,450   | 1,052,850 | 1,052,850 |
| A695700-Contractual Expenses Non-Govt     | 978       | 0         | 0         | 0         | 0         |
| A694130-Maint, Utilities, Rents           | (24,209)  | 228,050   | 243,050   | 335,375   | 335,375   |
| A694080-Professional Services             | 0         | 100,900   | 100,900   | 100,900   | 100,900   |
| A694100-All Other Expenses                | 53,336    | 152,500   | 152,500   | 154,475   | 154,475   |
| A694010-Travel & Training                 | 51,287    | 98,500    | 98,500    | 113,500   | 113,500   |
| A692150-Furn, Furnishings & Equip         | 77,451    | 100,000   | 100,000   | 201,000   | 201,000   |
| A671500-Automotive Equipment              | 11,685    | 110,000   | 161,966   | 110,000   | 110,000   |
| Subtotal Direct Appropriations            | 1,268,076 | 2,620,900 | 2,687,866 | 3,087,400 | 3,087,400 |
| A691200-Employee Benefits-Interdepart     | 205,752   | 148,753   | 148,753   | 178,746   | 178,746   |
| Subtotal Interdepartmental Appropriations | 205,752   | 148,753   | 148,753   | 178,746   | 178,746   |
| Total Appropriations                      | 1,473,828 | 2,769,653 | 2,836,619 | 3,266,146 | 3,266,146 |
| A590012-Federal Aid - Public Safety       | 180,102   | 465,000   | 480,000   | 465,000   | 465,000   |
| A590014-Federal Aid - Transportation      | 142,498   | 163,000   | 163,000   | 166,000   | 166,000   |
| A590022-State Aid - Public Safety         | 407,203   | 693,253   | 693,253   | 588,873   | 588,873   |
| A590032-County Svc Rev - Public Safety    | 12,900    | 20,000    | 20,000    | 20,000    | 20,000    |
| A590042-Svcs Other Govts- Public Safety   | 347,693   | 330,000   | 330,000   | 185,000   | 185,000   |
| A590052-Commissions                       | 371,267   | 400,000   | 400,000   | 856,000   | 856,000   |
| A590055-Fines & Forfeitures               | 65,683    | 300,000   | 300,000   | 300,000   | 300,000   |
| A590057-Other Misc Revenues               | 247,721   | 293,400   | 293,400   | 459,773   | 459,773   |
| Subtotal Direct Revenues                  | 1,775,067 | 2,664,653 | 2,679,653 | 3,040,646 | 3,040,646 |
| A590060-Interdepart Revenue               | 222,612   | 105,000   | 105,000   | 225,500   | 225,500   |
| Subtotal Interdepartmental Revenues       | 222,612   | 105,000   | 105,000   | 225,500   | 225,500   |
| Total Revenues                            | 1,997,679 | 2,769,653 | 2,784,653 | 3,266,146 | 3,266,146 |
| Local (Appropriations - Revenues)         | (523,851) | 0         | 51,966    | 0         | o         |

<sup>\*</sup>The Adopted Budget, consistent with the County Executive's 2018 Executive Budget, anticipates transfer of operation, management, and control of the correctional facility from the Department of Correction (Administrative Unit 15) to the Sheriff's Office (Administrative Unit 79). In the event that such transfer is not approved at the 2017 general election, the estimated revenues and adopted appropriations necessary for operation of the Corrections Division within the Sheriff's Office for the adopted 2018 County Budget shall be transferred into similarly structured accounts and made available for use by the Department of Correction, effective January 1, 2018, without further action by the Onondaga County Legislature. Further, in the event that such transfer is not approved at the 2017 general election, the intent is that operations of the correctional facility continue under the Executive branch and that the levy for the adopted 2018 County Budget is not affected.

#### **Sheriff Funding Adjustments**

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:





#### Appropriation Adjustments

#### Personnel Services

#### Sheriff's Office

The modified budget does not include the provision for salary and wage impact as per the contract settlements, consequently, net personnel funding increased by \$1,068,676.

#### Division of Corrections

The modified budget does not include the provision for salary and wage impact as per the contract settlements, consequently, net personnel funding increased by \$410,090.

#### **Contracted Services**

#### Division of Custody

Increase of \$297,104 reflecting a 3% increase in the CCS contract

#### Revenue Adjustments

#### Services Other Governments-Public Safety

#### Sheriff's Office

Net revenue decreased by \$191,831 for City Abstract Charges for the Justice Center due to decreased salary and wages and fringes for the Custody Division

#### Division of Corrections

Net revenue increased by \$224,474 due to increases in federal inmates housed at the facility

\*As per the local law adopted at a special session on August 31, 2017, the Department of Correction shall become a Corrections Division under the supervision of the Office of the Sheriff, effective January 1, 2018, but only if such transfer is approved as a proposition at a referendum on the ballot in the 2017 general election

| Title                         | Grade | Pay Range         | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|-------------------------------|-------|-------------------|-------------|-------------|-------------|--------------|----------------|
| Sheriff Administration        |       |                   |             |             |             |              |                |
| Exec Secretary                | 26    | 40,739 - 54,006   | 1           | 1           | 1           | 1            | 0              |
| Sheriff                       | FL    | 113,001 - 113,001 | 1           | 1           | 1           | 1            | 0              |
| Undersheriff                  | 38    | 101,853 - 135,023 | 1           | 1           | 1           | 1            | 0              |
| Sheriff Administration Total  |       |                   | 3           | 3           | 3           | 3            | 0              |
| Police Administration         |       |                   |             |             |             |              |                |
| Clerk 1                       | 2     | 30,426 - 33,561   | 2           | 2           | 2           | 2            | 0              |
| Clerk 2                       | 5     | 35,764 - 39,491   | 3           | 3           | 3           | 3            | 0              |
| Data Entry Supv               | 8     | 45,361 - 50,156   | 1           | 1           | 1           | 1            | 0              |
| Data Equip Oper               | 4     | 33,324 - 36,781   | 5           | 5           | 5           | 5            | 0              |
| DS (Custody)                  | 3     | 46,289 - 60,695   | 1           | 1           | 1           | 1            | 0              |
| DS (Police)                   | 4     | 49,203 - 70,038   | 4           | 4           | 4           | 4            | 0              |
| DS Ast Chief (Pol)            | 36    | 84,730 - 112,323  | 1           | 1           | 1           | 1            | 0              |
| DS Captain (Pol)              | 26    | 86,782 - 89,417   | 2           | 2           | 2           | 2            | 0              |
| DS Chief (Pol)                | 37    | 92,895 - 123,148  | 1           | 1           | 1           | 1            | 0              |
| DS Lieut (Police)             | 6     | 82,678 - 87,029   | 1           | 1           | 1           | 1            | 0              |
| DS Sgt (Police)               | 5     | 72,265 - 78,096   | 3           | 3           | 3           | 3            | 0              |
| Personnel Admin               | 31    | 53,556 - 70,998   | 1           | 1           | 1           | 1            | 0              |
| Typist 2                      | 5     | 35,764 - 39,491   | 1           | 1           | 1           | 1            | 0              |
| Police Administration Total   |       |                   | 26          | 26          | 26          | 26           | 0              |
| Police Patrol                 |       |                   |             |             |             |              |                |
| DS (Police Sp Sp)             | 4     | 49,203 - 70,038   | 1           | 1           | 1           | 1            | 0              |
| DS (Police)                   | 4     | 49,203 - 70,038   | 124         | 124         | 124         | 124          | 0              |
| DS Captain (Pol)              | 26    | 86,782 - 89,417   | 3           | 3           | 3           | 3            | 0              |
| DS Lieut (Police)             | 6     | 82,678 - 87,029   | 6           | 6           | 6           | 6            | 0              |
| DS Sgt (Police)               | 5     | 72,265 - 78,096   | 21          | 21          | 21          | 21           | 0              |
| Police Patrol Total           |       |                   | 155         | 155         | 155         | 155          | 0              |
| Police Navigation             |       |                   |             |             |             |              |                |
| DS (Police)                   | 4     | 49,203 - 70,038   | 2           | 2           | 2           | 2            | 0              |
| Police Navigation Total       |       |                   | 2           | 2           | 2           | 2            | 0              |
| Police Criminal Investigation |       |                   |             |             |             |              |                |
| Clerk 2                       | 5     | 35,764 - 39,491   | 1           | 1           | 1           | 1            | 0              |
| DS (Custody)                  | 3     | 46,289 - 60,695   | 1           | 1           | 1           | 1            | 0              |
| DS (Police)                   | 4     | 49,203 - 70,038   | 28          | 28          | 28          | 28           | 0              |
| DS Captain (Pol)              | 26    | 86,782 - 89,417   | 1           | 1           | 1           | 1            | 0              |

| Title                               | Grade | Pay Range        | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|-------------------------------------|-------|------------------|-------------|-------------|-------------|--------------|----------------|
| DS Lieut (Police)                   | 6     | 82,678 - 87,029  | 1           | 1           | 1           | 1            | 0              |
| DS Sgt (Police)                     | 5     | 72,265 - 78,096  | 6           | 6           | 6           | 6            | 0              |
| Typist 1                            | 3     | 31,677 - 34,951  | 1           | 1           | 1           | 1            | 0              |
| Police Criminal Investigation Total |       |                  | 39          | 39          | 39          | 39           | 0              |
| Police Evidence                     |       |                  |             |             |             |              |                |
| Clerk 2                             | 5     | 35,764 - 39,491  | 2           | 2           | 2           | 2            | 0              |
| DS (Police)                         | 4     | 49,203 - 70,038  | 8           | 8           | 8           | 8            | 0              |
| DS Sgt (Police)                     | 5     | 72,265 - 78,096  | 1           | 1           | 1           | 1            | 0              |
| Police Evidence Total               | 9     | 12,209 - 10,090  | 11          | 11          | 11          | 11           | 0              |
| Police K-9                          |       |                  |             |             |             |              |                |
| DS (Police)                         | 4     | 49,203 - 70,038  | 4           | 4           | 4           | 4            | 0              |
| Police K-9 Total                    | 7     | 77,203 - 70,030  | 4           | 4           | 4           | 4            | 0              |
| Tonce Reg Total                     |       |                  | •           | •           | •           | •            | ·              |
| Police Aviation                     |       |                  |             |             |             |              |                |
| DS (Police)                         | 4     | 49,203 - 70,038  | 2           | 2           | 2           | 2            | 0              |
| DS Lieut (Police)                   | 6     | 82,678 - 87,029  | 1           | 1           | 1           | 1            | 0              |
| DS Sgt (Police)                     | 5     | 72,265 - 78,096  | 2           | 2           | 2           | 2            | 0              |
| Police Aviation Total               |       |                  | 5           | 5           | 5           | 5            | 0              |
| Police Facilities Security          |       |                  |             |             |             |              |                |
| DS Conf At Adm Jd5                  | 2     | 40,290 - 50,751  | 1           | 1           | 1           | 1            | 0              |
| DS Court Attendant                  | 1     | 36,361 - 45,346  | 4           | 4           | 4           | 3            | -1             |
| DS Lieut (Police)                   | 6     | 82,678 - 87,029  | 1           | 1           | 1           | 1            | 0              |
| Police Facilities Security Total    |       |                  | 6           | 6           | 6           | 5            | -1             |
| Custody Administration              |       |                  |             |             |             |              |                |
| Account Clerk 1                     | 4     | 33,324 - 36,781  | 1           | 1           | 1           | 1            | 0              |
| Clerk 2                             | 5     | 35,764 - 39,491  | 3           | 3           | 3           | 3            | 0              |
| Data Equip Oper                     | 4     | 33,324 - 36,781  | 1           | 1           | 1           | 1            | 0              |
| DS (Custody)                        | 3     | 46,289 - 60,695  | 3           | 3           | 3           | 3            | 0              |
| DS Ast Chief (Cust)                 | 36    | 84,730 - 112,323 | 1           | 1           | 1           | 1            | 0              |
| DS Captain (Cust)                   | 26    | 86,782 - 89,417  | 2           | 2           | 2           | 2            | 0              |
| DS Chief (Cust)                     | 37    | 92,895 - 123,148 | 1           | 1           | 1           | 1            | 0              |
| DS Lieut (Custody)                  | 6     | 69,741 - 74,161  | 1           | 1           | 1           | 1            | 0              |
| DS Sgt (Custody)                    | 5     | 64,972 - 69,392  | 1           | 1           | 1           | 1            | 0              |
| Fingerprint Tech                    | 3     | 31,677 - 34,951  | 1           | 1           | 1           | 1            | 0              |
| Personnel Aide                      | 6     | 38,816 - 42,882  | 1           | 1           | 1           | 1            | 0              |

| Title                             | Grade | Pay Range       | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|-----------------------------------|-------|-----------------|-------------|-------------|-------------|--------------|----------------|
| Records Complnc Mgr               | 31    | 53,556 - 70,998 | 1           | 1           | 1           | 1            | 0              |
| Custody Administration Total      |       |                 | 17          | 17          | 17          | 17           | 0              |
| Custody Booking                   |       |                 |             |             |             |              |                |
| Account Clerk 2                   | 7     | 41,709 - 46,097 | 1           | 1           | 1           | 1            | 0              |
| DS (Custody)                      | 3     | 46,289 - 60,695 | 28          | 28          | 28          | 28           | 0              |
| DS (Custody) Sp Sp                | 3     | 46,289 - 60,695 | 1           | 1           | 1           | 1            | 0              |
| DS Comm Serv Officer              | CS    | 32,377 - 35,479 | 7           | 7           | 7           | 7            | 0              |
| DS Lieut (Custody)                | 6     | 69,741 - 74,161 | 1           | 1           | 1           | 1            | 0              |
| DS Sgt (Custody)                  | 5     | 64,972 - 69,392 | 6           | 6           | 6           | 6            | 0              |
| Custody Booking Total             |       |                 | 44          | 44          | 44          | 44           | 0              |
| Custody Transport                 |       |                 |             |             |             |              |                |
| DS (Custody)                      | 3     | 46,289 - 60,695 | 39          | 39          | 39          | 39           | 0              |
| DS (Custody) Sp Sp                | 3     | 46,289 - 60,695 | 1           | 1           | 1           | 1            | 0              |
| DS Juv Tran Officer               | 3     | 46,289 - 60,695 | 4           | 4           | 4           | 4            | 0              |
| DS Lieut (Custody)                | 6     | 69,741 - 74,161 | 1           | 1           | 1           | 1            | 0              |
| DS Sgt (Custody)                  | 5     | 64,972 - 69,392 | 4           | 4           | 4           | 4            | 0              |
| Custody Transport Total           |       |                 | 49          | 49          | 49          | 49           | 0              |
| Custody Control                   |       |                 |             |             |             |              |                |
| DS (Custody)                      | 3     | 46,289 - 60,695 | 32          | 32          | 32          | 32           | 0              |
| DS Lieut (Custody)                | 6     | 69,741 - 74,161 | 1           | 1           | 1           | 1            | 0              |
| DS Sgt (Custody)                  | 5     | 64,972 - 69,392 | 5           | 5           | 5           | 5            | 0              |
| Custody Control Total             |       |                 | 38          | 38          | 38          | 38           | 0              |
| Custody Housing                   |       |                 |             |             |             |              |                |
| DS (Custody)                      | 3     | 46,289 - 60,695 | 103         | 103         | 103         | 103          | 0              |
| DS (Custody) Sp Sp                | 3     | 46,289 - 60,695 | 1           | 1           | 1           | 1            | 0              |
| DS Lieut (Custody)                | 6     | 69,741 - 74,161 | 5           | 5           | 5           | 5            | 0              |
| DS Sgt (Custody)                  | 5     | 64,972 - 69,392 | 11          | 11          | 11          | 11           | 0              |
| Stock Clerk                       | 4     | 33,324 - 36,781 | 1           | 1           | 1           | 1            | 0              |
| Custody Housing Total             |       | , ,             | 121         | 121         | 121         | 121          | 0              |
| Custody Compliance Programs       |       |                 |             |             |             |              |                |
| DS (Custody)                      | 3     | 46,289 - 60,695 | 9           | 9           | 9           | 9            | 0              |
| DS Lieut (Custody)                | 6     | 69,741 - 74,161 | 1           | 1           | 1           | 1            | 0              |
| DS Sgt (Custody)                  | 5     | 64,972 - 69,392 | 2           | 2           | 2           | 2            | 0              |
| Custody Compliance Programs Total |       | ,               | 12          | 12          | 12          | 12           | 0              |

| Title                             | Grade | Pay Range        | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|-----------------------------------|-------|------------------|-------------|-------------|-------------|--------------|----------------|
| Custody Maint And Warehouse       |       |                  |             |             |             |              |                |
| Account Clerk 1                   | 4     | 33,324 - 36,781  | 1           | 1           | 1           | 0            | -1             |
| DS (Custody)                      | 3     | 46,289 - 60,695  | 4           | 4           | 4           | 4            | 0              |
| Mtce Helper                       | 4     | 33,324 - 36,781  | 1           | 1           | 1           | 1            | 0              |
| Mtce Worker 2                     | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |
| Security Sys Mtc Spc              | 11    | 56,606 - 62,649  | 1           | 1           | 1           | 1            | 0              |
| Stock Attendant                   | 2     | 30,426 - 33,561  | 1           | 1           | 1           | 1            | 0              |
| Storekeeper                       | 7     | 41,709 - 46,097  | 1           | 1           | 1           | 1            | 0              |
| Custody Maint And Warehouse Total |       |                  | 10          | 10          | 10          | 9            | -1             |
| Civil Administration              |       |                  |             |             |             |              |                |
| Admin Aide                        | 7     | 41,709 - 46,097  | 1           | 1           | 1           | 1            | 0              |
| Admin Assistant                   | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |
| Data Equip Oper                   | 4     | 33,324 - 36,781  | 2           | 2           | 2           | 2            | 0              |
| DS (Civil)                        | 4     | 47,247 - 64,617  | 1           | 1           | 1           | 1            | 0              |
| DS Chief (Civil)                  | 37    | 92,895 - 123,148 | 1           | 1           | 1           | 1            | 0              |
| Civil Administration Total        |       |                  | 6           | 6           | 6           | 6            | 0              |
| Civil Process                     |       |                  |             |             |             |              |                |
| Account Clerk 1                   | 4     | 33,324 - 36,781  | 1           | 1           | 1           | 1            | 0              |
| Clerk 2                           | 5     | 35,764 - 39,491  | 1           | 1           | 1           | 1            | 0              |
| Data Equip Oper                   | 4     | 33,324 - 36,781  | 1           | 1           | 1           | 1            | 0              |
| DS (Civil)                        | 4     | 47,247 - 64,617  | 6           | 6           | 6           | 6            | 0              |
| DS Lieut (Civil)                  | 6     | 69,741 - 74,161  | 1           | 1           | 1           | 1            | 0              |
| DS Sgt (Civil)                    | 5     | 64,972 - 69,392  | 2           | 2           | 2           | 2            | 0              |
| PH Educator                       | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |
| Civil Process Total               |       |                  | 13          | 13          | 13          | 13           | 0              |
| Correction Mgmt & Admin Services  |       |                  |             |             |             |              |                |
| Admin Assistant                   | 9     | 49,276 - 54,505  | 0           | 0           | 1           | 1            | 1              |
| Clerk 2                           | 5     | 35,764 - 39,491  | 0           | 0           | 1           | 1            | 1              |
| Correction Captain                | 34    | 70,505 - 93,466  | 0           | 0           | 1           | 1            | 1              |
| Correction Lieut                  | 12    | 60,279 - 66,731  | 0           | 0           | 1           | 1            | 1              |
| Correction Sergeant               | 11    | 56,606 - 62,649  | 0           | 0           | 1           | 1            | 1              |
| Education Prgm Supv               | 11    | 56,606 - 62,649  | 0           | 0           | 1           | 1            | 1              |
| Personnel Admin                   | 31    | 53,556 - 70,998  | 0           | 0           | 1           | 1            | 1              |
| Personnel Aide                    | 6     | 38,816 - 42,882  | 0           | 0           | 1           | 1            | 1              |
| Storekeeper                       | 7     | 41,709 - 46,097  | 0           | 0           | 1           | 1            | 1              |

| Title                                  | Grade | Pay Range        | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|--|-------|------------------|-------------|-------------|-------------|--------------|----------------|
| Chief Of Corrections                   | 37    | 92,895 - 123,148 | 0           | 0           | 1           | 1            | 1              |
| Sr Ast Chf Correctio                   | 36    | 84,730 - 112,323 | 0           | 0           | 1           | 1            | 1              |
| Ast Chief Correction                   | 35    | 77,287 - 102,457 | 0           | 0           | 1           | 1            | 1              |
| Correction Mgmt & Admin Services Total |       |                  | 0           | 0           | 12          | 12           | 12             |
| Correction Security & Operations       |       |                  |             |             |             |              |                |
| Casework Supervisor                    | 13    | 66,768 - 73,941  | 0           | 0           | 1           | 1            | 1              |
| Correction Captain                     | 34    | 70,505 - 93,466  | 0           | 0           | 1           | 1            | 1              |
| Correction Couns 1                     | 9     | 49,276 - 54,505  | 0           | 0           | 4           | 4            | 4              |
| Correction Couns 2                     | 11    | 56,606 - 62,649  | 0           | 0           | 1           | 1            | 1              |
| Correction Lieut                       | 12    | 60,279 - 66,731  | 0           | 0           | 6           | 6            | 6              |
| Correction Officer                     | 8     | 45,361 - 50,156  | 0           | 0           | 110         | 109          | 109            |
| Correction Sergeant                    | 11    | 56,606 - 62,649  | 0           | 0           | 11          | 11           | 11             |
| Sr Correction Ofcr                     | 9     | 49,276 - 54,505  | 0           | 0           | 49          | 49           | 49             |
| Correction Security & Operations Total |       |                  | 0           | 0           | 183         | 182          | 182            |
| Correction Food Service                |       |                  |             |             |             |              |                |
| Food Svc Manager                       | 31    | 53,556 - 70,998  | 0           | 0           | 1           | 1            | 1              |
| Correction Food Service Total          |       |                  | 0           | 0           | 1           | 1            | 1              |
| Correction Bldgs & Grounds Maint       |       |                  |             |             |             |              |                |
| Boiler Oper/Mtce Wkr                   | 4     | 53,747 - 59,530  | 0           | 0           | 4           | 4            | 4              |
| Correction Officer                     | 8     | 45,361 - 50,156  | 0           | 0           | 2           | 2            | 2              |
| Correction Sergeant                    | 11    | 56,606 - 62,649  | 0           | 0           | 1           | 1            | 1              |
| Sr Correction Ofcr                     | 9     | 49,276 - 54,505  | 0           | 0           | 4           | 4            | 4              |
| Super Corr Maintenan                   | 33    | 64,324 - 85,272  | 0           | 0           | 1           | 1            | 1              |
| Correction Bldgs & Grounds Maint Total |       |                  | 0           | 0           | 12          | 12           | 12             |
| Authorized Positions                   |       |                  | 561         | 561         | 769         | 766          | 205            |

<sup>\*</sup>The Adopted Budget, consistent with the County Executive's 2018 Executive Budget, anticipates transfer of operation, management, and control of the correctional facility from the Department of Correction (Administrative Unit 15) to the Sheriff's Office (Administrative Unit 79). In the event that such transfer is not approved at the 2017 general election, the estimated revenues and adopted appropriations necessary for operation of the Corrections Division within the Sheriff's Office for the adopted 2018 County Budget shall be transferred into similarly structured accounts and made available for use by the Department of Correction, effective January 1, 2018, without further action by the Onondaga County Legislature. Further, in the event that such transfer is not approved at the 2017 general election, the intent is that operations of the correctional facility continue under the Executive branch and that the levy for the adopted 2018 County Budget is not affected.

# Sheriff

## Program Narrative

2018

|  | 2016        |            |          |  |  |  |
|--|-------------|------------|----------|--|--|--|
|  | Adopted     |            |          |  |  |  |
|  | Expenses L  |            | Funded   |  |  |  |
|  | Total       | Dollars    | Staffing |  |  |  |
| D79-Sheriff's Office                       | 113,515,559 | 96,520,799 | 710      |  |  |  |
| D7910000000-Sheriff                        | 597,271     | 597,271    | 3        |  |  |  |
| D7920-Sheriff Police/Civil Division        | 36,589,550  | 32,396,283 | 227      |  |  |  |
| D7920100000-Police Administration          | 5,856,355   | 5,458,855  | 23       |  |  |  |
| D7920200000-Police Patrol                  | 19,020,536  | 18,660,536 | 140      |  |  |  |
| D7920300000-Sheriffs Police/Civil Grants   | 2,385,146   | 0          | 0        |  |  |  |
| D7920400000-Police Navigation              | 257,713     | 182,513    | 2        |  |  |  |
| D7920500000-Police Criminal Investigation  | 5,370,508   | 5,369,008  | 39       |  |  |  |
| D7920600000-Police Evidence                | 1,157,686   | 1,149,886  | 11       |  |  |  |
| D7920700000-Police K-9                     | 503,250     | 503,250    | 4        |  |  |  |
| D7920800000-Police Aviation                | 835,178     | 835,178    | 4        |  |  |  |
| D7920900000-Police Facilities Security     | 1,203,178   | 237,057    | 4        |  |  |  |
| D7930-Sheriff Custody Division             | 51,309,804  | 40,390,896 | 279      |  |  |  |
| D7930100000-Custody Administration         | 4,975,429   | -2,174,182 | 17       |  |  |  |
| D7930200000-Custody Booking                | 5,007,309   | 5,007,309  | 42       |  |  |  |
| D7930300000-Sheriff Custody Grants         | 425,000     | 0          | 0        |  |  |  |
| D7930400000-Custody Transport              | 6,159,524   | 6,027,584  | 46       |  |  |  |
| D7930500000-Custody Control                | 5,186,543   | 5,186,543  | 38       |  |  |  |
| D7930600000-Custody Housing                | 26,728,412  | 23,516,055 | 116      |  |  |  |
| D7930700000-Custody Compliance Programs    | 1,540,908   | 1,540,908  | 12       |  |  |  |
| D7930800000-Custody Mtc/Warehouse Svcs     | 1,286,679   | 1,286,679  | 8        |  |  |  |
| D7940-Sheriff Civil Division               | 1,915,819   | 1,159,309  | 17       |  |  |  |
| D7940100000-Civil Administration           | 701,509     | 701,509    | 6        |  |  |  |
| D7940200000-Civil Process                  | 1,214,310   | 457,800    | 11       |  |  |  |
| D7950-Sheriff Correction Division          | 23,103,115  | 21,977,040 | 184      |  |  |  |
| D7950100000-Correction Mgmt & Admin        | 2,055,991   | 1,563,491  | 12       |  |  |  |
| D7950200000-Correction Security & Ops      | 18,475,113  | 17,878,426 | 161      |  |  |  |
| D7950300000-Correction Food Service        | 767,415     | 767,415    | 0        |  |  |  |
| D7950400000-Correction Buildings & Grounds | 1,804,596   | 1,767,708  | 11       |  |  |  |
|  |             |            |          |  |  |  |

**Sheriff:** The Sheriff Program manages the entire Department in the pursuit of its mission to ensure the safety and well-being of the community which it serves, through the facilitation of all other programs.

**Police Administration:** The Police Administration Program is responsible for the oversight and supervision of all Police-related programs working to maintain public safety and enforcing the various statutes of New York State and local governments, including but not limited to: human resources; professional standards;

internal investigation; community relations; and public information functions.

**Police Patrol:** The mission of the Patrol Program is to maintain the community trust placed in the Organization, through providing a safe and secure environment. Deputies assigned to Patrol are the initial responders for complaints that are dispatched through the 911 Emergency Communication Center and vary in nature and range from service-related calls to accidents and crime-related incidents. The Program also provides crime prevention and educational services.

Police Criminal Investigation: This Program is responsible for investigating all felony-related crimes, such as robbery, burglary, larceny, arson, forgery, homicide and assault, as well as complaints related to sex crimes and complaints of abuse/neglect of children and older adults. They also investigate drug, prostitution, and gambling complaints. Police Criminal Investigation employees work closely with outside Law Enforcement Agencies, when their assistance is required, and coordinate investigation efforts with the Onondaga County District Attorney's Office, the Onondaga County Attorney's Office and the U.S. Attorney's Office regarding the successful prosecution of offenders.

**Police Evidence:** The duty of this Program is to process crime scenes in an attempt to identify, document and secure physical evidence to assist with the criminal investigations and their subsequent prosecution. Functions include but are not limited to: documenting crime scenes using photo and video technologies; fingerprint and footprint development; proper collection of physical evidence; preparing well organized field notes in preparation of official written reports; and assisting Village and Town Departments with crime scene processing.

Police Navigation: The Police Navigation Program assigns deputies during boating season to enforce all New York State Navigation Laws and patrol all navigable waterways within and bordering Onondaga County. Some of their duties include law enforcement, accident investigation, search and rescue operations, commercial vessel inspections, marine inspections and boater safety education.

**Police Aviation:** The Police Aviation Program facilitates the use of Onondaga County's multi-mission helicopter, Air One, in functions such as search and rescue, medevac transportation and fire assistance. The Aviation Program also provides crucial assistance to the Patrol Program through coordinating resources from an elevated platform, utilizing video downlink/videotaping capabilities, locating heat sources using FLIR (Forward Looking Infrared) and using Night Sun lighting, a light source capable of delivering the illumination power of 30M candles, to significantly enhance Air One operations at night.

**Police K9:** This Program consists of four teams, each comprised of a deputy and their canine partner. The mutual trust between each team is a direct result of consistent and rigorous training, which makes it possible to apply the dog's natural abilities to several police services. Together, the teams are called upon to perform a multitude of tasks including narcotic and explosive detection, criminal tracking, area searches for missing persons, performing demonstrations at community events and other various patrol functions.

Police Facilities Security: The mission of the Facilities Security Program is to provide for the security of all people visiting, conducting business with, or working inside the Civic Center, County Office Building and Sheriff's Headquarters. Facilities Security personnel actively confiscate contraband items, including illegal weapons, drugs, and pepper spray canisters.

Custody Administration: The Custody Administration Program provides management and administrative support services for all Custody related programs, including but not limited to: human resources; professional standards; internal investigation; record keeping; and research and development functions.

**Custody Booking:** The Custody Booking Program is responsible to provide a secure point of intake and discharge where individuals who have been remanded by a local court or persons arrested by Syracuse Police and other law enforcement agencies are processed into and released from the Justice Center. The staff in this Program must assess persons entering the facility and classify their mental and physical states to determine if certain precautions should be initiated to safeguard inmates and facility employees.

**Custody Transport:** This program is responsible for the organization and implementation of all transportation of persons remanded to the custody of the Onondaga County Sheriff, such as trips to courts, local hospitals and other facilities when necessary.

**Custody Control:** The purpose of this Program is to provide security and safety to fellow staff members, the public and inmates within the Onondaga County Justice Center. Deputies operate the security and communication systems, secure the perimeter of the building, limit access to secure areas, ensure the security of visitors and provide emergency response services.

**Custody Housing:** The Housing Program provides a secure, humane living area for incarcerated persons. This Program is responsible for the supervision of inmate activities, orientation of inmates to the operation of a direct supervision facility and management of inmates in general population, medical, mental, health and reception housing pods.

**Custody Compliance:** This Program is tasked with the responsibility of the development, management and supervision of inmate programming, coordination of inmate work programs, classification coordination, liaison with the school district and liaison with the courts and other facets of the criminal justice system.

**Custody Maintenance/Warehouse Services:** The Custody Maintenance/Warehouse Services Program coordinates the ordering & storage of all necessary supplies at the Onondaga County Justice Center, as well as coordination of necessary upkeep & mechanical maintenance, both in-house and with outside vendors.

**Civil Administration:** The Civil Administration Program is responsible for oversight and management of the Department's Civil Process operations.

**Civil Process:** The Civil Department is responsible for processing and executing all civil processes handed down by various courts and attorneys.

**Executive Services:** Manage and oversee all Administrative and Security staff and duties, which include: governmental relations, community relations, criminal justice affairs, legal affairs, policy and procedures and State Commission variances.

Security & Operations: Oversight of inmate security, supervision and security support in the functions of: staff security & control, inmate admissions & discharges, inmate clothing, security staffing, health & mental health services, dental services, emergency response, inmate discipline, staff training, fire & safety, visitation, transportation, temporary release, staff evaluations, counseling services, classification & reportable incidents.

Management & Administrative Services: Oversight of accounting/fiscal operations, inmate education programs, purchasing & receiving, canine shelter operations, personnel advisory committee, labor relations, contract services, substance abuse programs, volunteer services, constructions & renovation projects, computer systems, internal affairs, inmate problem resolution, video and audio surveillance systems, personnel, employee recognition, standards regulations compliance, communications, EEO compliance, payroll functions, building & grounds maintenance, and power plant operations (which includes;

maintaining essential facility services 24 hours a day; grounds, heating, ventilation, air conditioning and water systems). This program also includes the inmate work coordinator, facility laundry operations, food services, motor pool, religious activities, warehouse supplies & equipment and library services.

**Sheriff Grants:** The Sheriff's Office receives numerous grants and other funding from various sources to carry out different objectives:

Stop DWI

Child Passenger Safety

Cannabis Eradication

Handicapped Parking - For handicapped parking education, advocacy, and enforcement

Historical Preservation - For documenting and preserving the history of the Sheriff's Office

Live Scan - To support a regional "store and forward" server associated with the live scan system

Project Life Saver - Subscribers pay a monthly fee to pay costs associated with the program

Forfeited Assets - Seized assets are used to increase the resources of the local law enforcement agency

Justice Assistance Grant (JAG) - For a broad range of crime prevention activities

State Law Enforcement Terrorist Prevention Program

Bomb Squad Initiative

Tactical Team Grant Program

Gun Involved Violence Elimination (GIVE)

Explosive Detection Canine

Marine Patrol Grant

Reimbursed Overtime Details

Air One Gifts and Donation - Donations and revenues from the Air One program

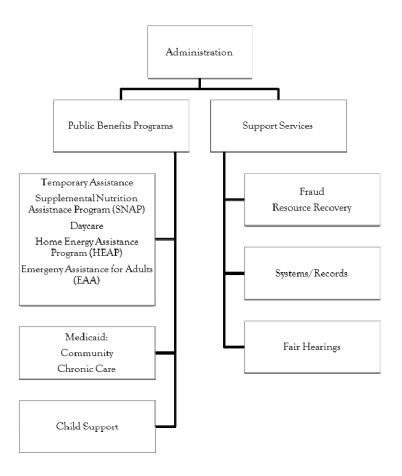
Traffic Safety Grant 2016-17 - For community education on various traffic safety issues

State Criminal Alien Assistance Program

Police Traffic Services - For enhanced traffic enforcement initiatives designed to reduce unsafe driving

The Sheriff's Office may contract with the City of Syracuse, Town of Pompey, Town of Salina, Town of Van Buren, Town of Lafayette, US Marshal, Canadaigua Police Department, Baldwinsville Central School District, OCM BOCES, North Syracuse Central School District, NYS Unified Court System, and DEA Task Force.

D81 - Department of Social Services - Economic Security



#### Department Mission

To accurately and efficiently administer economic support and services to County residents in a respectful manner in an effort to help people achieve their highest level of independence

#### Department Vision

A department that is represented by trained, respectful, and proficient staff that will take a holistic approach while providing services in a safe environment for both employees and individuals we serve

### Department Goals

- Eligible County residents are provided a financial safety-net
- Eligible County residents are provided support and financial stability
- Economic support is accurately and efficiently administered by trained, respectful, and proficient staff

### 2017 Accomplishments

#### Overall

- Served 193,155 unduplicated county residents.
- Moved JOBSplus! (70 employees) to the Civic Center and KOB with no interruption in service
- 1206 client surveys returned with 86% indicating that they were very satisfied with the service they received; Added the ability for clients to complete a survey following their conversation with an employee working in any of DSS-ES's call centers:
  - o Clients indicated 97.1% agreement with "the worker was polite and treated me with respect"
  - o Clients indicated 95.5% agreement with "I am satisfied with the service received today"

## Public Benefit Programs

### **Temporary Assistance**

• In 2016, Temporary Assistant handled 20,421 applications and 8,828 renewals; 2,568 individuals entered employment and 359 individuals received SSI, saving \$950,956 in local tax dollars.

## SNAP (formerly Food Stamps)

In 2016, SNAP handled 22,457 applications and 26,187 renewals.

### Day Care

Annually, provided day care subsidies to nearly 3,400 working families' households.

#### **HEAP**

Provided over 36,000 households with HEAP assistance.

#### Medicaid

■ As of 12/31/16, managed 38,330 cases consisting of over 48,993 recipients.

### **Call Centers**

169,289 calls were handled in the TA/SNAP and HEAP units; 56,384 calls were handled in Medicaid.

### Child Support

Collected \$46,404,879 in child support payments for 13,377 households.

## **Support Services**

# Fraud/Resources

• In Temporary Assistance, SNAP, Medicaid, and Child Care, 2,360 cases closed and 316 cases where reduced for eligibility violations equating, 537 fraud investigations completed and 249 disqualifications resulting in \$9,575,388 cost avoidance. An additional \$650,292 in documented overpayments was obtained.

## Fair Hearings

• 2,266 fair hearing requests received, 735 fair hearings held; 87% decision rate in favor of the department.

## Systems/Records

■ In 2016, 56,883 people were served through the kiosks, averaging 226 per day.

Page:D8110-Department of Social Services - Economic Security, F10001-General Fund

| rage.Borro Department of C                  | 2016        | 2017        | 2017        | 2018        | 2018        |
|---|-------------|-------------|-------------|-------------|-------------|
|   | Actual      | Adopted     | Modified    | Executive   | Adopted     |
| Account Code - Description                  |             |             |             |             |             |
| A641010 Total-Total Salaries                | 19,306,212  | 17,737,632  | 16,830,878  | 18,695,727  | 18,683,912  |
| A641020-Overtime Wages                      | 205,280     | 83,000      | 83,000      | 89,640      | 89,640      |
| A641030-Other Employee Wages                | 349,546     | 133,200     | 385,426     | 125,000     | 125,000     |
| A693000-Supplies & Materials                | 219,501     | 246,600     | 250,545     | 146,900     | 146,900     |
| A695700-Contractual Expenses Non-Govt       | 9,029,733   | 8,881,285   | 8,856,285   | 9,038,534   | 9,048,534   |
| A661010-Safety Net                          | 26,407,769  | 25,821,252  | 25,821,252  | 26,464,227  | 25,869,854  |
| A661030-Family Assistance                   | 23,285,303  | 24,623,532  | 24,623,532  | 23,619,300  | 23,619,300  |
| A661080-Medical Assistance                  | 239,130     | 600,000     | 600,000     | 300,000     | 300,000     |
| A661090-Emergency Assistance to Adults      | 235,748     | 850,000     | 850,000     | 750,000     | 650,000     |
| A661180-Medical Payments By State MMIS      | 99,198,189  | 98,913,828  | 98,913,828  | 99,233,316  | 99,233,316  |
| A661240-Home Energy Assistance Prog (HEAP)  | (244,171)   | 65,000      | 65,000      | 50,000      | 50,000      |
| A661260-Day Care Program                    | 19,006,876  | 20,326,032  | 20,326,032  | 19,019,572  | 19,019,572  |
| A694130-Maint, Utilities, Rents             | 197,256     | 185,269     | 185,269     | 192,050     | 192,050     |
| A694080-Professional Services               | 943,964     | 1,050,056   | 1,050,056   | 1,023,816   | 1,023,816   |
| A694100-All Other Expenses                  | 962,039     | 825,101     | 825,101     | 860,101     | 845,101     |
| A694010-Travel & Training                   | 58,371      | 61,000      | 61,000      | 44,370      | 44,370      |
| A668520-Local Direct Support-Grant Projects | 75,000      | 0           | 0           | 0           | 0           |
| Subtotal Direct Appropriations              | 199,475,747 | 200,402,787 | 199,727,204 | 199,652,553 | 198,941,365 |
| A691200-Employee Benefits-Interdepart       | 11,432,890  | 12,860,614  | 12,860,614  | 12,387,118  | 12,380,443  |
| A694950-Interdepart Charges                 | 8,228,062   | 9,302,627   | 9,302,627   | 8,143,255   | 8,135,376   |
| Subtotal Interdepartmental Appropriations   | 19,660,952  | 22,163,241  | 22,163,241  | 20,530,373  | 20,515,819  |
| outour meruepartmental rippropriations      | 19,000,932  | 22,103,241  | 22,103,241  | 20,550,515  | 20,313,017  |
| Total Appropriations                        | 219,136,699 | 222,566,028 | 221,890,445 | 220,182,926 | 219,457,184 |
| A590015-Federal Aid - Social Services       | 58,575,821  | 60,833,525  | 60,833,525  | 59,304,709  | 59,292,016  |
| A590025-State Aid - Social Services         | 16,670,560  | 17,538,951  | 17,538,951  | 16,063,309  | 15,835,088  |
| A590035-County Svc Rev - Social Services    | 6,285,900   | 6,805,000   | 6,805,000   | 6,527,598   | 6,527,598   |
| A590056-Sales of Prop and Comp for Loss     | 532         | 0           | 0           | 0           | 0           |
| A590057-Other Misc Revenues                 | 2,649,737   | 3,295,900   | 3,295,900   | 3,410,565   | 3,410,565   |
| Subtotal Direct Revenues                    | 84,182,550  | 88,473,376  | 88,473,376  | 85,306,181  | 85,065,267  |
| A590060-Interdepart Revenue                 | 42,283      | 381,416     | 381,416     | 279,784     | 279,784     |
| Subtotal Interdepartmental Revenues         | 42,283      | 381,416     | 381,416     | 279,784     | 279,784     |
| Total Revenues                              | 84,224,833  | 88,854,792  | 88,854,792  | 85,585,965  | 85,345,051  |
| Local (Appropriations - Revenues)           | 134,911,866 | 133,711,236 | 133,035,653 | 134,596,961 | 134,112,133 |

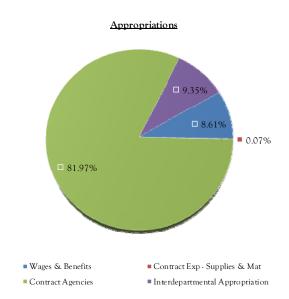
# Department of Social Services - Economic Security Grants Budget

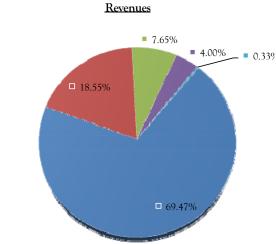
Page:D8110-Department of Social Services - Economic Security, F10030-General Grants Projects Fund

|   | 2016      | 2017      | 2017      | 2018      | 2018      |
|---|-----------|-----------|-----------|-----------|-----------|
|   | Actual    | Adopted   | Modified  | Executive | Adopted   |
| Account Code - Description                |           |           |           |           |           |
| A641010 Total-Total Salaries              | 454,158   | 408,672   | 408,672   | 659,783   | 659,783   |
| A695700-Contractual Expenses Non-Govt     | 1,876,265 | 9,108,246 | 9,108,246 | 8,911,049 | 8,911,049 |
| Subtotal Direct Appropriations            | 2,330,423 | 9,516,918 | 9,516,918 | 9,570,832 | 9,570,832 |
| A691200-Employee Benefits-Interdepart     | 334,221   | 227,661   | 227,661   | 400,488   | 400,488   |
| Subtotal Interdepartmental Appropriations | 334,221   | 227,661   | 227,661   | 400,488   | 400,488   |
| Total Appropriations                      | 2,664,645 | 9,744,579 | 9,744,579 | 9,971,320 | 9,971,320 |
| A590015-Federal Aid - Social Services     | 2,169,735 | 3,485,533 | 3,485,533 | 3,711,320 | 3,711,320 |
| A590025-State Aid - Social Services       | 260,000   | 6,259,046 | 6,259,046 | 6,260,000 | 6,260,000 |
| Subtotal Direct Revenues                  | 2,429,735 | 9,744,579 | 9,744,579 | 9,971,320 | 9,971,320 |
| A590070-Interfund Trans - Non Debt Svc    | 75,000    | 0         | 0         | 0         | 0         |
| Subtotal Interdepartmental Revenues       | 75,000    | 0         | 0         | 0         | 0         |
| Total Revenues                            | 2,504,735 | 9,744,579 | 9,744,579 | 9,971,320 | 9,971,320 |
| Local (Appropriations - Revenues)         | 159,910   | 0         | 0         | 0         | 0         |

### Social Services - Economic Security Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:





■ State Aid Total

■ Miscellaneous Revenue

#### ■ Interdepartmental Revenues

County Service Revenue

■ Federal Aid Total

### Appropriation Adjustments

#### Personnel

The modified budget does not include the provision for salary and wage impact as per the contract settlements, consequently, net personnel funding increased by \$1,599,248

#### Safety Net

Net funding increased by \$48,602 due to higher case counts

#### Family Assistance

Net funding decreased by \$1,004,232 due to lower case counts

### Medical Assistance

Net funding decreased by \$300,000 due to individuals purchasing health insurance directly through the health exchanges under the Affordable Care Act and NYS takeover of the Medicaid MAGI (non-Aged, Blind or Disabled) population

#### Medicaid

Net funding increased by \$319,488 due to decreased enhanced federal revenue under the Affordable Care Act

### Day Care

Net funding decreased by \$1,306,460 due to reduced care days and increased Block Grant allocation

#### Revenue Adjustments

### Federal Aid

Net revenue decreased by \$1,541,509 due to reduced appropriations

#### State Aid

Net revenue decreased by \$1,703,863 due to reduced appropriations

| Title                                     | Grade | ade Pay Range     |     | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|---|-------|-------------------|-----|-------------|-------------|--------------|----------------|
| DSS Admin Overhead                        |       |                   |     |             |             |              |                |
| Access Center Dir                         | 31    | 53,556 - 70,998   | 1   | 0           | 0           | 0            | 0              |
| Clerk 1                                   | 2     | 30,426 - 33,561   | 2   | 2           | 2           | 2            | 0              |
| Clerk 2                                   | 5     | 35,764 - 39,491   | 1   | 1           | 1           | 1            | 0              |
| Comm Of Soc Services                      | 38    | 101,853 - 135,023 | 1   | 1           | 1           | 1            | 0              |
| Commun Serv Aide                          | 1     | 29,197 - 32,196   | 2   | 2           | 2           | 2            | 0              |
| Dir Adm Svs Soc Svs                       | 35    | 77,287 - 102,457  | 1   | 1           | 1           | 1            | 0              |
| Exec Dep Com Soc Ser                      | 37    | 92,895 - 123,148  | 1   | 1           | 1           | 1            | 0              |
| Exec Secretary                            | 26    | 40,739 - 54,006   | 1   | 1           | 1           | 1            | 0              |
| Inc Mtce Spec                             | 9     | 49,276 - 54,505   | 1   | 1           | 1           | 1            | 0              |
| Inc Mtce Wkr                              | 7     | 41,709 - 46,097   | 2   | 2           | 2           | 2            | 0              |
| Public Info Spec                          | 11    | 56,606 - 62,649   | 1   | 1           | 1           | 1            | 0              |
| Sp Ast Com SS/Pers                        | 34    | 70,505 - 93,466   | 1   | 1           | 1           | 0            | -1             |
| Sp Ast Com SS/Pers                        | 32    | 58,691 - 77,804   | 0   | 0           | 0           | 1            | 1              |
| Spec Ast Com Quality                      | 33    | 64,324 - 85,272   | 1   | 1           | 1           | 1            | 0              |
| Training Unit Ast                         | 4     | 33,324 - 36,781   | 1   | 1           | 1           | 1            | 0              |
| DSS Admin Overhead Total                  |       |                   | 17  | 16          | 16          | 16           | 0              |
| TA Administration Elig./Inc. Maint.       |       |                   |     |             |             |              |                |
| Account Clerk 1                           | 4     | 33,324 - 36,781   | 1   | 0           | 0           | 0            | 0              |
| Clerk 1                                   | 2     | 30,426 - 33,561   | 7   | 7           | 7           | 7            | 0              |
| Clerk 2                                   | 5     | 35,764 - 39,491   | 1   | 1           | 1           | 1            | 0              |
| Commun Serv Aide                          | 1     | 29,197 - 32,196   | 10  | 10          | 10          | 8            | -2             |
| Inc Mtce Spec                             | 9     | 49,276 - 54,505   | 48  | 48          | 48          | 48           | 0              |
| Inc Mtce Supv 1                           | 11    | 56,606 - 62,649   | 10  | 10          | 10          | 10           | 0              |
| Inc Mtce Supv 2                           | 13    | 66,768 - 73,941   | 4   | 4           | 4           | 3            | -1             |
| Inc Mtce Wkr                              | 7     | 41,709 - 46,097   | 45  | 45          | 45          | 43           | -2             |
| Inc Mtce Wkr Sp Sp                        | 7     | 41,709 - 46,097   | 1   | 1           | 1           | 1            | 0              |
| Spec Ast Com Soc Ser                      | 35    | 77,287 - 102,457  | 1   | 1           | 1           | 1            | 0              |
| TA Administration Elig./Inc. Maint. Total |       |                   | 128 | 127         | 127         | 122          | <b>-</b> 5     |
| Medical Assist Communities                |       |                   |     |             |             |              |                |
| Clerk 1                                   | 2     | 30,426 - 33,561   | 1   | 1           | 1           | 1            | 0              |
| Clerk 2                                   | 5     | 35,764 - 39,491   | 2   | 1           | 1           | 1            | 0              |
| Commun Serv Aide                          | 1     | 29,197 - 32,196   | 4   | 4           | 4           | 3            | -1             |
| Inc Mtce Spec                             | 9     | 49,276 - 54,505   | 9   | 9           | 9           | 9            | 0              |
| Inc Mtce Supv 1                           | 11    | 56,606 - 62,649   | 5   | 5           | 5           | 5            | 0              |
| Inc Mtce Supv 2                           | 13    | 66,768 - 73,941   | 1   | 1           | 1           | 1            | 0              |
| Inc Mtce Wkr                              | 7     | 41,709 - 46,097   | 19  | 19          | 19          | 17           | -2             |
|   |       |                   |     |             |             |              |                |

| Title                             | Grade | Pay Range                               | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|-----------------------------------|-------|---|-------------|-------------|-------------|--------------|----------------|
| Spec Ast Com Soc Ser              | 35    | 77,287 - 102,457                        | 1           | 1           | 1           | 1            | 0              |
| Medical Assist Communities Total  |       |   | 42          | 41          | 41          | 38           | -3             |
| Medical Assist Chronic Care       |       |   |             |             |             |              |                |
| Clerk 1                           | 2     | 30,426 - 33,561                         | 1           | 1           | 1           | 1            | 0              |
| Commun Serv Aide                  | 1     | 29,197 - 32,196                         | 1           | 1           | 1           | 1            | 0              |
| Inc Mtce Spec                     | 9     | 49,276 - 54,505                         | 23          | 23          | 23          | 23           | 0              |
| Inc Mtce Supv 1                   | 11    | 56,606 - 62,649                         | 5           | 5           | 5           | 5            | 0              |
| Inc Mtce Supv 2                   | 13    | 66,768 - 73,941                         | 1           | 1           | 1           | 1            | 0              |
| Inc Mtce Wkr                      | 7     | 41,709 - 46,097                         | 8           | 8           | 8           | 8            | 0              |
| Medical Assist Chronic Care Total |       |   | 39          | 39          | 39          | 39           | 0              |
| Day Care Administration           |       |   |             |             |             |              |                |
| Clerk 2                           | 5     | 35,764 - 39,491                         | 1           | 1           | 1           | 1            | 0              |
| Commun Serv Aide                  | 1     | 29,197 - 32,196                         | 1           | 1           | 1           | 1            | 0              |
| Inc Mtce Spec                     | 9     | 49,276 - 54,505                         | 3           | 3           | 3           | 3            | 0              |
| Inc Mtce Supv 1                   | 11    | 56,606 - 62,649                         | 1           | 1           | 1           | 1            | 0              |
| Inc Mtce Wkr                      | 7     | 41,709 - 46,097                         | 6           | 6           | 6           | 6            | 0              |
| Day Care Administration Total     |       | , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 12          | 12          | 12          | 12           | 0              |
| Child Support                     |       |   |             |             |             |              |                |
| Account Clerk 1                   | 4     | 33,324 - 36,781                         | 5           | 4           | 4           | 4            | 0              |
| Account Clerk 2                   | 7     | 41,709 - 46,097                         | 2           | 2           | 2           | 2            | 0              |
| Account Clerk 3                   | 8     | 45,361 - 50,156                         | 1           | 1           | 1           | 1            | 0              |
| Accountant 1                      | 9     | 49,276 - 54,505                         | 2           | 2           | 2           | 2            | 0              |
| Child Supp Enf Supv               | 11    | 56,606 - 62,649                         | 5           | 5           | 5           | 5            | 0              |
| Clerk 1                           | 2     | 30,426 - 33,561                         | 3           | 3           | 3           | 3            | 0              |
| Clerk 2                           | 5     | 35,764 - 39,491                         | 1           | 1           | 1           | 1            | 0              |
| Clerk 3                           | 7     | 41,709 - 46,097                         | 1           | 1           | 1           | 1            | 0              |
| Commun Serv Aide                  | 1     | 29,197 - 32,196                         | 6           | 6           | 6           | 6            | 0              |
| Dir Child Sup Enf                 | 35    | 77,287 - 102,457                        | 1           | 1           | 1           | 1            | 0              |
| Soc Ser Examiner 1                | 7     | 41,709 - 46,097                         | 12          | 12          | 12          | 12           | 0              |
| Sr Sup Enf Ofcr                   | 9     | 49,276 - 54,505                         | 1           | 1           | 1           | 1            | 0              |
| Sup Enf Ofcr                      | 8     | 45,361 - 50,156                         | 17          | 17          | 17          | 17           | 0              |
| Typist 2                          | 5     | 35,764 - 39,491                         | 1           | 1           | 1           | 0            | -1             |
| Child Support Total               |       | , ,                                     | 58          | 57          | 57          | 56           | -1             |
| HEAP Administration               |       |   |             |             |             |              |                |
| Commun Serv Aide                  | 1     | 29,197 - 32,196                         | 4           | 4           | 4           | 4            | 0              |

| Title                     | Grade | Pay Range        | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|---------------------------|-------|------------------|-------------|-------------|-------------|--------------|----------------|
| Inc Mtce Spec             | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |
| Inc Mtce Supv 1           | 11    | 56,606 - 62,649  | 1           | 1           | 1           | 1            | 0              |
| Inc Mtce Wkr              | 7     | 41,709 - 46,097  | 10          | 10          | 10          | 10           | 0              |
| HEAP Administration Total |       |                  | 16          | 16          | 16          | 16           | 0              |
| Fraud And Abuse           |       |                  |             |             |             |              |                |
| Case Worker               | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |
| Clerk 1                   | 2     | 30,426 - 33,561  | 1           | 1           | 1           | 1            | 0              |
| Commun Serv Aide          | 1     | 29,197 - 32,196  | 1           | 1           | 1           | 1            | 0              |
| Coord Elig Investgat      | 13    | 66,768 - 73,941  | 1           | 1           | 1           | 1            | 0              |
| Inc Mtce Spec             | 9     | 49,276 - 54,505  | 6           | 6           | 6           | 6            | 0              |
| Sr Welfare Fraud Inv      | 11    | 56,606 - 62,649  | 1           | 1           | 1           | 1            | 0              |
| Supvsg Soc Svs Inv        | 12    | 60,279 - 66,731  | 1           | 1           | 1           | 1            | 0              |
| Welfare Fraud Invest      | 10    | 52,953 - 58,590  | 8           | 8           | 8           | 8            | 0              |
| Fraud And Abuse Total     |       |                  | 20          | 20          | 20          | 20           | 0              |
| SNAP                      |       |                  |             |             |             |              |                |
| Inc Mtce Spec             | 9     | 49,276 - 54,505  | 25          | 25          | 25          | 25           | 0              |
| Inc Mtce Supv 1           | 11    | 56,606 - 62,649  | 7           | 7           | 7           | 7            | 0              |
| Inc Mtce Supv 2           | 13    | 66,768 - 73,941  | 1           | 1           | 1           | 1            | 0              |
| Inc Mtce Wkr              | 7     | 41,709 - 46,097  | 40          | 40          | 40          | 39           | -1             |
| SNAP Total                |       |                  | 73          | 73          | 73          | 72           | -1             |
| Fair Hearings             |       |                  |             |             |             |              |                |
| Commun Serv Aide          | 1     | 29,197 - 32,196  | 1           | 1           | 1           | 1            | 0              |
| Inc Mtce Spec             | 9     | 49,276 - 54,505  | 5           | 5           | 5           | 5            | 0              |
| Inc Mtce Supv 1           | 11    | 56,606 - 62,649  | 1           | 1           | 1           | 1            | 0              |
| Fair Hearings Total       |       |                  | 7           | 7           | 7           | 7            | 0              |
| Systems                   |       |                  |             |             |             |              |                |
| Admin Anal (Soc Svs)      | 11    | 56,606 - 62,649  | 2           | 2           | 2           | 2            | 0              |
| Admin Anal Aide (SS)      | 8     | 45,361 - 50,156  | 2           | 2           | 2           | 2            | 0              |
| Ast Welf Mng Sys Co       | 33    | 64,324 - 85,272  | 1           | 0           | 0           | 0            | 0              |
| Inc Mtce Spec             | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |
| Inc Mtce Wkr              | 7     | 41,709 - 46,097  | 1           | 1           | 1           | 1            | 0              |
| Information Sys Coor      | 12    | 60,279 - 66,731  | 1           | 1           | 1           | 0            | -1             |
| Mgmt Info Syst Tr Ss      | 10    | 52,953 - 58,590  | 1           | 1           | 1           | 1            | 0              |
| Supv Adm Anl Soc Svs      | 31    | 53,556 - 70,998  | 2           | 0           | 0           | 0            | 0              |
| Welfare Mng Sys Coor      | 35    | 77,287 - 102,457 | 1           | 1           | 1           | 1            | 0              |

| Title<br>Systems Total | Grade | Pay Range       | 2016<br>Act<br>12 | 2017<br>Mod<br>9 | 2018<br>Exe<br>9 | 2018<br>Adpt<br>8 | Adpt<br>vs Mod<br>-1 |
|------------------------|-------|-----------------|-------------------|------------------|------------------|-------------------|----------------------|
| Records                |       |                 |                   |                  |                  |                   |                      |
| Admin Assistant        | 9     | 49,276 - 54,505 | 0                 | 0                | 1                | 1                 | 1                    |
| Clerk 1                | 2     | 30,426 - 33,561 | 8                 | 8                | 8                | 8                 | 0                    |
| Clerk 2                | 5     | 35,764 - 39,491 | 2                 | 2                | 2                | 2                 | 0                    |
| Commun Serv Aide       | 1     | 29,197 - 32,196 | 5                 | 5                | 5                | 3                 | -2                   |
| Record Clearance Sup   | 8     | 45,361 - 50,156 | 1                 | 1                | 1                | 0                 | -1                   |
| Records Total          |       |                 | 16                | 16               | 17               | 14                | -2                   |
| Authorized Positions   |       |                 | 440               | 433              | 434              | 420               | -13                  |

# Social Services - Economic Security

# **Program Narrative**

# 2018 Adopted

|   | Expenses<br>Total | Local<br>Dollars | Funded<br>Staffing |
|---|-------------------|------------------|--------------------|
| D8110-Department of Social Services - Economic Security | 229,428,504       | 134,112,133      | 384                |
| D811020-DSS Admin Overhead F20                          | 13,054,561        | 6,464,777        | 40                 |
| D811027-Day Care  | 20,516,536        | 878,365          | 12                 |
| D811009-HEAP  | 1,556,279         | 942,781          | 14                 |
| D811001-Temporary Assistance                            | 73,509,458        | 25,685,934       | 110                |
| D811004-Medicaid  | 108,214,783       | 97,770,566       | 72                 |
| D8110070000-SNAP  | 5,450,562         | 1,365,008        | 71                 |
| D8110080000-Child Support/Title IV-D                    | 5,560,189         | 503,557          | 49                 |
| D8110100000-Fraud & Abuse                               | 1,566,136         | 501,145          | 16                 |

**Administrative Overhead:** This program includes the Commissioner's Office. The Commissioner's Office is responsible for overall administration of the Department. Included in this area are resources, which are primarily responsible for administrating indigent burials and the recovery of revenue, and finger imagining.

**Fair Hearings:** Administrative hearings are requested by applicants or recipients who are not satisfied with the actions of the Department. The NYS OTDA - Office of Administrative Hearings is responsible for administering the hearings; and the Fair Hearings Unit represents the Department.

Systems: Integrates departmental information systems with the State Welfare Management Systems; operates and maintains centralized information systems; designs and manages all new automated systems; and provides systems-related staff training.

**Records:** The Records Management Unit (RMU) is responsible for case number and Client Identification Number (CIN) clearances and the physical storage and maintenance of both Services and non-Services cases as well as the destruction of cases as they meet the State's retention criteria.

**Day Care:** The Day Care Program provides seamless funding for all day care slots in the community with the exception of those involving Title XX or child protective/preventive cases.

**Energy Crisis Assistance (HEAP):** The Federal Home Energy Assistance Program provides financial assistance to low-income households, helping to reduce the burden of escalating energy costs for temporary assistance recipients, the working poor and the elderly.

**Temporary Assistance Administration Eligibility/Income Maintenance:** This program administers the two Temporary Assistance Programs called Family Assistance and Safety Net.

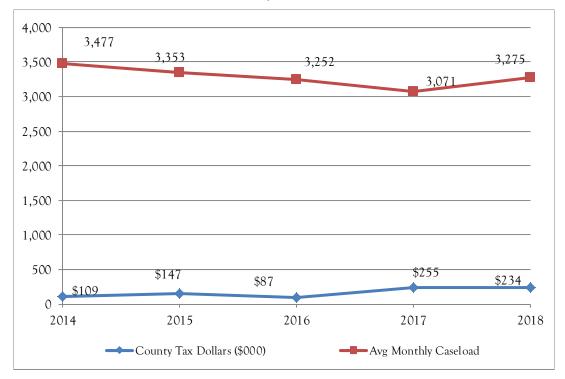
Safety Net: Safety Net Assistance provides financial assistance for needy persons who do not meet the eligibility requirements of federally administered or aided programs. Recipients include people with substantial physical or mental impairments which preclude employment, unemployed young adults who

often have limited work experience or training, childless couples and families that lack a substantial attachment to the labor force, or those who have exhausted their benefits under the Family Assistance program. The Safety Net program also provides temporary assistance to persons awaiting eligibility determination for the Supplemental Security Income Program and assists them in appealing adverse decisions from Social Security Administration.



**Family Assistance:** The Federal program, Temporary Assistance to Needy Families (TANF) is called Family Assistance in New York State. Temporary assistance is provided to needy children and families deprived of support because of death, continued absence, incapacity or unemployment of a parent for a maximum of 60 months lifetime benefits.

#### **Family Assistance**



Emergency Assistance to Adults: The Emergency Assistance to Adults program provides assistance to aged, blind or disabled individuals and couples in Onondaga County who are eligible for or receiving Federal Supplemental Security Income payments and have applied for assistance to meet emergency needs, which if not met, would endanger the health, safety, or welfare of such persons.

**Employment:** Individuals applying for and eligible for Temporary Assistance must seek employment. The Department has a contract with Onondaga Community College to administer the JOBSPlus! program. This program assists clients in finding employment or in applying for Supplemental Security Income.

**Medical Assistance:** Public Health Insurance or Medicaid is an assistance program designed to pay for the medical expenses of the poor and for those made poor by large medical care costs. Eligibility is based on category, income, and in some cases, resources. Local districts are responsible for evaluating initial applications and continuing coverage for individuals and families whose income, resources or medical bills fall within the eligibility standards. This assists individuals who are medically needy to obtain disability determinations. This area is broken up into two areas: Community and Chronic Care.

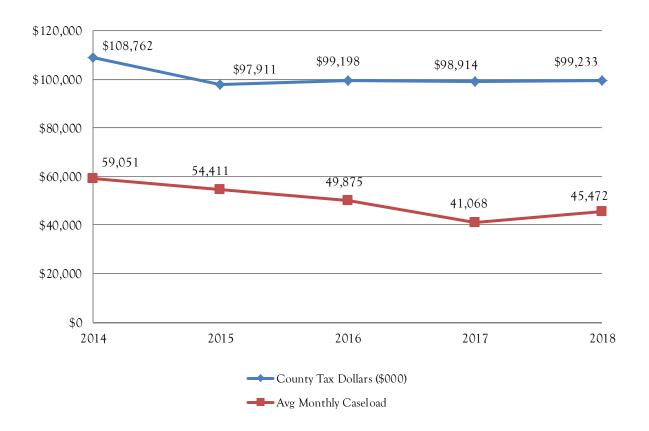
**Community:** Is medical care for individuals and families not in need of long term institutional or home care. Community Medicaid has changed as a result of the Affordable Care Act. Individuals applying for community coverage must now be screened to determine if they need to apply through the NYS Health Exchange or through the local district. This area is responsible for the initial eligibility determination and renewals for cases not applying through the Exchange.

**Chronic Care:** Is designated to provide long term care benefits such as Nursing home, Assisted Living programs and home care services. This area is responsible for determining initial and ongoing eligibility for nursing home and home care applications and renewals. This involves a very detailed and complex review of resources looking back 60 months from the date of application and looking for any transfer of resources.

Medical Assistance Payments to State: Medical Assistance (Title XIX of the Social Security Act, popularly

called Medicaid), ensures essential medical services for those unable to purchase health care for themselves. Medicaid recipients include persons and families receiving public assistance, and others deemed "medically needy" because their financial resources, and or income, even if above public assistance levels, are inadequate to purchase essential health care. The resource/income standards are established by Federal and State law.

#### **Medical Assistance**



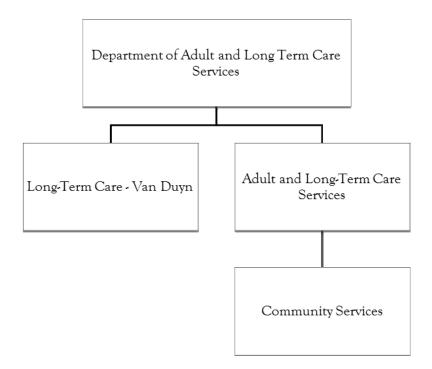
Supplemental Nutrition Assistance Program-SNAP: Is a federally funded program whose purpose is to reduce hunger and malnutrition among the members of low-income households. Supplemental Nutrition Assistance benefits are issued monthly to participants in the program. Benefits are provided through Electronic Benefit Transfer at grocery and other retail stores that have been authorized by the Supplemental Nutrition Assistance program. Eligibility and benefit amounts are based on household size, income, assets, and several other factors. The goal of the program is to provide a higher level of nutrition to income eligible individuals and families by enhancing their ability to purchase healthy food.

Child Support: The Child Support Enforcement program was established by Congress in 1975 as Title IV-D of the Social Security Act. The program provides assistance to custodial parents seeking court-ordered child support for their children. The program will establish paternity, and establish and enforce financial and medical support orders. Child support services must be provided automatically to all custodial parents with a child receiving public assistance. Services are provided upon request to all other eligible individuals. Support collected on behalf of children receiving public assistance is shared by federal, State and local governments as a repayment of public assistance paid to the family, thus providing relief to taxpayers.

Support collected for children not receiving public assistance is distributed directly to those families to help them remain self-sufficient.

Fraud & Abuse: Responsible for all investigations for the department. This includes assessing eligibility, investigating fraud referrals, computing overpayments, recouping those overpayments, preparing for prosecution cases of serious fraudulent activity, and performing other types of investigations as required.

# Department of Adult and Long Term Care Services



# D4920 - Department of Long Term Care - Van Duyn

# Long Term Care - Van Duyn

Van Duyn Home and Hospital was transferred to Upstate Services Group as of November 30, 2013.

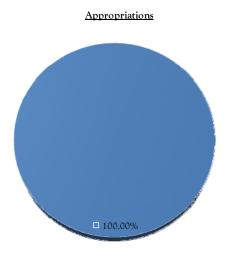
# Long Term Care - Van Duyn Budget

Page:D4920-Van Duyn Extended Care Division, F20014-Van Duyn Extended Care Fund

|   | 2016<br>Actual | 2017<br>Adopted | 2017<br>Modified | 2018<br>Executive | 2018<br>Adopted |
|---|----------------|-----------------|------------------|-------------------|-----------------|
| Account Code - Description                |                |                 |                  |                   |                 |
| A694100-All Other Expenses                | 10,321         | 0               | 0                | 0                 | 0               |
| Subtotal Direct Appropriations            | 10,321         | 0               | 0                | 0                 | 0               |
| A691200-Employee Benefits-Interdepart     | 3,810,211      | 4,348,560       | 4,348,560        | 3,500,000         | 3,500,000       |
| A694950-Interdepart Charges               | 715,815        | 821,225         | 821,225          | 340,382           | 340,382         |
| Subtotal Interdepartmental Appropriations | 4,526,026      | 5,169,785       | 5,169,785        | 3,840,382         | 3,840,382       |
| Total Appropriations                      | 4,536,347      | 5,169,785       | 5,169,785        | 3,840,382         | 3,840,382       |
| A590043-Svcs Other Govts - Health         | 4,668,483      | 0               | 0                | 0                 | 0               |
| A590057-Other Misc Revenues               | 214,381        | 0               | 0                | 0                 | 0               |
| A590083-Appropriated Fund Balance         | 0              | 5,169,785       | 5,169,785        | 0                 | 0               |
| Subtotal Direct Revenues                  | 4,882,864      | 5,169,785       | 5,169,785        | 0                 | 0               |
| A590070-Interfund Trans - Non Debt Svc    | 0              | 0               | 0                | 3,840,382         | 3,840,382       |
| Subtotal Interdepartmental Revenues       | 0              | 0               | 0                | 3,840,382         | 3,840,382       |
| Total Revenues                            | 4,882,864      | 5,169,785       | 5,169,785        | 3,840,382         | 3,840,382       |
| Local (Appropriations - Revenues)         | (346,517)      | 0               | 0                | 0                 | 0               |

# Van Duyn Funding Adjustments

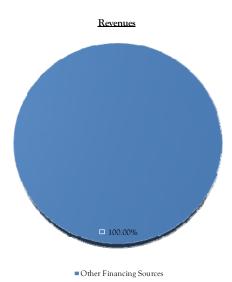
The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:



#### ■ Interdepartmental Appropriation

### Appropriation Adjustments

Van Duyn Home and Hospital was transferred to Upstate Services Group as of November 30, 2013. There are, however, legacy costs associated with the facility that remain. These costs include retiree health, workers' compensation and debt service



# D82 - Department of Adult and Long-Term Care Services



## Department Mission

To provide support to improve the quality of life and overall well-being for adults and those with long-term care needs

## Department Vision

A commitment to the continual enhancement of the well-being of our community by creating a safe and healthy environment through knowledge, access, and choice

## **Department Goals**

- Staff and the community are educated and informed regarding available services and resources leading to informed decision making and improved well-being
- Access to those eligible for services is improved in order to insure that more of the people who need services receive services
- Individual choice of service options is supported and insured

### 2017 Accomplishments

- The Department was awarded a "Partnership Innovation for Older Adults" grant from the NYS Office of Mental Health. The initiative, entitled the "Senior Health and Resource Partnership Project" (SHARP) seeks to increase the integration of aging and behavioral health services while addressing natural and manufactured barriers to service accessibility. The program is a 5-year demonstration with an award of \$1,000,000.
- An extended grant from the U.S. Department of Justice "Violence Against Women Project" in conjunction with Vera House, the Onondaga County District Attorney's Office, and the Onondaga County Sheriff's Department has enabled Adult Protective Services to increase staff training on identifying and assisting victims of elder abuse.
- The Long Term Care Resource Center/NY Connects developed a policy and procedure for completing the "Universal Assessment System" (UAS) for children receiving services through the "Care at Home Medicaid Waiver." Children, under age 18, receive services at home instead of in costly Skilled Nursing Facilities or inhospital care.
- Mental Health led a process to develop a "Regional Crisis Center for Addictions" (RCAA) that is being built in Onondaga County. It will reduce the burden on local Emergency Rooms by insuring that people with addictions can be assessed, treated, and referred to care in a non-hospital setting.
- Mental Health procured funding for additional peer (lived experience) staffing, to support individuals with addictions and mental illness by assisting them in accessing treatment.
- New York Connects successfully implemented the roll-out of the program's new state-wide standardized "No Wrong Door Screen." The screen allows staff to provide person-centered recommendations for financial, physical and emotional health needs.
- The Office for Aging (OFA) launched an updated, user-friendly website which resulted in a 30% increase in on-line visits from older adults, caregivers and professionals.
- OFA was awarded a \$99,000 competitive grant from the New York State Department of Transportation to provide rides to low-income frail seniors and persons with disabilities of any age.
- OFA expanded the city and county-wide "Home Energy Assistance Program" (HEAP) outreach and application and assistance sites by 24% in order to reach a greater number of people to receive the incomestretching energy benefit.
- OFA video-recorded six Institute for Caregivers classes and made them available, on their website, 24/7 to
  caregivers and others. The "New to Medicare" class has received over 500 "hits" since it was posted a few
  months ago.
- The Veterans Service Agency authorized the burial allowances for 66 eligible, honorably discharged Onondaga County Veterans whose families were without the financial means to bury them.

# Department of Adult and Long-Term Care Services Budget

Page:D82-Department of Adult and Long-Term Care Services, F10001-General Fund

|                                       | 2016<br>Actual | 2017<br>Adopted | 2017<br>Modified | 2018<br>Executive | 2018<br>Adopted |
|---------------------------------------|----------------|-----------------|------------------|-------------------|-----------------|
| Account Code - Description            |                |                 |                  |                   |                 |
| A641010 Total-Total Salaries          | 2,359,252      | 1,935,400       | 2,198,593        | 2,328,287         | 2,328,287       |
| A641020-Overtime Wages                | 1,143          | 0               | 0                | 0                 | 0               |
| A641030-Other Employee Wages          | 76,384         | 75,860          | 75,860           | 77,700            | 77,700          |
| A693000-Supplies & Materials          | 17,412         | 31,194          | 31,194           | 24,660            | 24,660          |
| A695700-Contractual Expenses Non-Govt | 14,481,956     | 16,331,901      | 18,262,169       | 17,302,926        | 17,302,926      |
| A694130-Maint, Utilities, Rents       | 14,043         | 26,351          | 26,351           | 27,371            | 27,371          |
| A694080-Professional Services         | 23,452         | 89,825          | 89,825           | 63,625            | 63,625          |
| A694100-All Other Expenses            | 199,170        | 167,799         | 167,799          | 178,726           | 173,726         |
| A694010-Travel & Training             | 42,608         | 71,928          | 71,928           | 50,001            | 50,001          |
| A668720-Transfer to Grant Expend      | 778,047        | 605,297         | 605,297          | 575,032           | 575,032         |
| A692150-Furn, Furnishings & Equip     | 0              | 0               | 17,250           | 0                 | 0               |
| Subtotal Direct Appropriations        | 17,993,467     | 19,335,555      | 21,546,266       | 20,628,328        | 20,623,328      |
| A691200-Employee Benefits-Interdepart | 1,755,975      | 1,744,944       | 1,744,944        | 1,726,125         | 1,726,125       |
| A694950-Interdepart Charges           | 1,089,611      | 1,175,956       | 1,175,956        | 948,708           | 948,103         |
|                                       |                |                 |                  |                   |                 |
| Subtotal Interdepart Approps          | 2,845,586      | 2,920,900       | 2,920,900        | 2,674,833         | 2,674,228       |
| Total Appropriations                  | 20,839,053     | 22,256,455      | 24,467,166       | 23,303,161        | 23,297,556      |
| A590013-Federal Aid - Health          | 1,738,864      | 900,612         | 900,612          | 1,795,264         | 1,795,264       |
| A590015-Federal Aid - Social Services | 2,210,903      | 1,774,089       | 1,774,089        | 2,050,427         | 2,050,427       |
| A590023-State Aid - Health            | 11,973,759     | 13,806,150      | 14,433,150       | 14,602,696        | 14,602,182      |
| A590025-State Aid - Social Services   | 756,077        | 804,064         | 804,064          | 730,080           | 730,080         |
| A590026-State Aid - Other Econ Assist | 25,587         | 25,587          | 25,587           | 25,587            | 25,587          |
| A590033-County Svc Rev - Health       | 2,320          | 0               | 0                | 0                 | 0               |
| A590051-Rental Income                 | 16,928         | 10,680          | 10,680           | 37,380            | 37,380          |
| A590056-Sales of Prop & Comp for Loss | 20             | 0               | 0                | 0                 | 0               |
| Subtotal Direct Revenues              | 16,724,457     | 17,321,182      | 17,948,182       | 19,241,434        | 19,240,920      |
| A590060-Interdepart Revenue           | 26,586         | 29,420          | 29,420           | 29,500            | 29,500          |
| Subtotal Interdepartmental Revenues   | 26,586         | 29,420          | 29,420           | 29,500            | 29,500          |
| Total Revenues                        | 16,751,043     | 17,350,602      | 17,977,602       | 19,270,934        | 19,270,420      |
| Local (Appropriations - Revenues)     | 4,088,010      | 4,905,853       | 6,489,564        | 4,032,227         | 4,027,136       |

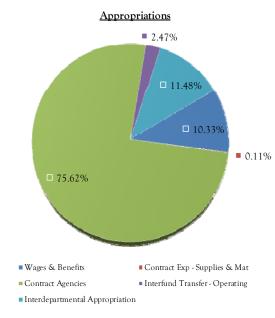
# Department of Adult and Long-Term Care Services Grants Budget

Page:D82-Department of Adult and Long-Term Care Services, F10030-General Grants Projects Fund

|  | 2016      | 2017      | 2017      | 2018      | 2018      |
|--|-----------|-----------|-----------|-----------|-----------|
|  | Actual    | Adopted   | Modified  | Executive | Adopted   |
| Account Code - Description                   | 0.60.010  | 071 710   | 05.5.0    | 0.40.400  | 0.40.000  |
| A641010 Total-Total Salaries                 | 868,219   | 851,713   | 851,713   | 849,388   | 849,388   |
| A641030-Other Employee Wages                 | 152,679   | 165,907   | 165,907   | 165,907   | 165,907   |
| A693000-Supplies & Materials                 | 11,208    | 37,400    | 37,400    | 37,400    | 37,400    |
| A695700-Contractual Expenses Non-Govt        | 4,632,510 | 6,450,808 | 6,450,808 | 6,144,723 | 6,144,723 |
| A694130-Maint, Utilities, Rents              | 8,318     | 8,800     | 8,800     | 8,800     | 8,800     |
| A694080-Professional Services                | 20,229    | 20,000    | 20,000    | 7,000     | 7,000     |
| A694100-All Other Expenses                   | 10,446    | 11,300    | 11,300    | 11,200    | 11,200    |
| A694010-Travel & Training                    | 5,945     | 15,900    | 15,900    | 12,706    | 12,706    |
| Subtotal Direct Appropriations               | 5,709,554 | 7,561,828 | 7,561,828 | 7,237,124 | 7,237,124 |
| A691200-Employee Benefits-Interdepart        | 424,154   | 357,259   | 357,259   | 356,889   | 356,889   |
| A694950-Interdepart Charges                  | 199,101   | 266,824   | 266,824   | 266,824   | 266,824   |
| Subtotal Interdepartmental Appropriations    | 623,255   | 624,083   | 624,083   | 623,713   | 623,713   |
| Total Appropriations                         | 6,332,809 | 8,185,911 | 8,185,911 | 7,860,837 | 7,860,837 |
| A590016-Federal Aid - Other Econ Assist      | 2,359,883 | 2,583,000 | 2,583,000 | 2,373,000 | 2,373,000 |
| A590015-Federal Aid - Social Services        | 0         | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| A590026-State Aid - Other Econ Assistance    | 2,572,310 | 3,002,809 | 3,002,809 | 3,118,000 | 3,118,000 |
| A590038-County Svc Rev - Home & Comm Svc     | 458,305   | 875,000   | 875,000   | 675,000   | 675,000   |
| A590046-Svcs Other Govts - Other Econ Assist | 25,000    | 25,000    | 25,000    | 25,000    | 25,000    |
| A590057-Other Misc Revenues                  | 4,445     | 10,000    | 10,000    | 10,000    | 10,000    |
| Subtotal Direct Revenues                     | 5,419,944 | 7,495,809 | 7,495,809 | 7,201,000 | 7,201,000 |
| A590060-Interdepart Revenue                  | 84,805    | 84,805    | 84,805    | 84,805    | 84,805    |
| A590070-Interfund Trans - Non Debt Svc       | 778,047   | 605,297   | 605,297   | 575,032   | 575,032   |
| Subtotal Interdepartmental Revenues          | 862,852   | 690,102   | 690,102   | 659,837   | 659,837   |
| Total Revenues                               | 6,282,796 | 8,185,911 | 8,185,911 | 7,860,837 | 7,860,837 |
| Local (Appropriations - Revenues)            | 50,013    | 0         | 0         | o         | o         |

# Department of Adult and Long-Term Care Services Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:



### Appropriation Adjustments

#### Personnel

The modified budget does not include the provision for salary and wage impact as per the contract settlements, consequently, net personnel funding increased by \$131,534

### Contractual Expenses

Net decrease of \$959,243 due primarily to mental health contract carry forwards supported by State Aid

# Revenue Adjustments

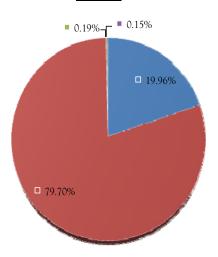
#### Federal Aid

Increase of \$1,170,990 due to Medicaid in the Resource Center Program and Mental Health Contract Services

#### State Aid

Increase of \$95,048 due to additional Mental Health contracts and related state aid

#### Revenues



■ Federal Aid Total ■ State Aid Total ■ Miscellaneous Revenue ■ Interdepartmental Revenues

# Adult and Long Term Care Services Budgeted Positions

| Title                           | Grade | Pay Range         | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|---------------------------------|-------|-------------------|-------------|-------------|-------------|--------------|----------------|
| Adult's Administration          |       |                   |             |             |             |              |                |
| Comm Adult LTC Srvcs            | 38    | 101,853 - 135,023 | 1           | 1           | 1           | 1            | 0              |
| Dep Comm Adlt LTC Sr            | 37    | 92,895 - 123,148  | 2           | 2           | 2           | 2            | 0              |
| Secretary                       | 24    | 37,200 - 49,314   | 1           | 1           | 1           | 1            | 0              |
| Adult's Administration Total    |       |                   | 4           | 4           | 4           | 4            | 0              |
| Veteran's Administration        |       |                   |             |             |             |              |                |
| Ast Dir Vets Svs                | 33    | 64,324 - 85,272   | 1           | 1           | 1           | 1            | 0              |
| Vet Service Director            | 34    | 70,505 - 93,466   | 1           | 1           | 1           | 1            | 0              |
| Vet Service Officer             | 9     | 49,276 - 54,505   | 2           | 2           | 2           | 2            | 0              |
| Veteran's Administration Total  |       |                   | 4           | 4           | 4           | 4            | 0              |
| Adult Protective Services       |       |                   |             |             |             |              |                |
| Case Supv B                     | 11    | 56,606 - 62,649   | 4           | 4           | 4           | 3            | -1             |
| Case Worker                     | 9     | 49,276 - 54,505   | 16          | 16          | 16          | 16           | 0              |
| Clerk 1                         | 2     | 30,426 - 33,561   | 1           | 1           | 1           | 1            | 0              |
| Dir Adult Protective            | 33    | 64,324 - 85,272   | 1           | 1           | 1           | 1            | 0              |
| Inc Mtce Wkr                    | 7     | 41,709 - 46,097   | 1           | 1           | 1           | 1            | 0              |
| Sr Caseworker                   | 10    | 52,953 - 58,590   | 2           | 2           | 2           | 2            | 0              |
| Adult Protective Services Total |       | , ,               | 25          | 25          | 25          | 24           | -1             |
| Resource Center                 |       |                   |             |             |             |              |                |
| Case Supv B                     | 11    | 56,606 - 62,649   | 1           | 1           | 1           | 1            | 0              |
| Case Worker                     | 9     | 49,276 - 54,505   | 3           | 3           | 3           | 3            | 0              |
| Clerk 2                         | 5     | 35,764 - 39,491   | 1           | 1           | 1           | 1            | 0              |
| Commun Hlth Nurs Sup            | 5     | 52,750 - 64,961   | 1           | 1           | 1           | 1            | 0              |
| Commun Hlth Nurse               | 3     | 46,547 - 57,378   | 6           | 5           | 5           | 5            | 0              |
| Typist 2                        | 5     | 35,764 - 39,491   | 5           | 5           | 5           | 3            | -2             |
| Resource Center Total           |       | , ,               | 17          | 16          | 16          | 14           | -2             |
| Aging Services                  |       |                   |             |             |             |              |                |
| Elderly Srvs Coord              | 9     | 49,276 - 54,505   | 1           | 1           | 1           | 1            | 0              |
| Nutrition Svs Coor              | 12    | 60,279 - 66,731   | 1           | 1           | 1           | 1            | 0              |
| Proj Dir (Comm Svs)             | 14    | 73,844 - 81,803   | 1           | 1           | 1           | 1            | 0              |
| Proj Dir (EISEP)                | 12    | 60,279 - 66,731   | 1           | 1           | 1           | 1            | 0              |
| Proj Dir MCOA Sr Emp            | 10    | 52,953 - 58,590   | 1           | 1           | 1           | 1            | 0              |
| Proj Dir MCOA Sr Nut            | 13    | 66,768 - 73,941   | 1           | 1           | 1           | 1            | 0              |
| Public Info Spec                | 11    | 56,606 - 62,649   | 1           | 1           | 1           | 1            | 0              |
| Specialist Svs Aging            | 10    | 52,953 - 58,590   | 1           | 1           | 1           | 1            | 0              |

# Adult and Long Term Care Services Budgeted Positions

| Title                                    | Grade | Pay Range        | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|--|-------|------------------|-------------|-------------|-------------|--------------|----------------|
| Typist 2                                 | 5     | 35,764 - 39,491  | 1           | 1           | 1           | 1            | 0              |
| Aging Services Total                     |       |                  | 9           | 9           | 9           | 9            | 0              |
| Mental Health Administration             |       |                  |             |             |             |              |                |
| Prog Mgr Mntl Health                     | 15    | 81,205 - 89,981  | 1           | 1           | 1           | 1            | 0              |
| Research Aide                            | 7     | 41,709 - 46,097  | 1           | 1           | 1           | 1            | 0              |
| Mental Health Administration Total       |       |                  | 2           | 2           | 2           | 2            | 0              |
| Mental Health Outpatient Treatment       |       |                  |             |             |             |              |                |
| Coord Astd Outpat Tr                     | 35    | 77,287 - 102,457 | 1           | 1           | 1           | 1            | 0              |
| Mental Health Outpatient Treatment Total |       |                  | 1           | 1           | 1           | 1            | 0              |
| Authorized Positions                     |       |                  | 62          | 61          | 61          | 58           | -3             |

### Department of Adult and Long-Term Care Services

## Program Narrative

2210

|  | 2018<br>Adopted |           |          |  |  |
|--|-----------------|-----------|----------|--|--|
|  |                 |           |          |  |  |
|  | Expenses        | Local     | Funded   |  |  |
|  | Total           | Dollars   | Staffing |  |  |
| D82-Department of Adult and Long-Term Care Services    | 31,158,393      | 4,027,136 | 53       |  |  |
| D8210-Adult and Long-Term Care Services Administration | 1,451,269       | 451,269   | 4        |  |  |
| D8220-Veteran's Services                               | 687,275         | 646,028   | 4        |  |  |
| D8230-Adult Protective Services                        | 2,906,145       | 1,303,704 | 22       |  |  |
| D8240-Resource Center                                  | 1,147,832       | -14,574   | 12       |  |  |
| D8250-Aging Services                                   | 7,250,913       | 590,076   | 8        |  |  |
| D8260-Adult Mental Health Services                     | 17,714,959      | 1,050,633 | 3        |  |  |

Administration: Defines the overall strategy and vision for the Adult and Long Term Care Department, including development of programs and the delivery of services to benefit vulnerable adults (age 18 and above) residing in Onondaga County. Provides oversight, direction and coordination of the department's divisions, including budget and fiscal matters. Oversees and manages service contracts and contractor performance. Interfaces with relevant State and Federal Agencies who fund or regulate the activities of the Department, ensuring compliance with regulations and funding requirements.

**Veterans Services:** Provides service, information and advocacy to veterans, dependents, survivors, claimants and others regarding all benefits of the federal, state, and local governments available to veterans and their families.

Adult Protective Services: Provides mandated services to individuals 18 years or older who are unable to manage their own resources or carry out activities of daily living, and are unable to protect themselves from neglect or hazardous situations without assistance from others, and have no one available who is willing and able to provide assistance. Adult Protective must work with agencies dealing with aging, medical and mental health, legal issues, and law enforcement in an effort to maintain the client's safety and autonomy. Services provided and arranged for clients include counseling services, advocacy and case management services including arranging for medical and mental health assessments, applying for benefits, finding alternative living arrangements, financial management services, and long-term legal interventions.

**Resource Center (Community Services):** Facilitates keeping residents who are disabled functioning in their home for as long as it is safe and feasible to do so. The Resource Center provides clinical nursing assessments for county residents of any age who are in receipt of Medicaid. The Center staff arranges for inhome personal care and other waiver and community-based programs to meet individual client needs.

**Aging Services:** Provides a comprehensive system of services for senior citizens, families and caregivers through advocacy, planning, coordination, direct services and funding.

Mental Health Services: Enables citizens of Onondaga County that have a mental illness, cognitive impairment, or chemical dependency, as well as their families, to achieve their maximum potential.

Adult and Long Term Care Services may contract with the New York State Office of Mental Health, New York State Department of Transportation and the counties of Onondaga, Oneida, Oswego, Cayuga, Cortland and Madison.

# D83 - Department of Children and Family Services



### Department Mission

To engage children, youth, and families to be safe, secure, and successful in home, school, and community.

## Department Vision

All doors open in a community that supports safe, secure, and successful families that launch children from a thriving childhood to an engaged, successful adulthood

## **Department Goals**

- All children are safe
- All children achieve timely permanency
- All parents/primary caregivers meet the physical and emotional needs of their children
- All children are physically and emotionally healthy
- All children achieve academic success
- All children successfully transition to adulthood

#### 2017 Accomplishments

- Merged the Child Welfare Response Team and the PINS Diversion work with the ACCESS Team –
  This merger provides a more comprehensive response model for the concerns of families and schools
  regarding the emotional and behavioral challenges experienced by youth.
- Established two new classrooms at the McCarthy at Beard School to serve youth formerly treated at the Kasson Road Child Day Treatment center - Upon closing the Kasson Road site, 12 Syracuse City School District students transitioned to two new classrooms. The students continue to receive mental health and educational services in a highly supportive setting while fully integrating into the existing school.
- Expanded school-based mental health partnerships Partnerships were established with East Syracuse Minoa, Liverpool, North Syracuse, and Solvay Union Free school districts.
- Family Court Appearance Ticket Process Starting in January 2017, all youth arrested and charged with a Juvenile Delinquency were issued tickets directing the youth/family to report to the Department at designated times/dates. The process has created a mechanism to engage with youth in closer proximity to the incident which resulted in arrest and will increase successful outcomes and accountability. The process will be extended to the Onondaga County Sheriff's Department in the summer of 2017 and all other local departments by the fall.
- Racial/Ethnic Disparities (RED) Reduction Strategy The RED Group was created as part of a 2016
  Capstone Project. The purpose of the group is to reduce disparities through education, gathering
  community feedback, and directly changing inequitable policies and practices.
- Conditions of Confinement Reform In 2016 a team of trained individuals from the community conducted an assessment of the Hillbrook Juvenile Detention Facility and issued a report of their findings and recommendations for improvements to policies, procedures, and practices. In 2017, the group reconvened to provide ss best practices are implemented to bring the facility into a level of compliance that exceeds state standards for detention.
- Achieving Results for Children and Families Results-Based Accountability Initiative In partnership with the NYS OCFS and the Bureau of Youth Development, the Department worked with community leaders on strategic planning and developed a Results-Based Accountability process in order to seek feedback on identified outcomes and indicators. This multi-tiered project will use feedback to identify strategies to improve departmental performance.
- **Every Child Needs a Family' Initiative:** The County, in partnership with local foster care providers, began this initiative with the purpose of creating better permanency for youth who enter foster care. Changes in the foster care system include increasing supports for relative caregivers, increasing services for youth while in foster care to reduce lengths of stay, and focus on short term placements in institutions. This initiative aims at reducing the overall number of youth in foster care and re-entry into the foster care system.
- Expedited foster care certification training for relative homes: Working with Casey Family Program and the Redlich Horwitz Foundation, the County will expedite foster care training certification for relatives of children who come into the care and custody of the Department. It is proven that children who are supported by relative care givers are more likely to reunify with their family, achieve permanency and stay out of the child welfare system.
- Established a Child Welfare Triage Team: The triage team takes cases when children first come into the care of the Department. The team arranges for supports for relatives and kin, foster homes and placement agencies. The goal is to ensure all children get the supports they need in a timely manner in order to decrease the stress of placement on the child so that the focus can begin on permanency.

# Department of Children and Family Services Budget

Page:D83-Department of Children and Family Services, F10001-General Fund

|   | 2016              | 2017              | 2017            | 2018            | 2018              |
|---|-------------------|-------------------|-----------------|-----------------|-------------------|
|   | Actual            | Adopted           | Modified        | Executive       | Adopted           |
| Account Code - Description  |                   |                   |                 |                 | •                 |
| A641010 Total-Total Salaries  | 14,661,936        | 12,913,719        | 13,437,025      | 13,668,736      | 13,668,736        |
| A641020-Overtime Wages  | 768,129           | 506,440           | 506,440         | 506,440         | 506,440           |
| A641030-Other Employee Wages  | 636,989           | 402,386           | 402,386         | 402,386         | 402,386           |
| A693000-Supplies & Materials  | 341,465           | 442,524           | 424,792         | 360,258         | 345,258           |
| A695700-Contractual Expenses Non-Govt                                 | 14,024,567        | 14,043,733        | 15,008,447      | 15,403,913      | 15,488,913        |
| A661060-Juvenile Delinquents  | 2,878,685         | 3,245,220         | 3,245,220       | 3,073,665       | 3,073,665         |
| A661070-State Training Schools  | 604,749           | 1,500,000         | 1,500,000       | 1,500,000       | 1,500,000         |
| A661100-Foster Care   | 32,863,732        | 28,229,238        | 28,054,238      | 25,267,207      | 25,267,207        |
| A694130-Maint, Utilities, Rents                                       | 339,795           | 646,604           | 409,155         | 291,900         | 291,900           |
| A694080-Professional Services   | 747,055           | 899,906           | 766,284         | 369,320         | 369,320           |
| A694100-All Other Expenses  | 242,578           | 266,227           | 266,227         | 244,430         | 244,430           |
| A694010-Travel & Training   | 348,728           | 375,261           | 386,036         | 283,156         | 283,156           |
| A694060-Insurance Policies  | 48,175            | 62,000            | 62,000          | 62,000          | 62,000            |
| A668520-Local Direct Support-Grant Projects                           | 200,000           | 200,000           | 200,000         | 200,000         | 200,000           |
| A668720-Transfer to Grant Expend                                      | 560,326           | 560,326           | 560,326         | 560,326         | 560,326           |
| A692150-Furn, Furnishings & Equip                                     | 7,189             | 0                 | 0               | 0               | 0                 |
| Subtotal Direct Appropriations  | 69,274,098        | 64,293,584        | 65,228,577      | 62,193,737      | 62,263,737        |
| odotoda Breet Appropriations  | 05,21 1,050       | 01,273,301        | 03,220,311      | 02,173,131      | 02,203,131        |
| A691200-Employee Benefits-Interdepart                                 | 8,812,244         | 10,154,428        | 10,154,428      | 8,804,765       | 8,804,765         |
| A694950-Interdepart Charges   | 6,307,222         | 6,598,338         | 6,598,338       | 6,807,190       | 6,798,600         |
| A699690-Transfer to Debt Service Fund                                 | 459,425           | 369,306           | 369,306         | 431,561         | 431,561           |
| Subtotal Interdepartmental Appropriations                             | 15,578,891        | 17,122,072        | 17,122,072      | 16,043,516      | 16,034,926        |
| Total Appropriations  | 84,852,989        | 81,415,656        | 82,350,649      | 78,237,253      | 78,298,663        |
| A590010-Federal Aid - General Government Support                      | 18,511            | 31,858            | 31,858          | 0               | 0                 |
| A590013-Federal Aid - Health  | 919,020           | 1,069,323         | 1,069,323       | 891,423         | 891,423           |
| A590015-Federal Aid - Social Services                                 | 25,402,183        | 22,792,321        | 22,792,321      | 22,603,521      | 22,600,300        |
| A590020-State Aid - General Govt Support                              | 655               | 1,809             | 1,809           | 0               | 22,000,300        |
| A590023-State Aid - General Govt Support A590023-State Aid - Health   | 6,290,238         | 6,646,952         | 7,128,741       | 6,584,100       | 6,584,100         |
| A590025-State Aid - Social Services                                   | 24,733,530        | 24,788,085        | 24,788,085      | 24,948,769      | 24,945,548        |
| A590027-State Aid - Social Services A590027-State Aid - Culture & Rec | 677,717           | 677,717           | 677,717         | 655,659         | 655,659           |
| A590033-County Svc Rev - Health                                       | 800,073           | 2,237,713         | 2,237,713       | 219,602         | 219,602           |
| A590035-County Svc Rev - Social Services                              | 1,156,089         | 981,000           | 981,000         | 975,000         | 975,000           |
| A590047-Svcs Other Govts - Culture & Rec                              |                   |                   | 269,269         |                 |                   |
| A590047-5vcs Other Govts - Culture & Rec<br>A590051-Rental Income     | 276,743<br>20,025 | 269,269<br>21,360 | 209,269         | 207,223         | 207,223<br>30,705 |
|   | 908               |                   |                 | 30,705          | _                 |
| A590056-Sales of Prop and Comp for Loss                               |                   | 0                 | 0<br>50 000 106 | 0<br>57 116 002 | 0<br>57 100 560   |
| Subtotal Direct Revenues  | 60,295,691        | 59,517,407        | 59,999,196      | 57,116,002      | 57,109,560        |
| A590060-Interdepart Revenue   | 113               | 2,500             | 2,500           | 0               | 0                 |
| Subtotal Interdepartmental Revenues                                   | 113               | 2,500             | 2,500           | o               | o                 |
| -   |                   |                   |                 |                 |                   |
| Total Revenues  | 60,295,804        | 59,519,907        | 60,001,696      | 57,116,002      | 57,109,560        |
| Local (Appropriations - Revenues)                                     | 24,557,185        | 21,895,749        | 22,348,953      | 21,121,251      | 21,189,103        |

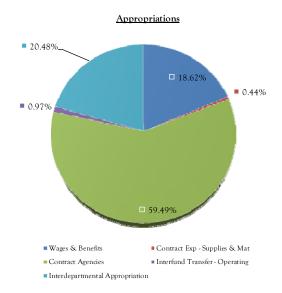
# Department of Children and Family Services Grants Budget

Page: D83-Department of Children and Family Services, F10030-General Grants Projects Fund

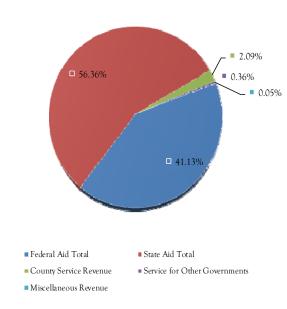
|   | 2016      | 2017       | 2017       | 2018       | 2018       |
|---|-----------|------------|------------|------------|------------|
|   | Actual    | Adopted    | Modified   | Executive  | Adopted    |
| Account Code - Description                |           |            |            |            |            |
| A641010 Total-Total Salaries              | 126,784   | 177,108    | 177,108    | 113,644    | 113,644    |
| A641020-Overtime Wages                    | 9,269     | 15,000     | 15,000     | 10,000     | 10,000     |
| A693000-Supplies & Materials              | 41,606    | 0          | 0          | 0          | 0          |
| A695700-Contractual Expenses Non-Govt     | 6,978,099 | 12,297,143 | 12,197,443 | 11,868,139 | 11,868,139 |
| A694130-Maint, Utilities, Rents           | 7,606     | 0          | 0          | 0          | 0          |
| A694080-Professional Services             | 32,364    | 0          | 99,700     | 0          | 0          |
| A694100-All Other Expenses                | 2,115     | 0          | 0          | 0          | 0          |
| A694010-Travel & Training                 | 415       | 0          | 0          | 0          | 0          |
| Subtotal Direct Appropriations            | 7,198,257 | 12,489,251 | 12,489,251 | 11,991,783 | 11,991,783 |
|   |           |            |            |            |            |
| A691200-Employee Benefits-Interdepart     | 34,803    | 131,551    | 131,551    | 66,951     | 66,951     |
| A694950-Interdepart Charges               | 0         | 22,500     | 22,500     | 15,000     | 15,000     |
| Subtotal Interdepartmental Appropriations | 34,803    | 154,051    | 154,051    | 81,951     | 81,951     |
| Total Appropriations                      | 7,233,061 | 12,643,302 | 12,643,302 | 12,073,734 | 12,073,734 |
| A590013-Federal Aid - Health              | 772,919   | 1,000,000  | 1,226,000  | 1,046,806  | 1,046,806  |
| A590015-Federal Aid - Social Services     | 90,040    | 2,399,806  | 2,123,956  | 2,353,000  | 2,353,000  |
| A590023-State Aid - Health                | 0         | 0          | 49,850     | 0          | 0          |
| A590025-State Aid - Social Services       | 4,749,166 | 6,698,170  | 6,698,170  | 6,203,602  | 6,203,602  |
| A590057-Other Misc Revenues               | 1,084,724 | 1,785,000  | 1,785,000  | 1,710,000  | 1,710,000  |
| Subtotal Direct Revenues                  | 6,696,849 | 11,882,976 | 11,882,976 | 11,313,408 | 11,313,408 |
| A590070-Interfund Trans - Non Debt Svc    | 760,326   | 760,326    | 760,326    | 760,326    | 760,326    |
| Subtotal Interdepartmental Revenues       | 760,326   | 760,326    | 760,326    | 760,326    | 760,326    |
| Total Revenues                            | 7,457,175 | 12,643,302 | 12,643,302 | 12,073,734 | 12,073,734 |
| Local (Appropriations - Revenues)         | (224,114) | o          | o          | o          | 0          |

## Department of Children and Family Services Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:



#### Revenues



#### Appropriation Adjustments

#### Personnel

The modified budget does not include the provision for salary and wage impact as per the contract settlements, consequently, net personnel funding increased by \$231,711

#### Contractual Expenses

Net increase of \$480,466 primarily due to contracts to prevent youth from entering Foster Care

#### Foster Care

Net decrease of \$2,787,031 due to fewer Care Days and using services to keep kids in their residence

#### Juvenile Delinquents

Net decrease of \$171,555 due to fewer care days

### Maintenance, Utilities, Rents

Net decrease of \$117,255 due to no longer renting space for Clinic and Day Treatment

#### Professional Services

Net decrease of \$396,964 due to reduced Mental Health Clinic and Day Treatment expenses

#### Revenue Adjustments

### Federal Aid

Net decrease of \$401,779 due to decreased program expenses

#### State Aid

Net decrease of \$411,045 due to decreased program expenses

#### County Service Revenue

Net decrease of \$2,024,111 due to reduced Mental Health Clinic and Day Treatment expenses and services

# Department of Children and Family Services Budgeted Positions

| Title                                       | Grade | Pay Range         | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|---|-------|-------------------|-------------|-------------|-------------|--------------|----------------|
| Admin Of Children And Family Services       |       |                   |             |             |             |              |                |
| Comm Child Fam Srvs                         | 38    | 101,853 - 135,023 | 1           | 1           | 1           | 1            | 0              |
| Dep Comm Chld Fm Srv                        | 37    | 92,895 - 123,148  | 1           | 1           | 1           | 1            | 0              |
| Sp Ast Com Chld Fam                         | 33    | 64,324 - 85,272   | 0           | 1           | 1           | 1            | 0              |
| Admin Of Children And Family Services Total |       |                   | 2           | 3           | 3           | 3            | 0              |
|   |       |                   |             |             |             |              |                |
| Youth Bureau                                | 2.2   | (1221 05 252      | 0           | 1           | 1           | 1            | 0              |
| Dir Of Youth Bureau                         | 33    | 64,324 - 85,272   | 0           | 1           | 1           | 1            | 0              |
| Prog Coord (R & H Y)                        | 10    | 52,953 - 58,590   | 1           | 1           | 1           | 1            | 0              |
| Prog Monitor                                | 9     | 49,276 - 54,505   | 2           | 2           | 2           | 2            | 0              |
| Project Coord                               | 31    | 53,556 - 70,998   | 1           | 1           | 1           | 1            | 0              |
| Research Coord (CCYB)                       | 33    | 64,324 - 85,272   | 1           | 1           | 1           | 1            | 0              |
| Youth Bureau Total                          |       |                   | 5           | 6           | 6           | 6            | 0              |
| Child Welfare Services Admin                |       |                   |             |             |             |              |                |
| Admin Assistant                             | 9     | 49,276 - 54,505   | 1           | 1           | 1           | 1            | 0              |
| Ast Dir Child Welfare                       | 33    | 64,324 - 85,272   | 2           | 2           | 2           | 2            | 0              |
| Case Supv A                                 | 13    | 66,768 - 73,941   | 1           | 1           | 1           | 1            | 0              |
| Case Worker                                 | 9     | 49,276 - 54,505   | 4           | 4           | 4           | 4            | 0              |
| Clerk 2                                     | 5     | 35,764 - 39,491   | 3           | 3           | 3           | 3            | 0              |
| Commun Serv Aide                            | 1     | 29,197 - 32,196   | 2           | 2           | 2           | 2            | 0              |
| Commun Serv Worker                          | 7     | 41,709 - 46,097   | 4           | 4           | 4           | 4            | 0              |
| Dep Comm Chld Fm Srv                        | 37    | 92,895 - 123,148  | 1           | 1           | 1           | 1            | 0              |
| Inc Mtce Spec                               | 9     | 49,276 - 54,505   | 1           | 1           | 1           | 1            | 0              |
| Inc Mtce Wkr                                | 7     | 41,709 - 46,097   | 4           | 4           | 4           | 4            | 0              |
| Psy Social Wrk 1 Cln                        | 11    | 56,606 - 62,649   | 1           | 1           | 1           | 1            | 0              |
| Secretary                                   | 24    | 37,200 - 49,314   | 1           | 1           | 1           | 1            | 0              |
| Soc Ser Prgm Coor                           | 35    | 77,287 - 102,457  | 1           | 1           | 1           | 1            | 0              |
| Typist 2                                    | 5     | 35,764 - 39,491   | 1           | 1           | 1           | 1            | 0              |
| Child Welfare Services Admin Total          | ,     | 33,101-37,171     | 27          | 27          | 27          | 27           | 0              |
|   |       |                   |             |             |             |              |                |
| Investigations                              |       |                   |             |             |             |              |                |
| Case Supv A                                 | 13    | 66,768 - 73,941   | 2           | 2           | 2           | 2            | 0              |
| Case Supv B                                 | 11    | 56,606 - 62,649   | 12          | 12          | 12          | 12           | 0              |
| Case Worker                                 | 9     | 49,276 - 54,505   | 72          | 72          | 72          | 68           | -4             |
| Case Worker Span Sp                         | 9     | 49,276 - 54,505   | 2           | 2           | 2           | 2            | 0              |
| Caseworker Min Grp S                        | 9     | 49,276 - 54,505   | 0           | 3           | 3           | 3            | 0              |
| Sr Caseworker                               | 10    | 52,953 - 58,590   | 11          | 11          | 11          | 8            | -3             |
| Investigations Total                        |       |                   | 99          | 102         | 102         | 95           | -7             |

# Department of Children and Family Services Budgeted Positions

| Title                                  | Grade | Pay Range        | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|--|-------|------------------|-------------|-------------|-------------|--------------|----------------|
| Direct Preventive                      |       |                  |             |             |             |              |                |
| Case Supv A                            | 13    | 66,768 - 73,941  | 1           | 1           | 1           | 1            | 0              |
| Case Supv B                            | 11    | 56,606 - 62,649  | 6           | 6           | 6           | 5            | -1             |
| Case Worker                            | 9     | 49,276 - 54,505  | 24          | 24          | 24          | 23           | -1             |
| Case Worker Span Sp                    | 9     | 49,276 - 54,505  | 2           | 2           | 2           | 2            | 0              |
| Sr Caseworker                          | 10    | 52,953 - 58,590  | 2           | 2           | 2           | 2            | 0              |
| Direct Preventive Total                |       |                  | 35          | 35          | 35          | 33           | -2             |
| Foster Care Admin                      |       |                  |             |             |             |              |                |
| Case Supv A                            | 13    | 66,768 - 73,941  | 1           | 1           | 1           | 1            | 0              |
| Case Supv B                            | 11    | 56,606 - 62,649  | 11          | 10          | 10          | 9            | -1             |
| Case Worker                            | 9     | 49,276 - 54,505  | 57          | 56          | 56          | 55           | -1             |
| Sr Caseworker                          | 10    | 52,953 - 58,590  | 1           | 1           | 1           | 1            | 0              |
| Foster Care Admin Total                |       |                  | 70          | 68          | 68          | 66           | -2             |
| Children And Youth WRAP Services       |       |                  |             |             |             |              |                |
| Admin Assistant                        | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |
| Dir Outpatient Serv                    | 35    | 77,287 - 102,457 | 1           | 1           | 1           | 1            | 0              |
| Children And Youth WRAP Services Total |       |                  | 2           | 2           | 2           | 2            | 0              |
| Mental Health Daytreatment             |       |                  |             |             |             |              |                |
| Ast Dir Day Tre Serv                   | 33    | 64,324 - 85,272  | 1           | 0           | 0           | 0            | 0              |
| Child Care Worker 1                    | 5     | 35,764 - 39,491  | 5           | 4           | 4           | 2            | -2             |
| Child Care Worker 2                    | 7     | 41,709 - 46,097  | 1           | 1           | 1           | 0            | -1             |
| Clinical Psychol                       | 15    | 81,205 - 89,981  | 1           | 1           | 0           | 0            | -1             |
| Dir Day Treat Serv                     | 35    | 77,287 - 102,457 | 1           | 0           | 0           | 0            | 0              |
| PH Nurse                               | 3     | 46,547 - 57,378  | 1           | 1           | 1           | 1            | 0              |
| Psy Social Worker 1                    | 11    | 56,606 - 62,649  | 1           | 1           | 1           | 1            | 0              |
| Psy Social Worker 2                    | 13    | 66,768 - 73,941  | 3           | 3           | 3           | 2            | -1             |
| Psy Social Wrk 1 Cln                   | 11    | 56,606 - 62,649  | 1           | 1           | 1           | 1            | 0              |
| Psy Social Wrk 2 Cln                   | 13    | 66,768 - 73,941  | 1           | 1           | 1           | 1            | 0              |
| Reg Nurse                              | 2     | 45,114 - 55,495  | 1           | 1           | 1           | 1            | 0              |
| Stenographer 2                         | 6     | 38,816 - 42,882  | 1           | 1           | 1           | 1            | 0              |
| Mental Health Daytreatment Total       |       |                  | 18          | 15          | 14          | 10           | <i>-</i> 5     |
| Mental Health Clinic                   |       |                  |             |             |             |              |                |
| Clinical Psychol                       | 15    | 81,205 - 89,981  | 1           | 1           | 0           | 0            | -1             |
| Nurse Prac (Psych)                     | 6     | 66,261 - 73,636  | 1           | 1           | 0           | 0            | -1             |

# Department of Children and Family Services Budgeted Positions

| Title  | Grade | Pay Range        | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|--|-------|------------------|-------------|-------------|-------------|--------------|----------------|
| Psy Social Worker 1                          | 11    | 56,606 - 62,649  | 1           | 1           | 0           | 0            | -1             |
| Psy Social Wrk 1 Cln                         | 11    | 56,606 - 62,649  | 3           | 3           | 0           | 0            | -3             |
| Psy Social Wrk 2 Cln                         | 13    | 66,768 - 73,941  | 1           | 1           | 0           | 0            | -1             |
| Typist 1                                     | 3     | 31,677 - 34,951  | 1           | 0           | 0           | 0            | 0              |
| Mental Health Clinic Total                   |       |                  | 8           | 7           | 0           | 0            | -7             |
| Mental Health Family                         |       |                  |             |             |             |              |                |
| Commun Support Wkr                           | 7     | 41,709 - 46,097  | 3           | 3           | 3           | 3            | 0              |
| Psy Social Wrk 2 Cln                         | 13    | 66,768 - 73,941  | 1           | 1           | 1           | 1            | 0              |
| Mental Health Family Total                   |       |                  | 4           | 4           | 4           | 4            | 0              |
| Juvenile Justice                             |       |                  |             |             |             |              |                |
| Admin Ofcr Hillbrook                         | 32    | 58,691 - 77,804  | 1           | 1           | 1           | 1            | 0              |
| Ast Dir Juv Det Serv                         | 34    | 70,505 - 93,466  | 1           | 1           | 1           | 1            | 0              |
| Casework Supervisor                          | 13    | 66,768 - 73,941  | 1           | 1           | 1           | 1            | 0              |
| Child Care Worker 1                          | 5     | 35,764 - 39,491  | 2           | 2           | 2           | 2            | 0              |
| Child Care Worker 2                          | 7     | 41,709 - 46,097  | 1           | 1           | 1           | 1            | 0              |
| Custodial Worker 1                           | 2     | 30,426 - 33,561  | 1           | 1           | 1           | 0            | -1             |
| Det Home Aide                                | 5     | 35,764 - 39,491  | 12          | 12          | 12          | 12           | 0              |
| Det Home Counselor 2                         | 11    | 56,606 - 62,649  | 5           | 5           | 5           | 5            | 0              |
| Det Home Soc Wk Ast                          | 9     | 49,276 - 54,505  | 0           | 2           | 2           | 2            | 0              |
| Dir Juv Just & Deten                         | 36    | 84,730 - 112,323 | 1           | 1           | 1           | 1            | 0              |
| Dir Of Op Hillbrook                          | 33    | 64,324 - 85,272  | 1           | 1           | 1           | 1            | 0              |
| Teacher                                      | 12    | 60,279 - 66,731  | 2           | 2           | 2           | 2            | 0              |
| Juvenile JusticeTotal                        |       |                  | 28          | 30          | 30          | 29           | -1             |
| Child Welfare Info And Referral              |       |                  |             |             |             |              |                |
| Case Worker                                  | 9     | 49,276 - 54,505  | 1           | 0           | 0           | 0            | 0              |
| Child Welfare Info And Referral Total        |       |                  | 1           | 0           | 0           | 0            | 0              |
| School Based Direct Mental Health Supp       |       |                  |             |             |             |              |                |
| Child Care Supv                              | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |
| Child Care Worker 1                          | 5     | 35,764 - 39,491  | 3           | 3           | 3           | 3            | 0              |
| Child Care Worker 2                          | 7     | 41,709 - 46,097  | 4           | 4           | 4           | 4            | 0              |
| School Based Direct Mental Health Supp Total |       |                  | 8           | 8           | 8           | 8            | 0              |
| Authorized Positions                         |       |                  | 307         | 307         | 299         | 283          | -24            |

### Department of Children and Family Services

### **Program Narrative**

|   |            | 2018       |          |  |  |  |
|---|------------|------------|----------|--|--|--|
|   | Adopted    |            |          |  |  |  |
|   | Expenses   | Local      | Funded   |  |  |  |
|   | Total      | Dollars    | Staffing |  |  |  |
| D83-Department of Children and Family Services  | 90,372,397 | 21,189,103 | 249      |  |  |  |
| D8310-Children & Family Services Administration | 471,658    | 471,658    | 3        |  |  |  |
| D8320-Youth Bureau Services                     | 1,185,979  | 323,097    | 4        |  |  |  |
| D8330-Child Welfare Services                    | 59,134,452 | 14,346,679 | 199      |  |  |  |
| D8340-Children & Family Mental Health Services  | 6,637,225  | 1,170,671  | 10       |  |  |  |
| D8350-Juvenile Justice Services                 | 12,534,037 | 4,927,228  | 26       |  |  |  |
| D8360-School Based Initiatives                  | 10,409,046 | -50,230    | 7        |  |  |  |

**Administration:** Administration provides oversight to all service areas within the Department, to ensure services are provided efficiently and effectively, and in a coordinated manner.

**Youth Bureau Services:** Youth Bureau services are intended to promote youth development and enrichment activities throughout the community and to provide services to run-away and homeless youth.

**Child Welfare Services:** Child Welfare investigates allegations of child maltreatment. Child safety and permanency are the overarching goals on any intervention.

**Mental Health Services:** Mental Health services are provided to both children and families who are actively involved in Child Welfare and/or Juvenile Justice, as well those who are seeking services voluntarily, to help promote better individual and family functioning.

**Juvenile Justice Services:** Juvenile Justice responds to incidences of juvenile arrests through the provision of both in-home and residential services.

School Based Initiatives: SBI organizes the department's services that connect with school age children within the school setting. SBI works closely with the Syracuse City School District in organizing support teams within schools to address personal and family issues that are affecting academic performance.

Children and Family Services may contract with the Town of Camillus, Town of Cicero, Town of Clay, Village of North Syracuse, Town of Dewitt, Village of East Syracuse, Village of Jordan, Town of Fabius, Town of Geddes, Village of Solvay, Town of LaFayette, Town of Lysander, Town of Van Buren, Town and Village of Manlius, Village of Fayetteville, Town and Village of Marcellus, Town of Onondaga, Town of Salina, Town of Skaneateles, City of Syracuse, and Town of Tully.

# **Physical Services**

Section 5

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|   |      |

### D03 - Physical Services - Authorized Agencies

#### Department Mission

The Physical Services Authorized Agencies work to maintain and protect the County's land and water resources.

The Cornell Cooperative Extension is an educational organization that disseminates information and leadership techniques to individuals, families and communities. Core programs include:

- Nutrition and Health: Nutrition monitoring, healthy food choices and food safety
- Individual and Family Well-Being: strong family relationships, basic financial management
- Youth Development: leadership and citizenship skill-building activities for 4-H members, work force preparation
- Agriculture Competitiveness and Profitability: Water quality (nutrient management and non-point source pollution), farm business management practices and dairy science

The Onondaga County Soil and Water Conservation District is a special purpose district responsible for protecting and improving natural resources in Onondaga County. The District provides soil and water conservation programs to all residents of the County and implements solutions to priority non-point source water pollution problems. The agency administers conservation education programs throughout the County, with an emphasis on City schools.

The Centers for Nature Education (CNE) fosters an appreciation for woodlands and other natural areas and animal life. The CNE's mission is threefold: to maintain and enhance Baltimore Woods, a 160-acre environmental education center; to develop environmental education programs and disseminate information to a wide variety of audiences; and to provide environmental analysis and planning services to public and private agencies.

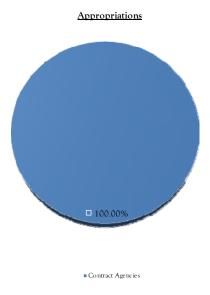
# Physical Services - Authorized Agencies Budget

Page: D030000000-Authorized Agencies - Physical Services, F10001-General Fund

|                                       | 2016<br>Actual | 2017<br>Adopted | 2017<br>Modified | 2018<br>Executive | 2018<br>Adopted |
|---------------------------------------|----------------|-----------------|------------------|-------------------|-----------------|
| Account Code - Description            |                |                 |                  |                   |                 |
| A695700-Contractual Expenses Non-Govt | 7,000          | 60,000          | 60,000           | 0                 | 0               |
| A659690-Centers For Nature Education  | 12,500         | 12,500          | 12,500           | 12,500            | 12,500          |
| A659710-Cooperative Extension Assn    | 186,979        | 186,979         | 186,979          | 186,979           | 186,979         |
| A659720-Onon Soil & Water Conserv     | 112,500        | 112,500         | 112,500          | 112,500           | 112,500         |
| Subtotal Direct Appropriations        | 318,979        | 371,979         | 371,979          | 311,979           | 311,979         |
|                                       |                |                 |                  |                   |                 |
| Total Appropriations                  | 318,979        | 371,979         | 371,979          | 311,979           | 311,979         |
| A590005-Non Real Prop Tax Items       | 12,500         | 12,500          | 12,500           | 12,500            | 12,500          |
| Subtotal Direct Revenues              | 12,500         | 12,500          | 12,500           | 12,500            | 12,500          |
|                                       |                |                 |                  |                   |                 |
| Total Revenues                        | 12,500         | 12,500          | 12,500           | 12,500            | 12,500          |
| Local (Appropriations - Revenues)     | 306,479        | 359,479         | 359,479          | 299,479           | 299,479         |

# Physical Services - Authorized Agencies Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program



#### Appropriation Adjustments

No major funding adjustments

# Revenues

Sales and Use Taxes

# D36 - Office of Environment

Office of Environment

#### Department Mission

To protect and restore Onondaga County's natural resources, ensuring a healthy and sustainable environment for all

#### Department Vision

Establish the County as a national leader in environmental stewardship and green innovation

#### **Department Goals**

- Onondaga County government's culture, daily operations, and capital plans are infused with principles
  of environmental stewardship and green innovation
- Onondaga Lake and its shorelines are restored as an ecological, recreational, and cultural benefit to the region
- Greenhouse gas emissions from County operations are reduced by 5% over 5 years
- Land development patterns in Onondaga County are sustainably developed using smart growth principles
- Environmental mandates and legal requirements are met

#### 2017 Accomplishments

- Continued to implement Ash Tree Management Strategy for Onondaga County. With the support of the Onondaga County Soil and Water Conservation District, continued cuttings, inoculation and planting schedule as outlined in the County Ash Tree Management Plan.
- Participated in EAB community groups for the public education of EAB and to exchange implementation information.
- Continued to coordinate the County's internal and external technical and legal efforts to address Onondaga Lake Superfund cleanup and liability issues, including Natural Resource Damages, EPA's and DEC's cost recovery claim against the County, EPA's designation of the County as a Potentially Responsible Party with regard to the Lower Ley Creek Superfund sub-site and remedial investigation/feasibility study (RI/FS), Record of Decision (ROD) actions undertaken by Honeywell on County-owned property (e.g., Wastebeds 1-8 and Murphy's Island).
- Continued working with Onondaga County Economic Development Office and the Onondaga County Industrial Development Agency (OCIDA) on the former Roth Steel remediation site. The site now has an approved interim remedial measure (IRM) as well as a site-wide testing plan under review.
- Worked with Honeywell and NYDEC to coordinate schedules on site projects so that operation of the Lakeview Amphitheater, construction of site projects and remediation efforts.
- Worked with municipalities, County departments and the Legislature advisory board on efforts to reduce tick-borne disease exposure. The outcome of these efforts is a countywide policy to reduce human exposure to tick-borne disease and provide support to local governments that wish to manage the issue locally.
- Participated in the Tully Mudboil Advisory Board.
- Continued to participate in the Onondaga Lake Watershed Partnership and the Onondaga County Environmental Health Committee.

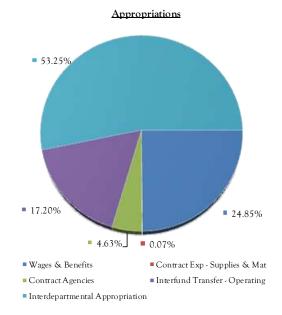
# Office of Environment Budget

Page:D3600000000-Office Of Environment, F10001-General Fund

|   | 2016<br>Actual | 2017<br>Adopted | 2017<br>Modified | 2018<br>Executive | 2018<br>Adopted |
|---|----------------|-----------------|------------------|-------------------|-----------------|
| Account Code - Description                |                |                 |                  |                   |                 |
| A641010 Total-Total Salaries              | 171,714        | 173,322         | 173,322          | 144,472           | 144,472         |
| A693000-Supplies & Materials              | 184            | 400             | 300              | 400               | 400             |
| A694130-Maint, Utilities, Rents           | 679            | 800             | 1,021            | 800               | 800             |
| A694080-Professional Services             | 0              | 0               | 0                | 25,000            | 25,000          |
| A694100-All Other Expenses                | 283            | 300             | 300              | 300               | 300             |
| A694010-Travel & Training                 | 429            | 800             | 800              | 800               | 800             |
| A668720-Transfer to Grant Expend          | 100,000        | 0               | 0                | 0                 | 100,000         |
| Subtotal Direct Appropriations            | 273,289        | 175,622         | 175,743          | 171,772           | 271,772         |
| A691200-Employee Benefits-Interdepart     | 83,914         | 99,691          | 99,691           | 76,440            | 76,440          |
| A694950-Interdepart Charges               | 60,047         | 55,250          | 55,250           | 52,132            | 52,132          |
| A699690-Transfer to Debt Service Fund     | 0              | 0               | 0                | 181,000           | 181,000         |
| Subtotal Interdepartmental Appropriations | 143,961        | 154,941         | 154,941          | 309,572           | 309,572         |
| Total Appropriations                      | 417,249        | 330,563         | 330,684          | 481,344           | 581,344         |
| A590060-Interdepart Revenue               | 183,614        | 330,856         | 330,856          | 481,344           | 481,344         |
| Subtotal Interdepartmental Revenues       | 183,614        | 330,856         | 330,856          | 481,344           | 481,344         |
| Total Revenues                            | 183,614        | 330,856         | 330,856          | 481,344           | 481,344         |
| Local (Appropriations - Revenues)         | 233,635        | (293)           | (172)            | 0                 | 100,000         |

#### Office of Environment Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:



#### Appropriation Adjustments

#### Personnel

Create and Funding of 1 new title and the removal of an existing title results in a \$28,850 decrease in personnel charges

#### Professional Services

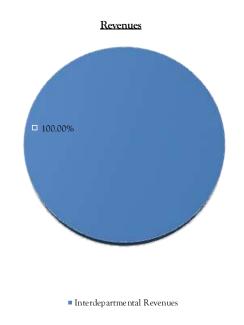
Increase of \$25,000 for energy consulting, offset by the decrease in personnel services

#### Transfer to Grant

Increase of \$100,000 for Deer Tick Management

#### Debt Service

Increase of \$181,000 to support Principal Payments for the Ash Tree Management project



# Office of Environment Budgeted Positions

| Title                       | Grade | Pay Range        | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|-----------------------------|-------|------------------|-------------|-------------|-------------|--------------|----------------|
| Office Of Environment       |       |                  |             |             |             |              |                |
| Dir Energy & Sustain        | 34    | 70,505 - 93,466  | 1           | 1           | 0           | 0            | -1             |
| Env Policy Analyst          | 32    | 58,691 - 77,804  | 0           | 0           | 1           | 1            | 1              |
| Environ Director            | 35    | 77,287 - 102,457 | 1           | 1           | 1           | 1            | 0              |
| Office Of Environment Total |       |                  | 2           | 2           | 2           | 2            | 0              |
| Authorized Positions        |       |                  | 2           | 2           | 2           | 2            | 0              |

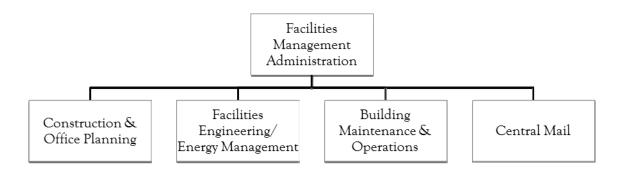
#### Office of Environment

#### Program Narrative

|                                  |          | 2018    |          |
|----------------------------------|----------|---------|----------|
|                                  | Ad       | opted   |          |
|                                  | Expenses | Local   | Funded   |
|                                  | Total    | Dollars | Staffing |
| D360000000-Office Of Environment | 581.344  | 100,000 | 2        |

Office of Environment: The Office of the Environment exists to develop and coordinate programs, activities and policies to reduce the County's environmental liabilities, to assist in the development of strategies to incorporate the principles of sustainability into the County's culture, policies and programs and to promote responsible stewardship of natural resources for which the County is accountable.

# D05 - Facilities Management



#### Department Mission

To support the delivery of government services through the ongoing planning, management, and maintenance of infrastructure and assets

#### Department Vision

To meet and exceed our customers' expectations

#### Department Goals

- Buildings and infrastructure operate effectively and efficiently
- Visitors and staff are safe and secure
- A six-year capital improvement plan is developed and implemented

#### 2017 Accomplishments

- Serviced various County departments with design, planning, budgeting, project management, program study and implementations of several office renovations. In-house design and County skilled trades were utilized in most of the reorganization and remodeling projects.
- We managed architectural and engineering term services for capital projects.
   Examples are-
  - Masonry restoration of the Civic Center mechanical penthouse
  - Theater ADA restroom improvements
  - National Grid vault repairs
  - Community Garage stairwell repairs
  - Courthouse roof and parapet repairs
  - Plaster and painting repairs in Legislative offices
  - Provided architectural design and project development for a renovation to the 7<sup>th</sup> floor Civic Center.
  - Provided project development and program study for a renovation to the 2<sup>nd</sup> floor Civic Center
  - Provide architectural design to Corrections for a light maintenance building
  - Provided architectural design for various library branch improvements
  - Provided design for a roof replacement at E911
  - Managed the design of a hot water replacement project at the Justice Center. Provided project management for the construction.
  - Provided design development, oversight and construction project management for the Lakeview Park concession building
  - Provided design development, oversight and construction project management for new dock and landing at Lakeview point
  - Provided design and management for the PSB granite replacements
  - Provided design development and project management for asbestos removals at the 2<sup>nd</sup> floor PSB
  - Provided design for Oncenter garage repairs
  - Provided project oversight and management for the Connective Corridor and Civic Strip projects.
  - Provided design and planning for Court Room renovations
  - Managed many vendor service contracts
  - Managed contract custodial services
  - Managed parking vendor
  - Provided stock room services
  - Performed routine custodial services, proshred, and material transport
  - Performed over 7000 work orders between custodial, maintenance and skilled trades
  - Assisted in capital planning for Hillbrook, CFS and E911
  - Performed the driver/messenger services
  - Perform and delivered the mail services
  - Performed grounds care for the downtown complex
  - Performed routine and emergency snow removal services
  - Performed the recycling services and salvage

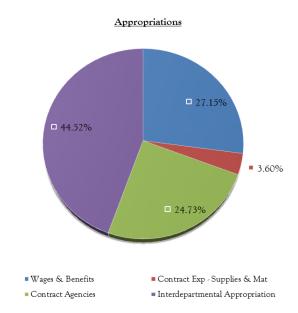
# Facilities Management Budget

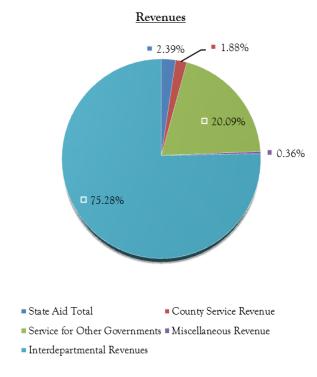
Page:D05-Facilities Management, F10001-General Fund

|  | 2016<br>Actual | 2017<br>Adopted | 2017<br>Modified | 2018<br>Executive | 2018<br>Adopted |
|--|----------------|-----------------|------------------|-------------------|-----------------|
| Account Code - Description               |                |                 |                  |                   |                 |
| A641010 Total-Total Salaries             | 6,220,670      | 6,043,933       | 5,843,908        | 6,116,000         | 6,116,000       |
| A641020-Overtime Wages                   | 310,754        | 175,000         | 175,000          | 175,000           | 170,000         |
| A641030-Other Employee Wages             | 144,506        | 205,115         | 205,115          | 160,191           | 160,191         |
| A691250-Employee Benefits                | 24,156         | 41,600          | 41,600           | 23,920            | 23,920          |
| A693000-Supplies & Materials             | 830,095        | 988,238         | 1,138,696        | 857,914           | 857,914         |
| A694130-Maint, Utilities, Rents          | 3,708,898      | 4,404,713       | 4,953,551        | 3,708,898         | 3,708,898       |
| A694080-Professional Services            | 277,772        | 462,206         | 531,652          | 389,020           | 364,020         |
| A694100-All Other Expenses               | 1,792,982      | 1,894,632       | 1,953,700        | 1,798,089         | 1,798,089       |
| A694010-Travel & Training                | 17,398         | 31,840          | 37,590           | 22,610            | 22,610          |
| A671500-Automotive Equipment             | 25,522         | 0               | 0                | 0                 | 0               |
| A674600-Provision for Capital Projects   | 400,000        | 0               | 0                | 0                 | 0               |
| Subtotal Direct Appropriations           | 13,752,754     | 14,247,277      | 14,880,811       | 13,251,642        | 13,221,642      |
| A691200-Employee Benefits-Interdepart    | 3,773,475      | 3,932,128       | 3,932,128        | 3,731,710         | 3,731,710       |
| A694950-Interdepart Charges              | 2,044,811      | 1,982,193       | 1,982,193        | 2,169,980         | 2,166,133       |
| A699690-Transfer to Debt Service Fund    | 3,858,002      | 4,139,281       | 4,139,281        | 4,709,898         | 4,709,898       |
| Subtotal Interdepart Appropriations      | 9,676,287      | 10,053,602      | 10,053,602       | 10,611,588        | 10,607,741      |
| Total Appropriations                     | 23,429,041     | 24,300,879      | 24,934,413       | 23,863,230        | 23,829,383      |
| A590020-State Aid - General Govt Support | 362,808        | 455,483         | 455,483          | 484,712           | 484,712         |
| A590030-County Svc Rev - Gen Govt Supp   | 43,188         | 47,047          | 47,047           | 33,510            | 33,510          |
| A590034-County Svc Rev - Transportation  | 346,650        | 337,930         | 337,930          | 337,930           | 337,930         |
| A590038-County Svc Rev - Home & Com      | 7,264          | 8,715           | 8,715            | 8,346             | 8,346           |
| A590040-Svcs Other Govts - Gen Govt Supt | 2,444,513      | 2,408,700       | 2,408,700        | 2,353,551         | 2,353,551       |
| A590042-Svcs Other Govts- Public Safety  | 1,705,806      | 1,619,978       | 1,619,978        | 1,712,104         | 1,712,104       |
| A590051-Rental Income                    | 33,060         | 33,060          | 33,060           | 33,060            | 33,060          |
| A590056-Sales of Prop and Comp for Loss  | 23,680         | 12,885          | 12,885           | 13,341            | 13,341          |
| A590057-Other Misc Revenues              | 47,739         | 74,550          | 74,550           | 26,000            | 26,000          |
| Subtotal Direct Revenues                 | 5,014,708      | 4,998,348       | 4,998,348        | 5,002,554         | 5,002,554       |
| A590060-Interdepart Revenue              | 15,115,771     | 15,381,676      | 15,381,676       | 15,265,954        | 15,238,405      |
| Subtotal Interdepartmental Revenues      | 15,115,771     | 15,381,676      | 15,381,676       | 15,265,954        | 15,238,405      |
| Total Revenues                           | 20,130,479     | 20,380,024      | 20,380,024       | 20,268,508        | 20,240,959      |
| Local (Appropriations - Revenues)        | 3,298,561      | 3,920,855       | 4,554,389        | 3,594,722         | 3,588,424       |

#### Facilities Management Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:





#### Appropriation Adjustments

#### Personnel

The modified budget does not include the provision for salary and wage impact as per the contract settlements, consequently, net personnel funding increased by \$222,168

#### Supplies and Materials

Decrease of \$280,782 due to lower vehicle fuel costs and less equipment/filters needed

#### Maintenance, Utilities & Rents

Decrease of \$1,244,653 due to reductions in budgeted Electricity and Natural Gas usage

#### Travel

Decrease of \$14,980 due to less training anticipated for staff

#### Fees for Service

Decrease of \$167,632 related to the projected lower costs of direct energy purchase contract, decreased use of outside engineering and architectural services, and carry forward

#### All Other Expenses

Decrease of \$155,611 due to estimated lower Postage costs and carry forward

#### Revenue Adjustments

#### Service for Other Governments

Decrease net abstract by \$36,977 due to prior year reconciling items

# Facilities Management Budgeted Positions

| Title                                | Grade | Pay Range        | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|--------------------------------------|-------|------------------|-------------|-------------|-------------|--------------|----------------|
| Administration                       |       |                  |             |             |             |              |                |
| Accountant 2                         | 11    | 56,606 - 62,649  | 1           | 0           | 0           | 0            | 0              |
| Admin Assistant                      | 9     | 49,276 - 54,505  | 1           | 0           | 0           | 0            | 0              |
| Clerk 3                              | 7     | 41,709 - 46,097  | 1           | 0           | 0           | 0            | 0              |
| Comm Of Facility Mgt                 | 37    | 92,895 - 123,148 | 1           | 1           | 1           | 1            | 0              |
| Dep Comm Fac Mgmt                    | 35    | 77,287 - 102,457 | 1           | 1           | 1           | 1            | 0              |
| Driver Messenger                     | 4     | 33,324 - 36,781  | 1           | 1           | 1           | 1            | 0              |
| Secretary                            | 24    | 37,200 - 49,314  | 1           | 1           | 1           | 1            | 0              |
| Storekeeper                          | 7     | 41,709 - 46,097  | 1           | 1           | 1           | 1            | 0              |
| Administration Total                 |       |                  | 8           | 5           | 5           | 5            | 0              |
| Construction & Office Planning       |       |                  |             |             |             |              |                |
| Architect 1                          | 11    | 56,606 - 62,649  | 1           | 1           | 1           | 1            | 0              |
| Architect 2                          | 13    | 66,768 - 73,941  | 1           | 1           | 1           | 1            | 0              |
| Construction Admin                   | 32    | 58,691 - 77,804  | 2           | 2           | 2           | 2            | 0              |
| Dep Comm Fac Mgmt                    | 35    | 77,287 - 102,457 | 1           | 1           | 1           | 1            | 0              |
| Dir Const & Ofc Plan                 | 33    | 64,324 - 85,272  | 1           | 1           | 1           | 1            | 0              |
| Drafting Tech 2                      | 8     | 45,361 - 50,156  | 1           | 1           | 1           | 1            | 0              |
| Construction & Office Planning Total |       |                  | 7           | 7           | 7           | 7            | 0              |
| Engineering & Energy Mgmt            |       |                  |             |             |             |              |                |
| Boiler Oper/Mtce Wkr                 | 4     | 53,747 - 59,530  | 1           | 1           | 1           | 1            | 0              |
| Boiler Operator                      | 3     | 49,837 - 54,995  | 4           | 4           | 4           | 4            | 0              |
| Control Room Spv Dhc                 | 5     | 58,240 - 64,584  | 5           | 5           | 5           | 5            | 0              |
| Mech Sys Mtce Dir                    | 34    | 70,505 - 93,466  | 1           | 1           | 1           | 1            | 0              |
| Mech Sys Mtce Supv                   | 31    | 53,556 - 70,998  | 1           | 1           | 1           | 1            | 0              |
| Mech Systms Mtce Wkr                 | 4     | 53,747 - 59,530  | 10          | 10          | 10          | 10           | 0              |
| Refrig Mach Oper                     | 4     | 53,747 - 59,530  | 5           | 5           | 5           | 5            | 0              |
| Steamfitter                          | SF    | 75,254 - 75,254  | 4           | 4           | 4           | 4            | 0              |
| Engineering & Energy Mgmt Total      |       |                  | 31          | 31          | 31          | 31           | 0              |
| Bldg. Maintenance & Operations       |       |                  |             |             |             |              |                |
| Bldg Mtce Oper Ast                   | 10    | 52,953 - 58,590  | 1           | 1           | 1           | 1            | 0              |
| Bldg Mtce Supv                       | 12    | 60,279 - 66,731  | 3           | 3           | 3           | 3            | 0              |
| Carpenter                            | CA    | 67,076 - 67,076  | 4           | 4           | 4           | 4            | 0              |
| Custodial Crew Ldr                   | 7     | 41,709 - 46,097  | 1           | 1           | 1           | 1            | 0              |
| Custodial Wkr I (70)                 | 2     | 30,426 - 33,561  | 5           | 5           | 5           | 5            | 0              |
| Custodial Worker 1                   | 2     | 30,426 - 33,561  | 19          | 19          | 19          | 19           | 0              |
| Custodial Worker 2                   | 3     | 31,677 - 34,951  | 3           | 3           | 3           | 3            | 0              |

# Facilities Management Budgeted Positions

| Title                                | Grade | Pay Range       | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|--------------------------------------|-------|-----------------|-------------|-------------|-------------|--------------|----------------|
| Dir Bldg Mtce & Op                   | 33    | 64,324 - 85,272 | 1           | 1           | 1           | 1            | 0              |
| Electrician                          | EL    | 72,710 - 72,710 | 10          | 10          | 10          | 10           | 0              |
| Grounds Supervisor                   | 11    | 56,606 - 62,649 | 1           | 1           | 1           | 1            | 0              |
| Groundskeeper                        | 6     | 38,816 - 42,882 | 1           | 1           | 1           | 1            | 0              |
| Laborer 2                            | 3     | 31,677 - 34,951 | 4           | 4           | 4           | 4            | 0              |
| Mtce Helper                          | 4     | 33,324 - 36,781 | 1           | 1           | 1           | 1            | 0              |
| Mtce Worker 1                        | 5     | 35,764 - 39,491 | 10          | 10          | 10          | 10           | 0              |
| Mtce Worker 2                        | 9     | 49,276 - 54,505 | 4           | 4           | 4           | 4            | 0              |
| Painter                              | PA    | 61,614 - 61,614 | 7           | 6           | 6           | 6            | 0              |
| Plumber                              | PL    | 75,254 - 75,254 | 6           | 6           | 6           | 6            | 0              |
| Tile Setter                          | TS    | 63,816 - 63,816 | 1           | 1           | 1           | 1            | 0              |
| Bldg. Maintenance & Operations Total |       |                 | 82          | 81          | 81          | 81           | 0              |
| Central Mailing                      |       |                 |             |             |             |              |                |
| Driver Messenger                     | 4     | 33,324 - 36,781 | 3           | 3           | 3           | 3            | 0              |
| Mail Room Clerk                      | 5     | 35,764 - 39,491 | 2           | 2           | 2           | 2            | 0              |
| Mailroom Supv                        | 7     | 41,709 - 46,097 | 1           | 1           | 1           | 1            | 0              |
| Central Mailing Total                |       |                 | 6           | 6           | 6           | 6            | 0              |
| Authorized Positions                 |       |                 | 134         | 130         | 130         | 130          | 0              |

#### **Facilities Management**

#### **Program Narrative**

|  | 2018              |                  |                    |  |  |  |  |
|--|-------------------|------------------|--------------------|--|--|--|--|
|  | Adopted           |                  |                    |  |  |  |  |
|  | Expenses<br>Total | Local<br>Dollars | Funded<br>Staffing |  |  |  |  |
| D05-Facilities Management                        | 23,829,383        | 3,588,424        | 119                |  |  |  |  |
| D0511000000-Facilities Administration            | 2,086,477         | 0                | 4                  |  |  |  |  |
| D0512000000-Construction and Office Planning     | 6,017,292         | 1,563,711        | 7                  |  |  |  |  |
| D0513000000-Facilities Engineering & Energy Mgmt | 6,561,031         | 2,024,713        | 30                 |  |  |  |  |
| D0514-Building Maintenance & Operations          | 7,653,174         | 0                | 72                 |  |  |  |  |
| D0516000000-Central Mail                         | 1,511,409         | 0                | 6                  |  |  |  |  |

Facilities Administration: Facilities Administration is responsible for overall management of the department, program planning and coordinating with the Executive and Legislative branches of County government and building tenants. The costs for Financial Management/Human Resources are also included under Administration; they include financial planning/management, accounting, contract compliance, procurement, inventory control and human resources and personnel training initiatives. Accounting is done within guidelines of GAAP; Human Resources within applicable DOL and Civil Service Regulations, as well as three separate union agreements.

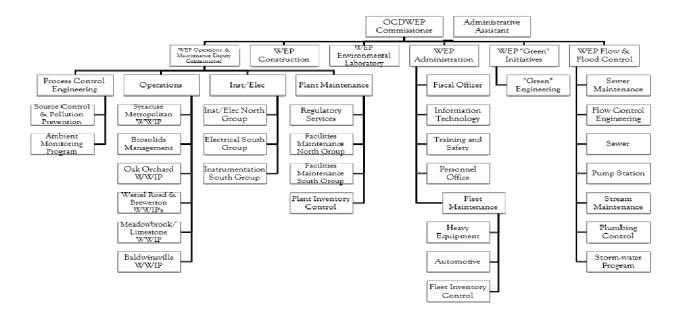
Construction and Office Planning: Construction and Office Planning is responsible for capital project planning and administration; space utilization and design (including long term use); information management systems including space inventory; applicable building codes and ADA compliance; PESH/OSHA compliance; asbestos management; filing and maintenance of all construction documents.

Facilities Engineering & Energy Management: Facilities Engineering & Energy Management administers and manages the production, distribution and utilization of steam and chilled water for interior air quality and temperature/comfort control through the District Heating & Cooling Plant. This program is also responsible for the procurement of wellhead natural gas and electricity for use by County departments, the City and the City School District; management of the County's Energy Initiative Program; management of fire detection/suppression systems; management of vertical transportation systems and special projects.

Building Maintenance & Operations: This program is responsible for building maintenance and operations including trade-supported maintenance/repairs to buildings and systems, minor rehab projects, custodial services, grounds care, pest control, and recycling/trash/hazardous waste/trash disposal.

Central Mail: Coordination of all incoming, outgoing and inter-departmental mail services for the downtown County government complex and several outlying departments, as well as the City of Syracuse and Onondaga Community College. Provide updates to customer base on changes to US Postal Service regulations. Provide courier services for mail and supplies to specific County departments, located outside the downtown complex, on a scheduled basis.

#### D33 - Water Environment Protection



#### Department Mission

To protect and improve the water environment of Onondaga County, ensuring the health and sustainability of our community and economy

#### Department Vision

To be a respected leader in wastewater management, storm water management, and the protection of our environment using state-of-the-art, innovative technologies and sound scientific principles as our guide

#### Department Goals

- Ensuring staff is properly trained to perform daily operations safely, seamlessly, and in a cost effective manner.
- To provide open and effective communication amongst staff, stakeholders, and the public.
- To effectively manage our infrastructure to protect the public health and environment and preserve and protect our resources for future generations.
- To employ an asset management system that is fully online, regularly updated, and integrated into the department's daily operations and planning processes.
- To continue to be recognized as an innovative, compliant, and respected leader within the wastewater industry.

#### 2017 Accomplishments

#### Outreach and Communication

- Continued communication emphasis on the remarkable recovery of Onondaga Lake and the Save the Rain story.
- Improved communication with the public through emphasis of the Fats, Oils and Grease (FOG) program.
- Held annual Clean Water Fair at Metro.
- Launched "Block Litter" campaign as part of Save the Rain program.
- Held Rain Barrel Art Contest for local elementary, middle and high school students.
- Participated in numerous tree planting events throughout the community.
- Participated in "Love My Park" litter cleanup event.

#### Staff Development

- Implemented "Onboarding" employee recruitment initiative to build and retain a highly qualified diverse workforce.
- Expanded SCADA training to include wastewater treatment plant operators, further reducing consulting costs.
- Continued policy of daily safety briefings at every jobsite.
- New/renewed DEC certifications for four (4) treatment plant operators.
- Held Leadership Academy Supervisor Training, open to all County employees.

#### Organizational Excellence

- Reduced work related injuries and associated costs through effective training and management practices.
- Provided ELAP certified analysis for Metro Phosphorus Optimization, Treatment Facility Dry & Wet Weather Dosing Comparisons, Tributary Low Level Mercury and the Rosamond Gifford Zoo.
- Received positive findings from bi-annual Environmental Laboratory Audit conducted by NYSDOH.
- Environmental Laboratory received ELAP certification for 2017.
- Operated WEP's six (6) wastewater treatment plants at a >99% rate of compliance.
- Received "Silver" NACWA awards for plant compliance at Baldwinsville-Seneca Knolls and Oak Orchard WWTPs.
- Restructured operations staff @ Oak Orchard to better meet systemwide operational needs and support a permanent net staff reduction of seven (7) positions through attrition.

#### Legacy Planning and Infrastructure Management

- Continued work on the Amended Consent Judgment projects, including green infrastructure, floatables control, CSO abatement and I/I identification and removal.
- Implemented "20 Assets a Day" as part of ongoing Asset Management Program.
- Completed \$12 million building rehabilitation and asset renewal project at Oak Orchard WWTP.
- Completed construction of the Ley Creek Pump Station Rehabilitation project.
- Continued implementation of Maximo & GIS Spatial computerized inventory management system.
- Initiated asset renewal projects for Baldwinsville and Brewerton WWTPs.

#### Sustainability and Environmental Initiatives

- Completed Brewerton WWTP Disinfection and Clarifier Improvements Project, meeting SPDES permit deadline.
- Completed design of the Oneida Lake Pump Stations Rehabilitation project; now in construction phase.
- Completed design of the West Side Pump Station Project; now in active construction.
- Completed design of Meadowbrook-Limestone WWTP Disinfection project; now beginning construction.
- Completed design of Phosphorus Optimization project; construction to begin Fall 2017.
- Continued monitoring industries discharging into the sanitary sewer system to help protect the environment and preserve our resources.
- Completed "green" projects on South Ave, State Street, Comstock Ave, Newell Street, Ackerman Ave and McKinley Ave.
- Continued implementation of the ACJ Fourth stipulation requirements with Post Construction Compliance Monitoring (PCCM).
- Continued highly successful Mercury Minimization Program (MMP) required for compliance with the treatment plant SPDES permits.
- Successfully completed annual floatables control program, collecting over 35.16 tons of debris.
- Implemented plan to reduce the number of WEP vehicles.
- Continued participation in the Illicit Discharge Detection and Elimination Program and coordination of the storm water program maintaining current regulatory reporting as required.
- Successfully used anaerobic digestion of biosolids and food industry sludge for conversion to energy in the form of heat and power.

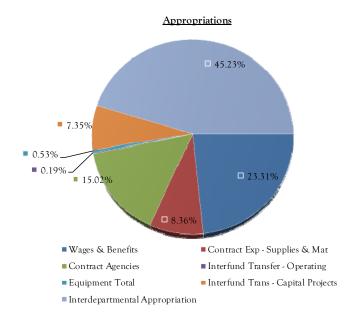
# Water Environment Protection Budget

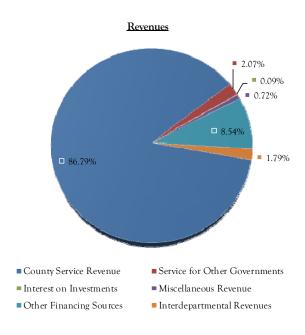
Page:D3330-Water Environment Protection, F20013-Water Environment Protection

| rage:D3330-Water Environii               | 2016       | 2017       | 2017       | 2018       | 2018       |
|--|------------|------------|------------|------------|------------|
|  | Actual     | Adopted    | Modified   | Executive  | Adopted    |
| Account Code - Description               | Actual     | Adopted    | Wiodiffed  | Lacculive  | Adopted    |
| A641010 Total-Total Salaries             | 19,106,879 | 19,002,797 | 19,002,797 | 20,024,291 | 19,854,645 |
| A641020-Overtime Wages                   | 1,338,424  | 1,300,000  | 1,300,000  | 1,408,000  | 1,408,000  |
| A641030-Other Employee Wages             | 40,040     | 70,000     | 70,000     | 90,000     | 90,000     |
|  | ·          |            |            | · ·        | •          |
| A693000-Supplies & Materials             | 7,392,118  | 7,630,461  | 7,741,419  | 7,659,828  | 7,659,828  |
| A694130-Maint, Utilities, Rents          | 10,305,480 | 8,723,955  | 8,869,540  | 9,080,985  | 8,930,985  |
| A694080-Professional Services            | 861,712    | 1,285,730  | 1,519,657  | 1,354,615  | 1,537,565  |
| A694100-All Other Expenses               | 2,976,591  | 3,062,727  | 3,067,119  | 3,297,606  | 3,145,606  |
| A694010-Travel & Training                | 106,003    | 122,450    | 122,450    | 142,450    | 142,450    |
| A668720-Transfer to Grant Expend         | 224,181    | 185,000    | 1,385,000  | 170,000    | 170,000    |
| A692150-Furn, Furnishings & Equip        | 72,726     | 80,831     | 80,831     | 36,431     | 36,431     |
| A671500-Automotive Equipment             | 493,965    | 524,300    | 524,300    | 946,000    | 450,000    |
| A674600-Provision for Capital Projects   | 8,195,000  | 6,053,150  | 6,053,150  | 6,235,000  | 6,735,000  |
| Subtotal Direct Appropriations           | 51,113,120 | 48,041,401 | 49,736,264 | 50,445,206 | 50,160,510 |
|  |            |            |            |            |            |
| A691200-Employee Benefits-Interdepart    | 11,234,519 | 12,116,131 | 12,116,131 | 11,839,319 | 11,743,469 |
| A694950-Interdepart Charges              | 3,925,450  | 3,633,880  | 3,633,880  | 4,414,657  | 4,406,130  |
| A699690-Transfer to Debt Service Fund    | 22,873,660 | 24,303,091 | 24,303,091 | 25,274,144 | 25,274,144 |
| Subtotal Interdepart Appropriations      | 38,033,629 | 40,053,102 | 40,053,102 | 41,528,120 | 41,423,743 |
|  | 00,000,022 | ,,,,,,,,,, | ,,,,,,,,,, | , ,        | 12,120,110 |
| Total Appropriations                     | 89,146,749 | 88,094,503 | 89,789,366 | 91,973,326 | 91,584,253 |
| A590002-Real Prop Tax - Special District | 255        | 0          | 0          | 0          | 0          |
| A590036-Cnty Svc Rev-Other Econ Assist   | 14,090     | 0          | 0          | 0          | 0          |
| A590038-Cnty Svc Rev - Home & Com Svc    | 4,148,721  | 3,723,065  | 3,723,065  | 4,166,200  | 4,266,200  |
| A590039-County Svc Rev - WEP             | 74,127,863 | 72,693,530 | 73,818,530 | 77,132,949 | 75,216,397 |
| A590048-Svcs Other Govts - Home & Com    | 1,826,443  | 1,841,000  | 1,841,000  | 1,895,033  | 1,895,033  |
| A590050-Interest and Earnings on Invest  | 88,226     | 84,468     | 84,468     | 84,468     | 84,468     |
| A590051-Rental Income                    | 88,348     | 166,689    | 166,689    | 86,970     | 86,970     |
| A590053-Licenses                         | 503,757    | 502,000    | 502,000    | 503,000    | 503,000    |
| A590054-Permits                          |            |            |            |            |            |
|  | 8,235      | 6,950      | 6,950      | 8,400      | 8,400      |
| A590055-Fines & Forfeitures              | 12,157     | 3,500      | 3,500      | 3,500      | 3,500      |
| A590056-Sales of Prop and Comp for Loss  | 52,761     | 66,000     | 66,000     | 51,000     | 51,000     |
| A590057-Other Misc Revenues              | 11,296     | 8,000      | 8,000      | 8,000      | 8,000      |
| A590083-Appropriated Fund Balance        | 0          | 7,355,784  | 7,430,784  | 6,390,401  | 7,817,880  |
| Subtotal Direct Revenues                 | 80,882,152 | 86,450,986 | 87,650,986 | 90,329,921 | 89,940,848 |
| A590060-Interdepart Revenue              | 1,683,689  | 1,643,517  | 1,643,517  | 1,643,405  | 1,643,405  |
| Subtotal Interdepartmental Revenues      | 1,683,689  | 1,643,517  | 1,643,517  | 1,643,405  | 1,643,405  |
| Total Revenues                           | 82,565,841 | 88,094,503 | 89,294,503 | 91,973,326 | 91,584,253 |
| Local (Appropriations - Revenues)        | 6,580,908  | o          | 494,863    | o          | o          |

#### Water Environment Protection Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:





#### Appropriation Adjustments

#### Personnel

The modified budget does not include the provision for salary and wage impact as per the contract settlements, consequently, net personnel funding by \$979,848

#### Maintenance, Utilities and Rents

Increase of \$61,445 due to projected increase in the cost of energy

#### Travel and Training

Increase of \$20,000 for continued training courses required by organizations such as OSHA and development of employees

#### Debt Service

Increase in Debt of \$971,053 due to borrowed projects and EFC short term debt going long term

#### Provision for Cash Capital

Increase of \$681,850 to support projects as scheduled per the Capital Improvement Plan

#### Revenue Adjustments

#### Unit Charge

The unit charge will remain flat at \$411.11 per unit

#### County Svc Home & Comm

There is an increase in this account of \$543,135 due to increases in industrial waste surcharge and effluent flows from lake clean up

| Title                 | Grade | Pay Range         | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|-----------------------|-------|-------------------|-------------|-------------|-------------|--------------|----------------|
| Admin/Acct/Pers       |       |                   |             |             |             |              |                |
| Account Clerk 2       | 7     | 41,709 - 46,097   | 1           | 1           | 1           | 1            | 0              |
| Account Clerk 3       | 8     | 45,361 - 50,156   | 1           | 1           | 1           | 1            | 0              |
| Accountant 1          | 9     | 49,276 - 54,505   | 1           | 1           | 1           | 1            | 0              |
| Admin Assistant       | 9     | 49,276 - 54,505   | 3           | 3           | 3           | 3            | 0              |
| Admin Dir (WEP)       | 35    | 77,287 - 102,457  | 1           | 1           | 1           | 1            | 0              |
| Clerk 1               | 2     | 30,426 - 33,561   | 0           | 1           | 1           | 1            | 0              |
| Clerk 2               | 5     | 35,764 - 39,491   | 1           | 1           | 1           | 1            | 0              |
| Comm Of WEP           | 39    | 116,722 - 154,735 | 1           | 1           | 1           | 1            | 0              |
| Comp Technical Spec   | 12    | 60,279 - 66,731   | 1           | 1           | 1           | 1            | 0              |
| Dep Comm WEP          | 37    | 92,895 - 123,148  | 1           | 1           | 1           | 1            | 0              |
| Exec Secretary        | 26    | 40,739 - 54,006   | 1           | 1           | 1           | 1            | 0              |
| Fiscal Officer        | 33    | 64,324 - 85,272   | 1           | 1           | 1           | 1            | 0              |
| Information Sys Coor  | 12    | 60,279 - 66,731   | 1           | 1           | 1           | 1            | 0              |
| Office Auto Analyst   | 14    | 73,844 - 81,803   | 1           | 1           | 1           | 1            | 0              |
| Office Auto Sup Tech  | 8     | 45,361 - 50,156   | 1           | 1           | 1           | 1            | 0              |
| Project Coord         | 31    | 53,556 - 70,998   | 1           | 2           | 2           | 2            | 0              |
| Public Info Spec      | 11    | 56,606 - 62,649   | 1           | 1           | 1           | 1            | 0              |
| Research Aide         | 7     | 41,709 - 46,097   | 1           | 1           | 1           | 1            | 0              |
| Safety Dir            | 31    | 53,556 - 70,998   | 0           | 0           | 1           | 1            | 1              |
| Safety Dir            | 28    | 44,619 - 59,150   | 1           | 1           | 0           | 0            | -1             |
| Training Officer      | 31    | 53,556 - 70,998   | 1           | 1           | 1           | 1            | 0              |
| Typist 1              | 3     | 31,677 - 34,951   | 1           | 0           | 0           | 0            | 0              |
| Typist 2              | 5     | 35,764 - 39,491   | 2           | 1           | 1           | 1            | 0              |
| Admin/Acct/Pers Total |       |                   | 24          | 24          | 24          | 24           | 0              |
| Construction          |       |                   |             |             |             |              |                |
| Wastew Tr P Con In 1  | 12    | 60,279 - 66,731   | 1           | 1           | 1           | 1            | 0              |
| Wastew Tr P Con In 2  | 14    | 73,844 - 81,803   | 2           | 2           | 2           | 2            | 0              |
| Wastew Tr Pl Con Sup  | 34    | 70,505 - 93,466   | 0           | 0           | 1           | 1            | 1              |
| Wastew Tr Pl Con Sup  | 33    | 64,324 - 85,272   | 1           | 1           | 0           | 0            | -1             |
| Water Sys Const Eng   | 13    | 66,768 - 73,941   | 1           | 1           | 1           | 1            | 0              |
| Construction Total    |       |                   | 5           | 5           | 5           | 5            | 0              |
| Fleet Management      |       |                   |             |             |             |              |                |
| Auto Mech Crew Ldr    | 9     | 49,276 - 54,505   | 1           | 1           | 1           | 1            | 0              |
| Clerk 2               | 5     | 35,764 - 39,491   | 2           | 2           | 2           | 2            | 0              |
| Equip Mtce Supv       | 33    | 64,324 - 85,272   | 1           | 1           | 1           | 1            | 0              |
| Heavy Equip Mech 1    | 8     | 45,361 - 50,156   | 7           | 7           | 7           | 7            | 0              |

| Title                            | Grade | Pay Range       | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|----------------------------------|-------|-----------------|-------------|-------------|-------------|--------------|----------------|
| Heavy Equip Mech 2               | 9     | 49,276 - 54,505 | 4           | 4           | 4           | 4            | 0              |
| Heavy Equip Mech C L             | 11    | 56,606 - 62,649 | 1           | 1           | 1           | 1            | 0              |
| Inv Ctl Supv                     | 8     | 45,361 - 50,156 | 1           | 1           | 1           | 1            | 0              |
| Laborer 1                        | 1     | 29,197 - 32,196 | 1           | 1           | 1           | 1            | 0              |
| Stock Attendant                  | 2     | 30,426 - 33,561 | 1           | 1           | 1           | 1            | 0              |
| Fleet Management Total           |       |                 | 19          | 19          | 19          | 19           | 0              |
| Engineering & Lab Services       |       |                 |             |             |             |              |                |
| Data Equip Oper                  | 4     | 33,324 - 36,781 | 1           | 1           | 1           | 1            | 0              |
| GIS Specialist                   | 11    | 56,606 - 62,649 | 1           | 1           | 1           | 1            | 0              |
| Sanitary Biochemist              | 10    | 52,953 - 58,590 | 1           | 1           | 1           | 1            | 0              |
| Sanitary Chem 1                  | 11    | 56,606 - 62,649 | 4           | 4           | 4           | 4            | 0              |
| Sanitary Chem 2                  | 13    | 66,768 - 73,941 | 1           | 1           | 1           | 1            | 0              |
| Sanitary Engineer 1              | 11    | 56,606 - 62,649 | 5           | 7           | 7           | 7            | 0              |
| Sanitary Engineer 2              | 13    | 66,768 - 73,941 | 7           | 6           | 6           | 6            | 0              |
| Sanitary Engineer 3              | 32    | 58,691 - 77,804 | 0           | 0           | 2           | 2            | 2              |
| Sanitary Engineer 3              | 31    | 53,556 - 70,998 | 2           | 2           | 0           | 0            | -2             |
| Sanitary Lab Dir                 | 34    | 70,505 - 93,466 | 0           | 0           | 1           | 1            | 1              |
| Sanitary Lab Dir                 | 33    | 64,324 - 85,272 | 1           | 1           | 0           | 0            | -1             |
| Sanitary Tech                    | 7     | 41,709 - 46,097 | 9           | 9           | 9           | 9            | 0              |
| Sr Sanitary Tech                 | 9     | 49,276 - 54,505 | 5           | 5           | 5           | 5            | 0              |
| Typist 2                         | 5     | 35,764 - 39,491 | 1           | 1           | 1           | 1            | 0              |
| Wastewater Tech 1                | 8     | 45,361 - 50,156 | 11          | 11          | 11          | 11           | 0              |
| Wastewater Tech 2                | 10    | 52,953 - 58,590 | 3           | 3           | 3           | 3            | 0              |
| Engineering & Lab Services Total |       |                 | 52          | 53          | 53          | 53           | 0              |
| Flow Control                     |       |                 |             |             |             |              |                |
| Clerk 2                          | 5     | 35,764 - 39,491 | 1           | 1           | 1           | 1            | 0              |
| Closed Circuit Tv At             | 7     | 41,709 - 46,097 | 2           | 2           | 2           | 2            | 0              |
| Closed Circuit Tv Op             | 9     | 49,276 - 54,505 | 3           | 3           | 3           | 3            | 0              |
| Data Equip Oper                  | 4     | 33,324 - 36,781 | 1           | 1           | 1           | 1            | 0              |
| Motor Equip Dispatch             | 4     | 33,324 - 36,781 | 1           | 1           | 1           | 1            | 0              |
| Plumbing Cntrl Supv              | 14    | 73,844 - 81,803 | 1           | 1           | 1           | 1            | 0              |
| Plumbing Inspector 1             | 9     | 49,276 - 54,505 | 4           | 4           | 4           | 4            | 0              |
| Plumbing Inspector 2             | 13    | 66,768 - 73,941 | 1           | 1           | 1           | 1            | 0              |
| Prog Asst (WEP)                  | 9     | 49,276 - 54,505 | 1           | 1           | 1           | 1            | 0              |
| Prog Coord Strmw Mgt             | 13    | 66,768 - 73,941 | 1           | 1           | 1           | 1            | 0              |
| Pump Stat Mtc Supv               | 12    | 60,279 - 66,731 | 1           | 1           | 1           | 1            | 0              |
| Pump Stat Mtc Wkr 1              | 5     | 35,764 - 39,491 | 9           | 9           | 9           | 9            | 0              |

| Title                | Grade | Pay Range        | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|----------------------|-------|------------------|-------------|-------------|-------------|--------------|----------------|
| Pump Stat Mtc Wkr 2  | 8     | 45,361 - 50,156  | 6           | 6           | 6           | 6            | 0              |
| Sanitary Engineer 1  | 11    | 56,606 - 62,649  | 1           | 1           | 1           | 1            | 0              |
| Sanitary Engineer 2  | 13    | 66,768 - 73,941  | 1           | 1           | 1           | 1            | 0              |
| Sanitary Engineer 3  | 32    | 58,691 - 77,804  | 0           | 0           | 1           | 1            | 1              |
| Sanitary Engineer 3  | 31    | 53,556 - 70,998  | 1           | 1           | 0           | 0            | -1             |
| Sewer Mtce & Insp En | 35    | 77,287 - 102,457 | 1           | 1           | 1           | 1            | 0              |
| Sewer Mtce Crw Ldr   | 10    | 52,953 - 58,590  | 3           | 4           | 4           | 4            | 0              |
| Sewer Mtce Supt      | 34    | 70,505 - 93,466  | 0           | 0           | 1           | 1            | 1              |
| Sewer Mtce Supt      | 33    | 64,324 - 85,272  | 1           | 1           | 0           | 0            | -1             |
| Sewer Mtce Supv      | 12    | 60,279 - 66,731  | 3           | 3           | 3           | 3            | 0              |
| Sewer Mtce Worker 1  | 5     | 35,764 - 39,491  | 16          | 16          | 18          | 18           | 2              |
| Sewer Mtce Worker 2  | 8     | 45,361 - 50,156  | 20          | 20          | 21          | 21           | 1              |
| Typist 1             | 3     | 31,677 - 34,951  | 1           | 0           | 0           | 0            | 0              |
| Typist 2             | 5     | 35,764 - 39,491  | 1           | 1           | 1           | 1            | 0              |
| Undgrd Fac Locator   | 8     | 45,361 - 50,156  | 2           | 2           | 2           | 2            | 0              |
| Wastew Tr Pl Main Cl | 11    | 56,606 - 62,649  | 2           | 2           | 2           | 2            | 0              |
| Flow Control Total   |       |                  | 85          | 85          | 88          | 88           | 3              |
| Wastewater Treatment |       |                  |             |             |             |              |                |
| Clerk 2              | 5     | 35,764 - 39,491  | 3           | 3           | 3           | 3            | 0              |
| Comp Repair Tech     | 9     | 49,276 - 54,505  | 0           | 0           | 1           | 0            | 0              |
| Custodial Worker 1   | 2     | 30,426 - 33,561  | 1           | 1           | 1           | 1            | 0              |
| Elec Mtce Coor       | 12    | 60,279 - 66,731  | 2           | 2           | 2           | 2            | 0              |
| Head Ww Tr Plant Op  | 13    | 66,768 - 73,941  | 6           | 6           | 6           | 6            | 0              |
| Inst/Elec Eng        | 13    | 66,768 - 73,941  | 0           | 0           | 1           | 0            | 0              |
| Instrument Crew Ldr  | 11    | 56,606 - 62,649  | 4           | 4           | 4           | 4            | 0              |
| Instrument Mech Wep  | 9     | 49,276 - 54,505  | 9           | 9           | 9           | 9            | 0              |
| Instrument Mtce Coor | 12    | 60,279 - 66,731  | 1           | 1           | 1           | 1            | 0              |
| Instrument/Elec Supt | 34    | 70,505 - 93,466  | 0           | 0           | 1           | 1            | 1              |
| Instrument/Elec Supt | 33    | 64,324 - 85,272  | 1           | 1           | 0           | 0            | -1             |
| Inv Ctl Supv         | 8     | 45,361 - 50,156  | 1           | 1           | 1           | 1            | 0              |
| Laborer 1            | 1     | 29,197 - 32,196  | 4           | 4           | 4           | 4            | 0              |
| Lan Tech Support Spc | 10    | 52,953 - 58,590  | 0           | 0           | 1           | 0            | 0              |
| Mech Mtce Coord      | 12    | 60,279 - 66,731  | 2           | 2           | 2           | 2            | 0              |
| Mechanical Engineer  | 13    | 66,768 - 73,941  | 2           | 2           | 2           | 2            | 0              |
| Motor Equip Oper 1   | 5     | 35,764 - 39,491  | 8           | 8           | 8           | 8            | 0              |
| Motor Equip Oper 2   | 6     | 38,816 - 42,882  | 1           | 1           | 1           | 1            | 0              |
| Mtce Carpenter       | 7     | 41,709 - 46,097  | 1           | 1           | 1           | 1            | 0              |
| Mtce Carptr Crw Ldr  | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |

| Title                      | Grade | Pay Range       | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|----------------------------|-------|-----------------|-------------|-------------|-------------|--------------|----------------|
| Mtce Elec Crw Ldr          | 11    | 56,606 - 62,649 | 4           | 4           | 4           | 4            | 0              |
| Mtce Electrician           | 9     | 49,276 - 54,505 | 12          | 12          | 12          | 12           | 0              |
| Prin Ww Trmnt Plt Op       | 11    | 56,606 - 62,649 | 8           | 7           | 7           | 7            | 0              |
| Pump Maintenance Wkr       | 6     | 38,816 - 42,882 | 1           | 0           | 0           | 0            | 0              |
| Sr Waste Tr Pl Oper        | 9     | 49,276 - 54,505 | 16          | 13          | 13          | 13           | 0              |
| Stenographer 2             | 6     | 38,816 - 42,882 | 1           | 1           | 1           | 1            | 0              |
| Stock Attendant            | 2     | 30,426 - 33,561 | 1           | 1           | 1           | 1            | 0              |
| Stock Clerk                | 4     | 33,324 - 36,781 | 4           | 4           | 4           | 4            | 0              |
| Storekeeper                | 7     | 41,709 - 46,097 | 3           | 3           | 3           | 3            | 0              |
| Sys Programmer             | 14    | 73,844 - 81,803 | 1           | 1           | 1           | 1            | 0              |
| Typist 1                   | 3     | 31,677 - 34,951 | 1           | 0           | 0           | 0            | 0              |
| Wastew Tr P Mn H I/E       | 5     | 35,764 - 39,491 | 0           | 4           | 4           | 4            | 0              |
| Wastew Tr Pl Main Cl       | 11    | 56,606 - 62,649 | 8           | 8           | 8           | 8            | 0              |
| Wastew Tr Pl Mn H M        | 5     | 35,764 - 39,491 | 12          | 12          | 12          | 12           | 0              |
| Wastew Tr Pl Mt Supt       | 34    | 70,505 - 93,466 | 0           | 0           | 1           | 1            | 1              |
| Wastew Tr Pl Mt Supt       | 33    | 64,324 - 85,272 | 1           | 1           | 0           | 0            | -1             |
| Wastew Tr Pl Mt W Ie       | 7     | 41,709 - 46,097 | 10          | 10          | 10          | 10           | 0              |
| Wastew Tr Pl Mt W Me       | 7     | 41,709 - 46,097 | 14          | 14          | 14          | 14           | 0              |
| Wastew Tr Pl Mtc Mec       | 9     | 49,276 - 54,505 | 18          | 18          | 18          | 18           | 0              |
| Wastew Tr Pl Oper          | 8     | 45,361 - 50,156 | 37          | 34          | 34          | 34           | 0              |
| Wastew Tr Pl Supt          | 34    | 70,505 - 93,466 | 0           | 0           | 1           | 1            | 1              |
| Wastew Tr Pl Supt          | 33    | 64,324 - 85,272 | 1           | 1           | 0           | 0            | -1             |
| Wastewater Treatment Total |       |                 | 200         | 195         | 198         | 195          | 0              |
| Authorized Positions       |       |                 | 385         | 381         | 387         | 384          | 3              |

#### Water Environment Protection

#### Program Narrative

|   | 2018              |                  |                    |  |  |  |  |
|---|-------------------|------------------|--------------------|--|--|--|--|
|   | Adopted           |                  |                    |  |  |  |  |
|   | Expenses<br>Total | Local<br>Dollars | Funded<br>Staffing |  |  |  |  |
| D3330-Water Environment Protection          | 91,584,253        | 0                | 377                |  |  |  |  |
| D333010-Administration/Accounting/Personnel | 45,937,851        | 0                | 23                 |  |  |  |  |
| D3330200000-Construction                    | 704,135           | 0                | 5                  |  |  |  |  |
| D3330400000-Fleet Management                | 3,785,096         | 0                | 19                 |  |  |  |  |
| D333050-Engineering & Laboratory Services   | 5,574,187         | 0                | 52                 |  |  |  |  |
| D333060-Flow Control                        | 9,088,300         | 0                | 87                 |  |  |  |  |
| D333070-Wastewater Treatment                | 25,633,684        | 0                | 191                |  |  |  |  |
| D3330800000-Lake Improvement Project Office | 861,000           | 0                | 0                  |  |  |  |  |

Administration/Accounting/Personnel: Executive administration of department, payroll, accounting, interdepartmentals, personnel matters, debt, utilities, etc. Administer and implement all computer activities, software applications and purchasing of computer software and hardware. Training and Safety Division addresses the training and safety needs of the department. Working under the general supervision of the Administrative Director, the Training Officer and Safety Officer are responsible for planning, implementing and supervising a comprehensive department-wide employee training and safety program.

**Construction:** Manage, administer, and coordinate the department's construction program from preliminary planning through design, construction and startup, including new facilities, and repair and rehabilitation of existing facilities. Perform design and inspection of construction.

Fleet Management: Operating from 2 repair facilities, both at the Metro WWTP, this division maintains and repairs virtually all of the County-owned vehicles, with the exception of the Department of Transportation. Equipment and vehicles repaired include light, medium and large duty trucks, passenger cars, SUV's, mini-vans, lawn mowers and other various types of small equipment.

Fleet Management also arranges for disposal of all vehicles as well as maintains and repairs the Department's stationary power generators throughout the consolidated sanitary district.

Engineering and Laboratory Services: Administration and implementation of programs designed to control the nature of non-domestic wastewater discharge to the collection system, recover costs for wastewater treatment, monitor the effectiveness of existing treatment systems and newly implemented abatement measures in reducing pollutant discharges, monitor the water quality of Onondaga Lake and its tributaries, conduct special studies as required, and provide analytical services to various sections of the Department. The Laboratory is comprised of approximately 22 employees in 4 distinct, closely related sections: Biochemistry, Nutrients, Microbiology, and Trace Metals.

Flow Control: The County owns, operates and maintains the major wastewater conveyances (400 miles of sewer trunk network and 42 combined sewer overflows), 56 remote pumping stations and 8 regional

treatment and floatable control facilities within the Onondaga County Consolidated Sanitary District. In addition to the County owned facilities, the department operates and maintains wastewater conveyances under contract agreement for twenty different municipalities throughout Onondaga County. Overall the department is responsible for the operation and maintenance of more than 2,083 miles of sanitary sewer pipe, 45,000 manhole structures and more than 150 wastewater pumping stations and combined sewer overflow control facilities.

The division is comprised of 3 separate sections: Sewer Maintenance, Pump Station Operation and Maintenance, and Plumbing Inspection Control.

Wastewater Treatment: The County owns, operates and maintains 6 wastewater treatment facilities ranging from 3MGD to 84.2MGD. The facilities are the Metropolitan Wastewater Treatment Plant, Meadowbrook-Limestone, Oak Orchard, Brewerton, Wetzel Rd., and Baldwinsville-Seneca Knolls. In addition we have an extensive biosolids program that processes an average of 100 wet tons per day of biosolids.

Operation of these facilities includes activities provided in this portion of the program profiles, including Instrumentation/Electrical, Inventory Control, and Maintenance.

**Lake Improvement Project Office:** The Project Management Office maintains overall administrative, management and coordination responsibilities; provides comprehensive communications and information dissemination; coordinates project environmental review and addresses impact avoidance and mitigation; and manages construction projects relative to the Amended Consent Judgment.

# D3320- Water Environment Protection Flood Control Division

# Department Mission

To protect property from flooding within the various County Drainage Districts

# 2017 Accomplishments

- Prevented flooding within four drainage districts to the extent possible.
- Continue to coordinate with Lockheed Martin Corporation on the Bloody Brook Voluntary Clean up agreement.

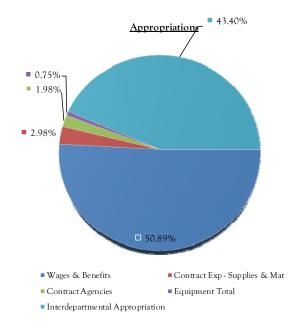
# Administration of Drainage Districts Budget

Page:D332000000-Administration of Drainage Districts, F20013-Water Environment Protection

|   | 2016    | 2017      | 2017      | 2018      | 2018      |
|---|---------|-----------|-----------|-----------|-----------|
|   | Actual  | Adopted   | Modified  | Executive | Adopted   |
| Account Code - Description                |         |           |           |           |           |
| A641010 Total-Total Salaries              | 482,180 | 545,012   | 545,012   | 576,794   | 576,794   |
| A641020-Overtime Wages                    | 47,935  | 40,000    | 40,000    | 40,000    | 40,000    |
| A641030-Other Employee Wages              | 0       | 7,500     | 7,500     | 7,500     | 7,500     |
| A693000-Supplies & Materials              | 38,352  | 44,780    | 44,780    | 36,520    | 36,520    |
| A694130-Maint, Utilities, Rents           | 6,209   | 10,200    | 10,200    | 10,400    | 10,400    |
| A694100-All Other Expenses                | 5,161   | 9,100     | 9,100     | 9,100     | 9,100     |
| A694010-Travel & Training                 | 2,467   | 4,835     | 4,835     | 4,810     | 4,810     |
| A692150-Furn, Furnishings & Equip         | 0       | 10,500    | 10,500    | 9,200     | 9,200     |
| Subtotal Direct Appropriations            | 582,304 | 671,927   | 671,927   | 694,324   | 694,324   |
| A691200-Employee Benefits-Interdepart     | 373,080 | 459,197   | 459,197   | 451,789   | 451,789   |
| A694950-Interdepart Charges               | 29,092  | 80,575    | 80,575    | 80,699    | 80,699    |
| Subtotal Interdepartmental Appropriations | 402,172 | 539,772   | 539,772   | 532,488   | 532,488   |
| Total Appropriations                      | 984,475 | 1,211,699 | 1,211,699 | 1,226,812 | 1,226,812 |
| A590060-Interdepart Revenue               | 984,475 | 1,211,699 | 1,211,699 | 1,226,812 | 1,226,812 |
| Subtotal Interdepartmental Revenues       | 984,475 | 1,211,699 | 1,211,699 | 1,226,812 | 1,226,812 |
| -   |         | •         | •         | •         | . ,       |
| Total Revenues                            | 984,475 | 1,211,699 | 1,211,699 | 1,226,812 | 1,226,812 |
| Local (Appropriations - Revenues)         | 0       | 0         | 0         | 0         | 0         |

#### Flood Control Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program



#### Appropriation Adjustments

#### Personnel

The modified budget does not include the provision for salary and wage impact as per the contract settlements, consequently, net personnel funding increased by \$31,782



# Administration of Drainage Districts Budgeted Positions

| Title                | Grade | Pay Range       | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|----------------------|-------|-----------------|-------------|-------------|-------------|--------------|----------------|
| Flood Control        |       |                 |             |             |             |              |                |
| Motor Equip Oper 2   | 6     | 38,816 - 42,882 | 2           | 2           | 2           | 2            | 0              |
| Stream Mtce Crew Ldr | 10    | 52,953 - 58,590 | 1           | 1           | 1           | 1            | 0              |
| Stream Mtce Supv     | 12    | 60,279 - 66,731 | 1           | 1           | 1           | 1            | 0              |
| Stream Mtce Worker 1 | 5     | 35,764 - 39,491 | 3           | 3           | 3           | 3            | 0              |
| Stream Mtce Worker 2 | 8     | 45,361 - 50,156 | 5           | 5           | 5           | 5            | 0              |
| Flood Control Total  |       |                 | 12          | 12          | 12          | 12           | 0              |
| Authorized Positions |       |                 | 12          | 12          | 12          | 12           | 0              |

# Bear Trap-Ley Creek Drainage District Budget

Page: D3340000000-Bear Trap-Ley Creek Drainage District, F20013-Water Environment Protection

|  | 2016     | 2017    | 2017     | 2018      | 2018    |
|--|----------|---------|----------|-----------|---------|
|  | Actual   | Adopted | Modified | Executive | Adopted |
| Account Code - Description                   |          |         |          |           |         |
| A667110-Certiorari Proceedings               | 2,415    | 1,000   | 1,000    | 1,000     | 1,000   |
| A674600-Provision for Capital Projects       | 0        | 20,000  | 20,000   | 0         | 0       |
| Subtotal Direct Appropriations               | 2,415    | 21,000  | 21,000   | 1,000     | 1,000   |
| A694950-Interdepart Charges                  | 413,480  | 508,914 | 508,914  | 515,261   | 515,261 |
| A699690-Transfer to Debt Service Fund        | 24,595   | 24,035  | 24,035   | 29,597    | 29,597  |
| Subtotal Interdepartmental Appropriations    | 438,075  | 532,949 | 532,949  | 544,858   | 544,858 |
| Total Appropriations                         | 440,490  | 553,949 | 553,949  | 545,858   | 545,858 |
| A590002-Real Property Tax - Special District | 476,847  | 476,847 | 476,847  | 476,847   | 476,847 |
| A590083-Appropriated Fund Balance            | 0        | 77,102  | 77,102   | 69,011    | 69,011  |
| Subtotal Direct Revenues                     | 476,847  | 553,949 | 553,949  | 545,858   | 545,858 |
| Total Revenues                               | 476,847  | 553,949 | 553,949  | 545,858   | 545,858 |
| Local (Appropriations - Revenues)            | (36,357) | o       | o        | 0         | o       |

# Bloody Brook Drainage District Budget

Page:D3350000000-Bloody Brook Drainage District, F20013-Water Environment Protection

|  | 2016     | 2017    | 2017     | 2018      | 2018    |
|--|----------|---------|----------|-----------|---------|
|  | Actual   | Adopted | Modified | Executive | Adopted |
| Account Code - Description                   |          |         |          |           |         |
| A674600-Provision for Capital Projects       | 0        | 30,000  | 30,000   | 0         | 0       |
| Subtotal Direct Appropriations               | 0        | 30,000  | 30,000   | 0         | 0       |
| A694950-Interdepart Charges                  | 127,982  | 157,521 | 157,521  | 159,486   | 159,486 |
| A699690-Transfer to Debt Service Fund        | 81,011   | 88,152  | 88,152   | 89,681    | 89,681  |
| Subtotal Interdepartmental Appropriations    | 208,993  | 245,673 | 245,673  | 249,167   | 249,167 |
| Total Appropriations                         | 208,993  | 275,673 | 275,673  | 249,167   | 249,167 |
| A590002-Real Property Tax - Special District | 203,564  | 203,564 | 203,564  | 203,564   | 203,564 |
| A590083-Appropriated Fund Balance            | 0        | 72,109  | 72,109   | 45,603    | 45,603  |
| Subtotal Direct Revenues                     | 203,564  | 275,673 | 275,673  | 249,167   | 249,167 |
| A590060-Interdepart Revenue                  | 24,580   | 0       | 0        | 0         | 0       |
| Subtotal Interdepartmental Revenues          | 24,580   | 0       | 0        | 0         | 0       |
| Total Revenues                               | 228,144  | 275,673 | 275,673  | 249,167   | 249,167 |
| Local (Appropriations - Revenues)            | (19,151) | 0       | 0        | 0         | o       |

# Meadow Brook Drainage District Budget

Page: D336000000-Meadow Brook Drainage District, F20013-Water Environment Protection

|  | 2016<br>Actual | 2017<br>Adopted | 2017<br>Modified | 2018<br>Executive | 2018<br>Adopted |
|--|----------------|-----------------|------------------|-------------------|-----------------|
| Account Code - Description                   |                |                 |                  |                   |                 |
| A694950-Interdepart Charges                  | 196,895        | 242,340         | 242,340          | 245,362           | 245,362         |
| A699690-Transfer to Debt Service Fund        | 444,277        | 494,863         | 494,863          | 470,481           | 470,481         |
| Subtotal Interdepartmental Appropriations    | 641,172        | 737,203         | 737,203          | 715,843           | 715,843         |
| Total Appropriations                         | 641,172        | 737,203         | 737,203          | 715,843           | 715,843         |
| A590002-Real Property Tax - Special District | 659,159        | 659,159         | 659,159          | 659,159           | 659,159         |
| A590083-Appropriated Fund Balance            | 0              | 78,044          | 78,044           | 56,684            | 56,684          |
| Subtotal Direct Revenues                     | 659,159        | 737,203         | 737,203          | 715,843           | 715,843         |
| Total Revenues                               | 659,159        | 737,203         | 737,203          | 715,843           | 715,843         |
| Local (Appropriations - Revenues)            | (17,987)       | 0               | 0                | 0                 | 0               |

# Harbor Brook Drainage District Budget

Page:D3370000000-Harbor Brook Drainage District, F20013-Water Environment Protection

|  | 2016<br>Actual | 2017<br>Adopted | 2017<br>Modified | 2018<br>Executive | 2018<br>Adopted |
|--|----------------|-----------------|------------------|-------------------|-----------------|
| Account Code - Description                   |                |                 |                  |                   |                 |
| A694950-Interdepart Charges                  | 246,119        | 302,925         | 302,925          | 306,703           | 306,703         |
| A699690-Transfer to Debt Service Fund        | 117,260        | 141,625         | 141,625          | 143,364           | 143,364         |
| Subtotal Interdepartmental Appropriations    | 363,379        | 444,550         | 444,550          | 450,067           | 450,067         |
| Total Appropriations                         | 363,379        | 444,550         | 444,550          | 450,067           | 450,067         |
| A590002-Real Property Tax - Special District | 385,862        | 385,862         | 385,862          | 385,862           | 385,862         |
| A590083-Appropriated Fund Balance            | 0              | 58,688          | 58,688           | 64,205            | 64,205          |
| Subtotal Direct Revenues                     | 385,862        | 444,550         | 444,550          | 450,067           | 450,067         |
| Total Revenues                               | 385,862        | 444,550         | 444,550          | 450,067           | 450,067         |
| Local (Appropriations - Revenues)            | (22,483)       | 0               | 0                | 0                 | 0               |

### Flood Control

### Program Narrative

|   | 2018              |                  |                    |  |
|---|-------------------|------------------|--------------------|--|
|   | Adopted           |                  |                    |  |
|   | Expenses<br>Total | Local<br>Dollars | Funded<br>Staffing |  |
| D332000000-Administration of Drainage Districts   | 1,226,812         | 0                | 12                 |  |
| D3340000000-Bear Trap-Ley Creek Drainage District | 545,858           | 0                | 0                  |  |
| D3350000000-Bloody Brook Drainage District        | 249,167           | 0                | 0                  |  |
| D336000000-Meadow Brook Drainage District         | 715,843           | 0                | 0                  |  |
| D337000000-Harbor Brook Drainage District         | 450,067           | 0                | 0                  |  |

Administration of Drainage Districts: The Flood Control section maintains approximately forty miles of streams and four flood storage basins located in the Bloody Brook, Bear Trap-Ley Creek, Meadow Brook and Harbor Brook Drainage Districts. These benefit districts consist of urban areas subject to flash flooding and storm water pollutant transport. Responsibilities include inspection, cleaning, flood protection, flood basin management, dam safety programs and landscaping maintenance.

# D3510 - Economic Development

Economic Development

### Department Mission

To promote and improve the business environment, provide unparalleled service to businesses and stimulate a vibrant local economy

### Department Vision

Onondaga County provides exceptional economic opportunities for businesses and residents

### Department Goals

- Retain existing businesses and provide the resources necessary for their growth and success
- Attract new businesses
- Help create job growth and develop a quality workforce that aligns with the needs of local businesses
- Successfully market Onondaga County as a great place to live and work

#### 2017 Accomplishments

- The Onondaga County Industrial Development Agency (OCIDA), Onondaga Civic Development Corporation (OCDC), and the Trust for Cultural Resources of the County of Onondaga (CRT) contract annually with the Office of Economic Development for administrative services. Office of Economic Development staff assist in developing programming, reviewing project and grant applications, drafting budgets for each entity, ensuring their compliance with New York State regulations, and administering bond and other benefit issuances.
- This year's OCIDA projects included Morse Manufacturing, Feldmeier Equipment, Air Innovations, and Welch Allyn.
- Welch Allyn was a big success story! Economic Development staff worked with state and local officials, and the company to retain and create local jobs. Welch Allyn's employment will grow from 884 jobs at the beginning of project to 993 jobs when the project is complete.
- Progress continues regarding the cleanup of the property at the former Roth Steel site. The site will host a portion of the Loop the Lake Trail. The environmental assessment is underway and a remediation plan is being developed. Initial site investigations have been completed. A remedial investigation work plan has been submitted to the DEC. To date we have removed 60 drums of liquid waste and over 2,000 tons of Automobile Shredder Residue.
- OCIDA has continued to prepare the White Pine Commerce Park for future development. In 2017 the sewer design was completed and a team led by O'Brien and Gere is assisting with the strategic development of the site. OBG has a track record of success on similar sites in Upstate NY.
- The 11<sup>th</sup> movie since August 2014 will be shot in the CNY area when "When Holly Slept Over" begins production in September. In 2017 five movies will be shot in CNY:
  - o "Old Acquaintances Be Forgot" from Hallmark, shot in and around Central New York during the winter months of 2017, including at the CNY Film Hub and Armory Square. The indie film spent the majority of their budget in Syracuse, hiring locals, utilizing locations, staying in our hotels and dining in our restaurants and bars.
  - o "Sushi Tushi" from Richard Castellane and Ziad Hamzeh, their second film to shoot in Central NY, shot in the spring of 2017 at various locations including NBT Stadium and The CNY Film Hub. At the hub they constructed a massive football field set, as well as an airplane interior set, utilizing the stage for close to a month. The production team also used the facility as their base camp and production office. Locals were hired on the cast and crew and the majority of their budget was spent in CNY.
- OCDC partnered with WISE Women's Business Center for the "Exito!" program, a Latina entrepreneur program, focusing on assisting women in underserved areas by working with them to improve their business plans and growth prospects.
- The seventh round of the New York State Consolidated Funding Application, a single application for access to dozens of state funding programs, was released in May. To ensure Onondaga County companies remain competitive for the limited pool of state funding, the staff advised companies to apply for these funds and provided contact information and access to the application that was needed to apply. Members of our team have helped craft the plan for this year's round of funding.

# Economic Development Budget

Page:D35-Economic Development, F10001-General Fund

|  | 2016    | 2017      | 2017      | 2018      | 2018      |
|--|---------|-----------|-----------|-----------|-----------|
|  | Actual  | Adopted   | Modified  | Executive | Adopted   |
| Account Code - Description               |         |           |           |           |           |
| A641010 Total-Total Salaries             | 471,935 | 468,348   | 468,348   | 551,172   | 551,172   |
| A641030-Other Employee Wages             | 6,224   | 10,185    | 10,185    | 10,185    | 10,185    |
| A693000-Supplies & Materials             | 653     | 1,500     | 1,500     | 1,500     | 1,500     |
| A694130-Maint, Utilities, Rents          | 4,848   | 17,550    | 17,550    | 14,000    | 14,000    |
| A694100-All Other Expenses               | 300     | 2,000     | 2,000     | 2,000     | 2,000     |
| A694010-Travel & Training                | 11,652  | 16,000    | 16,000    | 10,000    | 10,000    |
| A668720-Transfer to Grant Expend         | 70,000  | 320,000   | 320,000   | 70,000    | 320,000   |
| Subtotal Direct Appropriations           | 565,611 | 835,583   | 835,583   | 658,857   | 908,857   |
| A691200-Employee Benefits-Interdepart    | 207,447 | 175,381   | 175,381   | 222,347   | 222,347   |
| A694950-Interdepart Charges              | 114,308 | 140,586   | 140,586   | 169,943   | 169,704   |
| •  | ŕ       | •         | ,         | •         | •         |
| Subtotal Interdepartmental Approps       | 321,755 | 315,967   | 315,967   | 392,290   | 392,051   |
| Total Appropriations                     | 887,366 | 1,151,550 | 1,151,550 | 1,051,147 | 1,300,908 |
| A590036-Cnty Svc Rev - Other Econ Assist | 508,026 | 563,550   | 563,550   | 713,147   | 712,908   |
| A590057-Other Misc Revenues              | 338,000 | 338,000   | 338,000   | 338,000   | 338,000   |
| Subtotal Direct Revenues                 | 846,026 | 901,550   | 901,550   | 1,051,147 | 1,050,908 |
| Total Revenues                           | 846,026 | 901,550   | 901,550   | 1,051,147 | 1,050,908 |
| Local (Appropriations - Revenues)        | 41,341  | 250,000   | 250,000   | o         | 250,000   |

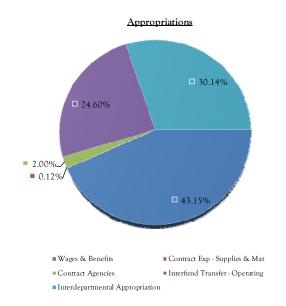
# Economic Development Budget

Page: D35-Economic Development, F10030-General Grants Projects Fund

|  | 2016      | 2017    | 2017     | 2018      | 2018    |
|--|-----------|---------|----------|-----------|---------|
|  | Actual    | Adopted | Modified | Executive | Adopted |
| Account Code - Description             |           |         |          |           |         |
| A695700-Contractual Expenses Non-Govt  | 4,348,446 | 0       | 0        | 0         | 0       |
| A694080-Professional Services          | 520,998   | 250,000 | 250,000  | 0         | 0       |
| A694100-All Other Expenses             | 186,454   | 70,000  | 70,000   | 70,000    | 70,000  |
| A694010-Travel & Training              | 3,973     | 0       | 0        | 0         | 0       |
| A692150-Furn, Furnishings & Equip      | 494,187   | 0       | 0        | 0         | 0       |
| Subtotal Direct Appropriations         | 5,554,059 | 320,000 | 320,000  | 70,000    | 70,000  |
| Total Appropriations                   | 5,554,059 | 320,000 | 320,000  | 70,000    | 70,000  |
| A590070-Interfund Trans - Non Debt Svc | 70,000    | 320,000 | 320,000  | 70,000    | 70,000  |
| Subtotal Interdepartmental Revenues    | 70,000    | 320,000 | 320,000  | 70,000    | 70,000  |
| Total Revenues                         | 70,000    | 320,000 | 320,000  | 70,000    | 70,000  |
| Local (Appropriations - Revenues)      | 5,484,059 | o       | 0        | 0         | 0       |

### **Economic Development Funding Adjustments**

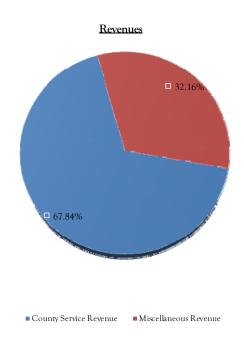
The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:



#### Appropriation Adjustments

#### Personnel

The modified budget does not include the provision for salary and wage impact as per the contract settlements, consequently, net personnel funding increased by \$82,824.



# Economic Development Budgeted Positions

| Title                      | Grade | Pay Range        | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|----------------------------|-------|------------------|-------------|-------------|-------------|--------------|----------------|
| Economic Development       |       |                  |             |             |             |              |                |
| Admin Assistant            | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |
| Dir Economic Dev           | 37    | 92,895 - 123,148 | 1           | 1           | 1           | 1            | 0              |
| Econ Dev Spec 1            | 31    | 53,556 - 70,998  | 1           | 1           | 1           | 1            | 0              |
| Econ Dev Spec 2            | 33    | 64,324 - 85,272  | 1           | 1           | 1           | 1            | 0              |
| Econ Dev Spec 3            | 34    | 70,505 - 93,466  | 2           | 2           | 2           | 2            | 0              |
| Management Analyst         | 31    | 53,556 - 70,998  | 1           | 1           | 1           | 1            | 0              |
| Program Analyst            | 32    | 58,691 - 77,804  | 1           | 1           | 1           | 1            | 0              |
| Proj Dev Spec              | 33    | 64,324 - 85,272  | 1           | 1           | 1           | 1            | 0              |
| Secretary                  | 24    | 37,200 - 49,314  | 1           | 1           | 1           | 1            | 0              |
| Sr Econ Dev Spec           | 31    | 53,556 - 70,998  | 2           | 2           | 2           | 2            | 0              |
| Economic Development Total |       |                  | 12          | 12          | 12          | 12           | 0              |
| Authorized Positions       |       |                  | 12          | 12          | 12          | 12           | 0              |

#### **Economic Development**

### **Program Narrative**

|                                  |                   | 2018             |                    |  |
|----------------------------------|-------------------|------------------|--------------------|--|
|                                  |                   | Adop             | ted                |  |
|                                  | Expenses<br>Total | Local<br>Dollars | Funded<br>Staffing |  |
| D35-Economic Development         | 1,370,908         | 250,000          | 8                  |  |
| D3510000000-Economic Development | 1,370,908         | 250,000          | 8                  |  |

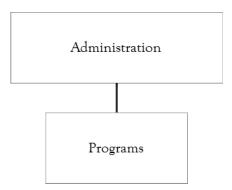
**Economic Development:** The Office of Economic Development is responsible for promoting and marketing Onondaga County as a competitive business environment as well as a great place to live, work, and play. The Office provides services in five key areas: retaining and growing local businesses; supporting workforce development and training; assisting community initiatives; attracting new business investment; and providing local financing for capital investment.

The office serves as staff to three independent entities which are the main vehicles for accomplishing our objectives: the Onondaga County Industrial Development Agency (OCIDA), the Onondaga Civic Development Corporation (OCDC), and the Trust for Cultural Resources of the County of Onondaga (CRT). Each organization serves a unique purpose and, when combined with our other work, the Office of Economic Development provides a portfolio of programs and services unmatched in the region.

Additionally the Office manages the distribution of funds in both the Economic Development Incentive Fund and on behalf of the Agriculture Council.

# Community Development

35 - 20



### Department Mission

The mission of the Community Development Division (CDD) is to improve the quality of life for Onondaga County's low and moderate income people by preserving and rebuilding neighborhoods, revitalizing and increasing the County's housing stock, upgrading the infrastructure, and providing needed community facilities.

### 2017 Accomplishments

- Pursued other sources of funding beyond the three entitlement grants from the U.S. Department of Housing and Urban Development, which provided \$2.6 million in grants, and was awarded an additional \$900,000 in NYS grants, along with \$206,000 in repayments and a \$3.4 million Lead Hazard Reduction Demonstration Grant for a total of \$7.1 million in grant funding. An additional \$600,000 in grant applications is still pending.
- Funded fifteen (15) new capital projects in cooperation with towns and villages; fifteen (15) projects were completed. Completed \$817,465 in Community Development Block Grant (CDBG) funded capital project construction. Adding the town and village cash contributions towards capital projects of \$684,418 (without adding the value of in-kind services and municipal labor), the total spent on capital projects was \$1,501,883. Incorporated green technology in capital construction projects wherever possible.
- Continued consortium with the Town of Clay for the purpose of qualifying for the HOME Program. Received twenty-fifth annual grant of \$467,677.
- Rehabilitated 149 housing units, including eleven (11) ramp and accessibility improvements for the handicapped. Completed \$2.1 million in rehab construction, not including the Homeownership Program.
- Implemented the Lead-Based Paint Hazard Control Regulations required by HUD for all houses receiving federal assistance. Lead paint hazards were reduced from 104 of the houses that received rehab assistance. New regulations made the jobs much more complicated and expensive, adding \$1.6 million to rehab costs.
- Managed the Onondaga County Housing Development Fund Company, Inc. (HDFC), the non-profit housing corporation which runs the Homeownership Program. Acquired, rehabilitated, and sold nine (9) houses (10 units) through the HDFC to first-time, low income homebuyers. Spent \$860,775 on the Homeownership Program.
- Eleven (11) commercial buildings were rehabilitated in low-income or blighted areas of the County. Spent \$233,080 in CDBG/NYS Main Street funds on construction. With the owners' share of \$227,669, a total of \$460,748 was spent on construction. Design and drawing assistance was also provided to CD's Homeownership and Housing Rehabilitation Programs.
- Minority businesses and women-owned businesses were awarded \$211,417 in construction contracts.

# Community Development Budget

Page:D3520-Community Development, F10001-General Fund

|   | 2016    | 2017    | 2017     | 2018      | 2018    |
|---|---------|---------|----------|-----------|---------|
|   | Actual  | Adopted | Modified | Executive | Adopted |
| Account Code - Description                |         |         |          |           |         |
| A641010 Total-Total Salaries              | 35,216  | 52,716  | 52,716   | 32,189    | 32,189  |
| Subtotal Direct Appropriations            | 35,216  | 52,716  | 52,716   | 32,189    | 32,189  |
|   |         |         |          |           |         |
| A691200-Employee Benefits-Interdepart     | 126,643 | 201,505 | 201,505  | 115,915   | 115,915 |
| A694950-Interdepart Charges               | 182,193 | 118,538 | 118,538  | 346,083   | 345,402 |
| Subtotal Interdepartmental Appropriations | 308,836 | 320,043 | 320,043  | 461,998   | 461,317 |
| Total Appropriations                      | 344,052 | 372,759 | 372,759  | 494,187   | 493,506 |
| Local (Appropriations - Revenues)         | 344,052 | 372,759 | 372,759  | 494,187   | 493,506 |

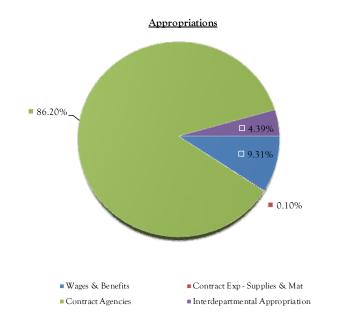
# Community Development Grants Budget

Page:D3520-Community Development, F20033-Community Development Grant

|   | 2016      | 2017      | 2017      | 2018      | 2018      |
|---|-----------|-----------|-----------|-----------|-----------|
|   | Actual    | Adopted   | Modified  | Executive | Adopted   |
| Account Code - Description                |           |           |           |           |           |
| A641010 Total-Total Salaries              | 792,315   | 783,155   | 783,155   | 708,862   | 708,862   |
| A641020-Overtime Wages                    | 7,469     | 0         | 0         | 0         | 0         |
| A693000-Supplies & Materials              | 4,899     | 14,746    | 14,746    | 7,300     | 7,300     |
| A695700-Contractual Expenses Non-Govt     | 1,025,092 | 1,777,328 | 1,562,364 | 938,667   | 938,667   |
| A661560-Homeownership Subsidies           | 150,000   | 0         | (18,459)  | 0         | 0         |
| A661570-Housing Rehab Grants              | 2,102,504 | 3,242,484 | 3,242,484 | 5,461,468 | 5,461,468 |
| A661580-Commer Prop Rehab Grants          | 246,910   | 202,000   | 202,000   | 95,763    | 95,763    |
| A694130-Maint, Utilities, Rents           | 5,038     | 11,868    | 11,868    | 5,875     | 5,875     |
| A694080-Professional Services             | 6,754     | 0         | 0         | 0         | 0         |
| A694100-All Other Expenses                | 7,145     | 7,878     | 7,878     | 23,285    | 23,285    |
| A694010-Travel & Training                 | 32,446    | 70,700    | 70,700    | 35,000    | 35,000    |
| Subtotal Direct Appropriations            | 4,380,572 | 6,110,159 | 5,876,735 | 7,276,220 | 7,276,220 |
| A691200-Employee Benefits-Interdepart     | 242,156   | 164,589   | 123,263   | 280,848   | 280,848   |
| A694950-Interdepart Charges               | 202,106   | 338,815   | 321,254   | 52,874    | 52,874    |
| Subtotal Interdepartmental Appropriations | 444,262   | 503,404   | 444,517   | 333,722   | 333,722   |
| Total Appropriations                      | 4,824,835 | 6,613,563 | 6,321,252 | 7,609,942 | 7,609,942 |
| A590013-Federal Aid - Health              | 1,818,314 | 0         | (6,405)   | 3,492,417 | 3,492,417 |
| A590018-Federal Aid - Home & Comm Svc     | 1,743,192 | 5,113,563 | 4,862,579 | 2,617,525 | 2,617,525 |
| A590028-State Aid - Home & Comm Svc       | 751,201   | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 |
| A590038-County Svc Rev - Home & Comm Svc  | 74,860    | 0         | 0         | 0         | 0         |
| A590057-Other Misc Revenues               | 1,378     | 0         | 0         | 0         | 0         |
| Subtotal Direct Revenues                  | 4,388,945 | 6,613,563 | 6,356,174 | 7,609,942 | 7,609,942 |
| A590070-Interfund Trans - Non Debt Svc    | 0         | 0         | (34,922)  | 0         | 0         |
| Subtotal Interdepartmental Revenues       | 0         | 0         | (34,922)  | 0         | o         |
| Total Revenues                            | 4,388,945 | 6,613,563 | 6,321,252 | 7,609,942 | 7,609,942 |
| Local (Appropriations - Revenues)         | 435,889   | 0         | 0         | 0         | 0         |

### Community Development Funding Adjustments

The following funding adjustments from the FY 2017 Modified are necessary to support the FY 2018 program:



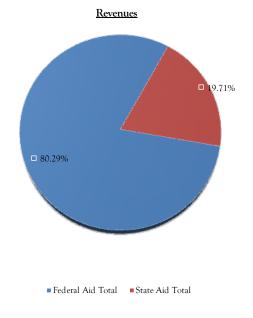
#### Appropriation Adjustments

#### Personnel

Net personnel funding decreased \$94,820 due to 2 unfunded positions

#### Block Grants

Net increase of \$1,288,690 due to anticipation of the LEAD Hazard Grant being awarded in 2018



#### Revenue Adjustments

### Federal Aid

Increase of \$1,253,768 as a result of the LEAD Hazard Grant being awarded in 2018

# Community Development Budgeted Positions

| Title                                   | Grade | Pay Range        | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|---|-------|------------------|-------------|-------------|-------------|--------------|----------------|
| Administration & Capital Projects       |       |                  |             |             |             |              |                |
| Admin Pln Fund Coor                     | 33    | 64,324 - 85,272  | 1           | 1           | 1           | 1            | 0              |
| Dir Comm Dev                            | 37    | 92,895 - 123,148 | 1           | 1           | 1           | 1            | 0              |
| Housing Prg Coord                       | 14    | 73,844 - 81,803  | 1           | 1           | 1           | 1            | 0              |
| Administration & Capital Projects Total |       |                  | 3           | 3           | 3           | 3            | 0              |
| Rehabilitation & Development            |       |                  |             |             |             |              |                |
| Admin Aide                              | 7     | 41,709 - 46,097  | 1           | 1           | 1           | 1            | 0              |
| Architect 1                             | 11    | 56,606 - 62,649  | 1           | 1           | 1           | 1            | 0              |
| Architect 2                             | 13    | 66,768 - 73,941  | 1           | 1           | 1           | 1            | 0              |
| Housing Rehab Insp                      | 9     | 49,276 - 54,505  | 7           | 6           | 6           | 6            | 0              |
| Housing Rehab Spec                      | 9     | 49,276 - 54,505  | 2           | 2           | 2           | 2            | 0              |
| Housing Rehab Supv                      | 11    | 56,606 - 62,649  | 1           | 1           | 1           | 1            | 0              |
| Hsg Rehab Aide                          | 6     | 38,816 - 42,882  | 1           | 1           | 1           | 1            | 0              |
| Proj Coord Comm Dev                     | 12    | 60,279 - 66,731  | 1           | 1           | 1           | 1            | 0              |
| Rehabilitation & Development Total      |       |                  | 15          | 14          | 14          | 14           | 0              |
| Authorized Positions                    |       |                  | 18          | 17          | 17          | 17           | 0              |

#### Community Development

#### Program Narrative

|                                       |                   | 2018             |                    |  |  |
|---------------------------------------|-------------------|------------------|--------------------|--|--|
|                                       | Adopted           |                  |                    |  |  |
|                                       | Expenses<br>Total | Local<br>Dollars | Funded<br>Staffing |  |  |
| D3520-Community Development           | 8,103,448         | 493,506          | 13                 |  |  |
| D3520100000-Administration            | 1,607,550         | 493,506          | 3                  |  |  |
| D3520210000-Housing Rehabilitation    | 5,727,135         | 0                | 10                 |  |  |
| D3520220000-Commercial Rehabilitation | 95,763            | 0                | 0                  |  |  |
| D3520230000-Capital Projects          | 673,000           | 0                | 0                  |  |  |

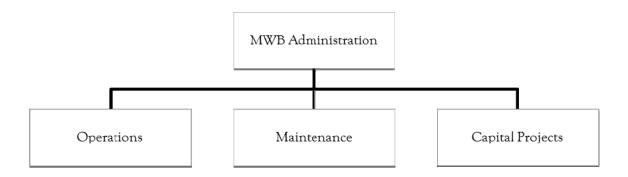
Administration: Prepares the Community Development Block Grant (CDBG) Comprehensive Five Year Plan and Annual Action Plan in coordination with the thirty-four towns and villages participating in the program. Implements the Community Development Program in Onondaga County and ensures compliance with all HUD and other federal regulations. Applies for and implements other appropriate federal and state grants received including the Home Grant, Emergency Solutions Grant, Lead Hazard Reduction Grants, NYS Housing Trust Fund Grants and NYS Affordable Housing Grants. Reports program progress, expenditures and other required data to funding sources. Provides staffing for the Housing and Commercial Rehab Programs. Includes all administrative expenses needed to operate all Community Development Programs.

**Housing Rehabilitation:** The Housing Rehabilitation Program includes eight different housing rehabilitation programs that provide grants, partial grants, and deferred loans to approximately 150-200 low-income, elderly and disabled homeowners per year to rehabilitate their houses. Ten to fifteen vacant houses are renovated and sold, with a subsidy, to eligible low-income, first-time home buyers.

Commercial Rehabilitation: The Commercial Rehabilitation Program is a matching grant program for exterior and structural improvements on commercial buildings located in low-income target business districts in the County. The purpose of the program is to retain existing businesses and encourage new businesses to locate in low-income commercial districts. This results in the stabilization of the tax base, the preservation of jobs, and provides shops and other services for the residents.

Capital Projects: Capital Projects include infrastructure improvements and the rehabilitation of public facilities (primarily parks and senior centers) in the towns and villages of the County. The municipalities apply to Community Development for capital projects funded by the CDBG and they are selected by the CD Steering Committee. CD ensures that all HUD regulations are met including: environmental reviews, contracts, payments, and minority/women business participation.

# D57 - Metropolitan Water Board



Metropolitan Water Board operations have been consolidated with the Onondaga County Water Authority as of January 1, 2017.

# Metropolitan Water Board Budget

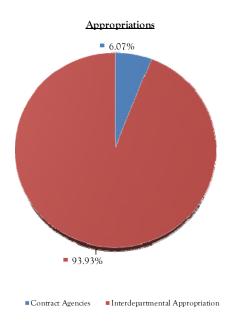
Page:D57-Metropolitan Water Board, F20011-Water Fund

|  | 2016        | 2017      | 2017      | 2018      | 2018      |
|--|-------------|-----------|-----------|-----------|-----------|
|  | Actual      | Adopted   | Modified  | Executive | Adopted   |
| Account Code - Description                   |             |           |           |           |           |
| A641010 Total-Total Salaries                 | 1,654,168   | 0         | 0         | 0         | 0         |
| A641020-Overtime Wages                       | 68,909      | 0         | 0         | 0         | 0         |
| A641030-Other Employee Wages                 | 24,410      | 0         | 0         | 0         | 0         |
| A693000-Supplies & Materials                 | 489,627     | 0         | 11,357    | 0         | 0         |
| A695700-Contractual Expenses Non-Govt        | 3,924       | 200,000   | 200,000   | 200,000   | 200,000   |
| A694130-Maint, Utilities, Rents              | 1,601,106   | 0         | 0         | 0         | 0         |
| A694080-Professional Services                | 190,377     | 0         | 0         | 0         | 0         |
| A694100-All Other Expenses                   | 1,068,746   | 0         | 0         | 0         | 0         |
| A694010-Travel & Training                    | 22,446      | 0         | 0         | 0         | 0         |
| A694060-Insurance Policies                   | 3,650       | 0         | 0         | 0         | 0         |
| A667110-Certiorari Proceedings               | 2,020       | 0         | 1,000     | 1,000     | 1,000     |
| A692150-Furn, Furnishings & Equip            | 37,131      | 0         | 33,830    | 0         | 0         |
| A671500-Automotive Equipment                 | 22,842      | 0         | 0         | 0         | 0         |
| Subtotal Direct Appropriations               | 5,189,357   | 200,000   | 246,187   | 201,000   | 201,000   |
| A(01300 F 1 B 6 L 1                          | 070.572     | 246.052   | 2.45.052  | 2         | 2         |
| A691200-Employee Benefits-Interdepart        | 978,562     | 346,052   | 345,052   | 0         | 0         |
| A694950-Interdepart Charges                  | 631,975     | 74,516    | 74,516    | 276,610   | 276,610   |
| A699690-Transfer to Debt Service Fund        | 2,613,377   | 2,399,212 | 2,399,212 | 2,834,185 | 2,834,185 |
| Subtotal Interdepartmental Appropriations    | 4,223,914   | 2,819,780 | 2,818,780 | 3,110,795 | 3,110,795 |
| Total Appropriations                         | 9,413,271   | 3,019,780 | 3,064,967 | 3,311,795 | 3,311,795 |
| A590002-Real Property Tax - Special District | 1,697,536   | 1,685,729 | 1,685,729 | 1,675,263 | 1,675,263 |
| A590003-Other Real Prop Tax Items            | 228,108     | 0         | 0         | 0         | 0         |
| A590038-County Svc Rev - Home & Comm Svc     | 8,792,693   | 0         | 0         | 0         | 0         |
| A590048-Svcs Other Govts - Home & Com        | 50,000      | 0         | 0         | 0         | 0         |
| A590050-Interest and Earnings on Invest      | 11,616      | 0         | 0         | 0         | 0         |
| A590056-Sales of Prop and Comp for Loss      | 11,857      | 0         | 0         | 0         | 0         |
| A590057-Other Misc Revenues                  | 0           | 1,334,051 | 1,334,051 | 436,532   | 436,532   |
| A590083-Appropriated Fund Balance            | 0           | 0         | 0         | 1,200,000 | 1,200,000 |
| Subtotal Direct Revenues                     | 10,791,810  | 3,019,780 | 3,019,780 | 3,311,795 | 3,311,795 |
| A590060-Interdepart Revenue                  | 9,327       | 0         | 0         | 0         | 0         |
| Subtotal Interdepartmental Revenues          | 9,327       | 0         | 0         | 0         | 0         |
| o de tour merceopur timentur re-rondes       | ۶,۵2.       | ·         |           |           | ·         |
| Total Revenues                               | 10,801,137  | 3,019,780 | 3,019,780 | 3,311,795 | 3,311,795 |
| Local (Appropriations - Revenues)            | (1,387,866) | 0         | 45,187    | 0         | 0         |

### Metropolitan Water Board Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program

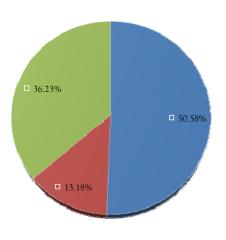
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### Appropriation Adjustments

Metropolitan Water Board operations were consolidated with the Onondaga County Water Authority in 2017. There are, however, legacy costs that remain. These costs include retiree health, workers' compensation, and debt service.





■ Real Property Tax and Tax Item ■ Miscellaneous Revenue ■ Other Financing Sources

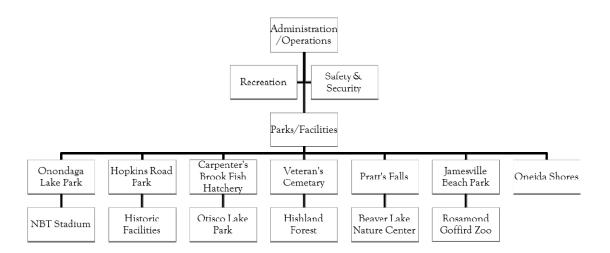
#### Revenue Adjustments

 OCWA will fund legacy costs not supported by the Ad Valorem and Fund Balance

# Metropolitan Water Board Budgeted Positions

| Title                | Grade | Pay Range        | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|----------------------|-------|------------------|-------------|-------------|-------------|--------------|----------------|
| Administration       |       |                  |             |             |             |              |                |
| Account Clerk 1      | 4     | 33,324 - 36,781  | 1           | 0           | 0           | 0            | 0              |
| Account Clerk 2      | 7     | 41,709 - 46,097  | 1           | 0           | 0           | 0            | 0              |
| Admin Dir (MWB)      | 37    | 92,895 - 123,148 | 1           | 0           | 0           | 0            | 0              |
| Ast To Adm Dir MWB   | 33    | 64,324 - 85,272  | 1           | 0           | 0           | 0            | 0              |
| Civil Engineer 1     | 11    | 56,606 - 62,649  | 1           | 0           | 0           | 0            | 0              |
| Engineering Aide 3   | 9     | 49,276 - 54,505  | 1           | 0           | 0           | 0            | 0              |
| Secretary            | 24    | 37,200 - 49,314  | 1           | 0           | 0           | 0            | 0              |
| Storekeeper          | 7     | 41,709 - 46,097  | 1           | 0           | 0           | 0            | 0              |
| Typist 1             | 3     | 31,677 - 34,951  | 1           | 0           | 0           | 0            | 0              |
| Water Plt Mgr (A)    | 33    | 64,324 - 85,272  | 1           | 0           | 0           | 0            | 0              |
| Water Plt Mgr (B)    | 33    | 64,324 - 85,272  | 1           | 0           | 0           | 0            | 0              |
| Administration Total |       |                  | 11          | 0           | 0           | 0            | 0              |
| Maintenance          |       |                  |             |             |             |              |                |
| Instrument Mech      | 9     | 49,276 - 54,505  | 1           | 0           | 0           | 0            | 0              |
| Mtce Mechanic        | 9     | 49,276 - 54,505  | 2           | 0           | 0           | 0            | 0              |
| Mtce Worker 1        | 5     | 35,764 - 39,491  | 2           | 0           | 0           | 0            | 0              |
| Water Plant Electric | 11    | 56,606 - 62,649  | 2           | 0           | 0           | 0            | 0              |
| Water Trp P Mtc Wrkr | 7     | 41,709 - 46,097  | 2           | 0           | 0           | 0            | 0              |
| Maintenance Total    |       |                  | 9           | 0           | 0           | 0            | 0              |
| Operations           |       |                  |             |             |             |              |                |
| Prin Wtr Plt Oper A  | 31    | 53,556 - 70,998  | 1           | 0           | 0           | 0            | 0              |
| Prin Wtr Plt Oper B  | 31    | 53,556 - 70,998  | 1           | 0           | 0           | 0            | 0              |
| Water Plant Trainee  | 6     | 38,816 - 42,882  | 2           | 0           | 0           | 0            | 0              |
| Water Plt Mtce Oper  | 8     | 45,361 - 50,156  | 1           | 0           | 0           | 0            | 0              |
| Water Plt Oper 1 A   | 8     | 45,361 - 50,156  | 10          | 0           | 0           | 0            | 0              |
| Water Plt Oper 1 B   | 8     | 45,361 - 50,156  | 2           | 0           | 0           | 0            | 0              |
| Water Sys Chemist 1  | 11    | 56,606 - 62,649  | 1           | 0           | 0           | 0            | 0              |
| Water Sys Chemist 2  | 13    | 66,768 - 73,941  | 1           | 0           | 0           | 0            | 0              |
| Operations Total     |       |                  | 19          | 0           | 0           | 0            | 0              |
| Authorized Positions |       |                  | 39          | 0           | 0           | 0            | 0              |

# D69 - Parks and Recreation



### **Department Mission**

To enhance the quality of life for the entire community by providing safe and enjoyable recreational opportunities and being responsible stewards of our natural, historic, and cultural resources

#### Department Vision

A sustainable and accessible parks system that is integrated into our community's culture and lifestyle

#### Department Goals

- Buildings and grounds are maintained and preserved for safe, enjoyable recreation today and for future generations
- Sustainable principles are used across department operations
- Current and innovative information technology is used to enhance visitor experience and communicate information on regular programming and special events
- Parks amenities provide regular opportunities for citizens to connect with natural surroundings year-round
- A positive relationship with the community is established through ongoing collaboration with community groups

# 2017 Accomplishments

- Total annual visitation again exceeded 3 million people with volunteer hours exceeding 50,000 throughout Onondaga County Parks.
- 2017 marked Beaver Lake Nature Center's 40th annual Golden Harvest Festival, one of the longest running special events in the state. Nearly 1 million residents and visitors alike have enjoyed the old fashioned, country fair weekend since 1978 and this is the 6th year the event was zero-waste.
- Beaver Lake Nature Center introduced a new summer long program "Reading Treasure Hunt" where families found hidden books on the trails using clues. Several hundred families participated and were able to read together while enjoying nature.
- The County Executive delivered a signed proclamation to the Rosamond Gifford Zoo in conjunction with the Friends of Rosamond Gifford Zoo, declaring the summer of 2017 the "Summer of Siri" in honor of Asian elephant Siri's 50th birthday. The proclamation acknowledges Siri's role in the renovation and continuing improvements to the zoo over the years along with its ongoing involvement in Asian elephant conservation.
- In 2017 the Rosamond Gifford Zoo acquired the following new species: Armenian Mouflon, Gila Monsters, Eastern Massasauga Rattlesnake, Holstein Bull and a Chittenango Ovate Amber Snail, an endangered species that only comes from Chittenango Falls. The zoo worked closely with SUNY ESF, the DEC and USFWS to protect and manage this delicate population.
- The Rosamond Gifford Zoo welcomed a slew of newborns including, an American Bison, Red Panda, Chinese Muntjac, White-lipped Deer, Humbolt Penguin, Dwarf Nigerian Goat, Turkmenian Markhor, Red-breasted Goose and a Ross' Goose.
- The Veteran's Cemetery received several cosmetic updates, including an ongoing project to raise and straighten its headstones. In 2017 alone over 1,100 headstones received this service. The Veteran's Cemetery Memorial area was also updated in time for its Memorial Day Services, with attendance exceeding 500 people.
- Pratt's Falls Camp Brockway had another extremely successful season with the facility being booked every weekend it was open, May-October. The facility was given a major facelift with the entire interior and exterior of the building being painted, as well as, a new generator, refrigerator, freezer and hot water tank being added. These investments have made Camp Brockway more popular than ever.
- The 26<sup>th</sup> annual Lights on the Lake, held in Onondaga Lake Park, produced its 2<sup>nd</sup> highest attendance in the program's history. Over the past 6 years the event has had 3 record setting years, making it one of the community's most beloved holiday traditions.
- The West Shore Trail opened the Lakeview Point docks, hosting boaters for the entire concert season and allowing visitors to access the park via the lake. Thousands also enjoyed, Lakeview Parks, 1<sup>st</sup> season of the Moonlight Movie Series, a free community event involving a total of six movie screenings over 3 themed nights.
- As part of an ongoing project, 2,000 feet of the Onondaga Lake shoreline was stabilized in an effort to preserve the shoreline and structure of Onondaga Lake Park, which is enjoyed by so many. Also, the Salt Museum located there received a brand new metal roof along with a completely redone parking lot, including drainage, paving and curbing, giving it some much needed updates.

- The Knoll, Glen and Riverview shelters in Onondaga Lake Park's, Long Branch area were replaced after decades of service to the community.
- Carpenter's Brook Fish Hatchery maintained core operations through a combination of support from SUNY-ESF, the Friends of Carpenter's Brook Fish Hatchery, the Onondaga County Federation of Sportsmen and corporate sponsors. Over 93,000 Brook, Brown, and Rainbow trout were successfully stocked in the waterways of Onondaga County.
- Highland Forest made major enhancements to the ski trails and re-routed the South Extension trail, adding a new section to the Southside loop.
- Highland Forest received a new parking lot and parking lot lights in 2017. This project added 80 parking spaces and 6 light poles to the parking lot. This will allow the Park to accommodate public demand during its busy winter and wedding seasons.
- Jamesville Beach hosted its seventh Ironman 70.3 Competition. This worldwide event had 2,000 registered competitors and close to 10,000 spectators/volunteers. Estimated economic impact for the event was in the 5 million dollar range. The Park also hosted the 38th Annual Balloon Fest and the 8<sup>th</sup> Canine Carnival. Landscaping enhancements were made as well, to both the balloon gardens and the beach patio area, for the enjoyment of park patrons.
- Oneida Shores continued to have great success and participation hosting the BASSMasters Northern Open, with nearly 200 boats, 400 anglers and support staff attending this multi day event. The Park also hosted the Iron Girl Triathlon and the FLW Outdoors National High School Championship Fishing Tourney.
- In 2017 Oneida Shores successfully removed 1496 Ash trees to prevent the spread of the Emerald Ash Borer and completed a 2 year project of updating the communication systems for the entire park including new VOIP phone lines and upgraded internet/DSL service

# Parks and Recreation Budget

Page:D69-Parks & Recreation, F10001-General Fund

|   | 2016<br>Actual | 2017<br>Adopted | 2017<br>Modified | 2018<br>Executive | 2018<br>Adopted |
|---|----------------|-----------------|------------------|-------------------|-----------------|
| Account Code - Description                |                |                 |                  |                   |                 |
| A641010 Total-Total Salaries              | 4,352,114      | 4,414,294       | 3,905,643        | 4,195,545         | 4,195,545       |
| A641020-Overtime Wages                    | 92,483         | 132,800         | 132,800          | 132,800           | 132,800         |
| A641030-Other Employee Wages              | 1,161,836      | 1,358,498       | 1,391,150        | 1,306,878         | 1,306,878       |
| A693000-Supplies & Materials              | 1,063,247      | 1,315,966       | 1,337,488        | 1,225,216         | 1,200,216       |
| A694130-Maint, Utilities, Rents           | 1,171,190      | 1,534,977       | 1,568,607        | 1,470,833         | 1,470,833       |
| A694080-Professional Services             | 183,335        | 202,860         | 254,796          | 200,560           | 200,560         |
| A694100-All Other Expenses                | 415,458        | 495,154         | 511,269          | 500,648           | 550,648         |
| A694010-Travel & Training                 | 15,038         | 3,400           | 10,900           | 15,400            | 15,400          |
| A692150-Furn, Furnishings & Equip         | 5,556          | 22,000          | 25,699           | 0                 | 0               |
| A671500-Automotive Equipment              | 322,293        | 0               | 3,000            | 122,562           | 86,439          |
| A674600-Provision for Capital Projects    | 300,000        | 0               | 0                | 0                 | 0               |
| Subtotal Direct Appropriations            | 9,082,552      | 9,479,949       | 9,141,352        | 9,170,442         | 9,159,319       |
| A691200-Employee Benefits-Interdepart     | 2,810,433      | 3,271,419       | 3,271,419        | 2,942,956         | 2,942,956       |
| A694950-Interdepart Charges               | 2,265,400      | 1,859,300       | 1,859,300        | 2,071,831         | 2,068,789       |
| A684680-Prov For Res For Bonded Debt      | 0              | 150,000         | 150,000          | 150,000           | 150,000         |
| A699690-Transfer to Debt Service Fund     | 1,997,906      | 2,147,909       | 2,147,909        | 2,085,276         | 2,085,276       |
| Subtotal Interdepartmental Appropriations | 7,073,740      | 7,428,628       | 7,428,628        | 7,250,063         | 7,247,021       |
| Total Appropriations                      | 16,156,291     | 16,908,577      | 16,569,980       | 16,420,505        | 16,406,340      |
| A590005-Non Real Prop Tax Items           | 50,000         | 50,000          | 50,000           | 50,000            | 50,000          |
| A590027-State Aid - Culture & Rec         | 280,456        | 217,665         | 217,665          | 311,505           | 311,505         |
| A590037-County Svc Rev - Culture & Rec    | 1,991,119      | 2,370,954       | 2,370,954        | 2,337,147         | 2,337,147       |
| A590038-County Svc Rev - Home & Comm Svc  | 87,675         | 80,000          | 80,000           | 90,275            | 90,275          |
| A590051-Rental Income                     | 186,740        | 205,600         | 205,600          | 208,081           | 208,081         |
| A590052-Commissions                       | 199,287        | 201,000         | 201,000          | 203,900           | 203,900         |
| A590056-Sales of Prop and Comp for Loss   | 38,502         | 87,200          | 87,200           | 56,500            | 56,500          |
| A590057-Other Misc Revenues               | 26,524         | 28,304          | 28,304           | 23,054            | 23,054          |
| Subtotal Direct Revenues                  | 2,860,303      | 3,240,723       | 3,240,723        | 3,280,462         | 3,280,462       |
| Total Revenues                            | 2,860,303      | 3,240,723       | 3,240,723        | 3,280,462         | 3,280,462       |
| Local (Appropriations - Revenues)         | 13,295,988     | 13,667,854      | 13,329,257       | 13,140,043        | 13,125,878      |

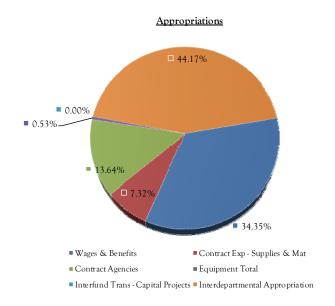
# Parks and Recreation Grants Budget

Page:D69-Parks & Recreation, F10030-General Grants Projects Fund

|   | 2016      | 2017    | 2017     | 2018      | 2018    |
|---|-----------|---------|----------|-----------|---------|
|   | Actual    | Adopted | Modified | Executive | Adopted |
| Account Code · Description                |           |         |          |           |         |
| A641010 Total-Total Salaries              | 0         | 0       | 30,000   | 0         | 0       |
| A641020-Overtime Wages                    | 43,896    | 0       | 75,000   | 0         | 0       |
| A641030-Other Employee Wages              | 55,691    | 0       | 75,000   | 0         | 0       |
| A693000-Supplies & Materials              | 115,331   | 0       | 0        | 0         | 0       |
| A694130-Maint, Utilities, Rents           | 72,373    | 0       | 55,000   | 0         | 0       |
| A694080-Professional Services             | 1,431,569 | 100,000 | 115,000  | 0         | 100,000 |
| A694100-All Other Expenses                | 3,815,129 | 0       | 0        | 0         | 0       |
| A694010-Travel & Training                 | 1,414     | 0       | 0        | 0         | 0       |
| A692150-Furn, Furnishings & Equip         | 25,000    | 0       | 0        | 0         | 0       |
| A671500-Automotive Equipment              | 11,520    | 0       | 0        | 0         | 0       |
| Subtotal Direct Appropriations            | 5,571,922 | 100,000 | 350,000  | 0         | 100,000 |
| A691200-Employee Benefits-Interdepart     | 1,721     | 0       | 0        | 0         | 0       |
| A694950-Interdepart Charges               | 481       | 0       | 0        | 0         | 0       |
| Subtotal Interdepartmental Appropriations | 2,202     | 0       | 0        | 0         | 0       |
| Total Appropriations                      | 5,574,124 | 100,000 | 350,000  | 0         | 100,000 |
| A590017-Federal Aid - Culture & Rec       | 285,000   | 0       | 0        | 0         | 0       |
| A590024-State Aid - Transportation        | 76,998    | 100,000 | 100,000  | 0         | 100,000 |
| A590037-County Svc Rev - Culture & Rec    | 458,504   | 0       | 250,000  | 0         | 0       |
| A590050-Interest and Earnings on Invest   | 1,054     | 0       | 0        | 0         | 0       |
| A590052-Commissions                       | 1,699,836 | 0       | 0        | 0         | 0       |
| A590056-Sales of Prop and Comp for Loss   | 1,917,554 | 0       | 0        | 0         | 0       |
| A590057-Other Misc Revenues               | 709,919   | 0       | 0        | 0         | 0       |
| Subtotal Direct Revenues                  | 5,148,865 | 100,000 | 350,000  | 0         | 100,000 |
| Total Revenues                            | 5,148,865 | 100,000 | 350,000  | 0         | 100,000 |
| Local (Appropriations - Revenues)         | 425,258   | o       | o        | 0         | o       |

### Parks and Recreation Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:



#### Appropriation Adjustments

#### Personnel

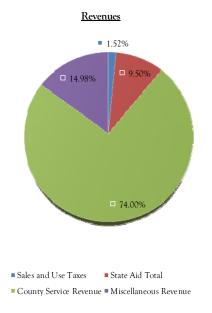
The modified budget does not include the provision for salary and wage impact as per the contract settlements, consequently, net personnel funding increased by \$205,630.

### Supplies & Materials

Decreased by \$137,272 due to a department wide reduction

#### Maint, Utilities, Rents

Decreased by \$97,774 due to the modernization of the Oneida Shores telephone system and anticipated decreases in utility costs



### Revenue Adjustments

#### State Aid

Increased by \$93,840 due to a greater amount being given to Rosamond Gifford Zoo through NYS's ZBGA Grant

# Parks and Recreation Budgeted Positions

| Title                                     | Grade | Pay Range        | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|---|-------|------------------|-------------|-------------|-------------|--------------|----------------|
| Administration/Operations                 |       |                  |             |             |             |              |                |
| Account Clerk 1                           | 4     | 33,324 - 36,781  | 2           | 2           | 2           | 1            | -1             |
| Account Clerk 2                           | 7     | 41,709 - 46,097  | 2           | 2           | 2           | 2            | 0              |
| Admin Dir (Pks & Re)                      | 33    | 64,324 - 85,272  | 1           | 1           | 1           | 1            | 0              |
| Admin Ofcr Pks & Rec                      | 29    | 46,699 - 61,907  | 1           | 1           | 1           | 1            | 0              |
| Comm Of Parks & Rec                       | 37    | 92,895 - 123,148 | 1           | 1           | 1           | 1            | 0              |
| Dep Comm (Parks)                          | 35    | 77,287 - 102,457 | 1           | 1           | 1           | 1            | 0              |
| Dir Of Oper (Parks)                       | 34    | 70,505 - 93,466  | 1           | 1           | 1           | 1            | 0              |
| Dir Parks Plan & Dev                      | 35    | 77,287 - 102,457 | 1           | 1           | 1           | 1            | 0              |
| Personnel Aide                            | 6     | 38,816 - 42,882  | 1           | 1           | 1           | 0            | -1             |
| Secretary                                 | 24    | 37,200 - 49,314  | 1           | 1           | 1           | 1            | 0              |
| Administration/Operations Total           |       |                  | 12          | 12          | 12          | 10           | -2             |
| Rosamond Gifford Zoo At Burnet Park       |       |                  |             |             |             |              |                |
| Curator Of Animals                        | 10    | 52,953 - 58,590  | 2           | 2           | 2           | 1            | -1             |
| Dir Nat Res Fac Svs                       | 34    | 70,505 - 93,466  | 1           | 1           | 1           | 1            | 0              |
| Food Svc Helper 2                         | 4     | 33,324 - 36,781  | 1           | 1           | 1           | 1            | 0              |
| General Curator                           | 32    | 58,691 - 77,804  | 0           | 0           | 1           | 1            | 1              |
| Information Aide                          | 2     | 30,426 - 33,561  | 1           | 1           | 1           | 1            | 0              |
| Park Laborer                              | 3     | 31,677 - 34,951  | 7           | 7           | 7           | 7            | 0              |
| Park Supv                                 | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |
| Sr Zoo Attendant                          | 9     | 49,276 - 54,505  | 4           | 4           | 4           | 4            | 0              |
| Veterinary Tech                           | 7     | 41,709 - 46,097  | 1           | 1           | 1           | 1            | 0              |
| Visitor Cent Super                        | 4     | 33,324 - 36,781  | 1           | 1           | 1           | 1            | 0              |
| Zoo Attendant                             | 5     | 35,764 - 39,491  | 21          | 21          | 21          | 21           | 0              |
| Rosamond Gifford Zoo At Burnet Park Total |       |                  | 40          | 40          | 41          | 40           | 0              |
| Beaver Lake Nature Center                 |       |                  |             |             |             |              |                |
| Account Clerk 1                           | 4     | 33,324 - 36,781  | 1           | 1           | 1           | 1            | 0              |
| Information Aide                          | 2     | 30,426 - 33,561  | 1           | 1           | 1           | 1            | 0              |
| Nature Center Supt                        | 33    | 64,324 - 85,272  | 1           | 1           | 1           | 1            | 0              |
| Park Labor Crw Ldr                        | 8     | 45,361 - 50,156  | 1           | 1           | 1           | 1            | 0              |
| Park Laborer                              | 3     | 31,677 - 34,951  | 1           | 1           | 1           | 1            | 0              |
| Park Naturalist 1                         | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |
| Park Naturalist 2                         | 10    | 52,953 - 58,590  | 1           | 1           | 1           | 1            | 0              |
| Beaver Lake Nature Center Total           |       |                  | 7           | 7           | 7           | 7            | 0              |

# Parks and Recreation Budgeted Positions

| Title                             | Grade | Pay Range       | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|-----------------------------------|-------|-----------------|-------------|-------------|-------------|--------------|----------------|
| Highland & Spafford Forests       |       |                 |             |             |             |              |                |
| Motor Equip Oper 1                | 5     | 35,764 - 39,491 | 1           | 1           | 1           | 1            | 0              |
| Mtce Worker 1                     | 5     | 35,764 - 39,491 | 1           | 1           | 1           | 1            | 0              |
| Park Labor Crw Ldr                | 8     | 45,361 - 50,156 | 1           | 1           | 1           | 1            | 0              |
| Park Laborer                      | 3     | 31,677 - 34,951 | 1           | 1           | 1           | 1            | 0              |
| Park Supt 1                       | 31    | 53,556 - 70,998 | 1           | 1           | 1           | 1            | 0              |
| Park Supt 2                       | 33    | 64,324 - 85,272 | 1           | 1           | 1           | 1            | 0              |
| Park Supt 3                       | 34    | 70,505 - 93,466 | 1           | 1           | 1           | 1            | 0              |
| Park Supv                         | 9     | 49,276 - 54,505 | 1           | 1           | 1           | 1            | 0              |
| Rec Supervisor                    | 10    | 52,953 - 58,590 | 1           | 1           | 1           | 1            | 0              |
| Visitor Cent Attend               | 3     | 31,677 - 34,951 | 1           | 0           | 0           | 0            | 0              |
| Highland & Spafford Forests Total |       |                 | 10          | 9           | 9           | 9            | 0              |
| Onondaga Lake Park                |       |                 |             |             |             |              |                |
| Bldg Mtce Oper Ast                | 10    | 52,953 - 58,590 | 1           | 1           | 1           | 1            | 0              |
| Grounds Supervisor                | 11    | 56,606 - 62,649 | 1           | 1           | 1           | 1            | 0              |
| Motor Equip Oper 1                | 5     | 35,764 - 39,491 | 1           | 1           | 1           | 1            | 0              |
| Mtce Carpenter                    | 7     | 41,709 - 46,097 | 1           | 1           | 1           | 1            | 0              |
| Mtce Carptr Crw Ldr               | 9     | 49,276 - 54,505 | 1           | 1           | 1           | 1            | 0              |
| Mtce Worker 2                     | 9     | 49,276 - 54,505 | 1           | 1           | 1           | 1            | 0              |
| Park Laborer                      | 3     | 31,677 - 34,951 | 6           | 6           | 6           | 6            | 0              |
| Park Mtce Crw Ldr                 | 10    | 52,953 - 58,590 | 0           | 1           | 1           | 1            | 0              |
| Park Supt 1                       | 31    | 53,556 - 70,998 | 1           | 1           | 1           | 1            | 0              |
| Park Supt 2                       | 33    | 64,324 - 85,272 | 1           | 1           | 1           | 1            | 0              |
| Park Supt 3                       | 34    | 70,505 - 93,466 | 0           | 0           | 1           | 1            | 1              |
| Park Supv                         | 9     | 49,276 - 54,505 | 1           | 1           | 1           | 1            | 0              |
| Rec Supervisor                    | 10    | 52,953 - 58,590 | 1           | 1           | 1           | 1            | 0              |
| Sr Rec Leader                     | 8     | 45,361 - 50,156 | 4           | 4           | 4           | 4            | 0              |
| Visitor Cent Attend               | 3     | 31,677 - 34,951 | 2           | 0           | 0           | 0            | 0              |
| Onondaga Lake Park Total          |       |                 | 22          | 21          | 22          | 22           | 1              |
| Oneida Shores Park                |       |                 |             |             |             |              |                |
| Information Aide                  | 2     | 30,426 - 33,561 | 1           | 1           | 1           | 1            | 0              |
| Mtce Worker 1                     | 5     | 35,764 - 39,491 | 1           | 1           | 1           | 1            | 0              |
| Park Labor Crw Ldr                | 8     | 45,361 - 50,156 | 1           | 1           | 1           | 1            | 0              |
| Park Supt 1                       | 31    | 53,556 - 70,998 | 1           | 1           | 1           | 1            | 0              |
| Visitor Cent Attend               | 3     | 31,677 - 34,951 | 1           | 0           | 0           | 0            | 0              |
| Oneida Shores Park Total          | -     | , •,•           | 5           | 4           | 4           | 4            | 0              |

# Parks and Recreation Budgeted Positions

| Title                                 | Grade | Pay Range        | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|---------------------------------------|-------|------------------|-------------|-------------|-------------|--------------|----------------|
| Veterans & Loomis Hill Cemetery       |       |                  |             |             |             |              |                |
| Motor Equip Oper 1                    | 5     | 35,764 - 39,491  | 1           | 1           | 1           | 1            | 0              |
| Park Labor Crw Ldr                    | 8     | 45,361 - 50,156  | 1           | 1           | 1           | 1            | 0              |
| Park Laborer                          | 3     | 31,677 - 34,951  | 3           | 3           | 3           | 3            | 0              |
| Park Supt 1                           | 31    | 53,556 - 70,998  | 1           | 1           | 1           | 1            | 0              |
| Veterans & Loomis Hill Cemetery Total |       |                  | 6           | 6           | 6           | 6            | 0              |
| Carpenter's Brook Fish Hatchery       |       |                  |             |             |             |              |                |
| Hatchery Aide 2                       | 7     | 41,709 - 46,097  | 1           | 1           | 1           | 1            | 0              |
| Hatchery Oper Sup                     | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |
| Carpenter's Brook Fish Hatchery Total |       |                  | 2           | 2           | 2           | 2            | 0              |
| Jamesville Beach Park                 |       |                  |             |             |             |              |                |
| Rec Supervisor                        | 10    | 52,953 - 58,590  | 1           | 1           | 1           | 1            | 0              |
| Jamesville Beach Park Total           |       |                  | 1           | 1           | 1           | 1            | 0              |
| Pratts Falls Park                     |       |                  |             |             |             |              |                |
| Park Laborer                          | 3     | 31,677 - 34,951  | 1           | 1           | 1           | 1            | 0              |
| Pratts Falls Park Total               |       |                  | 1           | 1           | 1           | 1            | 0              |
| Nbt Bank Stadium                      |       |                  |             |             |             |              |                |
| Mtce Worker 2                         | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |
| Nbt Bank Stadium Total                |       |                  | 1           | 1           | 1           | 1            | 0              |
| Recreation Division                   |       |                  |             |             |             |              |                |
| Dir Recreation                        | 35    | 77,287 - 102,457 | 1           | 1           | 1           | 1            | 0              |
| Public Info Spec                      | 11    | 56,606 - 62,649  | 1           | 1           | 1           | 1            | 0              |
| Recreation Division Total             |       |                  | 2           | 2           | 2           | 2            | 0              |
| Rangers                               |       |                  |             |             |             |              |                |
| Park Ranger 2                         | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |
| Safety Officer                        | 11    | 56,606 - 62,649  | 1           | 1           | 1           | 1            | 0              |
| Rangers Total                         |       |                  | 2           | 2           | 2           | 2            | 0              |
| Authorized Positions                  |       |                  | 111         | 108         | 110         | 107          | -1             |

#### Parks and Recreation

### Program Narrative

|   | 2018<br>Adopted   |                  |                    |  |  |
|---|-------------------|------------------|--------------------|--|--|
|   | Expenses<br>Total | Local<br>Dollars | Funded<br>Staffing |  |  |
| D69-Parks & Recreation                      | 16,506,340        | 13,125,878       | 90                 |  |  |
| D6901000000-Administration                  | 4,005,704         | 3,888,704        | 8                  |  |  |
| D6902000000-Beaver Lake Nature Center       | 887,926           | 722,568          | 6                  |  |  |
| D6903000000-Rosamond Gifford Zoo            | 4,971,653         | 3,251,547        | 39                 |  |  |
| D6904000000-Carpenter's Brook Fish Hatchery | 262,099           | 201,429          | 1                  |  |  |
| D6905000000-Veterans Cemetary               | 467,241           | 376,966          | 5                  |  |  |
| D6907000000-Highland Forest                 | 1,025,622         | 788,918          | 6                  |  |  |
| D6909000000-Historical Facilities           | 61,855            | 61,705           | 0                  |  |  |
| D691000000-Jamesville Beach                 | 369,109           | 285,758          | 1                  |  |  |
| D6911000000-Oneida Shores                   | 804,153           | 462,035          | 4                  |  |  |
| D6912000000-Onondaga Lake Park              | 1,953,280         | 1,631,600        | 14                 |  |  |
| D6913000000-Otisco Lake Park                | 17,943            | 17,943           | 0                  |  |  |
| D6914000000-NBT Stadium                     | 642,690           | 467,690          | 1                  |  |  |
| D6915000000-Hopkins Sports Facility         | 69,679            | 47,429           | 0                  |  |  |
| D6916000000-Pratt's Falls Park              | 219,453           | 173,653          | 1                  |  |  |
| D6917000000-Rangers                         | 461,798           | 461,798          | 2                  |  |  |
| D6918000000-Recreation Division             | 286,135           | 286,135          | 2                  |  |  |

**Administration:** Provides administrative support to the entire parks system. This includes management functions of the Commissioner's office and its three administrative divisions: Accounting and Personnel; Recreation and Public Programs; and Operations, Planning and Development.

**Beaver Lake Nature Center:** This Park provides over 400 environmental education and recreation programs in a 700 acre facility, including trails, boardwalk, canoe tours, interpretive center and a Harvest Festival program. It also provides school group tour programs. The Friends of Beaver Lake provide significant financial and volunteer support.

**Rosamond Gifford Zoo:** The Rosamond Gifford Zoo encompasses nearly 1,000 live animals including a primate island exhibit, elephant facilities, an education conservation center, and a newly renovated gift shop. The Friends of the Zoo provide significant financial and volunteer support.

Carpenter's Brook Fish Hatchery: The Hatchery rears approximately 70,000 brook, brown and rainbow trout for stocking in County streams and lakes. Educational tours and a fishing program for the disabled are also provided. Otisco Lake Park is also administered by the staff at this park. The Friends of Carpenters Brook Fish Hatchery, SUNY ESF, and the Onondaga County Federation of Sportsmen provide significant support to this park.

**Veterans Cemetery:** Operation of two cemeteries: Veteran's Memorial Cemetery, which accommodates the burial of U.S. service men and women and Loomis Hill, which provides a resting place for indigents.

**Highland Forest**: This area encompasses 3,600 acres of forest recreation. Patrons can enjoy hiking, mountain biking and cross-country skiing. Facility rentals are also available at this venue, with Skyline Lodge being the premier feature.

**Historical Facilities**: Historic facilities include the Salt Museum, which provides education and explains the impact of the salt industry in the County, and the Ska-Nonh Great Law of Peace Center.

**Jamesville Beach:** Jamesville Beach provides one of two County swimming beaches. It includes three reserved areas, disc golf, boat rentals and is the site of the annual Balloon Festival.

Oneida Shores: Oneida Shores provides boat launching, fishing, beach, volleyball, campgrounds, six reserved pavilions and Arrowhead Lodge, a year round reserved facility.

Onondaga Lake Park: Onondaga Lake Park is a 7.5 mile linear greenway waterfront park, featuring four great trails. The East Shore Recreational, Shoreline Walking, Lakeland Nature and West Shore trails include stunning views of Onondaga Lake, local wildlife, and the Syracuse City skyline. The Park is bustling with special events and activity year-round, as it contains such diverse recreational venues as: Lakeview Park and Amphitheater, Long Branch Park, Onondaga Lake Marina, Onondaga Yacht Club, Syracuse University and Syracuse Chargers Boat Houses, the Salt Museum, Skä•noñh-Great Law of Peace Center, Wegman's Good Dog Park, Onondaga Lake Skate Park, and the Wegman's Boundless Playground, along with several pavilions, ball fields and picnic areas.

Otisco Lake Park: A three acre wayside park featuring shoreline access and a great view.

**NBT Bank Stadium:** This natural grass stadium is home to the Syracuse Chiefs professional baseball team as well as select, high level amateur baseball play. The stadium is also host of non-sports community events.

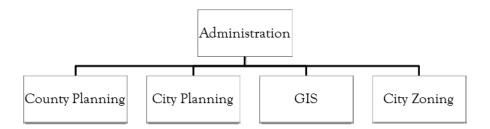
Hopkins Road Sports Facility: This park consists of five tournament quality softball/kickball fields and one fenced baseball field. The fields are available on a reservation basis for youth and adult team and league play. Annually, more than 3,000 games are played at this site. This popular venue also hosts tourism generating national/regional tournaments attracting teams from throughout the northeastern United States and Canada.

**Pratt's Falls Park:** Pratt's Falls provides picnicking, hiking, falls viewing, reserved pavilions and Camp Brockway Lodge.

**Rangers**: Park rangers are our park ambassadors assisting patrons while providing law enforcement and security functions for the park system. A Safety Officer oversees employee and public safety standards along with risk management for the park system.

**Recreation Division**: Recreation staff manage public relations, the reservation system for all of the parks, and assists with large scale events.

# D87 - Syracuse-Onondaga County Planning Agency (SOCPA)



### Department Mission

To provide and promote effective planning within the County, its City, Towns, and Villages

### Department Vision

A sustainable and thriving community that can attract and support economic growth and opportunity

### Department Goals

- Built environment follows high quality design standards
- Infrastructure is well maintained and cost effective
- Environmental resources are protected
- Economic vitality is supported
- Equal access to community resources is encouraged

### 2017 Accomplishments

- Provided extensive planning and GIS services to numerous County and City departments, towns, and villages, including assistance with comprehensive planning, zoning projects, infrastructure planning, grant writing, mapping, and spatial data analysis.
- Made substantial progress on the ReZone Syracuse project to comprehensively revise and update the City's zoning ordinance and map, which is expected to be completed in early 2018.
- Provided staff support to the Onondaga County Agriculture Council, including organizing meetings, responding to requests for assistance, and helping to process and advance funding requests and project initiatives such as the Onondaga Grown media campaign and the OnFarm Fest day on the farm event.
- Provided staff support to the County Legislature's Agriculture & Farmland Protection Board, including
  agricultural district administration and applying for state grant funding to update the County's
  Farmland Protection Plan.
- Secured federal grant funding to update the Onondaga County Multi-Jurisdictional Hazard Mitigation Plan for the county and participating municipalities.
- Provided staff services to the Onondaga County Planning Board for the review of approximately 600 municipal zoning and subdivision referrals.
- Organized the Onondaga County Planning Federation's 29th annual planning symposium, which was attended by nearly 300 planning and zoning officials from throughout Central New York.
- Continued to administer the County's Enterprise GIS to support WEP's asset management system (MAXIMO), other critical county applications, and municipalities.
- Continued to maintain the County/City GIS website, which is used extensively by County employees, municipalities, businesses, and citizens worldwide.
- Continued to administer the online Pictometry application, which provides County and City staff, municipalities, and public agencies with access to spatial data and high-resolution aerial photography.
- Provided integral geographic support for the 911 Computer Aided Dispatch (CAD) system, including
  maintaining the street centerline and address point databases, and provided services that improve the
  accuracy of the 911 system, including reviewing proposed street names, assigning and correcting
  addresses, and performing quality control of telephone databases.
- Processed a large volume of inquiries and applications regarding City zoning and subdivision matters and provided staff services to the City of Syracuse Planning Commission, Board of Zoning Appeals, and Landmark Preservation Board.
- Played an integral role in the City of Syracuse Pre-Development Review process and Permit Consultation Office to assist the public with the development review and approval process.
- Completed two, and continued to administer multiple state & federal grants in excess of \$17m on behalf of the City, including an energy efficiency grant that has provided upgrades to over 60 facilities.
- Provided staff services to the Syracuse Public Arts Commission and support for initiatives including the Airport Art Initiative and the New Urban Space project.

# Syracuse-Onondaga County Planning Agency Budget

Page:D87-Syracuse-Onondaga Planning Agency, F10001-General Fund

|   | 2016      | 2017      | 2017      | 2018      | 2018      |
|---|-----------|-----------|-----------|-----------|-----------|
|   | Actual    | Adopted   | Modified  | Executive | Adopted   |
| Account Code - Description                |           |           |           |           |           |
| A641010 Total-Total Salaries              | 1,001,230 | 1,097,050 | 1,138,139 | 1,161,640 | 1,161,640 |
| A693000-Supplies & Materials              | 12,461    | 12,000    | 12,900    | 11,600    | 11,600    |
| A695700-Contractual Expenses Non-Govt     | 2,409,877 | 2,409,878 | 2,409,878 | 2,409,878 | 2,409,878 |
| A694130-Maint, Utilities, Rents           | 9,269     | 9,688     | 9,688     | 10,000    | 10,000    |
| A694080-Professional Services             | 34,267    | 36,500    | 36,700    | 36,500    | 36,500    |
| A694100-All Other Expenses                | 3,974     | 7,075     | 9,129     | 7,075     | 5,075     |
| A694010-Travel & Training                 | 1,710     | 7,000     | 7,000     | 7,000     | 4,000     |
| A668720-Transfer to Grant Expend          | 6,027     | 6,027     | 6,027     | 6,027     | 6,027     |
| Subtotal Direct Appropriations            | 3,478,815 | 3,585,218 | 3,629,461 | 3,649,720 | 3,644,720 |
|   |           |           |           |           |           |
| A691200-Employee Benefits-Interdepart     | 578,035   | 663,708   | 663,708   | 704,319   | 704,319   |
| A694950-Interdepart Charges               | 217,969   | 208,887   | 208,887   | 261,878   | 261,311   |
| Subtotal Interdepartmental Appropriations | 796,004   | 872,595   | 872,595   | 966,197   | 965,630   |
| Total Appropriations                      | 4,274,819 | 4,457,813 | 4,502,056 | 4,615,917 | 4,610,350 |
| A590048-Svcs Oth Govts - Home & Com Svcs  | 1,003,402 | 917,767   | 917,767   | 1,029,642 | 1,029,327 |
| A590051-Rental Income                     | 1,446     | 0         | 0         | 0         | 0         |
| A590056-Sales of Prop and Comp for Loss   | 140       | 1,500     | 1,500     | 1,500     | 1,500     |
| Subtotal Direct Revenues                  | 1,004,988 | 919,267   | 919,267   | 1,031,142 | 1,030,827 |
| A590060-Interdepart Revenue               | 174,418   | 195,097   | 195,097   | 178,993   | 178,993   |
| Subtotal Interdepartmental Revenues       | 174,418   | 195,097   | 195,097   | 178,993   | 178,993   |
| Total Revenues                            | 1,179,406 | 1,114,364 | 1,114,364 | 1,210,135 | 1,209,820 |
| Local (Appropriations - Revenues)         | 3,095,413 | 3,343,449 | 3,387,692 | 3,405,782 | 3,400,530 |

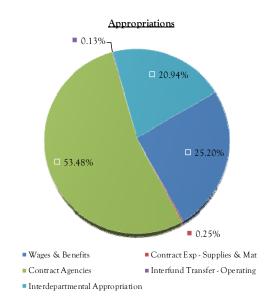
# Syracuse-Onondaga County Planning Agency Grants Budget

Page:D87-Syracuse-Onondaga Planning Agency, F10030-General Grants Projects Fund

|  | 2016<br>Actual | 2017<br>Adopted | 2017<br>Modified | 2018<br>Executive                       | 2018<br>Adopted |
|--|----------------|-----------------|------------------|---|-----------------|
| Account Code - Description             | 22004112       | , adopted       |                  | 2,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | , and prom      |
| A695700-Contractual Expenses Non-Govt  | 1,382,058      | 1,622,905       | 1,622,905        | 1,622,905                               | 1,622,905       |
| A694080-Professional Services          | 13,455         | 0               | 0                | 0                                       | 0               |
| Subtotal Direct Appropriations         | 1,395,513      | 1,622,905       | 1,622,905        | 1,622,905                               | 1,622,905       |
| Total Appropriations                   | 1,395,513      | 1,622,905       | 1,622,905        | 1,622,905                               | 1,622,905       |
| A590013-Federal Aid - Health           | 10,619         | 0               | 0                | 0                                       | 0               |
| A590018-Federal Aid - Home & Comm Svc  | 1,288,296      | 1,514,182       | 1,514,182        | 1,514,182                               | 1,514,182       |
| A590024-State Aid - Transportation     | 43,661         | 22,696          | 22,696           | 22,696                                  | 22,696          |
| A590028-State Aid - Home & Comm Svc    | 40,778         | 0               | 0                | 0                                       | 0               |
| A590057-Other Misc Revenues            | 80,000         | 80,000          | 80,000           | 80,000                                  | 80,000          |
| Subtotal Direct Revenues               | 1,463,354      | 1,616,878       | 1,616,878        | 1,616,878                               | 1,616,878       |
| A590070-Interfund Trans - Non Debt Svc | 6,027          | 6,027           | 6,027            | 6,027                                   | 6,027           |
| Subtotal Interdepartmental Revenues    | 6,027          | 6,027           | 6,027            | 6,027                                   | 6,027           |
| Total Revenues                         | 1,469,381      | 1,622,905       | 1,622,905        | 1,622,905                               | 1,622,905       |
| Local (Appropriations - Revenues)      | (73,868)       | 0               | 0                | 0                                       | o               |

#### Syracuse-Onondaga County Planning Agency Funding Adjustments

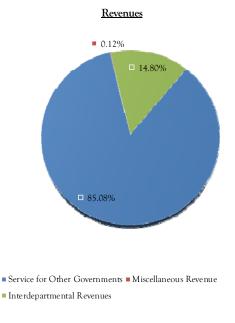
The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:



#### Appropriation Adjustments

#### Personnel

The modified budget does not include the provision for salary and wage impact as per the contract settlements, consequently, net personnel funding increased by \$23,501



#### Revenue Adjustments

Svc Oth Govts - Home and Comm Svcs
 Increase of \$111,560 due to reconciling item from prior year

## Syracuse-Onondaga County Planning Agency Budgeted Positions

| Title                         | Grade | Pay Range        | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|-------------------------------|-------|------------------|-------------|-------------|-------------|--------------|----------------|
| Administration                |       |                  |             |             |             |              |                |
| Admin Aide                    | 7     | 41,709 - 46,097  | 1           | 1           | 1           | 0            | -1             |
| Admin Assistant               | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |
| Planning Director             | 37    | 92,895 - 123,148 | 1           | 1           | 1           | 1            | 0              |
| Administration Total          |       |                  | 3           | 3           | 3           | 2            | -1             |
| County Planning               |       |                  |             |             |             |              |                |
| Admin For Spec Proj           | 33    | 64,324 - 85,272  | 1           | 1           | 1           | 1            | 0              |
| Planner 1                     | 11    | 56,606 - 62,649  | 1           | 1           | 1           | 1            | 0              |
| Planner 2                     | 13    | 66,768 - 73,941  | 1           | 1           | 1           | 1            | 0              |
| County Planning Total         |       |                  | 3           | 3           | 3           | 3            | 0              |
| City Zoning                   |       |                  |             |             |             |              |                |
| Clerk 2                       | 5     | 35,764 - 39,491  | 1           | 1           | 1           | 1            | 0              |
| Planner 1                     | 11    | 56,606 - 62,649  | 2           | 2           | 2           | 2            | 0              |
| Planner 2                     | 13    | 66,768 - 73,941  | 1           | 1           | 1           | 1            | 0              |
| Planner 3                     | 14    | 73,844 - 81,803  | 1           | 1           | 1           | 1            | 0              |
| Research Aide                 | 7     | 41,709 - 46,097  | 1           | 1           | 1           | 1            | 0              |
| City Zoning Total             |       |                  | 6           | 6           | 6           | 6            | 0              |
| City Planning                 |       |                  |             |             |             |              |                |
| Planner 1                     | 11    | 56,606 - 62,649  | 2           | 2           | 2           | 2            | 0              |
| Planner 3                     | 14    | 73,844 - 81,803  | 1           | 1           | 1           | 1            | 0              |
| City Planning Total           |       |                  | 3           | 3           | 3           | 3            | 0              |
| Geographic Info Systems       |       |                  |             |             |             |              |                |
| Dep Planning Dir              | 36    | 84,730 - 112,323 | 1           | 1           | 1           | 1            | 0              |
| Geo Info Sys Spec 2           | 13    | 66,768 - 73,941  | 1           | 1           | 1           | 1            | 0              |
| GIS Prog Manager              | 33    | 64,324 - 85,272  | 1           | 1           | 1           | 1            | 0              |
| Research Tech 1               | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |
| Geographic Info Systems Total |       |                  | 4           | 4           | 4           | 4            | 0              |
| Authorized Positions          |       |                  | 19          | 19          | 19          | 18           | -1             |

#### Syracuse-Onondaga County Planning Agency (SOCPA)

#### Program Narrative

|   |           | 2018      |          |
|---|-----------|-----------|----------|
|   |           | Adopted   |          |
|   | Expenses  | Local     | Funded   |
|   | Total     | Dollars   | Staffing |
| D87-Syracuse-Onondaga Planning Agency               | 6,233,255 | 3,400,530 | 17       |
| D8720100000-SOCPA Administration                    | 327,070   | 199,179   | 2        |
| D8720200000-County Planning                         | 443,025   | 435,525   | 3        |
| D8720250000-City Zoning                             | 626,206   | 36,091    | 6        |
| D8720260000-City Planning                           | 331,538   | 20,217    | 3        |
| D8720400000-Geographic Information Systems          | 466,606   | 293,613   | 3        |
| D8740400000-Planning Grants (Fund 030)              | 1,622,905 | 0         | 0        |
| D8760100000-CNY Regional Transportation Authority   | 2,409,878 | 2,409,878 | 0        |
| D8760200000-CNY Regional Planning Development Board | 6,027     | 6,027     | 0        |

Administration: The Administration program determines the long-term direction of the Agency; oversees its four main programs - County Planning, City Planning, City Zoning, and Geographic Information Systems; and coordinates with other City and County departments. This program is responsible for budgeting, accounting, contracts, purchasing, payroll, personnel decisions and other administrative functions required by the Agency.

County Planning: The County Planning division carries out the primary function of the Agency to facilitate and promote sound development practices and policies within Onondaga County government and within the County's many municipalities. Planning staff engages with county departments, state and regional agencies, municipalities, and community and economic organizations in a variety of formats, including the Onondaga County Planning Board, Onondaga County Planning Federation, participation on numerous committees and boards, and through focused planning projects. SOCPA is responsible for the creation and maintenance of a comprehensive plan for the County.

City Planning: As a result of the 2013 merger with the City of Syracuse's Bureau of Planning and Sustainability, SOCPA now provides dedicated planning services to the City of Syracuse through the City Planning program. City Planning staff is charged with the creation and/or implementation of plans and other administrative tools related to land use, zoning, historic preservation, public art, brownfield management, and urban architectural and landscape design. Staff also work with individual City departments to assist in the creation of plans that will help guide operations in the most effective and efficient manner.

City Planning staff also advance sustainability initiatives including energy, clean air, clean water, storm water management, smart growth, green building, natural resource protection, environmental advocacy and education, as well as interaction with local, state and federal agencies.

City Zoning: The Syracuse Office of Zoning Administration is staffed by SOCPA and serves the City Planning Commission, the Board of Zoning Appeals, and the Common Council on zoning issues. Zoning staff process a large volume of inquiries and applications regarding City of Syracuse zoning and subdivision

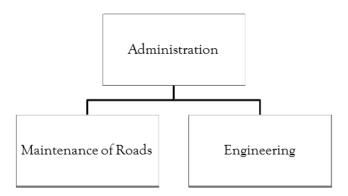
matters. Staff coordinates and works closely with other city departments and agencies, guiding applicants through the appropriate path for review of their proposals, answers questions, and conducts research accordingly.

Geographic Information Systems: The Geographic Information System is a computerized system for managing, updating, and analyzing spatial data and presenting it graphically for planning projects and to other County departments and the public. Program staff administers the distribution of county geographic data, including the County's digital tax map files and digital aerial photography (Pictometry and NYS Digital Orthoimagery). GIS staff maintains the County's public GIS website which is used extensively by County employees, municipalities, businesses, and citizens worldwide.

GIS staff also coordinates software licensing and maintenance between user departments. GIS staff have partnered with other departments to implement an enterprise GIS in Onondaga County. This system allows GIS users to access and share the most current spatial datasets as various departments throughout the County update them. This initiative enables greater geographic communication, reduced data redundancy among departments, and more seamless integration of spatial information with other county applications.

The GIS program also supports the County 9-1-1 Computer Aided Dispatch (CAD) system with three major program activities: address administration, telephone data base quality control, and digital mapping file development. Staff provide quality control for the 9-1-1 ANI/ALI database and Master Street Address Guide, provide addressing services for local municipalities under service contracts, administer the County Street Name Duplication Law, and support a land development monitoring system that tabulates local building permit data and supports address numbering quality. The digital mapping files increase the information available to dispatchers and permit new functions including vehicle routing.

D93 - Department of Transportation



#### **Department Mission**

Provide the traveling public with a safe, efficient, and reliable network of highways and bridges

#### Department Vision

A dynamic workforce that leverages innovative solutions and comprehensive planning to move people and products across the County safely and seamlessly

#### Department Goals

- Highway system and fleet are maintained in a safe operating condition to minimize vehicle downtime, increase driver satisfaction, and control maintenance costs
- Management and operational staff are highly trained to perform daily operations in a seamless manner
- Mobility decisions are made in a manner that seeks to improve the environment, support a vibrant economy, and incorporate principles of the County's sustainable development plan
- Innovative technologies and best practices are used to maximize safety and efficiency for the traveling public

#### 2017 Accomplishments

- Design was completed on the Allen Road Paving Project being 80% Federally funded. Construction bids were received and contract was awarded. Construction to be performed in 2018.
- Continued the design of Twenty-one locally administered Federal Aid Bridge and Highway projects that are 80% funded by FHWA.
- Began the process to take Right of Way necessary for five (5) locally administered Federal Aid Bridge and Highway projects that are 80% funded by FHWA.
- Initiating seven new locally administered Federal Aid Bridge and Highway projects that are 80% funded by FHWA. Two of these projects were awarded to OCDOT through the Bridge NY Statewide Competitive Solicitation, and 2 were awarded through the NY Safety Statewide Competitive Solicitation
- Rehabilitated approximately eighty nine (89) centerline miles of highway using hot mix asphalt, cold mix asphalt, and surface treatment applications.
- Construction of the Bridge Street Milton Avenue Streetscape project began, with the Bridge Street promenade, roadway improvements, and utility undergrounding completed in 2017. The remaining full reconstruction of Milton Avenue will be performed and completed in 2018. The project is 100% funded by a grant from the New York State Empire State Development Corporation.
- Construction of the Bridge Maintenance Phase 1 Project was completed in 2017. The project is an Element-Specific Bridge Work Project involving washing and sealing of bridge decks, replacement of bearings as needed, improvement of bridge approaches, replacement of bridge joints as needed, and other maintenance work that may be required.
- Design work for Bridge Maintenance Phase 2 and Bridge Painting 2018 was completed in 2017. These 2 projects have been combined to provide greater efficiency in production. Bridges requiring repainting-all or in part-have been evaluated and a list of preferred bridges for the project has been determined. Construction to take place in 2018.
- Rehabilitation of the Salt Springs Road Bridge C-106: located in the Town of Manlius. The structure was slip lined, with concrete repairs made to the existing wingwalls. The bridge deck extensions were rehabilitated. An upgraded guiderail system was installed. Medium stone was placed to stabilize the embankments.
- Delphi Falls Road Bridge C-70: located in the Town of Pompey over Limestone Creek. This structure was replaced with a precast concrete structure founded on driven piles.
- Exeter Street Bridge C-120: located in the Town of Dewitt over the South Branch of Ley Creek. The structure was replaced with a 12' x 7' x 52' precast concrete box culvert with beveled end sections. An upgraded guiderail system was installed with medium stone fill placed to stabilize the embankments.

- Caughdenoy Road Bridge C-16 is located in the Town of Clay over Youngs Creek. The
  existing structure was removed and replaced with a 20' Span precast concrete box culvert.
- Highbridge Street Bridge C-143 is located in the Town of Manlius over the outlet from Snook's Pond. The structure was replaced with an 84" Ultra Flow Corrugated Steel Pipe.
- John Glenn Boulevard, C.R. No. 81, over the Onondaga Lake Outlet, County Bridges C-238 and 239, BINs 4433071 and 4433072. This project, in the Towns of Salina and Geddes, rehabilitated and/or replaced the existing deck, bridge joints, piers, bearings, back walls, stems, paint and pedestals on these structures. Guiderail replacement and upgrade was necessary. Minor striping and delineation improvements on the approaches were made as necessary. Improvements also included all necessary navigational lighting.
- John Glenn Boulevard westbound beginning at its intersection with State Fair Boulevard and continuing east to its intersection with Buckley Road (4.1 miles) in the Towns of Geddes, Van Buren, Clay, and Salina along with Kirkville Road beginning at its intersection with Kinne Street / Exeter Street and continuing east to its intersection with Roberts Street (1.5 miles) in the Town of DeWitt were repaved as part of o Federally Funded project. Other work included traffic sign replacements, pavement markings, guide rail upgrades and replacements, storm drainage cleaning and adjustments, and one (1) traffic signal replacement.

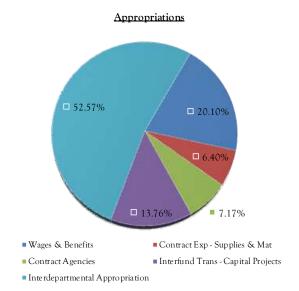
## County Maintenance of Roads Budget

Page:D9310-Transportation, F10007-County Road Fund

| 1 ugo.2 / 9 10 11                         | 2016       | 2017       | 2017       | 2018       | 2018       |
|---|------------|------------|------------|------------|------------|
|   | Actual     | Adopted    | Modified   | Executive  | Adopted    |
| Account Code - Description                |            |            |            |            |            |
| A641010 Total-Total Salaries              | 7,448,103  | 7,305,132  | 6,871,684  | 7,564,380  | 7,552,565  |
| A641020-Overtime Wages                    | 1,046,579  | 997,267    | 997,267    | 943,005    | 938,005    |
| A641030-Other Employee Wages              | 216,374    | 176,664    | 200,337    | 176,664    | 176,664    |
| A693000-Supplies & Materials              | 3,509,379  | 3,310,767  | 3,377,745  | 2,761,184  | 2,761,184  |
| A695700-Contractual Expenses Non-Govt     | 2,350,251  | 2,405,246  | 2,408,246  | 2,463,403  | 2,463,403  |
| A694130-Maint, Utilities, Rents           | 77,742     | 73,124     | 73,124     | 76,219     | 76,219     |
| A694080-Professional Services             | 41,528     | 45,880     | 58,603     | 43,813     | 43,813     |
| A694100-All Other Expenses                | 21,175     | 46,932     | 43,932     | 28,445     | 28,445     |
| A694010-Travel & Training                 | 57,587     | 62,500     | 73,900     | 61,446     | 61,446     |
| A666500-Contingent Account                | 0          | 444,441    | 444,441    | 420,261    | 420,261    |
| A668720-Transfer to Grant Expend          | 28,000     | 0          | 0          | 0          | 0          |
| A674600-Provision for Capital Projects    | 9,428,123  | 7,037,932  | 8,085,318  | 6,032,782  | 5,932,782  |
| Subtotal Direct Appropriations            | 24,224,840 | 21,905,885 | 22,634,596 | 20,571,602 | 20,454,787 |
|   |            |            |            |            |            |
| A691200-Employee Benefits-Interdepart     | 5,551,666  | 6,364,566  | 6,364,566  | 6,235,719  | 6,229,044  |
| A694950-Interdepart Charges               | 6,440,239  | 6,485,670  | 6,485,670  | 6,704,962  | 6,699,683  |
| A699690-Transfer to Debt Service Fund     | 9,394,880  | 9,877,685  | 9,877,685  | 9,746,927  | 9,746,927  |
| Subtotal Interdepartmental Approps        | 21,386,785 | 22,727,921 | 22,727,921 | 22,687,608 | 22,675,654 |
| Total Appropriations                      | 45,611,625 | 44,633,806 | 45,362,517 | 43,259,210 | 43,130,441 |
| A590005-Non Real Prop Tax Items           | 2,746,660  | 2,662,266  | 2,662,266  | 2,787,153  | 2,787,153  |
| A590024-State Aid - Transportation        | 6,931,720  | 5,643,528  | 7,690,914  | 5,638,378  | 5,638,378  |
| A590044-Svcs Other Govts - Transportation | 1,285,250  | 1,911,212  | 1,973,839  | 1,884,675  | 1,884,675  |
| A590054-Permits                           | 31,910     | 28,547     | 28,547     | 29,023     | 29,023     |
| A590056-Sales of Prop and Comp for Loss   | 51,205     | 6,932      | 6,932      | 8,715      | 8,715      |
| A590057-Other Misc Revenues               | 26,194     | 2,160      | 2,160      | 2,192      | 2,192      |
| Subtotal Direct Revenues                  | 11,072,940 | 10,254,645 | 12,364,658 | 10,350,136 | 10,350,136 |
| A590060-Interdepart Revenue               | 3,814,351  | 3,477,028  | 3,477,028  | 3,480,901  | 3,480,901  |
| A590070-Interfund Trans - Non Debt Svc    | 30,606,139 | 30,902,133 | 29,492,358 | 29,428,173 | 29,299,404 |
| Subtotal Interdepartmental Revenues       | 34,420,490 | 34,379,161 | 32,969,386 | 32,909,074 | 32,780,305 |
| Total Revenues                            | 45,493,430 | 44,633,806 | 45,334,044 | 43,259,210 | 43,130,441 |
| Local (Appropriations - Revenues)         | 118,195    | 0          | 28,473     | 0          | 0          |

#### County Maintenance of Roads Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:



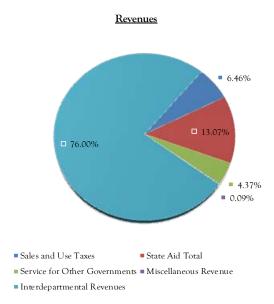
#### Appropriation Adjustments

#### Personnel

The modified budget does not include the provision for salary and wage impact as per the contract settlement, consequently, net personnel funding increased by \$597,946

#### Supplies and Materials

Decreased by \$616,561 due in large part to new salt contract pricing



#### Revenue Adjustments

#### State Aid - Transportation

Decreased by \$2,052,536 mostly due to Pave NY funds being appropriated by resolution in 2017 and not being programed for 2018

#### Transfer to General Fund

Decreased by \$192,954 due to savings on salt pricing and less Provision for Capital Projects cash being budgeted

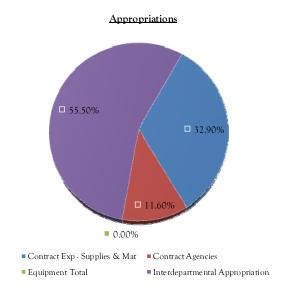
## Road Machinery Fund Budget

Page:D932000000-Road Machinery Expenses, F10009-Road Machinery Fund

|   | 2016      | 2017      | 2017      | 2018      | 2018      |
|---|-----------|-----------|-----------|-----------|-----------|
|   | Actual    | Adopted   | Modified  | Executive | Adopted   |
| Account Code - Description                |           |           |           |           |           |
| A693000-Supplies & Materials              | 1,478,839 | 2,353,450 | 2,166,553 | 2,079,199 | 2,079,199 |
| A694130-Maint, Utilities, Rents           | 568,267   | 659,933   | 678,754   | 687,598   | 687,598   |
| A694100-All Other Expenses                | 47,719    | 45,132    | 45,132    | 45,132    | 45,132    |
| A694010-Travel & Training                 | 7,500     | 0         | 7,500     | 0         | 0         |
| A668720-Transfer to Grant Expend          | 7,500     | 0         | 0         | 0         | 0         |
| A692150-Furn, Furnishings & Equip         | 0         | 180,000   | 180,000   | 0         | 0         |
| A671500-Automotive Equipment              | 1,151,500 | 225,000   | 225,000   | 0         | 0         |
| Subtotal Direct Appropriations            | 3,261,325 | 3,463,515 | 3,302,939 | 2,811,929 | 2,811,929 |
|   |           |           |           |           |           |
| A694950-Interdepart Charges               | 3,835,123 | 3,429,536 | 3,429,536 | 3,506,975 | 3,506,975 |
| Subtotal Interdepartmental Appropriations | 3,835,123 | 3,429,536 | 3,429,536 | 3,506,975 | 3,506,975 |
| Total Appropriations                      | 7,096,447 | 6,893,051 | 6,732,475 | 6,318,904 | 6,318,904 |
| A590051-Rental Income                     | 5,000     | 5,000     | 5,000     | 5,000     | 5,000     |
| A590056-Sales of Prop and Comp for Loss   | 243,375   | 434,800   | 434,800   | 313,158   | 313,158   |
| Subtotal Direct Revenues                  | 248,375   | 439,800   | 439,800   | 318,158   | 318,158   |
| A590060-Interdepart Revenue               | 5,635,816 | 5,598,330 | 5,598,330 | 5,580,685 | 5,580,685 |
| A590070-Interfund Trans - Non Debt Svc    | 0         | 854,921   | 664,921   | 420,061   | 420,061   |
| Subtotal Interdepartmental Revenues       | 5,635,816 | 6,453,251 | 6,263,251 | 6,000,746 | 6,000,746 |
| Total Revenues                            | 5,884,191 | 6,893,051 | 6,703,051 | 6,318,904 | 6,318,904 |
| Local (Appropriations - Revenues)         | 1,212,257 | 0         | 29,424    | 0         | 0         |

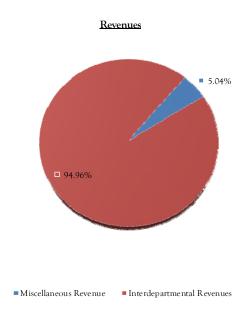
#### Road Machinery Funding Adjustments

The following funding adjustments from the FY 2017 BAM are necessary to support the FY 2018 program:



#### Appropriation Adjustments

- Maint, Utilities, Rents
   Increased by \$8,844 due to projected higher gas and electricity prices
- Supplies
   Decreased by \$87,354 due to a reduction in estimated price per gallon for fuel



## County Maintenance of Roads Budgeted Positions

| Title                | Grade | Pay Range        | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|----------------------|-------|------------------|-------------|-------------|-------------|--------------|----------------|
| Administration       |       |                  |             |             |             |              |                |
| Account Clerk 2      | 7     | 41,709 - 46,097  | 2           | 2           | 2           | 1            | -1             |
| Account Clerk 3      | 8     | 45,361 - 50,156  | 1           | 1           | 1           | 1            | 0              |
| Accountant 1         | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |
| Admin Aide           | 7     | 41,709 - 46,097  | 1           | 1           | 1           | 1            | 0              |
| Admin Assistant      | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |
| Admin Dir (Transp)   | 34    | 70,505 - 93,466  | 0           | 0           | 1           | 0            | 0              |
| Admin Dir (Transp)   | 32    | 58,691 - 77,804  | 0           | 0           | 0           | 1            | 1              |
| Admin Dir (Transp)   | 31    | 53,556 - 70,998  | 1           | 1           | 0           | 0            | -1             |
| Clerk 2              | 5     | 35,764 - 39,491  | 1           | 1           | 1           | 1            | 0              |
| Comm Of Transport    | 37    | 92,895 - 123,148 | 1           | 1           | 1           | 1            | 0              |
| Dep Comm Trans-Hgh   | 35    | 77,287 - 102,457 | 1           | 1           | 1           | 1            | 0              |
| Project Coord        | 31    | 53,556 - 70,998  | 0           | 0           | 1           | 1            | 1              |
| Public Info Spec     | 11    | 56,606 - 62,649  | 1           | 1           | 1           | 1            | 0              |
| Safety Officer       | 11    | 56,606 - 62,649  | 0           | 1           | 1           | 1            | 0              |
| Secretary            | 24    | 37,200 - 49,314  | 1           | 1           | 1           | 1            | 0              |
| Sr Manage Analyst    | 33    | 64,324 - 85,272  | 1           | 1           | 1           | 1            | 0              |
| Sr Motor Equip Disp  | 7     | 41,709 - 46,097  | 1           | 1           | 1           | 1            | 0              |
| Tran Opers Officer   | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |
| Administration Total |       |                  | 15          | 16          | 17          | 16           | 0              |
| Engineering          |       |                  |             |             |             |              |                |
| Civil Eng/Lnd Survey | 15    | 81,205 - 89,981  | 1           | 1           | 1           | 1            | 0              |
| Civil Engineer 1     | 11    | 56,606 - 62,649  | 4           | 4           | 4           | 4            | 0              |
| Civil Engineer 2     | 13    | 66,768 - 73,941  | 6           | 6           | 6           | 5            | -1             |
| Civil Engineer 3     | 15    | 81,205 - 89,981  | 3           | 3           | 3           | 3            | 0              |
| Dep Comm Trans-Engin | 35    | 77,287 - 102,457 | 1           | 1           | 1           | 1            | 0              |
| Engineering Aide 1   | 5     | 35,764 - 39,491  | 1           | 1           | 1           | 1            | 0              |
| Engineering Aide 2   | 7     | 41,709 - 46,097  | 2           | 2           | 2           | 2            | 0              |
| Engineering Aide 3   | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |
| Engineering Total    |       |                  | 19          | 19          | 19          | 18           | -1             |
| Maintenance Of Roads |       |                  |             |             |             |              |                |
| Bridge Cons Supv     | 10    | 52,953 - 58,590  | 1           | 1           | 1           | 1            | 0              |
| Bridge Mtce Crew Ldr | 9     | 49,276 - 54,505  | 1           | 1           | 1           | 1            | 0              |
| Heavy Equip Mech 1   | 8     | 45,361 - 50,156  | 6           | 6           | 6           | 6            | 0              |
| Heavy Equip Mech 2   | 9     | 49,276 - 54,505  | 6           | 6           | 6           | 6            | 0              |
| Heavy Equip Mech C L | 11    | 56,606 - 62,649  | 1           | 1           | 1           | 1            | 0              |
| Highway Mtce Supv    | 34    | 70,505 - 93,466  | 2           | 2           | 2           | 2            | 0              |

## County Maintenance of Roads Budgeted Positions

| Title                      | Grade | Pay Range       | 2016<br>Act | 2017<br>Mod | 2018<br>Exe | 2018<br>Adpt | Adpt<br>vs Mod |
|----------------------------|-------|-----------------|-------------|-------------|-------------|--------------|----------------|
| Highway Sect Cr Ldr        | 11    | 56,606 - 62,649 | 4           | 4           | 4           | 4            | 0              |
| Highway Shift Supv         | 9     | 49,276 - 54,505 | 5           | 5           | 5           | 5            | 0              |
| Inv Ctl Supv               | 8     | 45,361 - 50,156 | 1           | 1           | 1           | 1            | 0              |
| Labor Crew Leader          | 8     | 45,361 - 50,156 | 14          | 14          | 14          | 14           | 0              |
| Laborer 1                  | 1     | 29,197 - 32,196 | 6           | 6           | 6           | 6            | 0              |
| Mason                      | 8     | 45,361 - 50,156 | 2           | 2           | 2           | 2            | 0              |
| Motor Equip Dispatch       | 4     | 33,324 - 36,781 | 4           | 4           | 4           | 4            | 0              |
| Motor Equip Oper 1         | 5     | 35,764 - 39,491 | 64          | 64          | 64          | 64           | 0              |
| Motor Equip Oper 2         | 6     | 38,816 - 42,882 | 26          | 26          | 26          | 26           | 0              |
| Motor Equip Oper 3         | 7     | 41,709 - 46,097 | 3           | 8           | 8           | 8            | 0              |
| Mtce Supv (Trans)          | 33    | 64,324 - 85,272 | 1           | 1           | 1           | 1            | 0              |
| Mtce Worker 2              | 9     | 49,276 - 54,505 | 1           | 1           | 1           | 1            | 0              |
| Safety Trng Ins            | 9     | 49,276 - 54,505 | 1           | 2           | 2           | 2            | 0              |
| Stock Attendant            | 2     | 30,426 - 33,561 | 3           | 3           | 3           | 3            | 0              |
| Stock Clerk                | 4     | 33,324 - 36,781 | 2           | 2           | 2           | 2            | 0              |
| Traf Sig Repr Wrkr 1       | 6     | 38,816 - 42,882 | 5           | 5           | 5           | 4            | -1             |
| Traf Sign Repr Supv        | 10    | 52,953 - 58,590 | 1           | 1           | 1           | 1            | 0              |
| Traf Sign Repr Wkr 2       | 8     | 45,361 - 50,156 | 4           | 4           | 4           | 4            | 0              |
| Welder                     | 8     | 45,361 - 50,156 | 2           | 2           | 2           | 2            | 0              |
| Maintenance Of Roads Total |       |                 | 166         | 172         | 172         | 171          | -1             |
| Authorized Positions       |       |                 | 200         | 207         | 208         | 205          | -2             |

#### Transportation

#### **Program Narrative**

|                                    | 2018              |                  |                    |  |  |  |
|------------------------------------|-------------------|------------------|--------------------|--|--|--|
|                                    | Adopted           |                  |                    |  |  |  |
|                                    | Expenses<br>Total | Local<br>Dollars | Funded<br>Staffing |  |  |  |
| Transportation Total               | 49,449,345        | 0                | 168                |  |  |  |
| D931030-Maintenance of Roads       | 29,492,203        | 0                | 142                |  |  |  |
| D9310100000-Administration         | 12,170,764        | 0                | 11                 |  |  |  |
| D9310200000-Engineering            | 1,467,474         | 0                | 15                 |  |  |  |
| D932000000-Road Machinery Expenses | 6,318,904         | 0                | 0                  |  |  |  |

**Administration:** Administrative expenses for the Department of Transportation, including overall interdepartmental costs, and debt.

Engineering: Provide engineering services for the Department of Transportation to maintain the County highway system of 800+ miles of roadways. Functions and activities include issuance of highway work and access permits, review of planning board cases, highway and drainage design and construction engineering, bridge design and construction engineering survey activities, provision of technical services for highway maintenance activities, preparation of right-of-way maps and acquisition of right-of-way, litigation investigation, oversight of consultants for bridge design and bridge and highway construction inspection contracts, contact management of various highway contracts.

Maintenance of Roads: Maintenance of 800+ miles of County roads, culverts, shoulders and rights-of-way, as well as the 210 bridges in the County system. This includes snow and ice removal costs, and local operating and New York State Consolidated Local Street and Highway Improvement Program (CHIPS) funding for capital projects.

# Debt Service and Capital Planning

Section 6

## In This Section

| Capital Improvement Plan (CIP)See separate 2018-2023 Capital In | nprovement Plan |
|---|-----------------|
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#### **Debt Service**

Several methods are available to finance capital improvement projects and other authorized activities. Onondaga County, like most governmental units, borrows money in order to acquire land and equipment, construct buildings, and make renovations and improvements. The cost of these capital projects are normally financed by the issuance of debt obligations which are then repaid over several years along with the interest incurred on the borrowings. An amount is included in the County's annual operating budget to make these payments, which is defined as "debt service". This policy enables the cost of these capital assets to be borne by the present and future taxpayers receiving the benefit of the capital assets or improvements.

The use of debt, usually through the issuance of bonds, to finance capital projects has several advantages. Primarily, it allows the County to obtain for current use a capital facility that would go beyond its capacity to finance on a pay-as-you-go basis. In addition, the flexibility associated with the repayment of bonds allows the County to smooth out its expenditure pattern over a period of several years. The structure of the principal payments cumulatively effects both interest payments and subsequently the County's operating budget.

In general, the State Legislature has granted the power and defined the procedure for the County to borrow by the enactment of the Local Finance Law. Pursuant to the Local Finance Law, its Charter and the County Law, the County authorizes the issuance of bonds by the adoption of a bond resolution, which must be approved by at least two-thirds of the members of the County Legislature. Through the bond resolutions, the County Legislature delegates to the Chief Fiscal Officer the power to authorize and sell bond anticipation notes in anticipation of authorized bonds.

Each bond resolution authorizes the construction, acquisition or installation of the object or purpose to be financed, the plan of financing, the amount of money being borrowed, and the Period of Probable Usefulness (PPU), which ties in with the maximum maturity of the bonds subject to legal restrictions. Within these bonding requirements, the County has considerable flexibility in its borrowing program and can issue two basic forms of debt instruments: Serial Bonds (Bonds) and Bond Anticipation Notes (BANs). BANs, due to their short term (12 months or less), are used to facilitate borrowing for projects that have a PPU of 5 years or less, or are relatively small in amount or otherwise inappropriate for long-term borrowing.

In addition, BANs allow the County the option of conversion to Serial Bonds when interest rates are most beneficial for long-term debt. Statutory law in New York permits BANs to be renewed each year provided annual principal installments are made prior to the second renewal, if the principal is not paid off after the fourth renewal (5 years from the original date of borrowing), the BAN must be converted to a Serial Bond. There is an exception to the 4-time renewal limitation on BANs for Special District Borrowing for Water Environment Protection and Water. BANs may be renewed indefinitely for Special Districts as long as they do not violate the assigned PPU.

The Local Finance Law contains provisions providing the County with power to issue certain other short-term general obligation indebtedness, including revenue and tax anticipation notes and budget and capital notes. Onondaga County has not used any of these short-term borrowing options since 1992.

#### **Bond Advisors**

Bond counsel and our financial advisors play an important role in the bond issuing process. They can be influential in reducing borrowing costs by advising the issuing government on how best to structure the issue and when best to go to market. They assist us in the preparation of the County's Official Statement,

insuring that it meets the legal requirements and includes the information to present the County's financial status and economic activities and comparisons.

They assist us in the application for bond ratings, which provide investors with a symbol of credit quality that is easily recognized. Through careful fiscal planning and sound financial management, Onondaga County received the following ratings: AAA by Fitch, AA+ by S&P and Aa2 by Moody's.

#### Market Factors Affecting Bonds

The market for Bonds and Notes could be affected by a variety of factors, some of which are beyond the County's control. There can be no assurance that adverse events at the state level will not occur which might affect the market price of outstanding Bonds and Notes and the market for additional debt. If a significant default or other financial crisis should occur in the affairs of the federal or state government or of any of its agencies or political subdivisions, it could impair the acceptability of obligations issued and bond ratings of borrowers, such as Onondaga County.

The traditional market for our debt has changed over the years, from primarily banks and individual investors, to the major brokerage houses and fund investors. The County looks to market conditions when scheduling its bond sale to optimize savings to the taxpayers.

#### Debt Management Planning

Onondaga County's debt management planning covers all debt issued by the County including debt wholly supported by special district fund revenues. The County's comprehensive approach to debt management includes: administrative review, emphasis on pay-as-you-go within defined limits, adherence to multiple policies established by the legislature, adherence to local finance law, and comprehensive use of bond counsel and financial advisors.

The County has been proactive in making debt management a priority. In 2009, the County took advantage of the available incentives and issued Build America Bonds (BAB's) and Recovery Zone Bonds (RZ's) totaling \$22.4 million. Over the 16 year life of the BAB's the County expected to realize the Federal Government's 35% interest subsidy of \$3.7 million and for the 20 years of the RZ's, a 45% subsidy totaling over \$2.3 million. The Federal Government's sequestration has eliminated a percentage of the annual subsidy beginning in March 2013 extending through September 20, 2023.

As part of the 2008 budget process, the County amended its 1999 resolution that established the 10% fund balance goal. The calculation for General Fund revenues was formally adjusted to reflect the 2006 NYS accounting change for sales tax passed-through to other municipalities. Since the County ended 2006 with its fund balance at 12.9% of General Fund revenues, the 2008 budget allocated \$8 million to fund projects for which the County had not yet borrowed. That provided approximately 15 years of \$750,000 annual tax relief.

The County actively monitors its outstanding debt, reviewing candidates for refunding. Taking advantage of the lowest interest-rate environment in forty years, the County over the past four years has refunded multiple debt issuances which include: approximately \$19.6 million of its bonds in June 2014 saving \$1.2 million, \$11.3 million in June 2015 saving an additional \$864 thousand through 2027, and \$33.88 million in November 2016 saving \$3.75 million through 2030.

The County has established the following policies to guide its management of debt (calculations based on 2018 Budget):

- 1. Debt service costs paid through the General Fund will not exceed 5.5% of total General Fund revenue. For 2018, debt service costs are 4.45% of revenues.
- 2. The County's total net direct indebtedness will not exceed \$700 per capita or 1.5% of the full valuation of taxable property in the County.
- 3. Net general fund indebtedness is \$546 per capita and 0.916% of the County's full valuation. (Population source is 2010 U. S. Census Bureau)
- 4. Rapid pay down of debt will continue as a goal of the County's debt management policies, with a target of 65% of outstanding principal scheduled for retirement within 10 years. This goal may be modified to reflect changes in the interest rate environment, which may argue for shorter or longer retirement terms. Currently, 72% of the County's outstanding general fund debt is scheduled to be retired within 10 years.

In addition, the following capital planning and debt management strategies will continue:

Where possible, capital expenditures will be funded through pay-as-you-go programs and alternative financing mechanisms, such as state loan programs and as federal pilot projects;

Reviewing operating cost and revenue implications for all proposed capital projects as a part of the annual 60 year capital improvement planning process;

Maintaining an inventory of capital assets and developing plans to reduce maintenance costs and extend the useful life of the County's infrastructure, including the development and implementation of preventive maintenance programs.

#### Debt Management - Department of Water Environment Protection

The County has taken advantage of zero-interest short-term notes and subsidized-interest loans with the NYS Environmental Facilities Corp., as well as Federal and State grants. This is especially true for the Onondaga Lake cleanup projects.

#### **Debt Limits**

Local Finance Law prohibits the County from issuing debt in excess of the Debt Limit. The Debt Limit is 7% of the 5 year average full valuation of Taxable Real Property within the County. Total Net Indebtedness is calculated by adding the County's short and long-term debt and subtracting the legal exclusions. As of September 6, 2017 the County will have exhausted 16.25% of its Debt-Contracting Power, a minimal increase from the 15.5% in 2000. Despite the issuance of new debt the percentage of Debt-Contracting Power has increased marginally due to the use of tobacco bond revenues to defease \$115M of General Fund debt (2001 & 2005). The following table is the calculation of Total Net Indebtedness:

#### Calculation of Total Net Indebtedness (As of September 6, 2017)

5 Year Average Full Valuation of Taxable Real Property

Debt Limit (7% of 5 year average)

\$27,217,734,597

\$1,905,241,422

Outstanding Indebtedness:

Bonds \$ 607,542,023 Bond Anticipation Notes \$ 28,165,093

Outstanding Gross Indebtedness \$ 635,707,116 Less Exclusions \$ (326,073,542)

Total Net Indebtedness \$309,633,574

Net Debt-Contracting Margin \$1,596,607,848

Percentage of Debt-Contracting Power Exhausted 16.25% <sup>1</sup>

<sup>&</sup>lt;sup>1</sup> The Debt Limit of the County is computed in accordance with the provisions of Article VIII of the State Constitution and Title 9 of Article 2 of the Local Finance Law

#### Debt Limit and Debt Margin

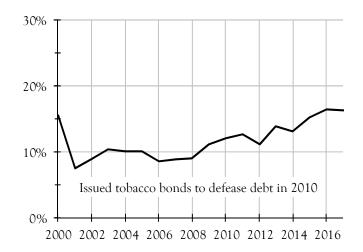
Onondaga County's use of its constitutional debt limit declined dramatically in 2001 when it defeased \$95M of general fund debt, using proceeds from tobacco revenue bonds. A second tobacco bond sale in 2005 enabled an additional \$20M in debt to be defeased. The current percentage of debt contracting power that has been exhausted is 16.25%, which is a marginal increase over the 15.5% in 2000, and down in comparison to an average of 17.8% for the years 1994 - 2000. The debt margin is more than 5 times the total net indebtedness and provides ample flexibility to continue to meet the capital needs of the County.

# 2017 Debt Limit and Debt Margin (as of September 6, 2017)

| Debt Limit                    | \$1,905,241,422 |
|-------------------------------|-----------------|
| Total Net Indebtedness        | \$309,633,574   |
| Debt Margin                   | \$1,596,607,848 |
| Percentage of Debt Limit Used | 16.25%          |

Note: The constitutional debt margin is the amount of additional debt, which a municipality may legally assume at a particular time and is calculated by subtracting the total net indebtedness from the debt limit. The debt limit is equal to 7% of the 5 year full value of taxable real property while the total net indebtedness equals total outstanding debt minus approved exclusions.

#### Percentage of Debt Limit Used



## Debt Service Summary - All Funds

2018

|                              | Countywide<br>Tax Levy | Van Duyn | Water/Ad<br>Valorem Tax | WEP/Unit<br>Charge | Total      |
|------------------------------|------------------------|----------|-------------------------|--------------------|------------|
| General Oblig. Principal     | 25,271,055             | 410,000  | 1,512,100               | 7,156,846          | 34,350,001 |
| General Oblig. Interest      | 10,256,532             | 70,525   | 1,331,756               | 3,528,753          | 15,187,566 |
| NYS EFC* Principal           | 0                      | 0        | 0                       | 12,287,895         | 12,287,895 |
| NYS EFC* Interest            | 0                      | 0        | 0                       | 4,016,888          | 4,016,888  |
| Estimated EFC* Principal     | 0                      | 0        | 0                       | 0                  | 0          |
| Estimated EFC* Interest      | 0                      | 0        | 0                       | 400,000            | 400,000    |
| Fiscal Agent Fees            | 40,530                 | 0        | 0                       | 545,169            | 585,699    |
| Debt Service Totals          | 35,568,117             | 480,525  | 2,843,856               | 27,935,551         | 66,828,049 |
| RBD/Subsidy/Other**          | 6,394,517              | 480,525  | 9,671                   | 1,928,284          | 8,812,997  |
| Charges to<br>Operating Fund | 29,173,600             | o        | 2,834,185               | 26,007,267         | 58,015,052 |

Note: WEP - Water Environment Protection (Consolidated Sanitary District and Drainage Districts)

<sup>\*</sup>EFC - Environmental Facilities Corporation, a New York State agency financing environmental projects.

<sup>\*\*</sup>Includes subsidies for BAB & RZ Bonds & Oneida Exclusivity

## Debt Service Summary - Countywide Debt Service 2018

|                               | General Obligation |            | Fiscal        | Debt<br>Service | RBD/                            | Charge to         |
|-------------------------------|--------------------|------------|---------------|-----------------|---------------------------------|-------------------|
| Department/Fund               | Principal          | Interest   | Agent<br>Fees | Totals          | Fed Subsidy<br>Other<br>Sources | Operating<br>Fund |
| Office of Environment         | 181,000            | 32,975     | 0             | 213,975         | 32,975                          | 181,000           |
| Board of Elections            | 48,019             | 6,670      | 0             | 54,689          | 0                               | 54,689            |
| Community College             | 2,590,054          | 1,411,557  | 0             | 4,001,611       | 195,429                         | 3,806,182         |
| OnCenter Complex              | 834,180            | 499,195    | 40,000        | 1,373,375       | 131,737                         | 1,241,638         |
| Information<br>Technology     | 1,581,478          | 300,406    | 0             | 1,881,884       | 78,658                          | 1,803,226         |
| Facilities                    | 3,767,960          | 1,290,816  | 530           | 5,059,306       | 349,408                         | 4,709,898         |
| Correction                    | 110,082            | 63,298     | 0             | 173,380         | 10,000                          | 163,380           |
| Sheriff/Jail                  | 250,000            | 6,250      | 0             | 256,250         | 0                               | 256,250           |
| Children &<br>Family Services | 304,663            | 126,898    | 0             | 431,561         | 0                               | 431,561           |
| Parks & Recreation            | 2,725,215          | 2,606,980  | 0             | 5,332,195       | 3,246,919                       | 2,085,276         |
| Library                       | 570,012            | 244,978    | 0             | 814,990         | 364,480                         | 450,510           |
| Transportation                | 8,517,149          | 3,117,627  | 0             | 11,634,776      | 1,887,849                       | 9,746,927         |
| Emergency Services            | 3,791,243          | 548,882    | 0             | 4,340,125       | 97,062                          | 4,243,063         |
| TOTALS                        | 25,271,055         | 10,256,532 | 40,530        | 35,568,117      | 6,394,517                       | 29,173,600        |

## Debt Service Summary - Special Districts 2018

|   | Van<br>Duyn <sup>1</sup> | Water<br>District | Consol.<br>San Dist | Meadow<br>brook<br>DD | Bear<br>Trap<br>DD | Bloody<br>Brook<br>DD | Harbor<br>Brook<br>DD | Total      |
|---|--------------------------|-------------------|---------------------|-----------------------|--------------------|-----------------------|-----------------------|------------|
| General<br>Oblig.<br>Principal            | 410,000                  | 1,512,100         | 6,564,731           | 386,115               | 14,000             | 67,000                | 125,000               | 9,078,946  |
| General<br>Oblig.<br>Interest             | 70,525                   | 1,331,756         | 3,387,745           | 84,366                | 15,597             | 22,681                | 18,364                | 4,931,034  |
| NYS EFC*<br>Principal                     | 0                        | 0                 | 12,287,895          | 0                     | 0                  | 0                     | 0                     | 12,287,895 |
| NYS EFC*<br>Interest                      | 0                        | 0                 | 4,016,888           | 0                     | 0                  | 0                     | 0                     | 4,016,888  |
| Estimated<br>EFC*<br>Principal            | 0                        | 0                 | 0                   | 0                     | 0                  | 0                     | 0                     | 0          |
| Estimated<br>EFC*<br>Interest             | 0                        | 0                 | 400,000             | 0                     | 0                  | 0                     | 0                     | 400,000    |
| Fiscal Agent<br>Fees                      | 0                        | 0                 | 545,169             | 0                     | 0                  | 0                     | 0                     | 545,169    |
| Debt<br>Service<br>Totals                 | 480,525                  | 2,843,856         | 27,202,428          | 470,481               | 29,597             | 89,681                | 143,364               | 31,259,932 |
| RBD/Fed <sup>2</sup><br>Subsidy/<br>Other | 480,525                  | 9,671             | 1,928,284           | 0                     | 0                  | 0                     | 0                     | 2,418,480  |
| Charges to<br>Operating<br>Fund           | o                        | 2,834,185         | 25,274,144          | 470,481               | 29,597             | 89,681                | 143,364               | 28,841,452 |

<sup>&</sup>lt;sup>1</sup> Van Duyn debt will be paid with proceeds of Van Duyn's sale

<sup>&</sup>lt;sup>2</sup> Includes Reserves for Bonded Debt, and BAB & RZ Subsidies

## County Indebtedness

## Authorized and Unissued

## As of September 6, 2017

| Department                   | Authorized and Unissued |
|------------------------------|-------------------------|
| Office of Environment        | 750,000                 |
| Facilities                   | 6,118,422               |
| Parks & Recreation           | 2,412,699               |
| County Clerk                 | 600,000                 |
| Children and Family Services | 253,000                 |
| Transportation               | 13,137,500              |
| Emergency Services           | 1,091,852               |
| Sheriff                      | 100,000                 |
| Community College            | 2,800,000               |
| Water Environment Protection | 138,895,510             |
|                              |                         |
| Total                        | 166,908,983             |

## Serial Bonds 2018 Debt Service

| Title of Bond                  | Final<br>Maturity | Interest<br>Rate* | Amount<br>Issued | Initial<br>Interest | 2018<br>Principal | 2018<br>Interest | Balance (P)<br>12/31/2018 |
|--------------------------------|-------------------|-------------------|------------------|---------------------|-------------------|------------------|---------------------------|
| N.Y.S. E.F.C. Bonds 1998*      | 2018              | 2.996%            | 6,030,821        | 3,386,630           | 360,000           | 2,971            | 0                         |
| N.Y.S. E.F.C. Bonds 2000*      | 2020              | 2.996%            | 1,383,178        | 881,653             | 80,000            | 3,628            | 160,000                   |
| N.Y.S. E.F.C. Bonds 2001A*     | 2020              | 2.996%            | 9,078,380        | 4,562,877           | 515,000           | 28,169           | 1,060,000                 |
| N.Y.S. E.F.C. Bonds 2001B*     | 2021              | 2.306%            | 2,195,433        | 1,108,934           | 120,000           | 6,642            | 365,000                   |
| N.Y.S. E.F.C. Bonds 2002A*     | 2021              | 4.522%            | 1,980,745        | 1,980,745           | 101,180           | 4,236            | 327,948                   |
| N.Y.S. E.F.C. Bonds 2002G*     | 2028              | 1.306%            | 14,681,217       | 5,432,687           | 630,000           | 120,905          | 5,770,000                 |
| N.Y.S. E.F.C. Bonds 2003A*     | 2022              | 4.311%            | 1,128,465        | 1,583,722           | 60,000            | 1,128            | 240,000                   |
| N.Y.S. E.F.C. Bonds 2003F*     | 2023              | 3.823%            | 4,657,961        | 1,868,010           | 255,000           | 19,588           | 1,330,000                 |
| N.Y.S. E.F.C. Bonds 2004D*     | 2024              | 4.493%            | 9,579,475        | 4,760,948           | 505,000           | 50,526           | 3,245,000                 |
| N.Y.S. E.F.C. Bonds 2005A*     | 2024              | 3.888%            | 17,469,284       | 7,080,442           | 935,000           | 56,697           | 5,995,000                 |
| N.Y.S. E.F.C. Bonds 2005B*     | 2025              | 3.689%            | 5,495,439        | 2,218,182           | 285,000           | 45,928           | 2,170,000                 |
| N.Y.S. E.F.C. Bonds 2006C*     | 2036              | 4.960%            | 44,610,657       | 44,610,657          | 1,450,000         | 732,035          | 28,580,000                |
| N.Y.S. E.F.C. Bonds 2007D*     | 2036              | 4.180%            | 41,442,558       | 26,106,369          | 1,615,000         | 471,517          | 24,490,000                |
| N.Y.S. E.F.C. Bonds 2008A&B*   | 2028              | 4.270%            | 1,645,373        | 801,562             | 80,000            | 20,923           | 900,000                   |
| General Obligation Bonds 2009A | 2029              | 3.738%            | 61,725,000       | 13,881,162          | 4,875,000         | 294,500          | 4,925,000                 |
| GO Refund Bonds 2009           | 2023              | 2.400%            | 33,345,000       | 8,234,590           | 2,105,000         | 296,056          | 6,845,000                 |
| N.Y.S. E.F.C. Bonds 2010C*     | 2030              | 2.412%            | 2,972,800        | 1,150,144           | 135,000           | 35,868           | 1,840,000                 |
| General Obligation Bonds 2010A | 2019              | 2.093%            | 31,150,000       | 7,611,076           | 3,050,000         | 226,250          | 3,000,000                 |
| GO Bonds 2010B (BAB's)         | 2026              | 4.761%            | 17,570,000       | 10,532,039          | 0                 | 828,406          | 17,570,000                |
| GO Bonds 2010B (RZ's)          | 2030              | 5.709%            | 4,905,000        | 7,021,077           | 0                 | 282,352          | 4,905,000                 |
| N.Y.S. E.F.C. Bonds 2011C*     | 2031              | 1.753%            | 15,603,494       | 6,787,783           | 720,000           | 205,405          | 10,905,000                |
| General Obligation Bonds 2011  | 2030              | 3.006%            | 33,755,000       | 11,688,907          | 2,525,000         | 164,125          | 2,525,000                 |
| N.Y.S. E.F.C. Bonds 2012B*     | 2034              | 1.015%            | 11,395,171       | 4,410,561           | 475,000           | 138,035          | 9,105,000                 |
| General Obligation Bonds 2012  | 2037              | 2.699%            | 51,425,000       | 17,994,687          | 2,900,000         | 1,347,875        | 35,350,000                |
| GO Refund Bonds 2012           | 2025              | 2.511%            | 20,615,000       | 3,844,196           | 2,355,000         | 301,913          | 5,925,000                 |
| N.Y.S. E.F.C. Bonds 2012E*     | 2032              | 0.779%            | 4,100,953        | 1,238,401           | 185,000           | 41,830           | 3,045,000                 |
| General Obligation Bonds 2013  | 2033              | 3.169%            | 67,870,000       | 30,461,070          | 5,500,000         | 2,467,500        | 47,925,000                |
| N.Y.S. E.F.C. Bonds 2014D*     | 2044              | 0.622%            | 128,800,968      | 79,460,686          | 3,620,000         | 1,993,826        | 114,675,000               |
| General Obligation Bonds 2014  | 2034              | 2.632%            | 34,800,000       | 12,060,823          | 2,225,000         | 713,875          | 26,600,000                |
| GO Refund Bonds 2014           | 2036              | 2.194%            | 19,600,000       | 5,951,257           | 2,900,000         | 1,169,938        | 14,515,000                |
| General Obligation Bonds 2015  | 2045              | 3.433%            | 79,900,000       | 46,215,073          | 2,430,000         | 2,998,581        | 75,105,000                |
| GO Refund Bonds 2015           | 2027              | 2.215%            | 11,370,000       | 3,592,519           | 1,295,000         | 461,625          | 10,065,000                |
| QECB 2015                      | 2025              | 3.500%            | 2,650,000        | 1,041,161           | 265,000           | 104,145          | 1,855,000                 |
| General Obligation Bonds 2016  | 2036              | 2.080%            | 26,500,000       | 7,770,442           | 1,920,000         | 911,731          | 24,580,000                |
| GO Refund Bonds 2016           | 2030              | 1.719%            | 35,885,000       | 10,716,026          | 5,001             | 1,543,694        | 35,555,000                |
| General Obligation Bonds 2017  | 2037              | 2.762%            | 21,780,000       | 8,219,576           | 0                 | 1,075,001        | 21,780,000                |
| N.Y.S. E.F.C Bonds             | 2037              | 2.479%            | 3,886,715        | 524,856             | 161,715           | 37,030           | 3,570,000                 |
| TOTAL:                         |                   |                   | 882,984,087      | 406,791,530         | 46,637,896        | 19,204,454       | 556,797,948               |

<sup>\*</sup>Interest Rates for General Obligation Bonds are based on the True Interest Costs, while rates for EFC Loans are based on the budget year coupon per maturity

|                                    | Year Final Interest |        | 2018 Serial Bond Payments |       |           |           |           |
|------------------------------------|---------------------|--------|---------------------------|-------|-----------|-----------|-----------|
|                                    | No.                 | Issued | Maturity                  | Rate  | Principal | Interest  | Total     |
| Office of Environment              |                     |        |                           |       |           |           |           |
| General Obligation Bonds           | 830                 | 2016   | 2036                      | 2.08% | 181,000   | 32,975    | 213,975   |
| Total: Office of Environment       |                     |        |                           |       | 181,000   | 32,975    | 213,975   |
| Board of Elections                 |                     |        |                           |       |           |           |           |
| General Obligation Bonds           | 770                 | 2011   | 2030                      | 5.00% | 48,000    | 3,120     | 51,120    |
| General Obligation Refunding Bonds | 831                 | 2016   | 2030                      | 1.00% | 19        | 3,550     | 3,569     |
| Total: Board of Elections          |                     |        |                           |       | 48,019    | 6,670     | 54,689    |
| Onondaga Community College         |                     |        |                           |       |           |           |           |
| General Obligation Bonds, Series A | 740                 | 2009   | 2029                      | 3.74% | 295,000   | 17,700    | 312,700   |
| General Obligation Bonds, Series A | 760                 | 2010   | 2019                      | 2.09% | 330,000   | 25,250    | 355,250   |
| GO Bonds, Series B (Bab's)         | 761                 | 2010   | 2026                      | 4.76% | 0         | 134,344   | 134,344   |
| GO Bonds, Series B (Rz's)          | 762                 | 2010   | 2030                      | 5.71% | 0         | 107,924   | 107,924   |
| General Obligation Bonds           | 770                 | 2011   | 2030                      | 3.01% | 362,000   | 23,450    | 385,450   |
| General Obligation Bonds           | 780                 | 2012   | 2030                      | 2.70% | 68,000    | 36,760    | 104,760   |
| General Obligation Refunding Bonds | 790                 | 2012   | 2025                      | 2.51% | 147,000   | 50,253    | 197,253   |
| General Obligation Bonds           | 800                 | 2013   | 2033                      | 3.17% | 540,000   | 258,250   | 798,250   |
| General Obligation Bonds           | 810                 | 2014   | 2034                      | 2.63% | 115,000   | 37,325    | 152,325   |
| General Obligation Refunding Bonds | 811                 | 2014   | 2026                      | 2.19% | 223,400   | 96,010    | 319,410   |
| General Obligation Bonds           | 820                 | 2015   | 2045                      | 3.43% | 1,900     | 1,689     | 3,589     |
| General Obligation Refunding Bonds | 821                 | 2015   | 2027                      | 2.22% | 297,370   | 99,519    | 396,889   |
| General Obligation Bonds           | 830                 | 2016   | 2036                      | 2.08% | 210,000   | 160,001   | 370,001   |
| General Obligation Refunding Bonds | 831                 | 2016   | 2033                      | 1.00% | 384       | 316,024   | 316,408   |
| General Obligation Bonds           | 840                 | 2017   | 2037                      | 0.00% | 0         | 47,058    | 47,058    |
| Total: Community College           |                     |        |                           |       | 2,590,054 | 1,411,557 | 4,001,611 |
| Correction                         |                     |        |                           |       |           |           |           |
| General Obligation Bonds, Series A | 740                 | 2009   | 2029                      | 3.74% | 100,000   | 6,000     | 106,000   |
| General Obligation Bonds           | 800                 | 2013   | 2033                      | 3.17% | 10,000    | 250       | 10,250    |
| General Obligation Refunding Bonds | 831                 | 2016   | 2030                      | 1.00% | 82        | 57,048    | 57,130    |
| Total: Corrections                 |                     |        |                           |       | 110,082   | 63,298    | 173,380   |

|                                    |     | Year   | Final    | Interest | 2018 Serial Bond Payr |           | ments     |  |
|------------------------------------|-----|--------|----------|----------|-----------------------|-----------|-----------|--|
|                                    | No. | Issued | Maturity | Rate     | Principal             | Interest  | Total     |  |
| OnCenter Complex                   |     |        |          |          |                       |           |           |  |
| General Obligation Bonds, Series A | 740 | 2009   | 2029     | 3.74%    | 409,000               | 26,140    | 435,140   |  |
| General Obligation Bonds, Series A | 760 | 2010   | 2019     | 2.09%    | 135,000               | 10,625    | 145,625   |  |
| GO Bonds, Series B (Bab's)         | 761 | 2010   | 2026     | 4.76%    | 0                     | 52,535    | 52,535    |  |
| GO Bonds, Series B (Rz's)          | 762 | 2010   | 2030     | 5.71%    | 0                     | 39,143    | 39,143    |  |
| General Obligation Bonds           | 770 | 2011   | 2030     | 3.01%    | 50,000                | 3,250     | 53,250    |  |
| General Obligation Bonds           | 780 | 2012   | 2024     | 2.70%    | 18,000                | 6,500     | 24,500    |  |
| General Obligation Refunding Bonds | 790 | 2012   | 2024     | 2.51%    | 75,000                | 15,995    | 90,995    |  |
| General Obligation Bonds           | 800 | 2013   | 2033     | 3.17%    | 50,000                | 40,850    | 90,850    |  |
| General Obligation Bonds           | 820 | 2015   | 2045     | 3.43%    | 20,900                | 18,888    | 39,788    |  |
| General Obligation Bonds           | 830 | 2016   | 2036     | 2.08%    | 75,924                | 57,173    | 133,097   |  |
| General Obligation Refunding Bonds | 831 | 2016   | 2030     | 0.00%    | 356                   | 228,096   | 228,452   |  |
| Total: OnCenter Complex            |     |        |          |          | 834,180               | 499,195   | 1,333,375 |  |
|                                    |     |        |          |          |                       |           |           |  |
| Information Technology             |     |        |          | 2 210/   |                       |           | .=        |  |
| General Obligation Bonds           | 770 | 2011   | 2030     | 3.01%    | 450,000               | 29,250    | 479,250   |  |
| General Obligation Bonds           | 780 | 2012   | 2021     | 2.70%    | 500,000               | 90,500    | 590,500   |  |
| General Obligation Bonds           | 800 | 2013   | 2033     | 3.17%    | 590,000               | 108,000   | 698,000   |  |
| General Obligation Bonds           | 820 | 2015   | 2045     | 3.43%    | 41,300                | 37,358    | 78,658    |  |
| General Obligation Refunding Bonds | 831 | 2016   | 2030     | 0.00%    | 178                   | 35,298    | 35,476    |  |
| Total: Information Technology      |     |        |          |          | 1,581,478             | 300,406   | 1,881,884 |  |
| Facilities Management              |     |        |          |          |                       |           |           |  |
| General Obligation Bonds, Series A | 740 | 2009   | 2029     | 3.74%    | 181,000               | 10,860    | 191,860   |  |
| General Obligation Refunding Bonds | 750 | 2009   | 2023     | 2.40%    | 1,744,000             | 261,306   | 2,005,306 |  |
| General Obligation Bonds           | 780 | 2012   | 2032     | 2.70%    | 300,000               | 206,950   | 506,950   |  |
| General Obligation Refunding Bonds | 790 | 2012   | 2025     | 2.51%    | 270,000               | 40,218    | 310,218   |  |
| General Obligation Bonds           | 800 | 2013   | 2033     | 3.17%    | 290,000               | 104,550   | 394,550   |  |
| General Obligation Bonds           | 810 | 2014   | 2034     | 2.63%    | 370,000               | 254,313   | 624,313   |  |
| General Obligation Refunding Bonds | 811 | 2014   | 2026     | 2.19%    | 166,400               | 64,535    | 230,935   |  |
| General Obligation Bonds           | 820 | 2015   | 2045     | 3.43%    | 66,300                | 59,324    | 125,624   |  |
| General Obligation Refunding Bonds | 821 | 2015   | 2027     | 2.22%    | 115,111               | 41,137    | 156,248   |  |
| QECB                               | 822 | 2015   | 2025     | 3.50%    | 265,000               | 104,145   | 369,145   |  |
| General Obligation Refunding Bonds | 831 | 2016   | 2030     | 0.00%    | 149                   | 56,113    | 56,262    |  |
| General Obligation Bonds           | 840 | 2017   | 2037     | 0.00%    | 0                     | 87,365    | 87,365    |  |
| Total: Facilities                  |     |        |          |          | 3,767,960             | 1,290,816 | 5,058,776 |  |

|                                     |     | Year   | Final    | Interest | 2018 Serial Bond Payments |           |           |
|-------------------------------------|-----|--------|----------|----------|---------------------------|-----------|-----------|
|                                     | No. | Issued | Maturity | Rate     | Principal                 | Interest  | Total     |
| Sheriff                             |     |        |          |          |                           |           |           |
| General Obligation Bonds            | 800 | 2013   | 2033     | 3.17%    | 210,000                   | 5,250     | 215,250   |
| General Obligation Refunding Bonds  | 811 | 2014   | 2026     | 2.19%    | 40,000                    | 1,000     | 41,000    |
| Total: Sheriff/Jail                 |     |        |          |          | 250,000                   | 6,250     | 256,250   |
|                                     |     |        |          |          |                           |           |           |
|                                     |     |        |          |          |                           |           |           |
| Children and Family Services        |     |        |          |          |                           |           |           |
| General Obligation Refunding Bonds  | 811 | 2014   | 2026     | 2.19%    | 256,700                   | 105,445   | 362,145   |
| General Obligation Refunding Bonds  | 821 | 2015   | 2027     | 2.22%    | 47,963                    | 21,453    | 69,416    |
| Total: Children and Family Services |     |        |          |          | 304,663                   | 126,898   | 431,561   |
|                                     |     |        |          |          |                           |           |           |
| Parks & Recreation                  |     |        |          |          |                           |           |           |
| General Obligation Bonds, Series A  | 740 | 2009   | 2029     | 3.74%    | 80,000                    | 4,800     | 84,800    |
| General Obligation Bonds, Series A  | 760 | 2010   | 2019     | 2.09%    | 320,000                   | 24,250    | 344,250   |
| GO Bonds, Series B (Bab's)          | 761 | 2010   | 2026     | 4.76%    | 0                         | 93,669    | 93,669    |
| GO Bonds, Series B (Rz's)           | 762 | 2010   | 2030     | 5.71%    | 0                         | 41,445    | 41,445    |
| General Obligation Bonds            | 770 | 2011   | 2030     | 3.01%    | 375,000                   | 24,375    | 399,375   |
| General Obligation Bonds            | 780 | 2012   | 2027     | 2.70%    | 217,000                   | 98,260    | 315,260   |
| General Obligation Bonds            | 800 | 2013   | 2033     | 3.17%    | 300,000                   | 177,500   | 477,500   |
| General Obligation Bonds            | 810 | 2014   | 2034     | 2.63%    | 120,000                   | 62,050    | 182,050   |
| General Obligation Bonds            | 820 | 2015   | 2045     | 3.43%    | 1,160,000                 | 1,849,963 | 3,009,963 |
| General Obligation Bonds            | 830 | 2016   | 2036     | 2.08%    | 153,000                   | 115,865   | 268,865   |
| General Obligation Refunding Bonds  | 831 | 2016   | 2030     | 0.00%    | 215                       | 77,391    | 77,606    |
| General Obligation Bonds            | 840 | 2017   | 2037     | 0.00%    | 0                         | 37,412    | 37,412    |
| Total: Parks & Recreation           |     |        |          |          | 2,725,215                 | 2,606,980 | 5,332,195 |
|                                     |     |        |          |          |                           |           |           |
| Library                             |     |        |          |          |                           |           |           |
| General Obligation Bonds            | 770 | 2011   | 2030     | 3.01%    | 30,000                    | 1,950     | 31,950    |
| General Obligation Bonds            | 780 | 2012   | 2020     | 2.70%    | 265,000                   | 32,750    | 297,750   |
| General Obligation Bonds            | 800 | 2013   | 2033     | 2.17%    | 170,000                   | 114,650   | 284,650   |
| General Obligation Bonds            | 820 | 2015   | 2045     | 3.43%    | 105,000                   | 94,481    | 199,481   |
| General Obligation Refunding Bonds  | 831 | 2016   | 2030     | 0.00%    | 12                        | 1,148     | 1,160     |
| Total: Library                      |     |        |          |          | 570,012                   | 244,979   | 814,991   |

|                                    |     | Year   | Final    | Interest | 2018 Serial Bond Payments |           | yments     |
|------------------------------------|-----|--------|----------|----------|---------------------------|-----------|------------|
|                                    | No. | Issued | Maturity | Rate     | Principal                 | Interest  | Total      |
| Transportation (County Road Fund)  |     |        |          |          |                           |           |            |
| General Obligation Bonds, Series A | 740 | 2009   | 2029     | 3.38%    | 340,000                   | 20,200    | 360,200    |
| General Obligation Bonds, Series A | 760 | 2010   | 2019     | 2.09%    | 1,465,000                 | 111,625   | 1,576,625  |
| GO Bonds, Series B (Bab's)         | 761 | 2010   | 2026     | 4.76%    | 0                         | 409,430   | 409,430    |
| GO Bonds, Series B (Rz's)          | 762 | 2010   | 2030     | 5.71%    | 0                         | 16,706    | 16,706     |
| General Obligation Bonds           | 770 | 2011   | 2030     | 3.01%    | 1,100,000                 | 71,580    | 1,171,580  |
| General Obligation Bonds           | 780 | 2012   | 2032     | 2.70%    | 769,000                   | 337,415   | 1,106,415  |
| General Obligation Refunding Bonds | 790 | 2012   | 2024     | 2.51%    | 1,604,000                 | 124,166   | 1,728,166  |
| General Obligation Bonds           | 800 | 2013   | 2033     | 3.17%    | 590,000                   | 363,350   | 953,350    |
| General Obligation Bonds           | 810 | 2014   | 2034     | 2.63%    | 1,242,000                 | 370,875   | 1,612,875  |
| General Obligation Refunding Bonds | 811 | 2014   | 2026     | 2.19%    | 605,600                   | 83,112    | 688,712    |
| General Obligation Bonds           | 820 | 2015   | 2045     | 3.43%    | 285,000                   | 258,325   | 543,325    |
| General Obligation Refunding Bonds | 821 | 2015   | 2027     | 2.22%    | 86,333                    | 16,357    | 102,690    |
| General Obligation Bonds           | 830 | 2016   | 2036     | 2.08%    | 429,500                   | 249,279   | 678,779    |
| General Obligation Refunding Bonds | 831 | 2016   | 2030     | 0.00%    | 716                       | 325,117   | 325,833    |
| General Obligation Bonds           | 840 | 2017   | 2037     | 0.00%    | 0                         | 360,090   | 360,090    |
| Total: Transportation              |     |        |          |          | 8,517,149                 | 3,117,627 | 11,634,776 |
| Emergency Services                 |     |        |          |          |                           |           |            |
| General Obligation Bonds, Series A | 740 | 2009   | 2029     | 3.74%    | 3,050,000                 | 183,000   | 3,233,000  |
| General Obligation Bonds, Series A | 760 | 2010   | 2019     | 2.09%    | 215,000                   | 9,875     | 224,875    |
| GO Bonds, Series B (Bab's)         | 761 | 2010   | 2026     | 4.76%    | 0                         | 17,325    | 17,325     |
| General Obligation Bonds           | 810 | 2014   | 2034     | 2.63%    | 171,000                   | 14,025    | 185,025    |
| General Obligation Refunding Bonds | 811 | 2014   | 2026     | 2.19%    | 261,400                   | 40,269    | 301,669    |
| General Obligation Bonds           | 820 | 2015   | 2045     | 3.43%    | 14,600                    | 13,216    | 27,816     |
| General Obligation Refunding Bonds | 821 | 2015   | 2027     | 2.22%    | 76,741                    | 10,206    | 86,947     |
| General Obligation Refunding Bond  | 831 | 2016   | 2030     | 0.00%    | 2,502                     | 202,981   | 205,483    |
| General Obligation Bonds           | 840 | 2017   | 2040     | 0.00%    |                           | 57,985    | 57,985     |
| TOTAL: Emergency Services          |     |        |          |          | 3,791,243                 | 548,882   | 4,340,125  |
| Van Duyn                           |     |        |          |          |                           |           |            |
| General Obligation Bonds, Series A | 760 | 2010   | 2019     | 2.09%    | 300,000                   | 23,250    | 323,250    |
| GO Bonds, Series B (Bab's)         | 761 | 2010   | 2026     | 4.48%    | 0                         | 14,025    | 14,025     |
| General Obligation Bonds           | 800 | 2013   | 2033     | 3.17%    | 110,000                   | 33,250    | 143,250    |
| Total: Van Duyn                    |     |        |          |          | 410,000                   | 70,525    | 480,525    |

|                                     |     | Year   | Final    | Interest | 2018 Serial Bond Pay |           | yments     |
|-------------------------------------|-----|--------|----------|----------|----------------------|-----------|------------|
|                                     | No. | Issued | Maturity | Rate     | Principal            | Interest  | Total      |
| Consolidated Sanitary District      |     |        |          |          |                      |           |            |
| N.Y.S. E.F.C. 1998 Series B Bonds   | 595 | 1998   | 2018     | 3.00%    | 360,000              | 2,971     | 362,971    |
| N.Y.S. E.F.C. 2000 Series A Bonds   | 615 | 2000   | 2020     | 3.00%    | 80,000               | 3,628     | 83,628     |
| N.Y.S. E.F.C. 2001 Series A Bonds   | 625 | 2001   | 2020     | 3.00%    | 515,000              | 28,169    | 543,169    |
| N.Y.S. E.F.C. 2001 Series B Bonds   | 635 | 2001   | 2021     | 2.31%    | 120,000              | 6642      | 126,642    |
| N.Y.S. E.F.C. 2002 Series A Bonds   | 645 | 2002   | 2021     | 4.52%    | 101,180              | 4236      | 105,416    |
| N.Y.S. E.F.C. 2002 Series G Bonds   | 655 | 2002   | 2028     | 1.31%    | 630,000              | 120,905   | 750,905    |
| N.Y.S. E.F.C. 2003 Series A Bonds   | 665 | 2003   | 2022     | 4.31%    | 60,000               | 1,128     | 61,128     |
| N.Y.S. E.F.C. 2003 Series F Bonds   | 675 | 2003   | 2023     | 3.82%    | 255,000              | 19,588    | 274,588    |
| N.Y.S. E.F.C. 2004 Series D Bonds   | 685 | 2004   | 2024     | 4.49%    | 505,000              | 50,526    | 555,526    |
| N.Y.S. E.F.C. 2005 Series A Bonds   | 695 | 2005   | 2024     | 3.89%    | 935,000              | 56,697    | 991,697    |
| N.Y.S. E.F.C. 2005 Series B Bonds   | 705 | 2005   | 2025     | 3.69%    | 285,000              | 45,928    | 330,928    |
| N.Y.S. E.F.C. 2006 Series C Bonds   | 715 | 2006   | 2036     | 4.96%    | 1,450,000            | 732,035   | 2,182,035  |
| N.Y.S. E.F.C. 2007 Series D Bonds   | 725 | 2007   | 2036     | 4.18%    | 1,615,000            | 471,517   | 2,086,517  |
| N.Y.S. E.F.C. 2008 Series A&B Bonds | 735 | 2008   | 2028     | 4.27%    | 80,000               | 20,923    | 100,923    |
| General Obligation Bonds, Series A  | 740 | 2009   | 2029     | 3.74%    | 415,000              | 25,500    | 440,500    |
| N.Y.S. E.F.C. 2010 Series C Bonds   | 755 | 2010   | 2030     | 2.41%    | 135,000              | 35,868    | 170,868    |
| General Obligation Bonds, Series A  | 760 | 2010   | 2019     | 2.09%    | 285,000              | 21,375    | 306,375    |
| GO Bonds, Series B (BAB's)          | 761 | 2010   | 2026     | 4.76%    | 0                    | 107,078   | 107,078    |
| GO Bonds, Series B (RZ's)           | 762 | 2010   | 2030     | 5.71%    | 0                    | 77,134    | 77,134     |
| N.Y.S. E.F.C. 2011 Series C Bonds   | 765 | 2011   | 2031     | 1.75%    | 720,000              | 205,405   | 925,405    |
| General Obligation Bonds            | 770 | 2011   | 2030     | 3.01%    | 110,000              | 7,150     | 117,150    |
| N.Y.S. E.F.C. 2012 Series B Bonds   | 775 | 2012   | 2034     | 1.02%    | 475,000              | 138,035   | 613,035    |
| General Obligation Bonds            | 780 | 2012   | 2032     | 2.70%    | 466,000              | 294,270   | 760,270    |
| General Obligation Refunding Bonds  | 790 | 2012   | 2025     | 2.51%    | 162,000              | 41,854    | 203,854    |
| N.Y.S. E.F.C. 2012 Series E Bonds   | 795 | 2012   | 2032     | 0.78%    | 185,000              | 41,830    | 226,830    |
| General Obligation Bonds            | 800 | 2013   | 2033     | 3.17%    | 2,010,000            | 685,650   | 2,695,650  |
| N.Y.S. E.F.C. 2014 Series B Bonds   | 805 | 2014   | 2044     | 0.62%    | 3,620,000            | 1,993,826 | 5,613,826  |
| General Obligation Bonds            | 810 | 2014   | 2034     | 2.63%    | 655,000              | 296,525   | 951,525    |
| General Obligation Refunding Bonds  | 811 | 2014   | 2026     | 2.19%    | 574,400              | 263,916   | 838,316    |
| General Obligation Bonds            | 820 | 2015   | 2045     | 3.34%    | 505,000              | 457,550   | 962,550    |
| General Obligation Refunding Bonds  | 821 | 2015   | 2027     | 2.22%    | 556,371              | 223,060   | 779,431    |
| General Obligation Bonds            | 830 | 2016   | 2036     | 2.08%    | 825,576              | 262,519   | 1,088,095  |
| General Obligation Refunding Bonds  | 831 | 2016   | 2030     | 0.00%    | 384                  | 239,300   | 239,684    |
| N.Y.S E.F.G 2016 Series B Bonds     | 815 | 2016   | 2037     | 0.00%    | 161,715              | 37,030    | 198,745    |
| General Obligation Bonds            | 840 | 2017   | 2037     | 0.00%    | 0                    | 384,864   | 384,864    |
| Total: Consol. Sanitary District    |     |        |          |          | 18,852,626           | 7,404,632 | 26,257,258 |

|                                    |     | Year   | Final    | Interest | 2018 Serial Bond Payments |            |            |
|------------------------------------|-----|--------|----------|----------|---------------------------|------------|------------|
|                                    | No. | Issued | Maturity | Rate     | Principal                 | Interest   | Total      |
| Drainage Districts                 |     |        |          |          |                           |            |            |
| General Obligation Bonds, Series A | 740 | 2009   | 2029     | 3.74%    | 5,000                     | 300        | 5,300      |
| General Obligation Refunding Bonds | 750 | 2009   | 2023     | 2.40%    | 361,000                   | 34,750     | 395,750    |
| General Obligation Bonds           | 780 | 2012   | 2032     | 2.99%    | 14,000                    | 9,475      | 23,475     |
| General Obligation Refunding Bonds | 790 | 2012   | 2025     | 2.51%    | 97,000                    | 29,426     | 126,426    |
| General Obligation Refunding Bonds | 821 | 2015   | 2027     | 2.22%    | 115,111                   | 49,893     | 165,004    |
| General Obligation Refunding Bonds | 831 | 2016   | 2030     | 0.00%    | 4                         | 1,627      | 1,631      |
| General Obligation Bonds           | 840 | 2017   | 2037     | 0.00%    | 0                         | 15,536     | 15,536     |
| Total: Drainage Districts          |     |        |          |          | 592,115                   | 141,007    | 733,122    |
|                                    |     |        |          |          |                           |            |            |
| Water District                     |     |        |          |          |                           |            |            |
| General Obligation Bonds           | 780 | 2012   | 2037     | 2.70%    | 283,000                   | 234,995    | 517,995    |
| General Obligation Bonds           | 800 | 2013   | 2033     | 3.17%    | 630,000                   | 575,950    | 1,205,950  |
| General Obligation Bonds           | 810 | 2014   | 2034     | 2.63%    | 187,000                   | 133,825    | 320,825    |
| General Obligation Refunding Bonds | 811 | 2014   | 2026     | 2.19%    | 137,100                   | 60,589     | 197,689    |
| General Obligation Bonds           | 820 | 2015   | 2045     | 3.34%    | 230,000                   | 207,788    | 437,788    |
| General Obligation Bonds           | 830 | 2016   | 2036     | 2.08%    | 45,000                    | 33,919     | 78,919     |
| General Obligation Bonds           | 840 | 2016   | 2037     | 0.00%    | 0                         | 84,690     | 84,690     |
| Total: Water District              |     |        |          |          | 1,512,100                 | 1,331,756  | 2,843,856  |
|                                    |     |        |          |          |                           |            |            |
| Total: All Funds                   |     |        |          |          | 46,637,896                | 19,204,453 | 65,842,349 |

<sup>\*</sup> All payments are as scheduled with no subsidies or other offsets applied

#### Capital Planning

#### The Capital Process

The Capital Improvement Plan (CIP) serves as a mechanism for defining and prioritizing capital projects that are necessary to maintain the high standard of living that County residents have come to expect. Throughout the CIP, 3 spending priorities emerge: environmental protection, economic development, and operational efficiency.

Capital planning involves the County Executive, members of the County Legislature, heads of various County departments, and a citizen advisory board in a process that determines capital needs, alternatives, and priorities. The development of the Capital Improvement Plan takes place over several months, beginning in March of each year, and includes 5 major phases:

- 1. In March, department heads begin preparation of project proposals in accordance with executive guidelines.
- 2. In May, proposals are submitted to the CIP Coordinator at Department of Facilities Management . The proposals are analyzed by CIP Coordinator in conjunction in conjunction with County Executive's Office, various departments, the Syracuse-Onondaga County Planning Agency and the Department of Finance. The Law Department is consulted as needed.
- 3. By September, a tentative CIP is approved by the County Executive and then presented to the Capital Planning Committee (a committee made up of legislators and representatives from the executive branch of County government)
- 4. In September, the Tentative Capital Improvement Plan is presented with the County's Annual Operating Budget to the Ways & Means Committee of the County Legislature and then to the full Legislature in October for approval. In the same month the CIP is presented to the County Planning Board (a citizen advisory group).
- 5. From October to March, research on capital planning and management is conducted, and the prior year's process is revised for improvement.

Coordination and interaction among units of government occurs throughout the process, both formally and informally. The heads of County departments are consulted to discuss questions and recommendations regarding particular projects. Some of the major criteria for evaluating proposals are:

- 1. Consistency with the stated goals of the County Executive
- 2. Degree of the overall need for the project
- 3. Fiscal impact, including the County's capacity to borrow
- 4. Non-County funding sources
- 5. Community participation and support

The final product of this process is a 6-year plan to improve those facilities or components of County infrastructure considered necessary to provide or maintain an adequate level of public service.

Approval by the County Legislature is not a commitment to fund every project in the plan, but rather it is an indication of support for the plan as a whole. Projects, which require borrowing, must be presented to the Legislature individually in order to secure authorization to borrow funds.

#### The 2010 Development Guide

In 1991, the Onondaga County Legislature adopted the 2010 Development Guide to outline county policy with respect to infrastructure, land development, the environment, and fiscal capacity. The Guide was updated with current demographic and economic data, better graphics, and a more concise, understandable format. The updated Guide was approved by the County Legislature on June 1, 1998, and is now the official Onondaga County plan. The County is currently working on an update to the Guide.

New water lines, sewers, and roads have the effect of creating new developable land. The Guide seeks to prevent premature public expenditures, which foster urban sprawl and create unnecessary capital and operating expenses. The Guide stresses the desirability of infill development in areas served by utilities, in order to balance trends toward sprawl with the ability of a static population to pay for infrastructure. Decisions to extend utilities to provide new urban land will be related to economic growth and job creation, as well as the capacity of complementary infrastructure systems to support growth in a particular location.

#### **Project Criteria**

As a matter of policy, capital requests are not considered for the Capital Improvement Plan if: 1) the total cost of the project is less than \$250,000; 2) the probable useful life (PPU) is less than 5 years; 3) the request involves the procurement of light or heavy vehicles. These must be funded through the operating budget and are excluded from the Capital Improvement Plan.

#### A Brief Summary

In addition to projects, which have been authorized by the County Legislature, the 2018-2023 Capital Improvement Plan (CIP) includes 49 County Wide projects and 9 projects in the Sewer Fund. All 58 projects recommended for inclusion in the 6-year plan estimate total spending at \$446,684,000.

Total funds for the recommended County-wide project, for 6 years, are \$255,855,000 of which \$66,630,000 will be pay-as-you-go and \$118,272,000 will be debt. The rest is State and Federal Aid. The Sewer Funds projects are expected to cost \$190,829,000, of which \$34,305,000 will be pay-as-you-go and \$156,524,000 will be debt.

#### Impact on the Operating Budget

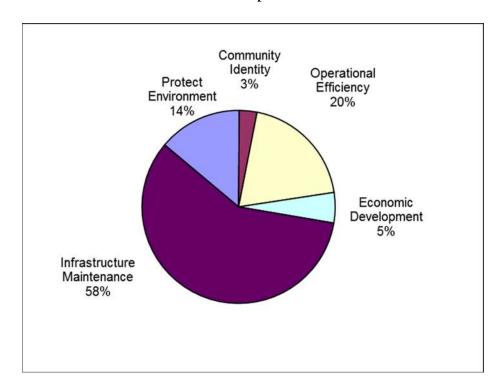
Capital projects can affect the operating budget in several ways. First, when funds are borrowed, annual principal and interest payments to retire the debt must be made. The County's budget to pay scheduled debt payments is presented in the Annual Budget as Debt Service (Debt Service Fund). Additionally, scheduled debt service payments are summarized by department and fund, as well as specified by individual borrowing, in the Debt Service Fund section.

As an alternative to assuming debt, some capital projects are funded on a "pay-as-you-go" basis through departmental operating budgets. Most engineering studies are funded in this manner. Finally, operating costs associated with a project, such as utilities and maintenance, may cause a change in departmental budgets. The impact of these anticipated changes is calculated during the operating budget process as well

as in the review, analysis and decision-making process for each capital project. A very brief summary of those projects anticipated to require funding in 2018 is included in this section. Additionally included are:

- 1. Estimated 6 year costs for the proposed projects in the CIP
- 2. The proposed source of funding for those projects
- 3. Summary of the estimated debt service for:
  - currently scheduled debt
  - debt which has been authorized but not yet issued
  - estimated debt service if all of the proposed projects were to be authorized by the County Legislature

It is important to note that the summary of estimated debt service schedule shows a maximum possible debt obligation through the payoff period.



2018 - 2023 Capital Priorities

## CIP Proposed Projects

## Six Year Summary of Estimated Expenses (\$ in 000's)

## Countywide Status

| Countywide                             |  |                 |
|--|--|-----------------|
| Status                                 | Project  | 2018 - 23 Total |
| General Fund Department of Corrections | s.   |                 |
| new                                    | Physical Plant Improvements and Security Upgrades  | 1,311           |
|  | Subtotal   | \$ 1,311        |
| Emergency Services                     |  |                 |
|  | Auxiliary Power Systems Replacement  | 622             |
|  | Computer Aided Dispatch (CAD) System Hardware Refresh  | 784             |
|  | Next Generation 911 (NG-911) Telephone System Replacement/Refresh  | 3,659           |
|  | Oblique Aerial Digital Imagery Refresh (2019)  | 394             |
|  | Public Safety Radio Tower Replacement  | 604             |
| new                                    | Repaye E911 Center Parking Lot   | 327             |
| new                                    | Replacement of Mobile Data Communications Network (MDCN) Infrastructure<br>Tower Site Shelter Rehabilitation | 6,467<br>1,091  |
| Hew                                    | Trunked Land Mobile Radio Network Backup Prime Site  | 1,964           |
|  |  | 1,701           |
|  | Subtotal   | \$ 15,912       |
| Facilities Management                  |  |                 |
|  | Carnegie Library Rehabilitation  | 4,101           |
|  | Civic Center Office Maintenance, Repairs and Improvements  | 686             |
|  | Community Plaza Garage   | 1,350           |
|  | Courthouse - HVAC Renovations  | 10,000          |
|  | Facilities Various Capital Improvements  | 9,000           |
| new                                    | LED lighting upgrade in various buildings in downtown campus Oncenter Rehabilitations                        | 535<br>1,500    |
|  | Remodeling Social Services Reception   | 3,000           |
|  |  |                 |
|  | Subtotal   | \$ 30,172       |
| Children and Family                    |  |                 |
| new                                    | Hillbrook Detention Facility Improvements (NEW)  | 141             |
|  | Subtotal   | \$ 141          |
| Office of Environment                  |  |                 |
|  | Ash Tree Management  | 4,500           |
|  | Subtotal   | \$ 4,500        |
| Parks & Recreation Dept.               |  |                 |
| i and a recreation Dept.               | Beach Development at Onondaga Lake Park  | 300             |
|  | Building an AZA Required Animal Medical Care Center with African Savannah Exl                                |                 |
|  | Carpenters Brook Fish Hatchery Pond Repair   | 402             |
| new                                    | Energy efficiency and reliability upgrade at the zoo   | 503             |
|  | Lights on the Lake Storage Facility  | 370             |
|  | Long Branch Park Improvements  | 1,950           |
| new                                    | Loop the Lake Trail  | 1,500           |
|  |  |                 |

# CIP Proposed Projects

# Six Year Summary of Estimated Expenses (\$ in 000's)

### Countywide

| Status                                    | Project 2018   | - 23 Total                      |
|---|--|---------------------------------|
|   | Park Buildings Park Improvements/Willow Bay Park Roads, Parking Areas, and Trail Paving Park Roofs   | 757<br>2,740<br>3,750<br>300    |
| new                                       | Playground Improvements Salt Museum Rehabilitation   | 2,000<br>310                    |
|   | Subtotal   | \$ 28,982                       |
| Sheriff Police/Civil                      |  | 000                             |
| new                                       | Sheriff's New Headquarters Facility  | 900                             |
|   | Subtotal   | \$ 900                          |
|   | General Fund Total   | \$ 81,918                       |
| Library<br>Onondaga Community I           | Public Library Petit Branch Library addition and improvements  | 885                             |
|   | Library Total  | \$ 885                          |
| Community College<br>Onondaga Community ( | College Allyn Hall Upgrades and Improvements Elevator Replacement and Upgrades/ Protection of the Campus E-mail and Phone Servers Infrastructure - Campus Wide Site Improvements | 2,780<br>646<br>10,488<br>2,718 |
|   | Community College Total  | \$ 16,632                       |
| County Road<br>Transportation             |  |                                 |
| ramsportation                             | Bituminous Surface Treatment   | 12,898                          |
|   | Bridges<br>Capital Highway Construction  | 11,512<br>29,867                |
|   | Caughdenoy Road / NYS Route 31 Road Improvements   | 4,120                           |
|   | Cold Mix Bituminous Paving   | 21,084                          |
|   | Guide Rail   | 2,720                           |
|   | Rehabilitation of North Area and Camillus Highway Maintenance Facilities   | 10,000                          |
|   | Repaving Program (Hot Mix Bituminous)<br>Testing, Drainage and Facilities Repair   | 57,439<br>4,774                 |
|   | Traffic Systems Management   | 1,910                           |
|   | County Road Total  | \$ 156,324                      |
|   | County Wide Total  | \$ 255,759                      |

# CIP Proposed Projects

# Six Year Summary of Estimated Expenses (\$ in 000's)

### **Special Funds**

| Status               | Status Project  |            |
|----------------------|---|------------|
| Sewer                |   |            |
| Water Environment Pr | otection  |            |
|                      | Baldwinsville Seneca Knolls WWTP Disinfection and Phase II Asset Renewal Improvement    | s 26,220   |
|                      | Brewerton WWTP Asset Renewal Improvements   | 10,122     |
|                      | Camillus Force Main Replacement   | 9,500      |
|                      | Energy Efficiency Improvements/Performance Contracting                                  | 26,000     |
| new                  | Ley Creek/Liverpool Force Main Rehabilitation/Replacement Project                       | 17,800     |
| new                  | Metropolitan (Metro ) Wastewater Treatment Plant - Phase II Digester Improvements (New) | 16,103     |
|                      | Oak Orchard WWTP Disinfection and Lagoon Cleaning                                       | 11,540     |
|                      | Oak Orchard WWTP Secondary Clarifier Rehabilitation                                     | 6,200      |
|                      | Wastewater Transportation System Improvements   | 67,844     |
|                      | Sewer Total   | \$ 191,329 |
|                      | Special Funds Total   | \$ 191,329 |
|                      | Grand Total   | \$ 447,088 |

# FUNDING SOURCES OF PROPOSED PROJECTS

| County Wide                | 2018     | 2019     | 2020     | 2021     | 2022     | 2023     | 6yr Total |
|----------------------------|----------|----------|----------|----------|----------|----------|-----------|
| General Fund               |          |          |          |          |          |          |           |
| Pay as You Go              |          | 1,000    | 1,000    | 1,000    | 1,000    | 1,000    | 5,000     |
| Authorized Borrowing       | 869      | 500      |          |          |          |          | 1,369     |
| Borrowing to be Authorized | 17,431   | 18,396   | 11,066   | 18,949   | 6,150    | 2,941    | 74,933    |
| State Aid                  | 175      | 91       | 350      |          |          |          | 616       |
| SUB TOTALS                 | \$18,475 | \$19,987 | \$12,416 | \$19,949 | \$7,150  | \$3,941  | \$81,918  |
|                            |          |          |          |          |          |          |           |
| County Road                |          |          |          |          |          |          |           |
| Pay as You Go              | 294      | 8,730    | 10,395   | 12,223   | 13,990   | 15,902   | 61,534    |
| Borrowing to be Authorized | 15,943   | 6,523    | 2,500    | 2,503    | 2,850    | 2,850    | 33,169    |
| Federal Aid                | 19,200   | 650      | 2,400    |          |          |          | 22,250    |
| State Aid                  | 8,941    | 5,640    | 6,090    | 5,640    | 5,640    | 5,640    | 37,591    |
| Other                      | 1,780    |          |          |          |          |          | 1,780     |
| SUB TOTALS                 | \$46,158 | \$21,543 | \$21,385 | \$20,366 | \$22,480 | \$24,392 | \$156,324 |
|                            |          |          |          |          |          |          |           |
| Library                    |          |          |          |          |          |          |           |
| Borrowing to be Authorized |          | 485      |          |          |          |          | 485       |
| State Aid                  |          | 350      |          |          |          |          | 350       |
| Other                      |          | 50       |          |          |          |          | 50        |
| SUB TOTALS                 |          | \$885    |          |          |          |          | \$885     |
|                            |          |          |          |          |          |          |           |
| Community College          |          |          |          |          |          |          |           |
| Borrowing to be Authorized |          | 1,390    | 1,682    | 5,244    |          |          | 8,316     |
| State Aid                  |          | 1,390    | 1,682    | 5,244    |          |          | 8,316     |
| SUB TOTALS                 |          | \$2,780  | \$3,364  | \$10,488 |          |          | \$16,632  |
| County Wide TOTALS         | \$64,633 | \$45,195 | \$37,165 | \$50,803 | \$29,630 | \$28,333 | \$255,759 |
|                            |          |          |          |          |          |          |           |
| Special Funds              | 2018     | 2019     | 2020     | 2021     | 2022     | 2023     | 6yr Total |
| Sewer                      | . 525    | ( 000    | F (20    | 5.24 :   | F 4 40   | 5.205    | 24.337    |
| Pay as You Go              | 6,735    | 6,990    | 5,639    | 5,214    | 5,142    | 5,085    | 34,805    |
| Authorized Borrowing       | 9,510    | 5,995    | 688      | 572      | 155      | 10.050   | 16,920    |
| Borrowing to be Authorized | 10,598   | 18,248   | 32,795   | 36,008   | 22,105   | 19,850   | 139,604   |
| Sewer TOTALS               | \$26,843 | \$31,233 | \$39,122 | \$41,794 | \$27,402 | \$24,935 | \$191,329 |
| GRAND TOTAL                | \$91,476 | \$76,428 | \$76,287 | \$92,597 | \$57,032 | \$53,268 | \$447,088 |

# CIP Proposed Projects

# Summary of 2018 Estimated Expenses

| Department/Projects  |           | 2018 Cost<br>Only |
|--|-----------|-------------------|
|  |           | (\$ in 000's)     |
| Corrections  |           |                   |
| Physical Plant Improvements and Security Upgrades                      |           | 325               |
|  | Sub Total | 325               |
| Emergency Services   |           |                   |
| Public Safety Radio Tower Replacement                                  |           | \$339             |
| Replacement of Mobile Data Communications Network Infrastructure       |           | \$6,467           |
| Trunked Land Mobile Radio Network Backup Prime Site                    |           | \$1,964           |
|  | Sub Total | \$8,770           |
| <u>Facilities</u>  |           |                   |
| Civic Center Office Maintenance, Repairs and Improvements              |           | \$686             |
| Facilities Various Capital Improvements                                |           | \$1,500           |
| OnCenter Rehabilitations   |           | \$500             |
| Remodeling Social Services Reception                                   |           | \$2,000           |
|  | Sub Total | \$4,686           |
| Children and Family  |           |                   |
| Hillbrook Detention Facility Improvements                              |           | \$141             |
|  | Sub Total | \$141             |
| Office of Environment  |           |                   |
| Ash Tree Management  |           | \$750             |
|  | Sub Total | \$750             |
| Parks  |           |                   |
| Carpenters Brook Fish Hatchery Pond Repair                             |           | \$100             |
| Park Roads, Parking Areas, and Trail Paving                            |           | \$100             |
| Loop the Lake Trail  |           | \$1,500           |
| Building an AZA Required Animal Medical Care Center with African Savan | nah       |                   |
| Exhibit  |           | \$500             |
| Energy efficiency and reliability upgrade at the zoo                   |           | \$503             |
| Playground Improvements  |           | \$200             |
|  | Sub Total | \$2,903           |

### Sheriff Police/Civil

| Sheriffs New Headquarters Facility                                       |           | \$900    |
|--|-----------|----------|
|  | Sub Total | \$900    |
|  |           |          |
| DOT  |           |          |
| Bituminous Surface Treatment   |           | \$1,250  |
| Bridges  |           | \$4,417  |
| Capital Highway Construction   |           | \$21,114 |
| Cold Mix Bituminous Paving   |           | \$2,050  |
| Guide Rail   |           | \$250    |
| Rehabilitation of North Area and Camillus Highway Mtce Facil.            |           | \$10,000 |
| Repaving Program (Hot Mix Bituminous)                                    |           | \$6,173  |
| Testing, Drainage and Facilities Repair                                  |           | \$654    |
| Traffic Systems Management   |           | \$250    |
|  | Sub Total | \$46,158 |
| COUNTY WIDE FUNDS TOTAL  |           | \$64,633 |
| WEP  |           |          |
| Baldwinsville Seneca Knolls WWTP Disinfection and Phase II Asset Renewal | Improv.   | \$3,021  |
| Camillus Force Main Replacement  |           | \$3,500  |
| Energy Efficiency Improvements/Performance Contracting                   |           | \$4,500  |
| Ley Creek/Liverpool Force Main Rehabilitation/Replacement Project        |           | \$500    |
| Oak Orchard Disinfection and Lagoon Cleaning                             |           | \$7,962  |
| Oak Orchard WWTP Secondary Clarifier Rehabilitation                      |           | \$625    |
| Wastewater Transportation System Improvements                            |           | \$6,735  |
|  | Sub Total | \$26,843 |
| ALL FUNDS TOTAL  |           | \$91,476 |

#### Proposed Capital Improvement Projects For 2018

The following is a listing with a very brief description of the capital projects that are anticipated to require funding in 2018. More detail can be found in the County's 2018-2023 Capital Improvement Plan.

#### DEPARTMENT OF CORRECTIONS

Project: Physical Plant Improvements and Security Upgrades

Level of Development: Intermediate

**Project Description:** This project provides for improvement to original structures, building equipment and enhances security around the facility. Building repairs include repair/replacement of kitchen flooring, housing unit entries, programs corridor ceiling replacement, air conditioning in Hsg Units 1, 2 & 3, and the replacement of inmate housing unit entry and cell doors. The kitchen dish washer and the food service delivery carts need to be replaced and a large laundry washing machine needs to be purchased. Security enhancement includes the installation of lighting on facility roadways and an alternative entry and egress from the facility. Grounds and exterior improvements include resurfacing of roadways and parking lots of the facility. The completion of these projects will maintain the safety and security of the facility and the compliance of health and safety standards.

#### **EMERGENCY SERVICES**

Project: Public Safety Radio Tower Replacement

Level of Development: Intermediate

Project Description: Replace two critical public safety radio communications towers that will have reached the end of their useful life cycle and do not meet current standards for critical public safety standards.

Project: Replacement of Mobile Data Communications Network (MDCN) Infrastructure

**Level of Development:** Preliminary

**Project Description:** This project will replace the 800 MHz mobile data communications infrastructure, including fixed base station equipment at radio tower sites and mobile data radio modems in public safety vehicles. The end of life for the current Mobile Data Communications Network (MCDN) is December of 2017.

Project: Trunked Land Mobile Radio Network Backup Prime Site

**Level of Development:** Advanced

**Project Description:** While there is redundancy in the OCICS digital trunked land mobile radio (TLMR) system, the system does have a single point of failure. A catastrophic failure of the OCICS TLMR would leave critical first responders without radio communications for a period of time. This project will provide a geographically redundant backup prime site solution that will serve to provide basic emergency communications support in the event of a complete TLMR system failure.

#### **FACILITIES MANAGEMENT**

Project: Civic Center Office Maintenance, Repairs and Improvements

Level of Development: Advanced

**Project Description:** This ongoing project consists of masonry repairs to the lower brick veneer, concrete stem wall, and columns located in front of the Civic Center, in addition to interior office renovations to multiple floors located in the Civic Center office tower. The project will include new office environments, painting and lighting, carpeting, and HVAC modifications. It will also provide ADA enhancements, sound masking systems and incorporate sustainable practices, such as energy reduction and ergonomic planning.

Project: Facilities Various Capital Improvements

Level of Development: Advanced

**Project Description:** This project will generate improvements in structural integrity, mechanical systems, energy efficiency systems, life/safety issues, office environments, building exteriors, infrastructure, ADA improvements and security and fire alarm systems of buildings and grounds in various facilities, as well as providing for the preservation of County assets.

Project: OnCenter Rehabilitations
Level of Development: Advanced

**Project Description:** We propose to replace, rehabilitate and restore various fatigued, out of date and failing systems and components within the Oncenter Building group. This will include, but will not be limited to, theater enhancements of acoustical treatments, ADA upgrades and appurtenances, building systems modifications, as well as lighting and insulation replacements.

Project: Remodeling Social Services Reception

Level of Development: Advanced

**Project Description:** This project will provide for efficiency improvements in the Department of Social Services by renovating the Division of Temporary Assistance Intake with attention to congestion reduction, staff and public safety, as well as security - to allow for streamlined and effective delivery of services.

#### HILLBROOK

Project: Hillbrook Detention Facility Improvements

Level of Development: Intermediate

**Project Description:** Improvements and replacements of various elements of security and safety throughout the existing facility

#### OFFICE OF ENVIRONMENT

Project: Ash Tree Management
Level of Development: Intermediate

**Project Description:** Emerald Ash Borer (EAB), an invasive species of beetle that kills ash trees, arrived in the U.S. around 2002 and is spreading across the Country. The beetle is already infesting ash trees in Onondaga County. One in nine trees in Onondaga County is an ash tree. Onondaga County has developed and is implementing an Emerald Ash Borer (EAB) management strategy in order to minimize the hazard risk to the community, the impact of EAB on County operations and to plan for and minimize

EAB costs (tree removal/inoculation, manpower and equipment, disposal and tree replacement). All County-owned ash trees with potential targets in the drop zone (people or physical assets) will need to be removed or inoculated to protect the public, protect assets and reduce liability.

#### PARKS & RECREATION

Project: Carpenters Brook Fish Hatchery Pond Repair

Level of Development: Advanced

**Project Description:** This project will provide funding to patch & resurface the current 18 circular and 9 raceway ponds at Carpenters Brook Fish Hatchery. Problem that Exists: The original concrete ponds were constructed in 1934. These ponds have been exposed to over 80 years of harsh environments. The ponds are leaking at a rapid pace making it more difficult to successfully raise fish.

Project: Park Roads, Parking Areas, and Trail Paving

Level of Development: Advanced

**Project Description:** This project is the ongoing maintaining, resurfacing or new construction of park roads, trails and parking

Project: Building an AZA Required Animal Medical Care Center with African Savannah Exhibit

**Level of Development:** Preliminary

**Project Description:** This project seeks to design and construct a medical care center for animals which would include quarantine areas and medical facilities with the capacity for much larger zoo animals. This project also includes a large hoof-stock savannah exhibit that would be located directly adjacent to the medical facility

Project: Energy efficiency and reliability upgrade at the zoo

**Level of Development:** Advanced

**Project Description:** Project entails installing a Combined Heat and Power unit that will provide electricity and heat more efficiently and less costly than from utility sources. In addition the unit will provide a source of emergency electrical power in the event of a utility power outage. This emergency power is necessary to maintain the habitat for exotic and expensive species housed at the zoo. NYSERDA funding is currently available to offset approximately 35% of the project cost. The estimated simple payback for the project is less than 12 years. The savings over the 30 year useful life of the project are estimated to be over \$350,000

Project: Playground Improvements
Level of Development: Advanced

**Project Description:** The Parks system is home to several major playgrounds that represent a multimillion dollar investment. Many of these playgrounds have expensive composite surfaces that deteriorate over time. This project seeks funding to maintain, repair, upgrade and create playgrounds at new sites.

Project: Loop the Lake Trail
Level of Development: Preliminary

**Project Description:** Construction of a mile of multi-use trails on the southeast shore of Onondaga Lake known as Murphy's Island. This is a trail segment which will eventually be part of the completed Loop the Lake trail system.

#### SHERIF POLICE/CIVIL

Project: Sheriff's New Headquarters Facility

**Level of Development:** Preliminary

**Project Description:** The goal of this project is to conduct a study to consolidate all of the Police and Civil operations into a central facility. The new facility will consolidate several existing facilities including Headquarters (South State Street), the Property and Evidence Facility/Impound Lot (Joy Road), the Special Operations Facility (Cessna Road), the Patrol Substations, and all administrative functions.

#### TRANSPORTATION

Project: Bituminous Surface Treatment

Level of Development: Ongoing

**Project Description:** This project provides for the treatment of County highways with a bituminous surface treatment to prolong the life of the wearing surface.

Project: Bridges

Level of Development: Ongoing

**Project Description:** This program addresses the maintenance and repair of bridges within the County

highway system.

Project: Capital Highway Construction

Level of Development: Ongoing

**Project Description:** This project involves construction of major highway improvements.

Project: Cold Mix Bituminous Paving Level of Development: Ongoing

Project Description: This project entails the repaving of the 375 miles of secondary County roads on a

rotating basis.

Project: Guide Rail

Level of Development: Ongoing

**Project Description:** This program involves the installation of guide rail at various locations on County

highways.

Project: Rehabilitation of North Area and Camillus Highway Maintenance Facilities

Level of Development: Intermediate

**Project Description:** This project addresses the need for substantial renovations and repairs to DOT's

Camillus and Dewitt highway maintenance facilities.

Project: Repaving Program (Hot Mix Bituminous)

Level of Development: Ongoing

Project Description: This program provides for the repaving of major, high volume County roads to

maintain our investment in the transportation system.

Project: Testing, Drainage and Facilities Repair

Level of Development: Ongoing

**Project Description:** This project provides support programs for the Department of Transportation's

Annual Work Plan.

Project:Traffic Systems Management
Level of Development: Ongoing

**Project Description:** This program addresses Traffic System improvements on County highways.

#### WATER ENVIRONMENT PROTECTION

Project: Baldwinsville Seneca Knolls WWTP Disinfection and Phase II Asset Renewal Improv.

Level of Development: Preliminary

Project Description: The Baldwinsville-Seneca Knolls Wastewater Treatment Plant was issued a renewed SPDES Discharge Permit in June 2014 by the New York State Department of Environmental Conservation (NYSDEC) which included modifications to the effluent total residual chlorine (TRC) limit from 2.0 mg/L to 0.08 mg/L. The new TRC permit limits will become effective beginning May 15, 2018. The WWTP currently has no means to dechlorinate the effluent to meet this limit. Therefore, the County initiated this project to design and construct upgrades to the disinfection system which will enable the new TRC limit to be met. Additionally, the plant is over thirty-five years old. Various small and discrete improvements and repairs have been done to the facility as a means of operational enhancements and infrastructure maintenance. However, there is a contemporary need to implement a robust infrastructure renewal project for many of the treatment plant's assets so as to ensure continued satisfactory operation and extend its service life. This project is for Phase II asset renewal improvements.

Project: Camillus Force Main Replacement

Level of Development: Preliminary

**Project Description:** Replacement of a 24 inch diameter 7 mile long wastewater pipeline.

Project: Energy Efficiency Improvements/Performance Contracting

Level of Development: Intermediate

**Project Description:** This project entails working with an energy service company (ESCO, a commercial business providing a broad range of comprehensive energy solutions including designs and implementation of energy savings projects, energy conservation, power generation and energy supply, and risk management) to design and implement various process and infrastructure improvements for energy savings. The project serves to support of the County's effort to pursue sustainability, effect the goals of the County's Climate Action Plan, reduce energy usage, and correspondingly reduce annual operating costs.

Project: Ley Creek/Liverpool Force Main Rehabilitation/Replacement Project

*Level of Development:* Preliminary

**Project Description:** Rehabilitation/Replacement of the Ley Creek 42-inch wastewater force main and the Liverpool 18-inch wastewater force main. Both force mains have exceeded the expected service life and have resulted in costly emergency repairs and additional regulatory scrutiny.

Project: Oak Orchard Disinfection and Lagoon Cleaning (NEW)

Level of Development: Intermediate

**Project Description:** The Oak Orchard Wastewater Treatment Plant was issued a New York State Pollutant Discharge Elimination System (SPDES) permit in June 2014 which contained more restrictive

disinfection limits in terms of allowable chlorine residual. The existing infrastructure is inadequate to meet those new limits. Consequently, new and additional process tankage and chemical treatment systems will be installed to meet those new limits. In addition, cleaning and improvements are necessary for the onsite lagoons so as to ensure SPDES compliance and continued satisfactory plant operations.

Project: Oak Orchard WWTP Secondary Clarifier Rehabilitation

Level of Development: Advanced

**Project Description:** The Oak Orchard Wastewater Treatment Plant (WWTP) has been in operation since 1980. The secondary clarifiers, critical to the successful operation of the plant, are original to the plant and have been identified for replacement

Project: Wastewater Transportation System Improvements

Level of Development: Ongoing

**Project Description:** This project consists of three primary or categorical elements: pump station improvements, trunk sewer improvements, and facility maintenance improvements (i.e., paving, roofing, and larger-scale maintenance activities).

# Appendices

Section 7

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#### Appendix A

### Glossary of Budget Terms

**Account Code** An expenditure classification based upon the types or categories of spending, such as salaries, fringe benefits, travel, or equipment. Account code is used interchangeably with expense code or object code in Onondaga County's operating budget.

Accounting System The total set of records and procedures, which are used to record and report information on the financial operations of an organization. Onondaga County had used the FAMIS system for its financial records. It transitioned to PeopleSoft in September 2012.

Accrual Basis of Accounting Transactions are recorded to a fiscal year when the underlying economic event takes place, without regard for when the cash receipt or cash disbursement occurs. Revenues are recorded when the revenue-generating activities are performed, and expenses are recorded when goods or services are received. In Onondaga County, any enterprise fund and the internal service fund would be reported on the accrual basis of accounting; all other funds are on the modified accrual basis of accounting.

Administrative and Financial Services One of three major Onondaga County functional areas. The Administrative and Financial Services function includes Insurance, Management and Budget, Finance, Comptroller, Personnel, Law, Economic Development, Community Development, Board of Elections, Library, Purchasing, Information Technology, County Legislature, County Executive, OnCenter, County Clerk, and the District Attorney.

**Appropriated Fund Balance** The amount of fund balance estimated to be available from previous years and designated for use in the current year and/or ensuing years.

**Appropriation** An authorization made by the legislative body of a government, which permits officials to incur obligations and to make expenditures of public funds. Appropriations are usually made for fixed amounts and are typically granted for a one-year period.

**Assessed Valuation** The estimated value of real estate or other property by a government as a basis for levying taxes. The value may only be a fraction of the property's market value.

**Assessed Value Tax Rate** The amount of tax levied for each \$1,000 of assessed valuation.

**Assets** Property owned by the County, having a monetary value and must be accounted for.

Assigned Fund Balance Amounts a government intends to use for a specific purpose; intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority.

Attributable Revenue The revenue generated as a direct consequence of the provision of a specific governmental activity, such as fees for service, state or federal aid for programs, and income from sales. If the government no longer provides the service, the revenue would also stop.

**Balanced Budget** A budget in which estimated revenues and appropriated fund balance equal estimated expenditures.

**Beginning Balance** Unexpended funds from the previous fiscal year that may be used to make payments during the current fiscal year. This is also referred to as a carryover balance.

**Bond** A written promise to pay a sum of money (principal) on a specific date at a specified interest rate. The interest payments and the repayment of the principal are detailed in a debt schedule and are budgeted as debt service. The most common types of bonds are general obligation (G.O.) and revenue bonds. These are most frequently used for construction of large capital projects, such as buildings, sewage treatment facilities and highways.

**Bond Anticipation Notes (BANs)** Short-term interest-bearing securities issued in anticipation of a long-term issuance at a later date. The notes are retired from proceeds of the bond issue to which they are related.

**Budget** A comprehensive financial plan of operation which allocates available revenues among competing expenditure requirements for a given time period.

**Budget Amendment** The legal procedure utilized to revise a budget appropriation or revenue. This is a modification to the adopted budget, which specifies both the source of revenue and the appropriate expenditure account.

**Budget As Modified (BAM)** The adopted financial plan as changed by budget amendments and budget transfers between account codes during the year by the County Executive and/or the County Legislature. In order to include the most updated information in the tentative budget document, August 12 is used as the cutoff date for any changes during the year to the adopted budget.

**Budget Calendar** The schedule of key dates or milestones, which the County follows in the preparation, adoption, and administration of the budget.

**Budget Document** The official document prepared by the Executive Department, which presents the proposed line item budget to the legislative body.

**Budget Message** An introductory statement of the proposed budget presented in narrative form. The budget message explains major budget issues, provides a summary of the most important aspects of the budget, changes from the previous fiscal years, and the views and recommendations of the County Executive.

**Budget Transfer** Modifications to the operating budget, which involve the transfer of appropriations within and between organizational units and accounts.

**Budgetary Control** The control or management of a governmental unit in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and estimated revenues.

**Capital Assets** Property of significant value and having a useful life of several years. Capital assets are also called fixed assets.

Capital Fund A fund established to account for planning, acquisition and construction of capital projects.

Capital Improvement Plan (CIP) A plan for capital expenditures to be incurred each year over a period of six future years. The CIP describes each capital project, the expected beginning and ending date for each project, the amount to be expended in each year, and the method of financing those expenditures.

**Capital Improvements** Physical assets, purchased or constructed, the acquisition of land, or improvements to land or buildings. Capital improvements typically include buildings, water and sewage systems, roads, and recreational facilities.

**Capital Outlay** Expenditures for land, equipment, vehicles, or machinery that result in the acquisition of, or addition to, fixed assets.

**Cash Management** Managing cash flows to maximize interest while adhering to the investment principles of legality, liquidity and safety.

Carryover If goods or services, which have been encumbered in the year, are not received by December 31<sup>st</sup> of that year, and the commitment is still valid, then the encumbrance remains open at year-end and is carried forward into the next fiscal year with equivalent prior year's budget dollars to cover the eventual pay out. (See also Encumbrance)

Committed Fund Balance Amounts constrained to specific purposes by a government itself, using its highest level of decision-making authority; to be reported as committed, amounts cannot be used for any other purpose unless the government takes the same highest-level action to remove or change the constraint.

**Consumer Price Index** A statistical description of price levels provided by the U.S. Bureau of Labor Statistics. The index is used as a measure of the cost of living by calculating economic inflation.

**Contingency** A budgetary reserve set aside for unforeseen expenditures that occur during the fiscal year.

**Debt Service** The payment of principal and interest on borrowed funds, according to a predetermined payment schedule.

**Defease** Investing funds in an irrevocable escrow account for future debt service. This allows the applicable debt service to be removed from the County's debt computations. Onondaga partially defeased its debt using money from tobacco bond sales in 2001 and 2005. Certain debt is defeased through 2025.

**Deficit** The excess of liabilities over assets and/or the excess of expenses over revenues, during a single accounting period or on an accumulated basis.

**Delinquent Taxes** Taxes remaining unpaid on and after the date on which a penalty for nonpayment is attached.

**Department** The highest organizational level for the provision and delivery of a specific governmental service or closely related services. A department may be composed of sub-departments, agencies, indexes, etc.

**Depreciation** Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence. That portion of the cost of a capital asset, which is charged as an expense during a particular period. This represents the decrease in value of physical assets due to use and the passage of time. Each asset type has a pre-determined depreciable life.

**Disbursement** Payment for goods and services.

**Employee Benefits** Employee benefits include County appropriations for retirement, worker's compensation, Social Security, health, dental, and unemployment costs.

**Encumbrance** The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for future expenditures. They cease to be encumbrances and become expenditures when the goods or services have been received or rendered.

**Enterprise Fund** A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business. The rate schedules for these services are established to ensure that revenues are adequate to meet all necessary expenditures, on full accrual accounting procedures. Onondaga County has no Enterprise Funds at this time.

**Environmental Facilities Corporation (EFC) Bonds** Bonds issued by the NYS EFC on behalf of NYS municipalities for sewer and water projects. Interest is subsidized 50% on long-term debt and short-term notes are at 0%.

**Equalization** An annual assessment of real estate to ensure that assessments accurately reflect current market values. Equalization revenue is the annual increase or decrease in collected revenue resulting from adjustments to the assessment of existing property in the County. This annual increase or decrease is due to value changes rather than to new construction.

**Equipment** One of the major expense codes used to categorize appropriations. Equipment includes County appropriations for office, construction, laboratory, grounds, safety and shop equipment, motor vehicles and tools.

**Estimated Revenues** The amount of projected revenue to be collected during the current or ensuing fiscal years. The estimated revenue number becomes the budgeted revenue when approved by the County Legislature in the annual budget process.

**Expense Code** See Account Code.

**Expenses** Charges incurred for the operation of an organization, such as maintenance, interest, travel, mileage, equipment, rentals, utilities, professional services, contracts, and other charges.

**Fiscal Agent Fees** These are fees charged by institutions for record keeping of Registered (Serial) Bondholders and for the semi-annual distribution of principal and interest payments to those bondholders. Fiscal agent fees on serial bonds, capital notes and bond anticipation notes are paid by the purchaser. The County pays these fees on EFC bonds.

**Fiscal Restraint** The practice of restraining growth in expenditures and disbursements to stay within revenue forecasts.

**Fiscal Year (FY)** A twelve-month period designated as the operations year for an organization, also called the budget year. For the County, the fiscal year is January 1 to December 31. The fiscal year for New York State is April 1 to March 31. The Federal fiscal year is October 1 to September 30.

**Fixed Assets** Property of long-term character such as land, buildings, machinery, furniture and other equipment.

**Forecast** Regularly updating the revenue and expenditure projections for a given fiscal period. Basing its projections on economic data and existing trends, the County formally produces both quarterly and future years' forecasts.

**Full Faith and Credit** A pledge of the general taxing power of a government to repay debt obligations, typically used in reference to bonds.

**Full Valuation** The term used to indicate a property appraisal at 100% of market value at a specified point in time.

**Full Value Tax Rate** The amount of property tax levy for each \$1,000 of full valuation on all properties, to arrive at a desired total tax collection.

**Fund** An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives.

**Fund Balance** The difference of a fund's total assets versus its total liabilities. A negative fund balance, sometimes called a fund deficit, occurs when liabilities exceed assets. When assets exceed liabilities it is called a surplus. Beginning with 2011 statements, GASB 54 requires five fund balance-reporting categories: nonspendable, restricted, committed, assigned, unassigned.

Generally Accepted Accounted Principles (GAAP) A uniform set of reporting standards derived by certain authoritative bodies, principally the Governmental Accounting Standards Board, with the intended purpose of fairly presenting the results of an organization's financial activities. Onondaga County prepares and reports its financial statements in accordance with GAAP.

General Fund The largest fund within the County, which accounts for most of the County's financial resources. General Fund revenues include property taxes, licenses and permits, local sales taxes, service charges, and other types of revenue. This fund includes expenditures and financing for most of the basic operating services, such as public safety, finance, data processing, parks and recreation, highways and other direct operating support. It also includes the client-based services, such as welfare, health, mental health, correctional.

**General Obligation Bonds** Bonds for which a government pledges its full faith and credit to ensure repayment. The term is also used to refer to those bonds, which are to be repaid from taxes and other general revenues. The Legislature must approve the bonding of all capital projects by a two-thirds vote.

**Grant** A contribution of assets (usually cash) by one governmental unit or other organization to another. Typically, these contributions are made to local governments from the state and federal governments. Grants are usually made for specified purposes.

**Human Services** One of three major Onondaga County functional areas. The Human Services includes Children and Family Services, Adult and Long-Term Care Services, Corrections, Sheriff, Health, Social Services - Economic Security, and Probation.

**Indirect Costs** Costs associated with, but not directly attributable to, the operation of a department. These costs are usually incurred by departments in the support of other operating departments. These include Personnel, Finance, Management and Budget, and the Comptroller's Office.

Interdepartmental Charges The charge that a County "provider" department assesses another County "user" department for providing direct and measurable services. These represent an appropriation in the County user department's budget and revenue in the County provider department's budget. Provider departments include Information Technology, Facilities Management, Employee Benefits, the Division of Purchase, Law, and Insurance.

**Interest** The price paid for the use of money, or the return on investment obtained from investing cash.

**Interfund Transfers** Transfer of net operating support from one fund to another (for example, the General Fund transfers the net local dollars required to operate the County Road Fund).

**Liability** Debt or other legal obligations arising out of transactions in the past, which must be liquidated, renewed, or refunded at some future date. The term does not include encumbrances.

Line Item Budget A budget that lists each expenditure category (salaries, supplies and materials, travel, etc.) and revenue category (state aid, federal aid, etc.) separately, along with the dollar amount budgeted for each specified category.

**Local Dollars** The difference between General Fund appropriations and revenues which must be raised through the property tax levy after the County's portion of sales tax and appropriated fund balance is applied.

**Long Term Debt** Debt with a maturity date of more than one year after the date of issuance.

**Management Initiatives** Changes to internal business practices undertaken by County managers to improve efficiency, productivity, and customer satisfaction.

**Mandate** Any responsibility, action or procedure that is imposed by one sphere of government on another through legislative, executive, or judicial action as a direct order, and/or that is required as a condition for reimbursement of expenditures.

**Maturity Date** The date at which full and/or final payment of principal and interest is due on debt obligations.

**Mission Statement** A broad, philosophical statement of the purpose of an agency, specifying the fundamental reasons for its existence. A mission statement is a written statement of purpose that can be used to initiate, evaluate, and refine business activities. It serves as a guiding road map.

Modified See Budget As Modified (BAM).

Modified Accrual Basis of Accounting In Onondaga County, the modified accrual basis is used for all funds except for the proprietary funds. Accounting transactions for revenue are recognized when they become susceptible to accrual, which is when they become both measurable and available to finance expenditures of the current period. Available means collectible in current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the fund liability is incurred.

**Municipal Bond** Bond issued by a state, local or government authority in the United States. The interest is exempt from U.S. Federal taxation and usually from state taxation within the state of issue.

**Nonspendable fund balance** Amounts that are not in a spendable form (such as inventory) or are required to be maintained intact (such as the corpus of an endowment fund).

Onondaga County Legislature The governing body of the County of Onondaga consisting of 17 elected members.

**Operating Budget** The portion of the budget that pertains to daily operations and provides basic governmental services. The operating budget contains all appropriations and revenues necessary to operate the government.

**Outcome** Qualitative consequences associated with a program service, e.g., reduction in fire deaths or percent of juveniles not reconvicted within 12 months.

**Output** Quantity or number of units produced. Outputs are activity-oriented, measurable and usually under managerial control, such as number of employees who undergo workplace training each year. Also refers to process performance measures of efficiency and productivity, i.e., per capita expenditures or transactions/day.

**Period of Probable Usefulness (PPU)** The maximum period of time available, by law, to repay indebtedness. PPUs for various types of projects are mandated by Local Finance Law, and range between 3 and 40 years.

**Physical Services** One of three major Onondaga County functional areas. The Physical Services area includes Transportation, Parks and Recreation, Water Environment Protection, Water, and Facilities Management, Emergency Management, Planning, Office of the Environment, and Emergency Communications.

**Post Employment Benefits** Benefits provided as part of the total compensation offered to qualified employees. These include health benefits for retirees. These costs are normally recorded when incurred. However, there are long-term, future costs associated with these benefits that accrue during the period that the employees actually are rendering their services to the County. That liability is required to be actuarially determined and recognized for financial reporting purposes.

**Premium Compensation** Additional salary premiums paid to eligible County employees for working under specific conditions.

**Principal** The par value or face value of a bond, note, or other fixed amount security, not including accrued interest.

**Property Tax** Countywide taxes levied on all real property according to the property's valuation and tax rate.

**Reengineering** The fundamental rethinking and radical redesign of an organization's processes to achieve dramatic improvements in critical measures of performance, such as cost, quality, service, and speed.

**Refunding Bonds** Outstanding bonds are evaluated at least annually to determine savings if bonds were refunded. The County issues bonds with calls after ten years. Bonds can also be "advanced refunded." This means refunded prior to the ten years with the proceeds placed in escrow until the call date.

**Renewals** The re-borrowing of debt, less the scheduled principal payment. Bond Anticipation Notes (BANs) are short-term borrowing, one year or less, which have to be renewed or refunded at maturity.

Request for Proposals (RFP) A document used by the County to request offers when competitive sealed bidding for the purchase of goods or services is not practical or advantageous. An RFP is generally used when precise specifications cannot be developed or are not appropriate and price is only one of several evaluation factors to be weighed by the County in awarding the bid.

**Reserve** An account used to indicate that a portion of an operating fund's "fund balance" is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

**Restricted Fund Balance** Amounts constrained to specific purposes by their providers (such as grantors, bondholders, and higher levels of government), through constitutional provisions, or by enabling legislation.

**Revenue** Funds that the government receives as income that will be used to fund expenditures. It includes such items as property and sales tax payments, fees for specific services, receipts from other governments (state and federal aid), fines, forfeitures, grants, shared revenues and interest income.

**Revenue Estimate** An estimate of how much revenue will be earned from a specific revenue source for a current or future period, typically a future fiscal year.

Revenue Source A category of revenue, such as local tax revenues, borrowing, state aid, or federal aid.

**Self-Insurance Fund** The internal service fund used to account for the risks of loss, including workers' compensation, all liability risks and certain physical damage risks. The County's self-insurance program, which is administered by a third-party, also provides certain medical benefits to all active and retired employees.

**Serial Bond** A written promise to pay a specified sum of money (principal face value) at a specified future date (maturity date), along with periodic interest paid at a specified percentage of the principal (interest rate). Serial bonds are typically used for long-term debt.

**Special Assessment** A compulsory levy made against certain properties to defray part or all of the costs of a specific improvement or service deemed to primarily benefit those properties.

**Tax Base** The aggregate value of taxed items. The base of the County's real property tax is the market value of all real estate in the County.

**Tax Levy** The total amount to be raised by property taxes for the purposes stated in the County's financial plan for various funds.

**Tax Rate** The amount of tax levied for each \$1,000 of assessed or full valuation.

Tax Rate Limit The maximum legal property tax rate at which a municipality may levy a tax. The limit may apply to taxes raised for a particular purpose or for general purposes. Also referred to as the "Constitutional Tax Limit".

**Tax Roll** The certification of assessed/taxable values prepared by the Assessor and presented to the taxing authority each year.

**Taxes** Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefits, such as special assessments.

**Unassigned Fund Balance** Amounts that are available for any purpose; these amounts are reported only in the general fund.

**Unit Charge** A charge to property owners in the Consolidated Sanitary District for wastewater treatment and discharge services according to a sewer rent schedule.

**User Fees** The direct payment of a fee for receipt of a public service by the party benefiting from the service. An example would be the rental of a park pavilion.

#### Appendix B

### **Expense Code Classifications**

As part of the Uniform System of Accounts for Counties (USAC) prescribed by the State Comptroller pursuant to the County Law and used by Onondaga County since 1952, object codes have been designated. Generally, the following are used by County departments:

641000 - Personnel Services

691200 - Employee Benefits

692000 - Equipment

693000 - Supplies and Materials

694000 - 697000 - Contractual and Other

A further breakdown of these codes into a more detailed classification of expenditures is used for budget and accounting purposes in Onondaga County.

#### Personnel Services

Personnel Services consists of salaries and wages for employees. An employee is a person working for the County in an employer-employee relationship and using criteria of time worked to pay received. Persons not meeting the requirements of this definition who are paid for performing services for the County are considered to be contractors.

Using the following definitions, which will be used as a finding list for codes 641010, 641020, and 641030, the basic work week is the number of hours per week each full-time person employed in a County department is expected to work as set forth in the personnel rules for Onondaga County. Part-time means any number of hours per week less than full-time.

#### 641010 - Regular Employees Salaries and Wages

- A. A regular position represents certain duties consuming at least 50% of the basic workweek that should be performed by one person on a year-round basis. Each such position is identified by a position control number and usually carries full or partial employee benefits.
- B. Regular Employees are persons hired by the County with no predetermined life of employment to work in budgeted and authorized regular positions.
  - 1. A regular full-time employee works a basic workweek, which is 70 to 80 hours per two-week period.
  - 2. A regular part-time employee works 50% or more of a full-time schedule per pay period.

#### 641020 - Overtime Wages

Overtime is paid to persons employed by the County working in regular positions, and who, due to the nature of the department's workload, must work more hours than the basic workweek without receiving compensatory time off. The work situation under which overtime may be paid to such persons must be specified by labor agreement or resolution before any appropriations for overtime may be spent. This includes straight overtime, Fair Labor Standards Act (FLSA) overtime, overtime adjustments, family holiday overtime, child protective unit cash and overtime, prior overtime, call-in, regular holiday overtime and contract overtime.

#### 641030 - Other Employee Wages

- A. A scheduled-support part-time position represents certain duties, which must be performed by one person on (1) a regular year-round basis less than half time or (2) an on-call basis to provide coverage for duties normally performed by a person occupying a regular position.
- B. A seasonal position represents certain duties that should be performed by one person, for a stated period which occurs regularly each year, that are not part of the normal year-round workload. These duties may be full-time or part-time.
- C. A temporary position represents certain full or part-time duties that should be performed by one person to carry out additional necessary work of limited duration.

#### 691200 - Employee Benefits

Departments' costs for employee benefits including:

- 1. Workers' Compensation A department's contribution to a pooled account used to support workers' compensation claims.
- 2. Unemployment Insurance A department's contribution to a pooled account used to support unemployment insurance benefits claims.
- 3. Health Benefits A department's contribution to a pooled account used to support health benefit claims.
- 4. Dental Benefits A department's contribution to a pooled account used to support dental benefit claims.
- 5. Retirement Benefits A department's contribution to a pooled account used to support retirement benefit claims.
- 6. Social Security A department's contribution to a pooled account used to support social security benefit claims.

#### Equipment

An equipment item is a movable or fixed unit of furniture or furnishings, an instrument, a machine, an apparatus, or a set of article, which meets all of following conditions:

- 1. It has an estimated useful life of 1 year or more.
- 2. It is of sufficient individuality and size as to make feasible control by means of identification and numbers, and has physical characteristics, which are not appreciably affected by use or consumption.
- 3. It is non-expendable, that is, it is not consumed when used. If the article is damaged or some of its parts are lost or worn out, it is usually more feasible to repair it rather than replace it with an entirely new unit.
- 4. It does not lose its identity through incorporation into a different or more complex unit or substance.

#### 671500 - Automotive Equipment

Generally, motor vehicles and other gasoline or diesel powered equipment usually driven on land inclusive of dealer-installed options. Automobiles, station wagons, trucks, motorcycles and other motor vehicles; road construction, maintenance, snow removal machinery, tractors and riding lawn mowers

#### 692150 - Furniture, Furnishings and Equipment

Generally, office or residential related furnishings and equipment.

#### Supplies and Materials

A supply item or material purchased by the County, where work involving the supply/material is generally performed by County personnel, which meets one or more of the following conditions:

- 1. It loses its original shape or appearance with use.
- 2. It is consumed in use.
- 3. It is expendable, that is, if the article is damaged or some of its parts are lost or worn out, it is usually more feasible to replace it with an entirely new unit rather than to repair it.
- 4. It loses its identity through incorporation into a different or more complex unit or substance.
- 5. It is an inexpensive item, having characteristics of equipment, whose small unit cost makes it inadvisable to capitalize the item.
- 6. Is classified as computer equipment, a printer or hardware support and maintenance.

#### 693000 - Supplies, Materials, Minor Equipment, and Furnishings

#### Contractual and Other Expenses

Contractual and Other expenses include object codes not otherwise classified, principally items of contractual services such as rent, utilities, repairs, services and the interdepartmental chargeback account for services provided by County support service departments to other County departments.

#### 694010 - Travel/Training

Generally used to code all travel/training costs of employees and non-employees such as seminar or conference registration fees and school tuition at off-site locations; mileage, meals, lodging, transportation fares; prisoner, patient, certain non-County personnel travel costs; transportation allowance, snow removal meal allowance; gasoline purchases made with oil company credit cards.

#### 694060 - Insurance

Specifically used to code the cost of purchasing liability or property damage insurance contracts from private insurance companies. This does not include the cost of repairs to buildings and equipment as a result of damages that the County will collect for from insurance proceeds.

#### 694080 - Fees for Services, Professional Non-Employees

Generally used to code the cost of purchased professional services; specifically for services, which require professional methods, character, or standards, or require a State license to practice, or may be creative or specialized in nature, that are not rendered by County personnel. Examples include: medical, psychological, veterinary and laboratory services; legal, expert testimony and court stenographic services; architectural, engineering and appraisal services; custom software licenses, custom software support and maintenance (not inclusive of pre-programmed software); interpretive services (bilingual and hearing impaired); nursing, counseling, teaching, actuarial and other expert, professional consultants and contractors; stenographic services, serving jurors, special counsel and trial expense, other expert and professional services, reward, and other fees for services, non-employees.

#### 694100 - All Other Expenses

Generally used to code the cost of services which are not more appropriately classified in any other 694000 series codes or special codes; advertising for bids, election notices, legal notices, publishing departmental reports, photocopying services, publishing proceedings of the County Legislature; serial bond and coupon expense paying agent fees; towel service, laundry and dry cleaning expense; voting machine expenses; memberships in associations; easements, filing fees; New York State prisoners release allowance; special expense, i.e. reforestation, promotion, pest control, public relations, special committee expense of the County Executive; snow plowing, garbage, trash removal and demolition; data entry, custodial, security and clerical support services; and software training. Also, haircuts and other tonsorial services; binding, legal briefs and other legal documents; photographic developing, enlarging and mounting; film processing; moving and relocation expenses; hazardous waste removal; uniform rental services and food or catering authorized for County - sponsored business meetings; electronic media broadcast expense; fees for

operating licenses and permits; safety or other code compliance inspections; voting poll inspector expense; recognition awards; and non-County vehicle towing costs. In addition, jurors' fees, grand jury and prosecution witness expenses, and postage and courier services.

#### 694130 - Maintenance, Utilities, Rents

Generally used to code cost of maintaining or repairing something to not more than its original condition. This includes: County-owned equipment or facilities where work is done and parts and supplies are furnished by the vendor, such as automotive equipment repair, heating, ventilation or air conditioning repair, computer related hardware and all other kinds of office equipment maintenance and repair; maintenance service contracts; building, land or sidewalk repair. Where repair parts or supplies are purchased from a vendor different than the vendor installing the parts. then the cost of the parts is charged to the appropriate supply expense account. Sole source utility type services such as non-telephone communication services, piped natural gas, electricity, water, steam, heating oil and propane gas used for heating purposes; renting equipment or real property on an installment or per event basis such as buildings, office space and land, automotive, computer and non-telephone communications equipment; leasing of books, directories and prerecorded tapes; the cost of all telephone communications services except for the cost of County purchased telephone equipment. This also includes the cost of supplies, and the cost of non-County personnel for maintenance and repair work; cellular service expenses (except cellular phone purchase or lease-purchase which is an equipment expense); pager and beeper services; interactive computerized information network access; software licenses, software support and maintenance; emergency access; and emergency on-line foreign language interpretive services.

#### 694950 - Interdepartmental Expense

This code includes the interdepartmental chargeback allocations for the following: Indirect Costs, All Other Interdepartmentals, Information Technology Services, Facilities Management Services, Law Department Services, Purchase Division Services, and Insurance Division Charges.

#### 695700 - Contracted Client Services

Includes contractual and professional programs and services primarily provided by non-governmental, incorporated, not-for-profit agencies located in Onondaga County, as well as services primarily provided by municipal or quasi-governmental entities.

#### 696450 - Services to the Handicapped

This account code reflects expenditures for the following programs and services: provision for door-to-door handicapped transportation, physically handicapped children, handicapped children education and transportation services, preschool and school aged handicapped children education programs.

#### 667400 - Distribution of Sales Tax

This account is for the payment of sales tax to the municipalities that the County shares its sales taxes per legislative formula.

#### Appendix C

#### **Employee Representation**

Unions have played an important role in the Central New York workforce for many years. Unions representing Onondaga County employees remain strong and active. Following is a description of the bargaining units that represent the various groups of County employees.

#### New York State Nurses Association

This unit consists of 38 members holding professional nursing positions in the Health Department. The expired contract term is January 1, 2013 through December 31, 2013. Contract negotiations are currently in progress.

#### The Deputy Sheriff's Benevolent Association

This unit is composed of 272 sworn Deputies in the Custody and Civil departments of the Onondaga County Sheriff's Office, through the rank of Lieutenant. The contract term is January 1, 2013 through December 31, 2018.

#### Onondaga County Sheriff's Police Association

This unit consists of 197 members in the Police Department of the Onondaga County Sheriff's Office. The present Agreement covers the period from January 1, 2014 through December 31, 2017.

#### The International Union of Operating Engineers

The IUOE includes 27 members holding the titles of Boiler Operator, Boiler Operator/Maintenance Worker, Mechanical Systems Maintenance Worker, Control Room Supervisor, Power Plant Worker and Refrigerating Machine Operator. The contract term is January 1, 2013 through December 31, 2018.

#### Onondaga Sheriff's Captains Association

The current collective bargaining agreement for this unit of 7 members of the Onondaga County Sheriff's Office in the rank of Deputy Sheriff Captain covers January 1, 2012 through December 31, 2016. Contract negotiations for a successor agreement have commenced.

#### **Building Trades Council**

The Central and Northern New York Building Trades Council includes 29 Carpenters, Electricians, Plumbers and other skilled tradespersons. The contract term is January 1, 2013 through December 31, 2018.

#### Civil Service Employees Association

There are 2,194 clerical, labor, maintenance, professional and paraprofessional members in this bargaining unit. The contract term is January 1, 2016 through December 31, 2019.

#### Management/Confidential Employees (not a bargaining unit)

There are 355 Management/Confidential employees (including elected officials) in Onondaga County who are not represented by a bargaining unit. The current salary schedule became effective on January 1, 2017.

#### Salary Plan Schedules

Each bargaining unit, as well as the management confidential employees' unit, has a separate salary plan schedule. The schedules in effect are listed below in the following order:

- New York State Nurses Association
- Onondaga Sheriff's Captains Association
- Deputy Sheriff's Benevolent Association
- Onondaga County Sheriff's Police Association
- International Union of Operating Engineers
- Central and Northern New York Building Trades Council
- Civil Service Employees Association
- Management/Confidential Employees

# New York State Nurses Association Schedule

### Effective the First Full Pay Period after January 1, 2013

|                      | 0-2 Years   | 3 Years    | 6 Years                     | 8 Years            | 10 Years                      |
|----------------------|-------------|------------|-----------------------------|--------------------|-------------------------------|
|                      | В           | C          | D                           | E                  | F                             |
| Grade 2              |             |            |                             |                    |                               |
| <b>Annual Salary</b> | \$45,114    | \$47,406   | \$49,807                    | \$54,030           | \$55,495                      |
| Bi-weekly            | \$1,735.17  | \$1,823.30 | \$1,915.64                  | \$2,078.06         | \$2,134.42                    |
| Grade 3              |             |            |                             |                    |                               |
| Annual Salary        | \$46 547    | \$48,936   | \$51 464                    | \$55.861           | \$57 378                      |
| Bi-weekly            |             | \$1,882.14 |                             | \$2,148.50         |                               |
| Bi weeki,            | Ψ1,( > 0.23 | Ψ1,002.11  | Ψ1,> (>.5)                  | Ψ2,1 (0.30         | Ψ2,200.00                     |
| Grade 3J             |             |            |                             |                    |                               |
| <b>Annual Salary</b> | \$48,117    | \$50,506   | \$53,035                    | \$57,431           | \$58,948                      |
| Bi-weekly            | \$1,850.65  | \$1,942.53 | \$2,039.80                  | \$2,208.88         | \$2,267.22                    |
|                      |             |            |                             |                    |                               |
| Grade 4              |             |            |                             |                    |                               |
| Annual Salary        |             | \$52,163   |                             |                    |                               |
| Bi-weekly            | \$1,907.88  | \$2,006.26 | \$2,112.02                  | \$2,293.73         | \$2,356.35                    |
| Grade 5              |             |            |                             |                    |                               |
| Annual Salary        | \$52.750    | \$55,416   | ¢50 207                     | \$63,230           | \$64,961                      |
| Bi-weekly            |             | \$2,131.38 |                             | \$2,431.92         | \$2,498.51                    |
| Drweekly             | \$2,020.00  | φ2,131.30  | φ <b>2</b> ,2 <b>7</b> 1.00 | φ <b>2,</b> †31.92 | φ <b>2,<del>1</del>90.</b> 31 |
| Grade 6              |             |            |                             |                    |                               |
| Annual Salary        | \$66,261    | \$68,105   | \$69,949                    | \$71,794           | \$73,636                      |
| Bi-weekly            |             | \$2,619.42 |                             | \$2,761.29         |                               |
| •                    | •           | ,          | ,                           | *                  | •                             |

### Onondaga Sheriff's Captains Association (Deputy Sheriff Captains)

Effective with the first full payroll period after January 1, 2016

|           | Grade | Step A   | Step Z   |
|-----------|-------|----------|----------|
| Annual    | 26    | 86,782   | 89,417   |
| Bi-weekly | 26    | 3,337.77 | 3,439.10 |

# The Deputy Sheriff's Benevolent Association

Effective with the first full payroll period after January 1, 2018

|                               | Less than 1 year | <u>1 year</u>            | 2 years      | 4 years                   | 7 years |
|-------------------------------|------------------|--------------------------|--------------|---------------------------|---------|
| Grade 1<br>Annual*<br>Salary  | 36,361           | 41,364                   | 42,646       | 43,970                    | 45,346  |
| Grade 2<br>Annual*<br>Salary  | 40,290           | 45,842                   | 47,174       | 48,659                    | 50,751  |
| Grade 3<br>Annual*<br>Salary  | 46,289           | 54,481                   | 56,204       | 57,988                    | 60,695  |
| Grade 4<br>Annual*<br>Salary  | 47,247           | 56,255                   | 58,073       | 59,957                    | 64,617  |
| Grade 5<br>Annual*<br>Salary  |                  | Probation Rate<br>64,972 | <u>Maxir</u> | <u>mum Rate</u><br>69,392 |         |
| Grade 6<br>Annual*<br>Salary  |                  | Probation Rate<br>69,741 | <u>Maxi</u>  | <u>mum Rate</u><br>74,161 |         |
| Grade CS<br>Annual*<br>Salary |                  | New Hire Rate<br>32,377  | <u>Maxir</u> | <u>mum Rate</u><br>34,479 |         |

# Onondaga County Sheriff's Police Association

Effective the First Full Pay Period after January 1, 2017

|         | Less than<br>1 year | 1 Year     | 2 Years  | 4 Years  | 7 Years  |
|---------|---------------------|------------|----------|----------|----------|
| Grade 4 | ,                   |            |          |          |          |
| Annual  | 49,203              | 56,907     | 58,769   | 60,697   | 70,038   |
| Salary  | 1,892.42            | 2,188.72   | 2,260.33 | 2,334.51 | 2,693.77 |
|         |                     | Probationa | ry Rate  | Maximun  | n Rate   |
| Grade 5 |                     |            | ,        |          |          |
| Annual  |                     | 72,26      | 5        | 78,09    | 6        |
| Salary  |                     | 2,779.     | 44       | 3,003.   | 69       |
| Grade 6 |                     |            |          |          |          |
| Annual  |                     | 82,67      | 8        | 87,02    | 9        |
| Salary  |                     | 3,179.     | 91       | 3,347.   | 28       |

### The International Union of Operating Engineers

Effective the first full payroll period after January 1, 2018

|         | A      | В      |
|---------|--------|--------|
| Grade 2 |        |        |
| Annual  | 41,912 | 46,301 |
| Hourly  | 20.15  | 22.26  |
| Grade 3 |        |        |
| Annual  | 48,506 | 53,518 |
| Hourly  | 23.32  | 25.73  |
| Grade 4 |        |        |
| Annual  | 52,312 | 57,928 |
| Hourly  | 25.15  | 27.85  |
| Grade 5 |        |        |
| Annual  | 56,680 | 62,858 |
| Hourly  | 27.25  | 30.22  |

# **Building Trades Council**

Effective the first full payroll period after January 1, 2018

| <u>Classification</u> | Hourly Rate |
|-----------------------|-------------|
| Carpenter             | 32.2483     |
| Carpenter C.L.        | 33.5406     |
| Electrician           | 34.9567     |
| Painter               | 29.6222     |
| Painter C.L.          | 30.9010     |
| Plumber               | 36.1800     |
| Steamfitter           | 36.1800     |
| Tilesetter            | 30.6809     |
|                       |             |

# Civil Service Employees Association

### Effective the first full payroll period after January 1, 2018

|         | Grade       | A       | 2       | 3       | Z       |
|---------|-------------|---------|---------|---------|---------|
| Annual* | 1           | 29197   | 30186   | 31174   | 32196   |
| 70 Hr   | 1           | 16.0423 | 16.5856 | 17.1288 | 17.6899 |
| 80 Hr   | 1           | 14.0365 | 14.5121 | 14.9873 | 15.4783 |
|         |             | •       | •       |         |         |
| Annual* | 2           | 30426   | 31457   | 32490   | 33561   |
| 70 Hr   | 2           | 16.7178 | 17.2842 | 17.8515 | 18.4403 |
| 80 Hr   | 2           | 14.6287 | 15.1246 | 15.6209 | 16.1362 |
| Annual* | 3           | 31677   | 32753   | 33828   | 34951   |
| 70 Hr   | 3<br>3<br>3 | 17.4048 | 17.9959 | 18.5868 | 19.2037 |
| 80 Hr   | 3           | 15.2285 | 15.7453 | 16.2626 | 16.8024 |
| Annual* | 4           | 33324   | 34456   | 35590   | 36781   |
| 70 Hr   | 4           | 18.0397 | 18.9319 | 19.5549 | 20.2091 |
| 80 Hr   | 4           | 16.0202 | 16.5647 | 17.1098 | 17.6824 |
| Annual* | 5           | 35764   | 36983   | 38201   | 39491   |
| 70 Hr   | 5<br>5<br>5 | 19.6504 | 20.3201 | 20.9895 | 21.6985 |
| 80 Hr   | 5           | 17.1945 | 17.7805 | 18.3663 | 18.9870 |
| Annual* | 6           | 38816   | 40141   | 41467   | 42882   |
| 70 Hr   | 6           | 21.3272 | 22.0556 | 22.7838 | 23.5618 |
| 80 Hr   | 6           | 18.6623 | 19.2996 | 19.9367 | 20.6174 |
| Annual* | 7           | 41709   | 43136   | 44563   | 46097   |
| 70 Hr   | 7           | 22.9172 | 23.7013 | 24.4850 | 25.3282 |
| 80 Hr   | 7           | 20.0514 | 20.7370 | 21.4233 | 22.1614 |
| Annual* | 8           | 45361   | 46915   | 48471   | 50156   |
| 70 Hr   | 8           | 24.9238 | 25.7777 | 26.6322 | 27.5580 |
| 80 Hr   | 8           | 21.8097 | 22.5570 | 23.3047 | 24.1150 |
| Annual* | 9           | 49276   | 50967   | 52659   | 54505   |
| 70 Hr   | 9           | 27.0747 | 28.0038 | 28.9335 | 29.9477 |
| 80 Hr   | 9           | 23.6906 | 24.5039 | 25.3173 | 26.2048 |
| Annual* | 10          | 52953   | 54773   | 56593   | 58590   |
| 70 Hr   | 10          | 29.0948 | 30.0948 | 31.0950 | 32.1924 |
| 80 Hr   | 10          | 25.4570 | 26.3320 | 27.2072 | 28.1672 |
| Annual* | 11          | 56606   | 58554   | 60502   | 62649   |
| 70 Hr   | 11          | 31.1021 | 32.1725 | 33.2427 | 34.4227 |
| 80 Hr   | 11          | 27.2154 | 28.1524 | 29.0888 | 30.1216 |

# Civil Service Employees Association

### Effective the first full payroll period after January 1, 2018

|         | Grade | A       | 2       | 3       | Z       |
|---------|-------|---------|---------|---------|---------|
| Annual* | 12    | 60279   | 62355   | 64433   | 66731   |
| 70 Hr   | 12    | 33.1205 | 34.2612 | 35.4025 | 36.6654 |
| 80 Hr   | 12    | 28.9817 | 29.9805 | 30.9784 | 32.0839 |
| Annual* | 13    | 66768   | 69072   | 71376   | 73941   |
| 70 Hr   | 13    | 36.6857 | 37.9517 | 39.2174 | 40.6270 |
| 80 Hr   | 13    | 32.1008 | 33.2084 | 34.3160 | 35.5494 |
| Annual* | 14    | 73844   | 76395   | 78947   | 81803   |
| 70 Hr   | 14    | 40.5738 | 41.9754 | 43.3772 | 44.9466 |
| 80 Hr   | 14    | 35.5012 | 36.7278 | 37.9547 | 39.3278 |
| Annual* | 15    | 81205   | 84014   | 86824   | 89981   |
| 70 Hr   | 15    | 44.6184 | 46.1616 | 47.7054 | 49.4403 |
| 80 Hr   | 15    | 39.0418 | 40.3921 | 41.7427 | 43.2613 |

# Management/ Confidential Employees

Effective the first full payroll period after January 1, 2017

| Grade | G          | Н          | I          | J          | K          | L          | M          |
|-------|------------|------------|------------|------------|------------|------------|------------|
| 20    | 31,033.00  | 31,798.00  | 32,582.00  | 32,985.00  | 33,392.00  | 33,804.00  | 34,222.00  |
| 21    | 32,469.00  | 33,270.00  | 34,090.00  | 34,511.00  | 34,937.00  | 35,368.00  | 35,805.00  |
| 22    | 33,973.00  | 34,811.00  | 35,669.00  | 36,109.00  | 36,555.00  | 37,007.00  | 37,464.00  |
| 23    | 35,549.00  | 36,426.00  | 37,323.00  | 37,784.00  | 38,251.00  | 38,723.00  | 39,202.00  |
| 24    | 37,199.00  | 38,116.00  | 39,056.00  | 39,538.00  | 40,027.00  | 40,521.00  | 41,021.00  |
| 25    | 36,928.00  | 39,887.00  | 40,870.00  | 41,375.00  | 41,886.00  | 42,403.00  | 42.927.00  |
| 26    | 40,739.00  | 41,743.00  | 42,772.00  | 43,300.00  | 43,835.00  | 44,376.00  | 44,924.00  |
| 27    | 42,634.00  | 43,685.00  | 44,762.00  | 45,315.00  | 45,875.00  | 46.441.00  | 47,015.00  |
| 28    | 44,619.00  | 45,719.00  | 46,846.00  | 47,425.00  | 48,010.00  | 48,603.00  | 49,204.00  |
| 29    | 46,699.00  | 47,850.00  | 49,029.00  | 49,635.00  | 50,248.00  | 50,868.00  | 51,496.00  |
| 30    | 48,878.00  | 50,083.00  | 51,317.00  | 51,951.00  | 52,592.00  | 53,242.00  | 53,899.00  |
| 31    | 53,556.00  | 54,877.00  | 56,229.00  | 56,924.00  | 57,627.00  | 58,338.00  | 59,059.00  |
| 32    | 58,690.00  | 60,137.00  | 61,620.00  | 62,381.00  | 63,151.00  | 63,931.00  | 64,720.00  |
| 33    | 64,324.00  | 65,910.00  | 67,534.00  | 68,368.00  | 69,213.00  | 70,067.00  | 70,933.00  |
| 34    | 70,505.00  | 72,243.00  | 74,024.00  | 74,938.00  | 75,864.00  | 76,801.00  | 77,749.00  |
| 35    | 77,287.00  | 79,193.00  | 81,145.00  | 82,147.00  | 83,161.00  | 84,188.00  | 85,228.00  |
| 36    | 84,730.00  | 86,818.00  | 88,958.00  | 90,057.00  | 91,169.00  | 92,295.00  | 93,435.00  |
| 37    | 92,895.00  | 95,185.00  | 97,531.00  | 98,736.00  | 99,955.00  | 101,189.00 | 102,439.00 |
| 38    | 101,853.00 | 104,364.00 | 106,936.00 | 108,257.00 | 109,594.00 | 110,947.00 | 112,317.00 |
| 39    | 116,722.00 | 119,599.00 | 122,548.00 | 124,061.00 | 125,593.00 | 127,144.00 | 128,714.00 |
| 40    | 133,779.00 | 137,077.00 | 140,456.00 | 142,191.00 | 143,947.00 | 145,724.00 | 147,524.00 |
| 41    | 152,545.00 | 156,305.00 | 160,158.00 | 162,136.00 | 164,138.00 | 166,165.00 | 168,217.00 |

# Management/ Confidential Employees

| Effective the first full payroll period after January 1, 2017 |            |            |            |            |            |            |            |  |
|---|------------|------------|------------|------------|------------|------------|------------|--|
| Grade   | N          | O          | P          | Q          | R          | S          | T          |  |
| 20  | 34,644.00  | 35,072.00  | 35,505.00  | 35,944.00  | 36,388.00  | 36,837.00  | 37,292.00  |  |
| 21  | 36,247.00  | 36,695.00  | 37,148.00  | 37,607.00  | 38,072.00  | 38,542.00  | 39,018.00  |  |
| 22  | 37,927.00  | 38,395.00  | 38,869.00  | 39,349.00  | 39,835.00  | 40,327.00  | 40,825.00  |  |
| 23  | 39,686.00  | 40,176.00  | 40,672.00  | 41,174.00  | 41,683.00  | 42,198.00  | 42,719.00  |  |
| 24  | 41,528.00  | 42,041.00  | 42,560.00  | 43,086.00  | 43,618.00  | 44,156.00  | 44,702.00  |  |
| 25  | 43,457.00  | 43,994.00  | 44,537.00  | 45,087.00  | 45,644.00  | 46,208.00  | 46,779.00  |  |
| 26  | 45,479.00  | 46,041.00  | 46,609.00  | 47,185.00  | 47,768.00  | 48,357.00  | 48,955.00  |  |
| 27  | 47,595.00  | 48,183.00  | 48,778.00  | 49,381.00  | 49,990.00  | 50,608.00  | 51,233.00  |  |
| 28  | 49,811.00  | 50,426.00  | 51,049.00  | 51,680.00  | 52,318.00  | 52,964.00  | 53,618.00  |  |
| 29  | 52,132.00  | 52,776.00  | 53,428.00  | 54,088.00  | 54,756.00  | 55,432.00  | 56,117.00  |  |
| 30  | 54,565.00  | 55,239.00  | 55,921.00  | 56,612.00  | 57,311.00  | 58,019.00  | 58,735.00  |  |
| 31  | 59,788.00  | 60,527.00  | 61,274.00  | 62,031.00  | 62,797.00  | 63,572.00  | 64,358.00  |  |
| 32  | 65,520.00  | 66,329.00  | 67,148.00  | 67,977.00  | 68,817.00  | 69,667.00  | 70,527.00  |  |
| 33  | 71,809.00  | 72,696.00  | 73,593.00  | 74,502.00  | 75,422.00  | 76,354.00  | 77,297.00  |  |
| 34  | 78,709.00  | 79,681.00  | 80,665.00  | 81,662.00  | 82,670.00  | 83,691.00  | 84,725.00  |  |
| 35  | 86,281.00  | 87,346.00  | 88,425.00  | 89,517.00  | 90,622.00  | 91,742.00  | 92,875.00  |  |
| 36  | 94,589.00  | 95,757.00  | 96,940.00  | 98,137.00  | 99,349.00  | 100,576.00 | 101,818.00 |  |
| 37  | 103,704.00 | 104,985.00 | 106,282.00 | 107,594.00 | 108,923.00 | 110,268.00 | 111,630.00 |  |
| 38  | 113,704.00 | 115,109.00 | 116,530.00 | 117,969.00 | 119,426.00 | 120,901.00 | 122,394.00 |  |
| 39  | 130,304.00 | 131,913.00 | 133,542.00 | 135,192.00 | 136,861.00 | 138,552.00 | 140,263.00 |  |
| 40  | 149,346.00 | 151,190.00 | 153,058.00 | 154,948.00 | 156,861.00 | 158,799.00 | 160,760.00 |  |
| 41  | 170,295.00 | 172,398.00 | 174,527.00 | 176,682.00 | 178,864.00 | 181,073.00 | 183,310.00 |  |

# Management/ Confidential Employees

| Grade | Effective the first full payroll period after January 1, 2017 ade U V W X Y Z 1 2 |            |            |            |            |            |            |            |
|-------|---|------------|------------|------------|------------|------------|------------|------------|
| 20    | 37,753.00   | 38,219.00  | 38,691.00  | 39,169.00  | 39,653.00  | 40,142.00  | 40,638.00  | 41,140.00  |
| 21    | 39,500.00   | 39,987.00  | 40,481.00  | 40,981.00  | 41,487.00  | 42,000.00  | 42,518.00  | 43,043.00  |
| 22    | 41,329.00   | 41,840.00  | 42,356.00  | 42,880.00  | 43,409.00  | 43,945.00  | 44,488.00  | 45,037.00  |
| 23    | 43,246.00   | 43,780.00  | 44,321.00  | 44,869.00  | 45,423.00  | 45,984.00  | 46,552.00  | 47,126.00  |
| 24    | 45,254.00   | 45,813.00  | 46,378.00  | 46,951.00  | 47,531.00  | 48,118.00  | 48,712.00  | 49,314.00  |
| 25    | 47,356.00   | 47,941.00  | 48,533.00  | 49,133.00  | 49,739.00  | 50,354.00  | 50,976.00  | 51,605.00  |
| 26    | 49,559.00   | 50,171.00  | 50,791.00  | 51,418.00  | 52,053.00  | 52,696.00  | 53,347.00  | 54,006.00  |
| 27    | 51,866.00   | 52,506.00  | 53,155.00  | 53,811.00  | 54,476.00  | 55,148.00  | 55,829.00  | 56,519.00  |
| 28    | 54,280.00   | 54,951.00  | 55,629.00  | 56,316.00  | 57,012.00  | 57,716.00  | 58,429.00  | 59,150.00  |
| 29    | 56,810.00   | 57,511.00  | 58,222.00  | 58,941.00  | 59,669.00  | 60,405.00  | 61,151.00  | 61,907.00  |
| 30    | 59,461.00   | 60,195.00  | 60,938.00  | 61,691.00  | 62,453.00  | 63,224.00  | 64,005.00  | 64,796.00  |
| 31    | 65,152.00   | 65,957.00  | 66,772.00  | 67,596.00  | 68,431.00  | 69,276.00  | 70,132.00  | 70,998.00  |
| 32    | 71,398.00   | 72,280.00  | 73,173.00  | 74,076.00  | 74,991.00  | 75,917.00  | 76,855.00  | 77,804.00  |
| 33    | 78,251.00   | 79,218.00  | 80,196.00  | 81,187.00  | 82,189.00  | 83,204.00  | 84,232.00  | 85,272.00  |
| 34    | 85,771.00   | 86,830.00  | 87,903.00  | 88,988.00  | 90,087.00  | 91,200.00  | 92,326.00  | 93,466.00  |
| 35    | 94,022.00   | 95,183.00  | 96,358.00  | 97,548.00  | 98,753.00  | 99,973.00  | 101,207.00 | 102,457.00 |
| 36    | 103,075.00  | 104,348.00 | 105,637.00 | 106,942.00 | 108,262.00 | 109,599.00 | 110,953.00 | 112,323.00 |
| 37    | 113,009.00  | 114,404.00 | 115,817.00 | 117,248.00 | 118,696.00 | 120,161.00 | 121,645.00 | 123,148.00 |
| 38    | 123,906.00  | 125,436.00 | 126,985.00 | 128,554.00 | 130,141.00 | 131,749.00 | 133,376.00 | 135,023.00 |
| 39    | 141,995.00  | 143,749.00 | 145,524.00 | 147,321.00 | 149,140.00 | 150,982.00 | 152,847.00 | 154,735.00 |
| 40    | 162,745.00  | 164,755.00 | 166,790.00 | 168,850.00 | 170,935.00 | 173,046.00 | 175,183.00 | 177,347.00 |
| 41    | 185,574.00  | 187,865.00 | 190,186.00 | 192,534.00 | 194,912.00 | 197,319.00 | 199,756.00 | 202,223.00 |

## Appendix D

# Onondaga County Investment Policy

#### Purpose

The purpose of establishing an investment policy is to develop operating principles within the guidelines of current legislation governing investment activity. The Chief Fiscal Officer and his designees will be guided by the investment policy in managing the short and long-term investment of the County's available cash. New York State General Municipal Law, Section 39, requires the adoption of a written investment policy.

#### **Objectives**

The County's primary investment objectives are:

- To conform with all applicable federal, state and other legal requirements (legal). This relates both
  to the types of eligible investments and the requirements for adequate collateral to provide
  insurance for all investments.
- To preserve principal (safety). Safety considerations include: 1) FDIC coverage, 2) written third party collateral agreements with local Banking Depositories and Primary Dealers, 3) electronic banking safeguards and 4) statutory guidelines which govern the types of investments allowed by local municipalities.
- To provide sufficient cash to meet all operating and debt service requirements (liquidity). A cashflow projection developed for both capital and operational commitments is a basic tool used in the planning and timing of maturing investments to meet anticipated demands.
- To select investments types, which will return to the County the highest possible interest rate (yield). While rate of return is important, primary consideration must be given to the legal, safety and liquidity requirements.

#### Scope

The Investment Policy encompasses all moneys that become available for investment and/or deposit by the County on its own behalf, or on behalf of any other entity or individual (trust and agency).

#### **Delegation of Authority**

Article IV, Sec. 402(b) of the Onondaga County Charter grants the authority to invest the County's funds to the Chief Fiscal Officer (CFO). The CFO shall carry out the established written procedures and controls for the operation of the investment program consistent with the Onondaga County Investment Policy. No person shall engage in an investment transaction except as provided under the terms and conditions of this policy and the procedures established by the CFO. The CFO shall be responsible for all transactions undertaken and shall establish a system of controls and reporting to regulate the activities of subordinate officials. The CFO may designate operational authority for the safekeeping and investment of the County funds. All reference to the CFO's standards and responsibilities covers all designees.

#### Standards of Prudence and Ethics

**Prudence:** The Chief Fiscal Officer in the investment process shall seek to act responsibly as a custodian of the public trust and shall avoid any transaction that might impair public confidence to govern effectively. The CFO shall act in accordance with written procedures as outlined in the County Investment Policy and exercise due diligence as an investment official. Investments shall be made with judgment and care, under prevailing circumstances, considering the probable safety of County revenues as well as the projected income to be derived from investments.

**Ethics:** The Chief Fiscal Officer shall refrain from any personal business activity that could conflict with proper execution of the investment program or could impair the ability to make impartial investment decisions.

#### **Internal Controls**

The CFO is responsible for establishing and maintaining an internal control structure to provide reasonable assurance that:

- Deposits and investments are safeguarded against loss from unauthorized use or disposition,
- Transactions are executed in accordance with management's authorization,
- Transactions are recorded properly,
- Transactions are managed in compliance with applicable laws and regulations governing public funds.

## Designation of Depositories

Section 10 of the New York State General Municipal Law (GML) requires the Onondaga County Legislature to designate one or more banks to secure the deposits of County funds and investments. This designation may include "primary dealers" that qualify under Securities and Exchange Commission regulations.

The following banks are authorized for the deposit of moneys up to the maximum amounts:

| Depository Name       | Maximum Amount |
|-----------------------|----------------|
| Key Bank              | \$250,000,000  |
| JPMorgan Chase Bank   | \$250,000,000  |
| Bank of America       | \$250,000,000  |
| M&T Bank              | \$250,000,000  |
| Solvay Bank           | \$250,000,000  |
| NBT Bank              | \$250,000,000  |
| Citizens Bank         | \$250,000,000  |
| Adirondack Bank       | \$250,000,000  |
| First Niagara Bank    | \$250,000,000  |
| Pathfinder Bank       | \$250,000,000  |
| Genesee Regional Bank | \$250,000,000  |

The CFO may in the future designate as a depository, up to the maximum amount of \$250,000,000, any bank which otherwise meets the requirements of this Investment Policy.

A further requirement to be an investment partner of Onondaga County is that the banking institution will readily honor checks drawn on County accounts at that bank. The payee need not maintain an account at that bank; however, appropriate identification must be provided

Listed below are the Dealers the County has authorized to handle investments in Repurchase Agreements and U. S. Government obligations. For Repurchase Agreements, the dealers must be designated as Primary Dealers:

| JPMorgan      | \$250,000,000 |
|---------------|---------------|
| Merrill Lynch | \$250,000,000 |
| Vining Sparks | \$250,000,000 |
| First Empire  | \$250,000,000 |
| Wells Fargo   | \$250,000,000 |
| Great Pacific | \$250,000,000 |

Although there are no current or recent investments with them, Goldman Sachs, Morgan Stanley Smith Barney, and Citibank are also included in the above list of approved dealers.

## Financial Strength of Institutions

All trading partners must be credit worthy. Their financial statements must be reviewed at least annually by the CFO to determine satisfactory financial strength. The CFO may use credit rating agencies or bankrating services to determine credit worthiness of trading partners. Concentration of investments in financial institutions is preferred. It is preferred that no more than 25% of the investment portfolio be invested with any one bank or dealer. However, due to the new regulatory environment for banks this may not always be possible. Amounts held in one institution that are over the 25% threshold will be reviewed by the CFO and other appropriate personnel.

#### Permitted Investments

Section 11 of General Municipal Law expressly authorizes the Chief Fiscal Officer to invest moneys not required for immediate expenditure for terms not to exceed its projected cash flow requirements in the following types of investments:

- Special time deposit accounts or certificates of deposit in an authorized banking depository or trust company located and authorized to do business in the State of New York secured in the same manner prescribed by General Municipal Law, Section 10.
- Reciprocal deposits that are administered by our local depository bank located and authorized to do business in the State of New York and as per General Municipal Law, Sections 10 and 11
- Obligations of the United States of America.
- Obligations guaranteed by agencies of the United States of America, where the payment of principal and interest is guaranteed by the United States of America.
- Obligations of the State of New York.

- Obligations issued pursuant to Local Finance Law Section 24 or 25 (RANS & TANS) of other municipalities, school districts or district corporation other than the County of Onondaga (with approval of the State Comptroller's Office).
- Obligations of public benefit corporations, public housing authorities, urban renewal agencies and Industrial Development agencies.

## Also permitted are Repurchase Agreements (Repos)

A Repo is a transaction in which the County purchases authorized securities from a trading partner. Simultaneously, the County agrees to resell and the trading partner agrees to repurchase the securities at a future date. The price and date is set at the time of the initial purchase.

Repurchase Agreements are authorized subject to the following restrictions:

- Repurchase Agreements must be entered into subject to a master repurchase agreement.
- Securities owned by the County must be held by a third party bank or trust company, acting as custodian for the securities.

The custodian shall be a party other than the trading partner.

Authorized securities shall be limited to obligations of both U.S. Government and U.S. Agencies.

All investment obligations shall be redeemable on respective maturity dates as determined by the CFO to meet expenditures for purposes for which the moneys were provided.

The County currently has no repurchase agreements with any financial institution.

## Collateralizing Deposits

In accordance with the provisions of General Municipal Law, Section 10, all deposits of Onondaga County, including certificates of deposit and special time deposits, in excess of the amount insured under the provisions of the Federal Deposit Insurance Act shall be secured by "Eligible Collateral". Eligible Collateral consists of any one, or combination, of the following:

- By a pledge of "eligible securities" with an aggregate "market value" as provided by GML Section 10, equal to the aggregate amount of deposits from the categories designated in Attachment A to the policy.
- By an eligible "irrevocable letter of credit" (LOC) issued by a qualified bank other than the bank with the deposits in favor of the government, for a term not to exceed 90 days, with an aggregate value equal to 140% of the aggregate amount of deposits and the agreed upon interest, if any. A qualified bank is one whose commercial paper and other unsecured short-term debt obligations are rated in one of the three highest-rating categories by at least one nationally recognized statistical rating organization or by a bank that is in compliance with applicable federal minimum risk-based capital requirements.

- By an eligible "irrevocable letter of credit" issued in favor of the local government by a federal home loan bank, whose commercial paper and other unsecured, short-term debt obligations are rated in the highest rating category by at least one nationally-recognized statistical rating organization, accept such letter of credit payable to such local government as security for the payment of one hundred percent of the aggregate amount of public deposits from such officers and the agreed upon interest, if any.
- By an eligible surety bond payable to the government for an amount at least equal to 100% of the aggregate amount of deposits and the agreed upon interest, if any, executed by an insurance company authorized to do business in New York State, whose claims-paying ability is rated in the highest rating category by at least two nationally recognized statistical rating organizations.

General Municipal Law, Section 10, additionally requires that all securities pledged to secure deposits be held by a third party bank or trust company and be held pursuant to a written Custodial Agreement. Several banks have segregated departments within their bank, with sole responsibility to hold collateral. The custodial agreement must acknowledge all the necessary provisions in order to provide the County with a perfected security interest, which includes the following:

- The custodial agreement shall contain a security provision that would provide that the collateral is being pledged by the bank or trust company as security for the public deposits. It shall also provide the conditions under which the securities may be sold, presented for payment, substituted or released and the events that will enable the local government to exercise its rights against the pledged securities.
- The securities held by the authorized bank or trust company, as agent of and custodian for the County, will be placed separate and apart from the general assets of the custodial bank or trust company. They will not, in any circumstances, be commingled with or become part of the security for any other deposit or obligations.
- The custodian shall confirm the receipt, substitution or release of the securities held on behalf of the County.
- The types of collateral used to secure County deposits must be in accordance with the most current legislation authorizing various types of collateral, and approved by the County.
- The County requires a margin of maintenance of 102% of the uninsured portion of deposits collateralized.
- The County requires a monthly update on third party collateral security.
- The County requires that there be no sub-custodian.
- The Custodian Bank must be a member of the Federal Reserve Bank.

#### Operations, Audit and Reporting

The CFO or such designated employee/employees can authorize the purchase of all securities and execute contracts for Repurchase Agreements and Certificates of Deposit on behalf of the County of Onondaga. Oral directions concerning the purchase of securities shall be confirmed in writing. The County shall pay for purchased securities upon the delivery or book-entry thereof.

Periodically the County Auditors shall audit the County's investments for compliance with the provisions of these investment guidelines.

#### Attachment A

The County requires a margin of maintenance of 102% of the uninsured portion of deposits collateralized and the following is a list of eligible securities that may be pledged as collateral for local government bank deposits and investments:

Obligations issued by the United States of America, an agency thereof or a United States government sponsored corporation or obligations fully insured or guaranteed as to the payment of principal and interest by the United States of America, an agency thereof or a United States government sponsored corporation.

#### 100% of the Market Value

Obligations issued or fully guaranteed by the International Bank for Reconstruction and Development, the Inter-American Development Bank, the Asian Development Bank, and the African Development Bank.

#### 100% of the Market Value

Obligations partially insured or guaranteed by any agency of the United States of America, at a proportion of the market value of the obligation that represents the amount of the insurance or guaranty.

100% of the Market Value of the obligation that represents the amount of the insurance or guaranty

Obligations issued or fully insured or guaranteed by this state, obligations issued by a municipal corporation, school district or district corporation of this state or obligations or any public benefit corporation which number a specific state statute may be accepted as security for deposit of public moneys.

#### 100% of the Market Value

Obligations issued by states (other than New York) of the United States rated in one of the three highest rating categories by at least one nationally recognized statistical rating organization.

Highest Rating - 100% Market Value 2nd Highest Rating - 90% Market Value 3rd Highest Rating - 80% Market Value

Obligations of Puerto Rico rated on one of the three highest rating categories by at least one nationally recognized statistical rating organization.

Highest Rating - 100% Market Value 2nd Highest Rating - 90% Market Value 3rd Highest Rating - 80% Market Value

Obligations of counties, cities and other governmental entities of another state having the power to levy taxes that are backed by the full faith and credit of such governmental entity and rated in one of the three highest rating categories by at least one nationally recognized statistical rating organization.

Highest Rating - 100% Market Value 2nd Highest Rating - 90% Market Value 3rd Highest Rating - 80% Market Value

Obligations of domestic corporations rated in one of the two highest rating categories by at least one nationally recognized statistical rating organization.

80% of Market Value

Any mortgage related securities, as defined in the Securities Exchange Act of 1934, as amended, which may be purchased by banks under the limitations established by federal bank regulatory agencies.

70% of Market Value

Commercial paper and bankers' acceptances issued by a bank (other than the bank with which the money is being deposited or invested) rated in the highest short-term category by at least one nationally recognized statistical rating organization and having maturities of not longer than sixty days from the date they are pledged.

80% of Market Value

Zero-coupon obligation of the United States government marketed as "Treasury Strips".

80% of Market Value

## Appendix E

# Explanation of Tax Rates and Equalization

There are four factors that influence the amount of county property taxes that a property owner in Onondaga County will pay: (1) equalization rates, (2) local property assessment, and (3) total county tax levy.

## **Equalization Rates**

The equalization rate "equalizes" taxes on equal value properties in different assessing districts to offset differences in assessing practices. The equalization rate is established by the State Board of Real Property Services. It is determined by the following formula:

As a result of different assessing practices, each assessing district (the 19 towns and the city) has a different relationship of assessed value to full value. The result is that the total of assessments in the towns and the city may not be equal to the full value of the area.

As a result of the different assessing practices it is impossible to fairly apportion the county tax levy across different assessing districts without using a means to equalize the meaning of the assessed value in relation to full value within each town and the city. Thus, the first major variable in determining the impact of county taxes is the establishment of equalization rates for each municipality.

The State Legislature addressed the problem in 1949 with the creation of the State Board of Real Property Services whose primary function is to establish equalization rates for every assessing district in the state. The equalization rate is a mathematical formula for converting the assessed value of property to its full value. The equalization rate for a community is extremely important because it is the method by which state aid and local taxes are apportioned fairly.

Using revised methodology, the State Board establishes equalization rates using locally derived full values for assessing units where recent reassessment data is available. This is a change from prior years where the emphasis was on individual appraisals. For assessing units where local reassessment data is not available, equalization rates are established as before using property sales and field appraisals.

## **Local Assessment**

The second major variable affecting the amount of County taxes you will pay is the local assessment. In Onondaga County, the assessing districts for county taxes are the towns and the City of Syracuse. The County itself does no assessing. Assessors in the towns and the City determine the total of assessed value in their jurisdiction by totaling their assessments. For the purpose of apportioning the County tax levy, the amount of all exemptions is first subtracted from the total assessed value. Per statute and County resolution, the value of certain partial exemptions is added to the taxable value to derive the taxable assessed value. It is this taxable assessed value that is the basis for the full value determination that dictates

what percentage of the county tax levy will be paid by each of the towns and the city. The full value is determined by dividing the total taxable assessed value by the equalization rate.

| Formula A:  Local Full Value = | Taxable Assessed Value  |  |  |
|--------------------------------|-------------------------|--|--|
| Locai ruii Vaiue =             | Local Equalization Rate |  |  |
| Formula B:                     | Local Full Value        |  |  |
| % of County Full Value =       | Total County Full Value |  |  |

The county full value figure is important because it is the basis for determining the county's full value tax rate and how the property tax levy will be apportioned among town and city residents.

## **Total County Tax Levy**

The third major variable in determining the impact of county taxes is the amount of the county tax levy. This is the only variable that is controlled directly by the County Legislature. The County Executive proposes a county tax levy as part of the balanced budget submitted to the Legislature for review each fall. The Legislature, following its review of the proposed budget, agrees with or modifies the tax levy. Once the budget is adopted by the County Legislature, the amount to be raised by the property tax is fixed for that fiscal year.

How these three factors (equalization rates, local assessment and tax levy) interweave will determine the county tax impact on local property owners. Only the third, the county tax levy, is within the control of the County Legislature. The amount of the county tax levy will somewhat determine the tax impact; however, it has happened where tax levy reductions at the county level have not translated into tax decreases for the property owner because of changes in assessment or changes in the equalization rate. The converse has also occurred.

The costs of county government are apportioned to local property owners once all other sources of revenue (state and federal aid, sales tax, other revenue, fees, etc.) are subtracted from the anticipated expenditures. The difference between the total of all other sources of revenue and the amount needed to meet the expenses of county government operation is the county tax levy.

Once the tax levy is adopted, the various calculations that determine the tax impact on different property owners can be made. The first is the establishment of a full value county tax rate. There is no property owner who will pay this rate; however, it is used in determining each municipality's share of the County tax levy.

The full value county tax rate is determined by dividing the amount of the tax levy by the county's full value as determined by the local assessors and modified by the equalization rates.

To determine the amount of the county tax levy that must be apportioned to each assessing district (the 19 towns and the city), multiply the full value of each town and the city by the full value tax rate. The result will be the town or city's share of the county tax levy.

Change in the equalization rate can have a substantial impact on taxes. As a rule, when equalization rates decrease, the full value of property increases. When the equalization rates increase, the full value of property decreases. That is, if the equalization rate goes up, then the full value of property goes down and if the equalization rate goes down then the full value of property goes up.

## Consider these examples:



A home assessed at \$10,000 in a town with an equalization rate of 14 percent has a full value of \$71,428 (\$10,000 /.14).

(A) If, the next year, the equalization rate decreases to 11 percent, the same house still assessed at \$10,000 will have a higher full value. The full value will increase from \$71,428 to \$90,909 (\$10,000/.11).

(B) If, the next year, in contrast to the first example, the equalization rate increases to 17 percent, that same house still assessed at \$10,000 will have a lower full value. The full value will decrease from \$71,428 to \$58,824 or (\$10,000/.17).

Changes in full value do not mean that individual property has either gained or lost value. The full value calculations are a measurement tool for comparing all property in a particular town or city from year to year.

The importance of the full value calculation, when the full value of property has either increased or decreased at a greater rate than property in other assessing districts, is that it determines whether property owners will pay a greater or lesser share of the county tax levy. Once the tax levy is determined, it must be apportioned fairly among the 19 towns and the City of Syracuse. This is done on the full value. The amount of the tax levy apportioned to each town represents that town's percentage of the total full value of the county. Therefore, if a particular town has 8% of the full value of the county, that town's residents will pay eight 8% of the county tax levy.

#### Summary

The actual county tax rate for each town and the city is the result of four factors:

- 1. Equalization rates
- 2. Local property assessment
- 3. Total County tax levy

The resulting rates produced by these four factors result in an effective county tax rate. That rate, when converted to assessed value within each assessing district, will vary widely from each government unit because of differences in local assessment and equalization rates.

# Appendix F

# **Exemption Impact Report**

Total Assessed Value: 30,027,090,684 Equalized Total Assessed Value: 36,154,316,978

| Exempt | Exemption   | Number of  | Equalized Value | Percent of   |
|--------|---|------------|-----------------|--------------|
| Code   | Name  | Exemptions | of Exemptions   | Value Exempt |
| 12100  | NYS - GENERALLY   | 519        | 626,540,448     | 1.73         |
| 12350  | PUBLIC AUTHORITY - STATE  | 11         | 28,944,380      | 0.08         |
| 12370  | STATE AUTHORITIES SPECIFIED   | 6          | 23,249,375      | 0.06         |
|        | NYS SAVINGS&LOAN INSURANCE  |            |                 |              |
| 12400  | FUND BNKG L 420-e 1   | 1          | 3,437,000       | 0.01         |
| 13100  | CO- GENERALLY   | 442        | 918,787,887     | 2.54         |
| 13240  | CO O/S LIMITS - SEWER OR WATER  | 2          | 132,000         | 0.00         |
| 13350  | CITY - GENERALLY<br>CITY O/S LIMITS - SEWER OR  | 552        | 518,718,555     | 1.43         |
| 13440  | WATER   | 2          | 100,000         | 0.00         |
| 13450  | CITY O/S LIMITS - AVIATION  | 57         | 75,739,503      | 0.21         |
| 13500  | TOWN - GENERALLY  | 579        | 96,059,326      | 0.27         |
| 13510  | TOWN - CEMETERY LAND  | 7          | 348,610         | 0.00         |
| 13650  | VG - GENERALLY  | 287        | 65,408,681      | 0.18         |
| 13660  | VG - CEMETERY LAND  | 2          | 550,860         | 0.00         |
| 13730  | VG O/S LIMITS - SPECIFIED USES  | 12         | 2,925,000       | 0.01         |
| 13740  | VG O/S LIMITS - SEWER OR WATER  | 4          | 1,076,100       | 0.00         |
| 13800  | SCHOOL DISTRICT   | 174        | 763,791,042     | 2.11         |
| 13850  | BOCES   | 2          | 7,637,100       | 0.02         |
|        | SPEC DIST USED FOR PURPOSE  |            |                 |              |
| 13870  | ESTAB   | 22         | 4,913,293       | 0.01         |
| 13890  | PUBLIC AUTHORITY - LOCAL  | 58         | 139,513,540     | 0.39         |
| 14000  | LOCAL AUTHORITIES SPECIFIED   | 2          | 420,800         | 0.00         |
| 14100  | CLERGY  | 74         | 65,465,871      | 0.18         |
| 14110  | USA - SPECIFIED USES  | 14         | 216,880,903     | 0.60         |
| 18020  | MUNICIPAL INDUSTRIAL DEV<br>AGENCY  | 302        | 1,370,882,084   | 3.79         |
|        | URBAN REN: OWNER -  |            |                 |              |
| 18040  | MUNICIPALITY  | 16         | 2,017,875       | 0.01         |
| 18060  | URBAN REN: OWNER-MUN U R<br>AGENCY GEN MUNY 555 & 560 18<br>MUN HSNG AUTH-FEDERAL/MUN | 11         | 5,049,553       | 0.01         |
| 18080  | AIDED RES OF CLERGY - RELIG CORP  | 74         | 87,411,563      | 0.24         |
| 21600  | OWNER   | 51         | 10,381,767      | 0.03         |

| Exempt | Exemption  | Number of  | Equalized Value | Percent of   |
|--------|--|------------|-----------------|--------------|
| Code   | Name   | Exemptions | of Exemptions   | Value Exempt |
| 25110  | NONPROF CORP - RELIG(CONST PROT)                             | 650        | 421,450,084     | 1.17         |
|        | NONPROF CORP - EDUCL(CONST                                   |            | 122,100,000     |              |
| 25120  | PROT)<br>NONPROF CORP - CHAR(CONST                           | 193        | 1,018,230,417   | 2.82         |
| 25130  | PROT) SYSTEM CODE STATUTORY AUTH                             | 337        | 267,157,163     | 0.74         |
| 25200  | NOT DEFINED 1  | 1          | 2,000,000       | 0.01         |
| 25210  | NONPROF CORP - HOSPITAL<br>NONPROF CORP - MORAL/MENTAL       | 63         | 412,996,695     | 1.14         |
| 25230  | IMP  | 30         | 24,571,798      | 0.07         |
| 25300  | NONPROF CORP - SPECIFIED USES                                | 105        | 54,289,373      | 0.15         |
| 25400  | FRATERNAL ORGANIZATION<br>NONPROF MED, DENTAL, HOSP          | 13         | 545,435         | 0.00         |
| 25500  | SVCE   | 5          | 11,066,000      | 0.03         |
| 25600  | NONPROFIT HEALTH MAINTENANCE ORG SYSTEM CODE - STAT AUTH NOT | 1          | 110,000         | 0.00         |
| 25900  | DEFINED  | 888        | 18,861,893      | 0.05         |
| 26050  | AGRICULTURAL SOCIETY   | 15         | 1,931,700       | 0.01         |
| 26100  | VETERANS ORGANIZATION  | 30         | 7,662,008       | 0.02         |
| 26250  | HISTORICAL SOCIETY   | 6          | 948,505         | 0.00         |
| 26400  | INC VOLUNTEER FIRE CO OR DEPT PRIVATELY OWNED CEMETERY       | 112        | 55,399,229      | 0.15         |
| 27350  | LAND NOT-FOR-PROFIT HOUSING                                  | 216        | 38,156,275      | 0.11         |
| 28100  | COMPANY  | 7          | 16,155,250      | 0.04         |
| 28110  | NOT-FOR-PROFIT HOUSING CO                                    | 47         | 79,258,163      | 0.22         |
| 28120  | NOT-FOR-PROFIT HOUSING CO                                    | 14         | 17,713,229      | 0.05         |
| 28520  | NOT-FOR-PROFIT NURSE HOME CO<br>NOT-FOR-PROFIT HOUS CO -     | 4          | 33,254,889      | 0.09         |
| 28540  | HOSTELS NYS OWNED REFORESTATION                              | 19         | 3,207,275       | 0.01         |
| 32252  | LAND<br>COUNTY OWNED REFORESTED                              | 7          | 2,427,677       | 0.01         |
| 33302  | LAND<br>VETERANS EXEMPTION                                   | 5          | 452,500         | 0.00         |
| 41001  | INCR/DECR IN VETS EX BASED ON ELIGIBLE                       | 1,595      | 98,172,501      | 0.27         |
| 41101  | FUNDS VET PRO RATA: FULL VALUE                               | 455        | 31,987,896      | 0.09         |
| 41111  | ASSMT VET PRO RATA: FULL VALUE                               | 7          | 223,425         | 0.00         |
| 41112  | ASSMT  | 1          | 20,842          | 0.00         |

| Exempt | Exemption                            | Number of  | Equalized Value                       | Percent of   |
|--------|--------------------------------------|------------|---------------------------------------|--------------|
| Code   | Name                                 | Exemptions | of Exemptions                         | Value Exempt |
| 41120  | ALT VET EX-WAR PERIOD-NON-<br>COMBAT | 915        | 19,902,881                            | 0.06         |
| 71120  | ALT VET EX-WAR PERIOD-NON-           | 713        | 17,702,001                            | 0.00         |
| 41121  | COMBAT                               | 7,155      | 145,600,347                           | 0.40         |
|        | ALT VET EX-WAR PERIOD-NON-           |            |                                       |              |
| 41122  | COMBAT                               | 294        | 7,031,878                             | 0.02         |
| 41130  | ALT VET EX-WAR PERIOD-COMBAT         | 639        | 23,492,835                            | 0.06         |
| 41131  | ALT VET EX-WAR PERIOD-COMBAT         | 5,364      | 179,928,227                           | 0.50         |
| 41132  | ALT VET EX-WAR PERIOD-COMBAT         | 272        | 11,225,040                            | 0.03         |
|        | ALT VET EX-WAR PERIOD-               |            |                                       |              |
| 41140  | DISABILITY                           | 209        | 8,313,402                             | 0.02         |
| 41141  | ALT VET EX-WAR PERIOD                | 1 740      | 65 044 726                            | Λ 10         |
| 41141  | DISABILITY<br>ALT VET EX-WAR PERIOD- | 1,748      | 65,944,736                            | 0.18         |
| 41142  | DISABILITY                           | 75         | 3,794,967                             | 0.01         |
| 41151  | COLD WAR VETERANS (10%)              | 3          | 45,130                                | 0.00         |
| 41152  | COLD WAR VETERANS (10%)              | 905        | 19,917,711                            | 0.06         |
| 41161  | COLD WAR VETERANS (15%)              | 497        | 8,833,791                             | 0.02         |
| 41162  | COLD WAR VETERANS (15%)              | 51         | 1,654,848                             | 0.00         |
| 41171  | COLD WAR VETERANS (DISABLED)         | 47         | 1,082,562                             | 0.00         |
| 41171  | COLD WAR VETERANS (DISABLED)         | 15         | 3,599,252                             | 0.00         |
| 41300  | PARAPLEGIC VETS                      | 196        | 2,052,908                             | 0.01         |
|        | CLERGY                               |            | · · · · · · · · · · · · · · · · · · · |              |
| 41400  | VOLUNTEER FIREFIGHTERS AND           | 496        | 1,477,678                             | 0.00         |
| 41690  | AMBULANCE                            | 39         | 116,967                               | 0.00         |
| 11070  | VOLUNTEER FIREFIGHTERS AND           | 9,         | 110,>01                               |              |
| 41691  | AMBULANCE                            | 31         | 93,000                                | 0.00         |
|        | VOLUNTEER FIREFIGHTERS AND           |            |                                       |              |
| 41692  |                                      | 1          | 3,000                                 | 0.00         |
| 41.605 | VOLUNTEER FIREFIGHTERS AND           | 127        | 10 227 (42                            | 0.02         |
| 41695  | AMBULANCE                            | 127        | 10,327,642                            | 0.03         |
| 41700  | AGRICULTURAL BUILDING                | 2,452      | 87,758,368                            | 0.24         |
| 41720  | AGRICULTURAL DIST                    | 367        | 16,416,929                            | 0.05         |
| 41730  | AGRI LAND-INDIV NOT IN AG DIST       | 1          | 9,100                                 | 0.00         |
| 41800  | PERSONS AGE 65 OR OVER               | 8,202      | 354,302,322                           | 0.98         |
| 41801  | PERSONS AGE 65 OR OVER               | 400        | 16,135,442                            | 0.04         |
| 41802  | PERSONS AGE 65 OR OVER               | 1,551      | 49,486,416                            | 0.14         |
| 41805  | PERSONS AGE 65 OR OVER               | 451        | 17,453,866                            | 0.05         |
| 41900  | PHYSICALLY DISABLED                  | 13         | 509,357                               | 0.00         |
| 41901  | PHYSICALLY DISABLED                  | 7          | 93,213                                | 0.00         |
| 41905  | PHYSICALLY DISABLED                  | 1          | 24,000                                | 0.00         |
| 41930  | DISABILITIES AND LIMITED             | 558        | 23,774,851                            | 0.07         |

| Exempt | Exemption   | Number of  | Equalized Value | Percent of   |
|--------|---|------------|-----------------|--------------|
| Code   | Name<br>INCOMES   | Exemptions | of Exemptions   | Value Exempt |
|        | DISABILITIES AND LIMITED                                |            |                 |              |
| 41931  | INCOMES   | 126        | 5,045,897       | 0.01         |
| 11751  | DISABILITIES AND LIMITED                                | 120        | 3,013,071       | 0.01         |
| 41932  | INCOMES   | 83         | 3,426,453       | 0.01         |
|        | DISABILITIES AND LIMITED                                |            |                 |              |
| 41935  | INCOMES   | 23         | 982,672         | 0.00         |
| 42100  | SILOS, MANURE STORAGE TANKS,                            | 200        | 3,746,150       | 0.01         |
| 42120  | TEMPORARY GREENHOUSES FARM OR FOOD PROCESSING           | 23         | 372,659         | 0.00         |
| 42130  | LABOR CAMPS   | 8          | 315,200         | 0.00         |
| 47200  | RAILROAD - PARTIALLY EXEMPT                             | 9          | 4,820,003       | 0.01         |
| 47460  | FOREST LAND CERTD AFTER 8/74<br>MIXED-USE PROPERTIES IN | 7          | 1,869,000       | 0.01         |
| 47590  | CERTAIN CITIES  | 47         | 111,829,234     | 0.31         |
|        | BUSINESS INVESTMENT PROPERTY                            |            |                 |              |
| 47610  | POST 8/5  | 110        | 20,168,750      | 0.06         |
| 47611  | BUSINESS INVESTMENT PROPERTY POST 8/5/                  | 94         | 21,649,716      | 0.06         |
| 77011  | BUSINESS INVESTMENT PROPERTY                            | 9 <b>7</b> | 21,049,710      | 0.00         |
| 47612  | POST 8/5/   | 56         | 15,105,733      | 0.04         |
|        | BUSINESS INVESTMENT PROPERTY                            |            | , ,             |              |
| 47615  | POST 8/5/   | 34         | 7,288,367       | 0.02         |
| 45.550 | PROPERTY IMPRVMNT IN EMPIRE                             |            | 22.220.600      | 2.24         |
| 47670  | ZONE<br>TELEPHONE & TELEGRAPH                           | 116        | 20,228,689      | 0.06         |
| 47750  | EQUIPMENT   | 5          | 2,103,871       | 0.01         |
| 11150  | FAIR POLLUTION CONTROL                                  | 9          | 2,105,071       | 0.01         |
| 47900  | FACILITY  | 8          | 318,625         | 0.00         |
|        | LTD PROF HOUSING CO PUB HSNG                            |            |                 |              |
| 48400  | L 58(3) 1   | 2          | 2,705,344       | 0.01         |
| 48650  | LTD PROF HOUSING CO                                     | 10         | 52,374,994      | 0.14         |
| 48660  | HOUSING DEV FUND CO                                     | 23         | 6,641,625       | 0.02         |
| 48670  | REDEVELOPMENT HOUSING CO                                | 30         | 14,043,594      | 0.04         |
| 49500  | SOLAR OR WIND ENERGY SYSTEM RESIDENT ENERGY CONSERV     | 172        | 4,152,994       | 0.01         |
| 49510  | IMPROV  | 25         | 615,380         | 0.00         |
| 49530  | INDUSTRIAL WASTE TRMENT FAC                             | 3          | 56,406,700      | 0.16         |
| 50000  | SYSTEM CODE   | 17         | 871,344         | 0.00         |
|        |   | 42,422     | 9,092,118,998   | 25.15        |

## Appendix G

## Glossary of Terms

Like professionals in any specialized field, those who work with the real property tax on a daily basis have developed their own vocabulary to facilitate communication. To help you have a better understanding of real property taxation, this glossary of commonly used terms is provided.

Ad Valorem Literally, Latin for "at value". In the context of the property tax it means that the property is taxed on the basis of a value assigned to it. In New York this assigned value is called an "assessment". When a property tax is referred to as an "ad valorem levy", it means a jurisdiction-wide tax rate per thousand (or per hundred) dollars of assessed value is established and applied to the assessed value of all taxable property in the jurisdiction to determine each property owner's share of the jurisdiction expenses.

**Assessing Unit** A local government jurisdiction (county, city, town or village) having the responsibility for setting assessments on property.

**Assessment** The value of real property for tax purposes. An assessment is set by the local assessor or board of assessors and entered on the assessment roll. In many municipalities the assessed value of a parcel is usually less than its appraised full value.

Assessment Roll The listing of all parcels of real property located in an assessing unit or taxing jurisdiction, the assessment placed on them and exemption allowed. An assessment roll does not indicate the amounts of taxes levied against properties.

Assessor An official in an assessing unit having the authority to establish assessments on real property. Single assessors are appointed usually for a six-year term. Multiple-member boards of assessors are elected biennially in staggered two and four year terms. All towns and most cities are required to appoint an assessor unless these municipalities choose to retain elected assessors.

**Equalization Rates** A measurement of the relationship of total taxable assessed value to total taxable full value in an assessing unit. It is not a grade, a rating, a gift or a penalty. It is simply a statement of a relationship existing between total assessed value and total full value. For example, suppose that a taxing jurisdiction had a total assessed value (AV) of \$10,000,000 and it was determined that the full value assessment (FV) is \$20,000,000. Then the equalization rate (ER), is obtained by applying the formula ER= AV/ FV. In this example the equalization rate would be .50 or 50%.

**Equalized Full Value** The estimated full value of all taxable real property in a municipality, taxing jurisdiction or portion of a taxing jurisdiction established by dividing its total taxable assessed value by the equalization rate. For example, suppose that a taxing jurisdiction had a total assessed value (AV) of \$10,000,000 and it was determined that the average ratio of assessed value to full value is .25 (ER), then the equalized full value (EFV) of property is obtained by applying the formula EFV = AV divided by ER. In this example, the equalized full value would be \$40,000,000.

**Exemption** A release from the obligation of having to pay taxes on all or part of the assessed value of a parcel of real property. An exemption may be granted only on authorization of a specific state statute. When an exemption is granted, the jurisdiction's effective tax base or total taxable assessed value is reduced.

**Fractional Assessment** Any assessment made at less than current full value; also the practice of assessing at less than full value.

Full Value Often assumed to be the same as market value (see below).

Level of Assessment The percentage of full value at which an assessment is made on a tax parcel in an assessing unit.

**Market Value** (1) As defined by the courts, is the highest price estimated in terms of money which a property will bring if exposed for sale in the open market allowing a reasonable time to find a purchaser who buys with knowledge of all the uses to which it is adapted and for which it is capable of being used. (2) Frequently, it is referred to as the price at which a willing-seller would sell and a willing-buyer would buy, neither being under abnormal pressure. (3) It is the price expectable if a reasonable time is allowed to find a purchaser and if both seller and prospective buyer are fully informed.

Parcel A tract or plot of land as legally designated on tax maps for assessment purposes.

**Revaluation** The process of placing a full market value assessment on property that is currently assessed at a fractional level of full value. The purposes of a revaluation are to update the jurisdiction's assessment rolls and to bring all assessments up to full value.

Office of Real Property Services (ORPS) A state agency responsible for assessment oversight and a number of assessment services. It makes non-binding appraisals of utility and other complex properties at the request of local governments. It determines ceiling valuations for railroad, forest and agricultural property, which, although not technically assessments, are operative for real property tax purposes. The ORPS also determines equalization rates, administers a number of state aid programs, and provides assistance to local assessors and tax directors.

**Tax or Taxation** A charge imposed upon real property by or on behalf of a county, city, town, village or school district for municipal or school district purposes, but does not include a special ad valorem levy or a special assessment.

Tax Levy The total amount of money to be raised from the property tax by any local government in any year. The amount is determined by local government or other taxing jurisdiction.

**Tax Rate** The levy divided by the total taxable assessed value of a municipality, usually stated as dollars per thousand (or per hundred) of assessed value.

Tax Roll An extension of an assessment roll showing the various levies for one tax year against each parcel.

**Taxable Status Date** The date when the assessor must have a listing of all taxable real property and the names of the owners of the property in the taxing jurisdiction. For most towns this date is March 1. In cities, the taxable status date is determined from charter provisions.

**Taxable Assessed Value** The assessed value of a parcel of real property against which the tax rate is multiplied to compute the tax due on the parcel. In case of a partial exemption, the exempt value is subtracted from the assessed value in order to determine the taxable assessed value.

Value The monetary relationship between properties and those who buy, sell, or use those properties.

## Appendix H

October 10, 2017

ADOPTING THE ANNUAL BUDGET FOR THE COUNTY OF ONONDAGA FOR THE FISCAL YEAR BEGINNING JANUARY 1, 2018, AND ENDING DECEMBER 31, 2018, AND AUTHORIZING THE COUNTY EXECUTIVE TO ENTER INTO CONTRACTS WITH OTHER GOVERNMENTAL UNITS IN WHICH APPROPRIATIONS AND REVENUES ARE APPROVED BY ADOPTION OF THE 2018 BUDGET

WHEREAS, the Executive Budget for the year 2018 (on file with the Clerk of the Legislature) including the Capital Improvement Plan, the County Executive's Budget Message, and proposed local laws and resolutions to implement the Executive Budget having been duly presented to this Legislature by the County Executive; and

WHEREAS, the Ways and Means Committee of the Onondaga County Legislature has duly reviewed such Executive Budget, the Capital Improvement Plan and the Budget Message, each as submitted to the County Legislature by the County Executive; and

WHEREAS, pursuant to Resolution No. 123-2017, a Public Hearing as required by Article VI of the Charter, was duly held on October 5, 2017, upon such Executive Budget, the Capital Improvement Plan and the Budget Message as submitted by the County Executive, upon due notice according to law, and at such time all persons desiring to be heard were heard; and

WHEREAS, the total Budget of \$1,291,143,801 (as modified by the Ways and Means Report and this Legislature) includes the sum of \$9,872,000 which amount is the contribution from the General Fund for the Onondaga Community College Budget for the fiscal year ending August 31, 2018, as adopted by Resolution No. 86-2017. From this total Budget amount can be deducted \$1,122,872,676 estimated revenues and refunds and the sum of \$26,580,394 representing appropriated prior year cash surplus, leaving a net budget subject to tax levy for County purposes of \$141,690,731. Of this amount \$9,872,000 represents the levy to support the Community College and \$131,818,731 for all other purposes; and

WHEREAS, at a special session held August 31, 2017, a local law was adopted transferring supervision and control of the Department of Correction to the Sheriff's Office, with such transfer subject to referendum at the general election in November 2017, and the County Executive's 2018 Executive Budget anticipates that such transfer will be approved and has provided for operation of the correctional facility within Administrative Unit 79 (Sheriff), not within Administrative Unit 15 (Department of Correction); now, therefore be it

RESOLVED, that said Executive Budget (on file with the Clerk of this Legislature) be amended, altered, and revised by the Report of the Ways and Means Committee, and as set forth following the final Resolved Clause of this resolution by this Legislature; and, be it further

RESOLVED, that the County Executive's 2018 Executive Budget, as amended, altered and revised by the first Resolved Clause herein above (which budget is attached hereto, follows and is made a part hereof) be and the same hereby is approved and adopted as the Annual County Budget for the fiscal year

beginning January 1, 2018, for the County of Onondaga, and that the several amounts set forth and specified herein be and they hereby are appropriated for the purpose therein enumerated; and, be it further

RESOLVED, that there be levied, assessed and collected upon the taxable property of the County of Onondaga the further sum of \$9,872,000 for Onondaga Community College; and, be it further

RESOLVED, that there be levied, assessed and collected upon the taxable property of the County of Onondaga the further sum of \$131,818,731 for general County purposes other than the Onondaga Community College; and, be it further

RESOLVED, that the Clerk of the Legislature is hereby directed to apportion the various amounts according to law upon the respective abstracts for the several towns and the City of Syracuse; and, be it further

RESOLVED, that the amounts appropriated for the fiscal year 2018 in each administrative unit using the expense code 641010-Regular Employee Salaries and Wages, and the number of regular positions authorized by this Legislature for such fiscal year be and they hereby are appropriated and authorized as follows:

- 1. That the position in each administrative unit set forth by the title listed and the corresponding number of such position allocated to such title and listed under the column "2018 Executive Budget" be authorized as the roster of regular positions for such unit, and the Salary Plan shall be amended to reflect the titles of positions created, abolished, reclassified or reallocated on the roster of regular positions.
- 2. That the rate of pay for each such position shall be determined by the salary grade set forth for each such position in the column adjacent to the position title in accordance with the appropriate County Salary Plan Grades Schedule printed in this Budget, or if applicable, by such other salary rate as is authorized by this Legislature in the County Salary Plan as amended and herein set forth for such position.
- 3. That the rate of pay to the individual filling each such position be determined in accordance with the rules of said Salary Plan, or other applicable resolution of this Legislature, which pay rate shall include the regular compensation rate, including maintenance, if any, and where applicable premium compensation such as longevity payments, education premium in grade, shift differential or any premium payments, exclusive of overtime premium, to which such individual may be entitled by resolution of this Legislature.
- 4. That the amount of money appropriated for the roster of regular positions in each such administrative unit be in the amount shown for "Regular Employees Salaries and Wages" in the column entitled "2018 Executive Budget" which amount is determined as follows: The "Total Annual Salaries and Wages" set forth in the column entitled "2018 Executive Budget", which is the sum of (1) annual salaries recommended for 2018 set forth for the incumbents listed in the roster of regular positions maintained by the Department of Personnel, (2) annual salaries recommended for 2018 for funded vacant positions in such roster computed at the starting salary amount, and (3) the amount recommended for any purpose set forth in the column entitled "2018 Executive Budget".
- 5. That in the event the proposition regarding the transfer of supervision and control of the Department of Correction is not approved at the 2017 general election, (a) the estimated revenues and adopted appropriations necessary for operation of the Corrections Division within Administrative Unit 79 (Sheriff) for the adopted 2018 County Budget shall be transferred into similarly structured accounts and made available for use by Administrative Unit 15 (Department of Correction), effective January 1, 2018, without further action by the Onondaga County Legislature; (b) the roster of authorized positions for Administrative Unit 15 (Department of Correction) shall be restored within such unit, effective January 1, 2018, containing

all positions as authorized within Administrative Unit 79 (Sheriff) for the adopted 2018 County Budget denominated as being "Correction" units, and containing the positions of Commissioner of Correction, Assistant Commissioner (Management & Administration), and Assistant Commissioner of Correction (Security and Operations), without further action by the Onondaga County Legislature; and, thereafter, (c) the portion of the roster of authorized positions within Administrative Unit 79 (Sheriff) for the adopted 2018 County Budget denominated as being "Correction" units shall be deleted, effective January 1, 2018, without further action by the Onondaga County Legislature, and that with the several actions listed in subsections (a),(b), and (c) of this paragraph, the intent is that operations of the correctional facility continue under the Executive branch and that the levy for the adopted 2018 County Budget, provided herein, is not affected by such transfer and creation of authorized positions; and, be it further

RESOLVED, that no overtime premium for any employee in any administrative unit shall be paid out of the amount appropriated for the expense code 641020-Overtime Wages, in the column entitled "2018 Executive Budget" unless authorized by this Legislature or by an executed collective bargaining agreement approved by this Legislature; and, be it further

RESOLVED, that the respective county administrative unit heads be and they hereby are authorized to employ as occasion may require, subject to the approval of the County Executive and/or Chief Fiscal Officer, such seasonal and temporary help at rates of pay authorized by this Legislature in the County Salary Plan as amended within the limits of the respective appropriations set forth in this Budget for such purposes in the expense code 641030 - Seasonal and Temporary Employee Wages, in the column entitled "2018 Executive Budget"; and, be it further

RESOLVED, that for all other objects and purposes, the several amounts as set forth in the column entitled "2018 Executive Budget" shall be appropriated; and, be it further

RESOLVED, that the County Executive is hereby authorized to execute any and all contracts with other units of government for which appropriations or revenues have been approved by adoption of this 2018 County Budget and to enter into contracts with authorized agencies pursuant to law; and, be it further

RESOLVED, there be levied and assessed and collected on the taxable property of the City of Syracuse, New York, subject to any further changes in equalization rates or taxable values through December 31, 2017, the following amounts for the purpose stated herein, and that the said amounts be included in the Abstract of the City of Syracuse for the fiscal year 2018

| Apportionment of County Taxes (Total levy = $$141,690,731$ )             | \$<br>24,359,760 |
|--|------------------|
| Estimated 2018 cost for operation of Public Safety Building              | \$<br>1,185,109  |
| Sheriff charges for operation of Syracuse City Jail-Justice Center, 2018 | \$<br>7,088,511  |
| Syracuse-Onondaga County Planning Agency, 2018                           | \$<br>1,029,327  |
| Dept. of Children & Family Services (Youth Bureau), 2018                 | \$<br>207,223    |
| Dept. of Adult & Long Term Care Services (Office for the Aging), 2018    | \$<br>25,000     |
| Operation of Branch Libraries in City of Syracuse, 2018                  | \$<br>7,450,875  |
| Negotiated cost of operation of the Center for Forensic Science, 2018    | \$<br>2,208,661  |

| 2018 Operation and Maintenance of the New Criminal Courthouse | \$<br>1,675,023  |
|---|------------------|
| 2018 Onondaga Park Hiawatha Lake Wall Repairs                 | \$<br>100,000    |
| 2018 2% Uncollected Charge for City-County Depts.             | \$<br>419,395    |
| City Collection Fee (1%)                                      | \$<br>457,489    |
| TOTAL   | \$<br>46,206,373 |

; and, be it further

RESOLVED, that the County tax rate of the City of Syracuse for the fiscal year 2018 be and the same hereby is fixed at the rate of \$12.3652 per one thousand assessments, subject to any further changes in the equalization rates or taxable values through December 31, 2017; and, be it further

RESOLVED, that the Chief Fiscal Officer is hereby authorized to adjust the final County tax rate of the City of Syracuse based on equalization and assessment information certified to the County as of December 31, 2017; and, be it further

RESOLVED, that the Schedule of Rates to be Charged for Water and Water Service Provided by the Onondaga County Water District is hereby approved, consistent with Resolution No. 162-2014, and as amended most recently by Resolution No. 169 - 2016, provided within the County Executive's 2018 Executive Budget; and, be it further

RESOLVED, that the Clerk of this Legislature, upon consultation with the Chief Fiscal Officer, is hereby directed to publish this resolution with the total budget amount and amounts to be levied and assessed, as amended by this Legislature; and, be it further

RESOLVED, that if any clause, sentence, paragraph, or section of this resolution shall be adjudged by any court of competent jurisdiction to be invalid, such adjudication shall not affect, impair, or invalidate the remainder thereof, but shall be confined in its operation to the clause, sentence, paragraph, or section directly involved in the proceeding in which such adjudication shall have been rendered; and, be it further

RESOLVED, that this resolution be certified as amended to the proper officials of the City of Syracuse pursuant to the laws of the State of New York and for publication in the Legislative Journal.

2018 Budget\_WM KMB Med ss

## 01 - AUTHORIZED AGENCIES - FINANCIAL

| APPROPRIATIONS:                                  |           |            |          |
|--|-----------|------------|----------|
| Increase A659850 NYS Rhythm & Blues Festival     | 25,000    |            |          |
| Decrease A659410 CNY Arts                        | (125,000) |            |          |
| Increase 666500 Contingent Account               | 125,000   |            |          |
| (Note: CNY Arts Economic Incentive Grants)       | ·         |            |          |
| Decrease A659980 Syracuse Jazzfest Productions   | (150,000) |            |          |
| Increase 666500 Contingent Account               | 150,000   |            |          |
| (Note: Syracuse Jazzfest Productions)            |           |            |          |
| Increase Rec. Appropriations                     |           |            | \$25,000 |
|  |           |            |          |
| REVENUES:  |           |            |          |
| Increase A590005 Non Real Prop Tax Items         | 25,000    |            |          |
| Increase Rec. Revenues                           |           |            | \$25,000 |
| 02 - AUTHORIZED AGENCIES                         |           |            |          |
| HUMAN SERVICES                                   |           |            |          |
|  |           |            |          |
| APPROPRIATIONS:                                  |           |            |          |
| Decrease A695000 Indigent Defense of Legal Def   | (29,000)  |            |          |
| Decrease A658030 Legal Defense Indigent Conflict | (29,000)  |            |          |
| Decrease A658010 Hiscock Leg Aid Bureau - Civil  | (11,161)  |            |          |
| Decrease A658020 Hiscock Leg Aid Bur/Fam/Par/Ap  | (15,839)  |            |          |
| Increase A695700 Contractual Expenses Non-Govt   | 15,000    |            |          |
| (Note: Samaritan Center)                         |           |            |          |
| Increase A695700 Contractual Expenses Non-Govt   | 10,000    |            |          |
| (Note: Westcott Street Fair)                     |           |            |          |
| Decrease Rec. Appropriations                     |           | (\$60,000) |          |
| REVENUES:  |           |            |          |
| Increase A590005 Non Real Prop Tax Items         | 10,000    |            |          |
| Increase Rec. Revenues                           | 10,000    |            | \$10,000 |
| nicrouse rec. revenues                           |           |            | Ψ10,000  |
| 05 - FACILITIES MANAGEMENT                       |           |            |          |
| APPROPRIATIONS:                                  |           |            |          |
| Decrease A641020 Overtime Wages                  | (5,000)   |            |          |
| Decrease A694080 Professional Services           | (25,000)  |            |          |
| Decrease A694950 Interdepart Charges             | (3,847)   |            |          |
| Decrease Rec. Appropriations                     | (         | (\$33,847) |          |
| <b>^</b>   |           | •          |          |
| REVENUES:  |           |            |          |
| Decrease A590060 Interdepartmental Revenue       | (27,549)  |            |          |
| Decrease Rec. Revenues                           |           | (\$27,549) |          |
|  |           |            |          |

#### 13 - COMPTROLLER

| APPROPRIATIONS | A | PPF | ROF | PRIA | TI | ONS |
|----------------|---|-----|-----|------|----|-----|
|----------------|---|-----|-----|------|----|-----|

Decrease A694950 Interdepart Charges (954)

Decrease Rec. Appropriations (\$954)

## 19 - COUNTY CLERK

## **APPROPRIATIONS:**

Decrease A694950 Interdepart Charges (5,506)

Decrease Rec. Appropriations (\$5,506)

## 21 - COUNTY EXECUTIVE

## **APPROPRIATIONS:**

Decrease A694950 Interdepart Charges (388)

Decrease Rec. Appropriations (\$388)

## **21-30 STOP DWI**

## **APPROPRIATIONS:**

Increase A695700 Contractual Expenses Non Govt 10,000

(Note: Onondaga Major Felony Unit)

Increase Rec. Appropriations \$10,000

## 23-65-15 - COUNTY GENERAL OTHER ITEMS

## **APPROPRIATIONS:**

Increase A695700 Contractual Expenses Non-Govt 100,000

(Note: Visit Syracuse)

Decrease A695700 Contractual Expenses Non-Govt (50,000)

Increase A666500 Contingent Account 50,000

(Note: Shared Services Council)

Increase Rec. Appropriations \$100,000

#### **REVENUES:**

Increase A590005 Non Real Prop Tax Items 100,000

Increase Rec. Revenues \$100,000

## 25 - COUNTY LEGISLATURE

| APPROPRIATIONS:   |                |             |           |
|---|----------------|-------------|-----------|
| Increase A666500 Contingent Account                               | 10,000         |             |           |
| (Note: Onondaga County Volunteer Firemans Association)            |                |             |           |
| Increase A668720 Transfer to Grant Expenditures                   | 100,000        |             |           |
| (Note: Capital Fund)  | <b>5</b> 0.000 |             |           |
| Increase A668720 Transfer to Grant Expenditures                   | 50,000         |             |           |
| (Note: Tourism Development Funds)                                 | 100.000        |             |           |
| Increase A668720 Transfer to Grant Expenditures                   | 100,000        |             |           |
| (Note: Onondaga Park Hiawatha Lake Wall Repairs)                  | (775)          |             |           |
| Decrease A694950 Interdepart Charges                              | (775)          |             | \$250 225 |
| Increase Rec. Appropriations                                      |                |             | \$259,225 |
| DEVENIES.   |                |             |           |
| REVENUES: Increase A590005 Non Real Prop Tax Items                | 50,000         |             |           |
| Increase A590047 Svcs Oth Govts - Cul & Rec                       | 100,000        |             |           |
| Increase Rec. Revenues  | 100,000        |             | \$150,000 |
| increase Rec. Revenues  |                |             | \$150,000 |
| 27 - INFORMATION TECHNOLOGY                                       |                |             |           |
|   |                |             |           |
| APPROPRIATIONS:   |                |             |           |
| Decrease A694080 Professional Services                            | (100,000)      |             |           |
| Decrease Rec. Appropriations                                      |                | (\$100,000) |           |
| DEVENITES   |                |             |           |
| REVENUES:   | (100,000)      |             |           |
| Decrease A590060 Interdepartmental Revenue Decrease Rec. Revenues | (100,000)      | (\$100,000) |           |
| Decrease Rec. Revenues  |                | (\$100,000) |           |
| 31 - DISTRICT ATTORNEY  |                |             |           |
|   |                |             |           |
| APPROPRIATIONS:   |                |             |           |
| Decrease A641010 Total-Total Salaries                             | (4,180)        |             |           |
| Decrease A671500 Automotive Equipment                             | (24,421)       |             |           |
| Decrease A694950 Interdepart Charges                              | (2,923)        |             |           |
| Decrease Rec. Appropriations                                      | , , ,          | (\$31,524)  |           |
| • •   |                |             |           |
| REVENUES:   |                |             |           |
| Decrease A590056 Sale of Prop and Comp for Loss                   | (750)          |             |           |
| Decrease Rec. Revenues  |                | (\$750)     |           |

#### 32 - EMERGENCY SERVICES

#### **Emergency Communications (Admin)**

Abolish 1 Account Clerk 2, Gr. 7 (41,709 - 46,097)

Abolish 1 Accountant 2, Gr. 11 (56,606 - 62,649)

Abolish 1 Admin Assistant, Gr. 9 (49,276 - 54,505)

Abolish 1 Secretary, Gr. 24 (37,200 - 49,314)

Abolish 1 Typist 2, Gr. 5 (35,764 - 39,491)

Abolish 1 Comm of Emer Svcs, Gr. 37 (92,895 - 123,148)

Abolish 1 Dep Comm of Emer Svc, Gr. 35 (77,287 - 102,457)

## **Operations**

Abolish 4 Clerk 2 (B/W Saly), Gr. 5 (35,764 - 39,491)

Abolish 81 Public Sfty Disp, Gr. 9 (49,276 - 54,505)

Abolish 6 Public Sfty Shft Spv, Gr. 12 (60,279 - 66,731)

Abolish 28 Public Sfty Telecomm, Gr. 7 (41,709 - 46,097)

Abolish 26 Supv of Disp Oper, Gr. 10 (52,953 - 58,590)

## **Technical Support**

Abolish 2 Public Sfty Shft Spv, Gr. 12 (60,279 - 66,731)

Abolish 3 Supv of Disp Oper, Gr. 10 (52,953 - 58,590)

## **Professional Develop**

Abolish 2 Public Sfty Disp, Gr. 9 (49,276 - 54,505)

Abolish 1 Public Sfty Shft Spv, Gr. 12 (60,279 - 66,731)

## **Radio System Support**

Abolish 1 Public Sfty Shft Spv, Gr. 12 (60,279 - 66,731)

Abolish 1 Supv of Disp Oper, Gr. 10 (52,953 - 58,590)

#### **Emergency Management (Admin)**

Abolish 1 Admin Analyst 2, Gr. 11 (56,606 - 62,649)

Abolish 1 Admin Assistant, Gr. 9 (49,276 - 54,505)

Abolish 1 Dir of Security, Gr. 33 (64,324 - 85,272)

Abolish 1 Prog Asst Emerg Mgt, Gr. 10 (52,953 - 58,590)

Abolish 1 Prog Coord Emer Mgt, Gr. 10 (52,953 - 58,590)

Abolish 1 Ex Dep Comm Emer Svc, Gr. 36 (84,730 - 112,323)

#### Fire Service Coordin

Abolish 1 Codes Enf Officer, Gr. 11 (56,606 - 62,649)

Abolish 1 Dir of Emer Mgt Fire, Gr. 33 (64,324 - 85,272)

## **Emergency Medical Se**

Abolish 1 Dir Emer Med Serv, Gr. 33 (64,324 - 85,272)

Decrease A641010 Total-Total Salaries

(8,257,569)

| Decrease A641020 Overtime Wages  | (1,033,450)           |                |  |
|--|-----------------------|----------------|--|
| Decrease A641030 Other Employee Wages  | (107,355)             |                |  |
| Decrease A693000 Supplies & Materials  | (81,508)              |                |  |
| Decrease A694130 Maint, Utilities, Rents   | (3,261,553)           |                |  |
| Decrease A694080 Professional Svcs   | (98,900)              |                |  |
| Decrease A694100 All Other Expenses  | (70,738)              |                |  |
| Decrease A694010 Travel/Training   | (42,663)              |                |  |
| Decrease A691200 Employee Ben-Inter  | (4,462,429)           |                |  |
| Decrease A694950 Interdepartmental Chgs  | (1,992,118)           |                |  |
| Decrease A699690 Tranfer to Debt Svc Fund  | (4,243,063)           |                |  |
| Decrease Rec. Appropriations   |                       | (\$23,651,346) |  |
| REVENUES:  |                       |                |  |
| Decrease A590005 Non Real Prop Tax Items   | (3,277,690)           |                |  |
| Decrease A590023 St Aid - Health   | (90,000)              |                |  |
| Decrease A590042 Svc Oth Govt - Public Safety  | (251,110)             |                |  |
| Decrease A590051 Rental Income   | (116,111)             |                |  |
| Decrease A590056 Sales of Prop & Comp for Loss   | (2,000)               |                |  |
| Decrease A590057 Other Misc Revenues   | (16,000)              |                |  |
| Decrease A590060 Interdepart Revenue   | (11,150)              |                |  |
| Decrease Rec. Revenues   | , ,                   | (\$3,764,061)  |  |
| 32-30 - EMERGENCY SERVICES GRANTS  |                       |                |  |
| Decrease A641010 Total-Total Salaries  | (227,822)             |                |  |
| Decrease A641030 Other Employee Wages  | (25,500)              |                |  |
| Decrease A693000 Supplies & Materials  | (142,000)             |                |  |
| Decrease A694130 Maint, Utilities, Rents   | (87,500)              |                |  |
| Decrease A694080 Professional Svcs   | (2,000)               |                |  |
| Decrease A694100 All Other Expenses  | (71,500)              |                |  |
| Decrease A694010 Travel/Training   | (42,030)              |                |  |
| Decrease A692150 Furn, Furnishings & Equip   | (17,000)              |                |  |
| Decrease A691200 Employee Ben-Inter  | (75,748)              |                |  |
| Decrease Rec. Appropriations   | , ,                   | (\$691,100)    |  |
| REVENUES:  |                       |                |  |
| Decrease A590012 Federal Aid - Public Safety   | (185,100)             |                |  |
| Decrease A590022 State Aid - Public Safety   |                       |                |  |
| the state of the s | (471,000)             |                |  |
| Decrease A590057 Other Misc Revenues   | (471,000)<br>(35,000) |                |  |
| Decrease A590057 Other Misc Revenues Decrease Rec. Revenues  |                       | (\$691,100)    |  |

#### 33 - WATER ENVIRONMENT PROTECTION

#### **APPROPRIATIONS:**

Abolish 1 Comp Repair Tech, Gr. 9 (49,276 - 54,505)

Abolish 1 LAN Tech Support Spc, Gr. 10 (52,953 - 58,590)

Abolish 1 Inst/Elec Eng. Gr. 13 (66,768 - 73,941)

Decrease A641010 Total-Total Salaries (169,646)
Decrease A691200 Employee Benefits-Interdept (95,850)
Increase A694080 Professional Services 182,950
Increase A694100 All Other Expenses 8,000

(Note: Soil & Water)

Increase A694100 All Other Expenses 40,000

(Note: Cornell Cooperative Extension)

Decrease A694130 Maint, Utilities, Rents (150,000)

Decrease A694100 All Other Expenses (200,000)

Decrease A671500 Automotive Equipment (496,000)

Increase A674600 Prov for Capital Projects, Capital 500,000

(Note: I & I Program)

Decrease A694950 Interdpart Charges (8,527)

Decrease Rec. Appropriations (\$389,073)

## **REVENUES:**

Decrease A590039 Co Svc Rev - D&S (1,916,552)
Increase A590038 County Svc Rev - Home & Com Svc 100,000
Increase A590083 Appropriated Fund Balance 1,427,479

Decrease Rec. Revenues (\$389,073)

#### 34 - E-911 EMERGENCY COMMUNICATIONS

## Administration/Support

Create 1 Account Clerk 2, Gr. 7 (41,709 - 46,097)

Create 1 Admin Assistant, Gr. 9 (49,276 - 54,505)

Create 1 Comm of Emer Commun, Gr. 37 (92,895 - 123,148)

Create 1 Dep Comm Em Com (Op), Gr. 35 (77,287 - 102,457)

Create 1 Secretary, Gr. 24 (37,200 - 49,314)

Create 1 Typist 2, Gr. 5 (35,764 - 39,491)

## **Operations**

Create 4 Clerk 2 (B/W Saly), Gr. 5 (35,764 - 39,491)

Create 81 Public Sfty Disp, Gr. 9 (49,276 - 54,505)

Create 6 Public Sfty Shft Spv, Gr. 12 (60,279 - 66,731)

Create 28 Public Sfty Telecomm, Gr. 7 (41,709 - 46,097)

Create 26 Supv of Disp Oper, Gr. 10 (52,953 - 58,590)

## **Technical Support**

Create 2 Public Sfty Shft Spv, Gr. 12 (60,279 - 66,731) Create 3 Supv of Disp Oper, Gr. 10 (52,953 - 58,590)

## **Professional Develop**

Create 2 Public Sfty Disp, Gr. 9 (49,276 - 54,505) Create 1 Public Sfty Shft Spv, Gr. 12 (60,279 - 66,731)

## **Radio System Support**

Create 1 Public Sfty Shft Spv, Gr. 12 (60,279 - 66,731) Create 1 Supv of Disp Oper, Gr. 10 (52,953 - 58,590)

| Increase A641010 Total-Total Salaries      | 8,041,507 |
|--|-----------|
| Increase A641020 Overtime Wages            | 1,032,950 |
| Increase A641030 Other Employee Wages      | 60,000    |
| Increase A693000 Supplies & Materials      | 55,808    |
| Increase A694130 Maint, Utilities, Rents   | 3,242,553 |
| Increase A694080 Professional Svcs         | 8,900     |
| Increase A694100 All Other Expenses        | 68,383    |
| Increase A694010 Travel/Training           | 26,463    |
| Increase A691200 Employee Ben-Inter        | 4,330,911 |
| Increase A694950 Interdepartmental Chgs    | 1,589,150 |
| Increase A699690 Transfer to Debt Svc Fund | 4,243,063 |
| Decrease A694950 Interdepart Charges       | (4,474)   |
| Increase Rec. Appropriations               |           |

\$22,695,214

## **REVENUES:**

| Increase A590005 Non Real Prop Tax Items       | 3,277,690 |
|--|-----------|
| Increase A590042 Svc Oth Govt - Public Safety  | 251,110   |
| Increase A590051 Rental Income                 | 116,111   |
| Increase A590056 Sales of Prop & Comp for Loss | 2,000     |
| Increase Rec. Revenues                         |           |

\$3,646,911

## 35 - ECONOMIC DEVELOPMENT

## **APPROPRIATIONS:**

| Increase A668720 Transfer to Grant Expenditures | 250,000 |  |
|---|---------|--|
| (Note: Ag Council)                              |         |  |
| Decrease A694950 Interdepart Charges            | (239)   |  |
| Increase Rec. Appropriations                    |         |  |

\$249,761

## **REVENUES:**

| Decrease A590036 Co Svc Rev - Other Econ Assist | (239)   |
|---|---------|
| Decrease Rec. Revenues                          | (\$239) |

#### 35-20 COMMUNITY DEVELOPMENT

## **APPROPRIATIONS:**

Decrease A694950 Interdepart Charges (681)

Decrease Rec. Appropriations (\$681)

#### 36 - OFFICE OF ENVIRONMENT

#### **APPROPRIATIONS:**

Increase A668720 Transfer to Grant Expenditures 100,000

(Note: Deer and Tick Management)

Increase Rec. Appropriations \$100,000

#### 37 - BOARD OF ELECTIONS

#### **APPROPRIATIONS:**

Decrease A641030 Other Employee Wages (50,000)
Decrease A694950 Interdepart Charges (477)

Decrease Rec. Appropriations (\$50,477)

#### 38 - EMERGENCY MANAGEMENT

## **Emergency Management**

Create 1 Admin Analyst 2, Gr. 11 (56,606 - 62,649)

Create 1 Admin Assistant, Gr. 9 (49,276 - 54,505)

Create 1 Comm of Emer Mgt, Gr. 36 (84,730 - 112,323)

Create 1 Dir of Security, Gr. 33 (64,324 - 85,272)

Create 1 Prog Asst Emerg Mgt, Gr. 10 (52,953 - 58,590)

Create 1 Prog Coord Emer Mgt, Gr. 10 (52,953 - 58,590)

## **Fire Service Coordinaton**

Create 1 Codes Enf Officer, Gr. 11 (56,606 - 62,649)

Create 1 Dir of Emer Mgt Fire, Gr. 33 (64,324 - 85,272)

## **Emergency Medical Service Coord**

Create 1 Dir Emer Med Serv, Gr. 33 (64,324 - 85,272)

| Increase A641010 Total-Total Salaries    | 210,733 |
|--|---------|
| Increase A641020 Overtime Wages          | 500     |
| Increase A641030 Other Employee Wages    | 47,355  |
| Increase A693000 Supplies & Materials    | 25,700  |
| Increase A694130 Maint, Utilities, Rents | 19,000  |
| Increase A694080 Professional Svcs       | 90,000  |
| Increase A694100 All Other Expenses      | 2,355   |
| Increase A694010 Travel/Training         | 16,200  |

| Increase A666500 Contingent Account   | 10,000  |           |           |
|---|---------|-----------|-----------|
| (Note: Public Safety Critical Incident Management Course)                       |         |           |           |
| Increase A691200 Employee Ben-Inter   | 131,518 |           |           |
| Increase A694950 Interdepartmental Chgs   | 402,640 |           |           |
| Increase Rec. Appropriations  |         |           | \$956,001 |
| REVENUES:   |         |           |           |
| Increase A590023 St Aid - Health  | 89,672  |           |           |
| Increase A590057 Other Misc Revenues  | 16,000  |           |           |
| Increase A590060 Interdepart Revenue  | 11,150  |           |           |
| Increase Rec. Revenues  | 11,100  |           | \$116,822 |
|   |         |           | +,        |
| 38-30 - EMERGENCY MANAGEMENT GRANTS   |         |           |           |
| Increase A641010 Total-Total Salaries   | 227,822 |           |           |
| Increase A641030 Other Employee Wages   | 25,500  |           |           |
| Increase A693000 Supplies & Materials   | 142,000 |           |           |
| Increase A694130 Maint, Utilities, Rents  | 87,500  |           |           |
| Increase A694080 Professional Svcs  | 2,000   |           |           |
| Increase A694100 All Other Expenses   | 71,500  |           |           |
| Increase A694010 Travel/Training  | 42,030  |           |           |
| Increase A692150 Furn, Furnishings & Equip                                      | 17,000  |           |           |
| Increase A691200 Employee Ben-Inter   | 75,748  |           |           |
| Increase Rec. Appropriations  | ,       |           | \$691,100 |
| DEVIENTIES.   |         |           |           |
| REVENUES:  Increase A 500012 Federal Aid Public Sefety                          | 185,100 |           |           |
| Increase A590012 Federal Aid - Public Safety                                    | 471,000 |           |           |
| Increase A590022 State Aid - Public Safety Increase A590057 Other Misc Revenues | 35,000  |           |           |
| Increase Rec. Revenues  | 33,000  |           | \$601 100 |
| increase Rec. Revenues  |         |           | \$691,100 |
| 39 - FINANCE DEPARTMENT   |         |           |           |
| APPROPRIATIONS:   |         |           |           |
| Decrease A694950 Interdepart Charges  | (4,706) |           |           |
| Decrease Rec. Appropriations  |         | (\$4,706) |           |
| REVENUES:   |         |           |           |
| Increase A590056 Sales of Prop and Comp for Loss                                | 50,000  |           |           |
| Increase Rec. Revenues  | ,       |           | \$50,000  |
|   |         |           |           |

## **43 - HEALTH DEPARTMENT**

Decrease A694950 Interdepart Charges

Decrease Rec. Appropriations

| APPROPRIATIONS:                                       |          |           |          |
|---|----------|-----------|----------|
| Abolish 1 Admin Ofcr Health, Gr. 31 (53,556 - 70,998) |          |           |          |
| Increase A666500 Contingent Account                   | 41,000   |           |          |
| (Note: Aerial mosquito spraying)                      |          |           |          |
| Decrease A694950 Interdepartmental Chgs               | (5,983)  |           |          |
| Increase Rec. Appropriations                          | , ,      |           | \$35,017 |
|   |          |           |          |
| REVENUES:   |          |           |          |
| Increase A590023 State Aid - Health                   | 12,606   |           |          |
| Increase Rec. Revenues                                |          |           | \$12,606 |
|   |          |           |          |
| 43 - HEALTH DEPARTMENT                                |          |           |          |
| CENTER FOR FORENSIC SCIENCES                          |          |           |          |
|   |          |           |          |
| APPROPRIATIONS:                                       |          |           |          |
| Decrease A694950 Interdepartmental Chgs               | (2,079)  |           |          |
| Decrease Rec. Appropriations                          |          | (\$2,079) |          |
|   |          |           |          |
| 47 - LAW DEPARTMENT                                   |          |           |          |
|   |          |           |          |
| APPROPRIATIONS:                                       |          |           |          |
| Decrease A694950 Interdepartmental Chgs               | (1,342)  |           |          |
| Decrease Rec. Appropriations                          |          | (\$1,342) |          |
|   |          |           |          |
| REVENUES:   | (252)    |           |          |
| Decrease A590060 Interdepartmental Revenue            | (373)    | (4272)    |          |
| Decrease Rec. Revenues                                |          | (\$373)   |          |
| CE ONONDACA COUNTY DUDLIC LIDDADY                     |          |           |          |
| 65 - ONONDAGA COUNTY PUBLIC LIBRARY<br>(OCPL)         |          |           |          |
| (OCFL)  |          |           |          |
| APPROPRIATIONS:                                       |          |           |          |
| Decrease A691200 Employee Ben-Inter                   | (47,482) |           |          |
| Increase A695700 Contractual Expenses Non-Govt        | 5,000    |           |          |
| (Note: Computers for Tully Library)                   | 2,000    |           |          |
| Increase A695700 Contractual Expenses Non-Govt        | 5,000    |           |          |
| (Note: Computers for LaFayette Library)               | -,       |           |          |
| ()  |          |           |          |

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(3,966)

(\$41,448)

| REV | <b>VEN</b> | UES: |
|-----|------------|------|
|     |            |      |

| Decrease A590070 Inter Trans - Non Debt Svc       | (125,106) |            |
|---|-----------|------------|
| Increase A590083 Appropriated Fund Balance        | 85,000    |            |
| Decrease A590047 Svcs Other Govts - Culture & Rec | (1,342)   |            |
| Decrease Rec. Revenues                            |           | (\$41,448) |

## 69 - PARKS & RECREATION

## **APPROPRIATIONS:**

| Decrease A671500 Automotive Equipment  | (36,123)  |   |
|--|-----------|---|
| (Note: Eliminate Ranger Vehicle)       |           |   |
| Decrease A693000 Supplies & Materials  | (25,000)  |   |
| Increase A694100 All Other Expenses    | 50,000    |   |
| (Note: Rosamond Gifford Zoo Marketing) |           |   |
| Decrease A694950 Interdepart Charges   | (3,042)   |   |
| Decrease Rec. Appropriations           | (\$14,165 | ) |

## 69-30 PARKS & RECREATION GRANTS

## **APPROPRIATIONS:**

| Increase A694080 Professional Services | 100,000 |           |
|--|---------|-----------|
| Increase Rec. Appropriations           |         | \$100,000 |

## **REVENUES:**

| Increase A590024 State Aid-Transportation | 100,000 |       |
|---|---------|-------|
| Increase Rec. Revenues                    | \$100   | 0,000 |

## 71 - PERSONNEL DEPARTMENT

# APPROPRIATIONS:

| Decrease A694950 Interdepart Charges | (1,402)   |
|--------------------------------------|-----------|
| Decrease Rec. Appropriations         | (\$1,402) |

## 73-20 PROBATION DEPARTMENT

## **APPROPRIATIONS:**

| Decrease A694950 Interdepartmental Chgs | (2,505)   |
|---|-----------|
| Decrease Rec. Appropriations            | (\$2,505) |

## **REVENUES:**

| Decrease A590022 State Aid - Public Safety | (376)   |
|--|---------|
| Decrease Rec. Revenues                     | (\$376) |

## 75 - PURCHASE DIVISION

## **APPROPRIATIONS:**

| Decrease A641010 Total-Total Salaries   | (6,452) |            |
|---|---------|------------|
| Decrease A691200 Employee Ben-Inter     | (3,645) |            |
| Decrease A694950 Interdepartmental Chgs | (686)   |            |
| Decrease Rec. Appropriations            |         | (\$10,783) |

## **REVENUES:**

| Decrease A590060 Interdepart Revenue | (7,593)   |
|--------------------------------------|-----------|
| Decrease Rec. Revenues               | (\$7,593) |

## 79 - SHERIFF'S OFFICE

## **APPROPRIATIONS:**

| Increase A671500 Automotive Equipment    | 325,000  |           |
|--|----------|-----------|
| Increase A694130 Maint, Utilities, Rents | 75,000   |           |
| (Note: Air1 Engine Overhaul)             |          |           |
| Decrease A694950 Interdepartmental Chgs  | (22,250) |           |
| Increase Rec. Appropriations             |          | \$377,750 |

# 81 - DEPARTMENT OF SOCIAL SERVICES ECONOMIC SECURITY

## **APPROPRIATIONS:**

## **DSS Admin Overhead:**

Abolish Sp Ast Com SS/Pers Gr. 34 (70,505 - 93,466) Create Sp Ast Com SS/Pers, Gr. 32 (58,690 - 77,804)

| Decrease A641010 Total-Total Salaries           | (11,815)  |
|---|-----------|
| Decrease A691200 Employee Ben-Inter             | (6,675)   |
| Decrease A661090 Emergency Assistance to Adults | (100,000) |
| Decrease A661010 Safety Net                     | (594,373) |
| Decrease A694950 Interdepartmental Chgs         | (7,879)   |
| Decrease A694100 All Other Expenses             | (15,000)  |
| Increase A695700 Contractual Expenses Non-Govt  | 10,000    |
| (Note: Juneteenth Celebration)                  |           |
| Decrease Rec. Appropriations                    |           |

Decrease Rec. Appropriations (\$725,742)

## **REVENUES:**

| Decrease A590015 Fed Aid - Social Services | (12,693)  |             |
|--|-----------|-------------|
| Decrease A590025 St Aid - Social Services  | (228,221) |             |
| Decrease Rec. Revenues                     |           | (\$240,914) |

#### 82 - DEPARTMENT OF ADULT AND LONG TERM CARE

#### **APPROPRIATIONS:**

Decrease 694100 All Other Expenses (5,000)Decrease A694950 Interdepartmental Chgs (605)

(\$5,605)Decrease Rec. Appropriations

#### **REVENUES:**

Decrease A590023 St Aid - Health (514)

Decrease Rec. Revenues (\$514)

#### 83 - DEPARTMENT OF CHILDREN AND FAMILY SERVICES

## **APPROPRIATIONS:**

50,000 Increase A695700 Contract Expenses Non-Govt (Note: United Way - Literacy Coalition - Imagination Library) Increase A695700 Contractual Expenses Non-Govt 10,000 (Note: Southwest Center Summer Camp) 10,000 Increase A695700 Contractual Expenses Non-Govt (Note: Dunbar Center Youth Esteem Program) Increase A695700 Contract Expenses Non-Govt 15,000 (Note: Huntington HOPE - Clover Corner Program) Decrease A693000 Supplies & Materials (15,000)

Decrease A694950 Interdepartmental Chgs (8,590)\$61,410 Increase Rec. Appropriations

## **REVENUES:**

Decrease A590015 Fed Aid - Social Services (3,221)Decrease A590025 St Aid - Social Services (3,221)Decrease Rec. Revenues (\$6,442)

## 87 - SYRACUSE/ONONDAGA COUNTY PLANNING AGENCY (SOCPA)

## **APPROPRIATIONS:**

Decrease A694010 Travel & Training (3,000)Decrease A694100 All Other Expenses (2,000)Decrease A694950 Interdepartmental Chgs (567)Decrease Rec. Appropriations

(\$5,567)

## **REVENUES:**

Decrease A590048 Svc Oth Govt - Home & Comm Svc (315)Decrease Rec. Revenues (\$315)

# 93-10 - DEPARTMENT OF TRANSPORTATION COUNTY MAINTENANCE OF ROADS

## **APPROPRIATIONS:**

| 4 1        |     |              |       |      |
|------------|-----|--------------|-------|------|
| $\Delta d$ | mır | 110          | trati | on.  |
| Λu         | ш   | $\mathbf{n}$ | uau   | OII. |

Abolish Admin Dir (Transp), Gr. 34 (70,505 - 93,466)

Create Admin Dir (Transp), Gr. 32 (58,690 - 77,804)

Decrease A641010 Total-Total Salaries (11,815)

Decrease A691200 Employee Ben-Inter (6,675)

Decrease A641020 Overtime Wages (5,000)

Decrease A694950 Interdepartmental Chgs (5,279)

Decrease A674600 Prov for Cap Projects, Capital (100,000)

Decrease Rec. Appropriations (\$128,769)

## **REVENUES:**

Decrease A590070 Inter Trans - Non Debt Svc (128,769)

Decrease Rec. Revenues (\$128,769)

#### 23-85

# INTERFUND TRANSFERS/CONTRIBUTIONS (GENERAL FUND)

## **APPROPRIATIONS:**

| Decrease A668700 Tran to Co. Rd Fund      | (128,769) |
|---|-----------|
| Decrease A668780 Transfer to Library Fund | (125,106) |
| <b>D D A C C C C C C C C C C</b>          | (A 2 5    |

Decrease Rec. Appropriations (\$253,875)

## 23-75 - COUNTYWIDE TAXES

## **REVENUES:**

| Increase A590005 Non Real Prop Tax Items | 450,000   |         |
|--|-----------|---------|
| Decrease A590001 Real Prop Tax - Co Wide | (505,329) |         |
| Decrease Rec. Revenues                   | (\$5      | 55,329) |

2018 Budget figures FINAL

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